# Appendix

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1b.2 Performance Scores Tables (Hospitalizations and Rehospitalizations)

***Number of Beneficiaries in Annual Measures (prorated based on days of eligibility)***

| **BENES** | | |
| --- | --- | --- |
| **Year** | **N** | **Total** |
| 2009 | 327 | 15,560,653 |
| 2010 | 327 | 15,897,638 |
| 2011 | 327 | 16,047,291 |
| 2012 | 327 | 16,331,603 |

***Number of Beneficiaries in Quarterly Measures (prorated based on days of eligibility)***

| **BENES** | | |
| --- | --- | --- |
| **Quarter** | **N** | **Total** |
| 2009 Q1 | 327 | 15,517,079 |
| 2009 Q2 | 327 | 15,504,212 |
| 2009 Q3 | 327 | 15,575,137 |
| 2009 Q4 | 327 | 15,644,639 |
| 2010 Q1 | 327 | 15,840,706 |
| 2010 Q2 | 327 | 15,843,446 |
| 2010 Q3 | 327 | 15,912,880 |
| 2010 Q4 | 327 | 15,991,711 |
| 2011 Q1 | 327 | 15,896,419 |
| 2011 Q2 | 327 | 15,966,300 |
| 2011 Q3 | 327 | 16,086,526 |
| 2011 Q4 | 327 | 16,235,764 |
| 2012 Q1 | 327 | 16,147,317 |
| 2012 Q2 | 327 | 16,274,320 |
| 2012 Q3 | 327 | 16,398,715 |
| 2012 Q4 | 327 | 16,503,437 |
| 2013 Q1 | 327 | 16,382,895 |

***Community 2009 to 2012 Hospitalizations per 1000***

| **Year** | **Communities** | **Mean** | **Std Dev** | **Min** | **Max** | **25th Percentile** | **75th Percentile** | **IQR** |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
| 2009 | 327 | 311.85 | 59.31 | 159.33 | 537.29 | 275.48 | 347.82 | 72.34 |
| 2010 | 327 | 307.98 | 58.81 | 157.60 | 497.61 | 270.73 | 345.56 | 74.83 |
| 2011 | 327 | 301.63 | 57.49 | 153.75 | 494.10 | 266.86 | 338.05 | 71.19 |
| 2012 | 327 | 287.45 | 54.73 | 144.46 | 481.45 | 255.85 | 321.09 | 65.24 |

***Deciles***

| **Year** | **10th Percentile** | **20th Percentile** | **30th Percentile** | **40th Percentile** | **50th Percentile** | **60th Percentile** | **70th Percentile** | **80th Percentile** | **90th Percentile** |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| 2009 | 228.35 | 265.22 | 283.92 | 299.42 | 313.26 | 324.85 | 335.34 | 360.19 | 382.40 |
| 2010 | 223.56 | 259.94 | 280.73 | 294.99 | 310.64 | 321.59 | 336.38 | 353.62 | 380.88 |
| 2011 | 220.83 | 255.99 | 275.08 | 289.82 | 302.88 | 316.77 | 330.81 | 346.50 | 371.45 |
| 2012 | 212.54 | 239.26 | 265.05 | 276.99 | 287.96 | 300.32 | 316.32 | 331.82 | 352.00 |

***Relative Improvement (2010 to 2012)***

| **Analysis Variable : RIadm** | | | | | | |
| --- | --- | --- | --- | --- | --- | --- |
| **N** | **Minimum** | **Maximum** | **Mean** | **25th Pctl** | **50th Pctl** | **75th Pctl** |
| 53 | -0.50 | 11.81 | 6.54 | 5.54 | 6.93 | 8.07 |

***Community Quarterly Hospitalizations per 1000***

| **Quarter** | **Communities** | **Mean** | **Std Dev** | **Min** | **Max** | **25th Percentile** | **75th Percentile** | **IQR** |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
| 2009 Q1 | 327 | 81.17 | 15.25 | 39.68 | 134.38 | 71.08 | 90.72 | 19.65 |
| 2009 Q2 | 327 | 78.88 | 15.36 | 40.00 | 133.13 | 69.28 | 87.87 | 18.59 |
| 2009 Q3 | 327 | 75.53 | 14.82 | 37.75 | 134.99 | 66.53 | 84.61 | 18.08 |
| 2009 Q4 | 327 | 76.29 | 14.63 | 40.78 | 134.82 | 67.10 | 84.71 | 17.61 |
| 2010 Q1 | 327 | 79.29 | 15.33 | 37.09 | 132.89 | 69.70 | 89.16 | 19.47 |
| 2010 Q2 | 327 | 77.57 | 14.73 | 38.37 | 125.86 | 68.35 | 86.98 | 18.63 |
| 2010 Q3 | 327 | 75.25 | 15.01 | 39.77 | 121.35 | 65.66 | 84.35 | 18.69 |
| 2010 Q4 | 327 | 75.90 | 14.52 | 36.46 | 122.37 | 66.96 | 85.42 | 18.46 |
| 2011 Q1 | 327 | 79.51 | 15.13 | 38.65 | 127.05 | 69.81 | 88.95 | 19.14 |
| 2011 Q2 | 327 | 76.27 | 14.39 | 38.40 | 125.20 | 66.80 | 85.69 | 18.88 |
| 2011 Q3 | 327 | 73.07 | 14.53 | 37.37 | 123.24 | 64.07 | 82.32 | 18.24 |
| 2011 Q4 | 327 | 72.88 | 14.16 | 32.31 | 118.67 | 64.08 | 81.58 | 17.50 |
| 2012 Q1 | 327 | 76.67 | 14.71 | 37.63 | 126.76 | 67.32 | 86.17 | 18.85 |
| 2012 Q2 | 327 | 71.56 | 13.52 | 34.95 | 122.92 | 62.57 | 80.03 | 17.46 |
| 2012 Q3 | 327 | 68.89 | 13.86 | 35.55 | 119.31 | 59.27 | 77.52 | 18.25 |
| 2012 Q4 | 327 | 70.43 | 13.38 | 36.32 | 113.84 | 62.58 | 78.95 | 16.37 |
| 2013 Q1 | 327 | 72.87 | 13.31 | 34.61 | 117.31 | 64.47 | 81.69 | 17.22 |

***Deciles***

| **Quarter** | **10th Percentile** | **20th Percentile** | **30th Percentile** | **40th Percentile** | **50th Percentile** | **60th Percentile** | **70th Percentile** | **80th Percentile** | **90th Percentile** |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| 2009 Q1 | 60.33 | 68.72 | 74.52 | 78.76 | 81.71 | 84.49 | 88.58 | 93.18 | 100.76 |
| 2009 Q2 | 57.38 | 65.65 | 72.38 | 75.45 | 79.12 | 82.36 | 85.90 | 90.41 | 98.50 |
| 2009 Q3 | 55.42 | 63.39 | 68.55 | 72.51 | 75.65 | 78.57 | 82.07 | 87.63 | 92.29 |
| 2009 Q4 | 56.03 | 64.32 | 68.92 | 73.35 | 77.32 | 79.49 | 82.74 | 87.48 | 93.30 |
| 2010 Q1 | 57.83 | 66.86 | 71.93 | 75.64 | 79.70 | 82.85 | 86.61 | 91.96 | 98.33 |
| 2010 Q2 | 56.20 | 65.33 | 70.91 | 74.61 | 78.34 | 80.80 | 85.14 | 88.90 | 95.84 |
| 2010 Q3 | 54.88 | 62.62 | 67.97 | 71.80 | 76.08 | 78.63 | 81.63 | 86.12 | 95.22 |
| 2010 Q4 | 55.15 | 63.64 | 69.58 | 73.06 | 77.18 | 79.76 | 82.88 | 87.62 | 92.43 |
| 2011 Q1 | 58.37 | 66.93 | 72.41 | 76.40 | 79.56 | 83.28 | 87.16 | 90.83 | 98.49 |
| 2011 Q2 | 55.70 | 63.80 | 69.53 | 73.18 | 77.38 | 80.10 | 83.31 | 87.94 | 93.94 |
| 2011 Q3 | 53.45 | 59.53 | 66.06 | 69.71 | 73.60 | 76.95 | 80.91 | 84.09 | 90.20 |
| 2011 Q4 | 52.60 | 59.85 | 67.28 | 70.34 | 73.29 | 76.66 | 79.24 | 84.21 | 89.66 |
| 2012 Q1 | 56.64 | 63.26 | 70.28 | 74.29 | 76.90 | 80.22 | 84.39 | 88.27 | 93.45 |
| 2012 Q2 | 53.51 | 59.51 | 65.51 | 69.13 | 71.57 | 74.37 | 77.92 | 82.61 | 87.29 |
| 2012 Q3 | 50.70 | 56.45 | 63.33 | 66.17 | 68.75 | 71.85 | 75.45 | 80.05 | 86.00 |
| 2012 Q4 | 52.24 | 59.82 | 65.26 | 68.02 | 70.82 | 73.88 | 77.06 | 81.97 | 86.36 |
| 2013 Q1 | 53.91 | 61.72 | 67.16 | 70.94 | 73.65 | 76.62 | 79.74 | 83.67 | 88.80 |

***Community 2009 to 2012 Rehospitalizations per 1000***

| **Year** | **Communities** | **Mean** | **Std Dev** | **Min** | **Max** | **25th Percentile** | **75th Percentile** | **IQR** |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
| 2009 | 327 | 57.44 | 18.81 | 22.78 | 136.08 | 45.61 | 67.12 | 21.51 |
| 2010 | 327 | 56.72 | 18.70 | 18.65 | 127.06 | 43.56 | 66.80 | 23.24 |
| 2011 | 327 | 55.10 | 18.00 | 24.38 | 128.88 | 42.21 | 64.68 | 22.47 |
| 2012 | 327 | 51.19 | 16.74 | 21.50 | 123.41 | 40.35 | 60.28 | 19.93 |

***Deciles***

| **Year** | **10th Percentile** | **20th Percentile** | **30th Percentile** | **40th Percentile** | **50th Percentile** | **60th Percentile** | **70th Percentile** | **80th Percentile** | **90th Percentile** |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| 2009 | 34.21 | 42.12 | 47.26 | 51.71 | 56.14 | 59.04 | 64.73 | 70.75 | 78.56 |
| 2010 | 32.54 | 41.56 | 46.97 | 51.11 | 56.54 | 59.64 | 63.84 | 69.60 | 78.31 |
| 2011 | 32.25 | 39.07 | 46.43 | 49.61 | 54.26 | 57.92 | 62.03 | 68.33 | 77.01 |
| 2012 | 29.54 | 37.43 | 43.39 | 45.97 | 49.19 | 53.89 | 57.46 | 63.77 | 70.03 |

***Relative Improvement (2010 to 2012)***

| **Analysis Variable : RIreadm** | | | | | | |
| --- | --- | --- | --- | --- | --- | --- |
| **N** | **Minimum** | **Maximum** | **Mean** | **25th Pctl** | **50th Pctl** | **75th Pctl** |
| 53 | -2.42 | 16.45 | 8.83 | 6.47 | 9.17 | 11.91 |

***Community Quarterly Rehospitalizations per 1000***

| **Quarter** | **Communities** | **Mean** | **Std Dev** | **Min** | **Max** | **25th Percentile** | **75th Percentile** | **IQR** |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
| 2009 Q1 | 327 | 15.02 | 4.92 | 6.08 | 36.85 | 11.65 | 17.67 | 6.02 |
| 2009 Q2 | 327 | 14.56 | 4.86 | 5.23 | 33.81 | 11.63 | 16.98 | 5.35 |
| 2009 Q3 | 327 | 13.88 | 4.81 | 3.94 | 35.05 | 10.62 | 16.42 | 5.80 |
| 2009 Q4 | 327 | 13.98 | 4.69 | 4.85 | 35.35 | 10.78 | 16.30 | 5.53 |
| 2010 Q1 | 327 | 14.56 | 4.88 | 5.26 | 33.89 | 11.43 | 17.32 | 5.90 |
| 2010 Q2 | 327 | 14.24 | 4.73 | 5.39 | 32.46 | 10.99 | 16.87 | 5.88 |
| 2010 Q3 | 327 | 14.02 | 4.88 | 2.71 | 34.18 | 10.78 | 16.52 | 5.74 |
| 2010 Q4 | 327 | 13.91 | 4.66 | 4.22 | 30.30 | 10.58 | 16.39 | 5.81 |
| 2011 Q1 | 327 | 14.66 | 4.86 | 5.11 | 32.80 | 11.44 | 17.43 | 5.99 |
| 2011 Q2 | 327 | 13.90 | 4.53 | 5.18 | 32.57 | 10.74 | 16.41 | 5.67 |
| 2011 Q3 | 327 | 13.36 | 4.56 | 4.76 | 32.82 | 10.19 | 16.01 | 5.82 |
| 2011 Q4 | 327 | 13.20 | 4.49 | 4.83 | 30.70 | 10.13 | 15.67 | 5.54 |
| 2012 Q1 | 327 | 13.73 | 4.63 | 4.71 | 33.30 | 10.97 | 16.43 | 5.46 |
| 2012 Q2 | 327 | 12.78 | 4.24 | 4.78 | 32.15 | 10.07 | 14.89 | 4.82 |
| 2012 Q3 | 327 | 12.30 | 4.21 | 4.42 | 30.47 | 9.35 | 14.63 | 5.28 |
| 2012 Q4 | 327 | 12.39 | 4.02 | 4.14 | 30.70 | 9.56 | 14.82 | 5.26 |
| 2013 Q1 | 327 | 12.56 | 3.98 | 4.00 | 28.17 | 9.58 | 14.87 | 5.29 |

***Deciles***

| **Quarter** | **10th Percentile** | **20th Percentile** | **30th Percentile** | **40th Percentile** | **50th Percentile** | **60th Percentile** | **70th Percentile** | **80th Percentile** | **90th Percentile** |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| 2009 Q1 | 8.93 | 10.94 | 12.33 | 13.70 | 14.70 | 15.70 | 16.96 | 18.53 | 20.65 |
| 2009 Q2 | 8.68 | 10.39 | 12.13 | 13.12 | 14.16 | 15.15 | 16.22 | 18.00 | 20.27 |
| 2009 Q3 | 8.13 | 10.05 | 11.38 | 12.37 | 13.46 | 14.47 | 15.74 | 17.48 | 18.95 |
| 2009 Q4 | 8.21 | 10.23 | 11.20 | 12.52 | 13.83 | 14.69 | 15.76 | 17.03 | 19.33 |
| 2010 Q1 | 8.40 | 10.54 | 12.04 | 13.23 | 14.32 | 15.26 | 16.55 | 18.02 | 20.05 |
| 2010 Q2 | 8.08 | 10.37 | 11.99 | 13.09 | 14.12 | 14.92 | 16.16 | 17.19 | 19.82 |
| 2010 Q3 | 7.89 | 10.08 | 11.37 | 12.62 | 13.62 | 14.50 | 15.87 | 17.34 | 19.74 |
| 2010 Q4 | 8.08 | 9.92 | 11.46 | 12.76 | 13.71 | 14.65 | 15.57 | 16.89 | 19.91 |
| 2011 Q1 | 8.34 | 10.54 | 11.98 | 13.27 | 14.21 | 15.46 | 16.59 | 18.04 | 20.96 |
| 2011 Q2 | 8.12 | 9.91 | 11.71 | 12.53 | 13.74 | 14.73 | 15.74 | 17.33 | 19.33 |
| 2011 Q3 | 7.43 | 9.56 | 11.20 | 12.25 | 13.06 | 13.88 | 15.22 | 16.67 | 18.67 |
| 2011 Q4 | 7.54 | 9.06 | 10.85 | 11.98 | 12.89 | 13.97 | 14.76 | 16.42 | 18.52 |
| 2012 Q1 | 7.73 | 9.90 | 11.48 | 12.41 | 13.33 | 14.35 | 15.46 | 17.18 | 18.83 |
| 2012 Q2 | 7.66 | 9.35 | 10.66 | 11.41 | 12.28 | 13.43 | 14.32 | 15.76 | 17.77 |
| 2012 Q3 | 7.07 | 8.51 | 10.06 | 11.14 | 11.88 | 12.73 | 14.03 | 15.39 | 17.36 |
| 2012 Q4 | 7.10 | 8.98 | 10.39 | 11.31 | 12.30 | 13.00 | 14.06 | 15.57 | 16.90 |
| 2013 Q1 | 7.39 | 9.13 | 10.51 | 11.64 | 12.56 | 13.37 | 14.28 | 15.47 | 17.46 |

S.14 & S.15a Additional Seasonal Adjustment Information

The quarterly denominator (eligible beneficiaries) for the observed measure is consistent across the quarters. However, admissions and readmissions show seasonal effects. These effects could be due to a variety of issues, including more hospitalizations in winter months, number of days in the quarter, and major holidays in the quarter (lower ‘elective’ admissions). Therefore, comparisons using the observed measure should be made using the same quarter of the year (e.g., Q1 2009 to Q1 2010). To compare other quarters or consider trends, the seasonally adjusted metrics should be used. See the tables below.

To determine the seasonal effects, we computed quarterly rates for each of the quarters within a national inpatient file created from each QIO's most recent ASAT Abase file (excluding the most recent quarter due to claims maturation). We then calculated the average rate for each quarter of the year (e.g., the Q1 average was calculated as the average of all Q1 rates: Q1 2009, Q1 2010, Q1 2011, Q1 2012, and Q1 2013). The four quarter averages were then averaged to obtain the overall mean. Next, we subtracted the overall mean from the average rate for each quarter of the year to obtain the seasonal adjustments. Finally, we computed the seasonally adjusted rates as the observed rates minus the seasonal adjustments. The seasonal adjustments were computed separately for each cohort (national, state, statewide coalition, statewide engaged, and each community).

Hospitalization& Rehospitalization Seasonality

1.6. Community Characteristics (Hospitalizations and Rehospitalizations)

| ***Hospitalizations Per 1,000 Beneficiaries by Demographic Characteristics for 327 Communities (2012)*** | | | | | | |
| --- | --- | --- | --- | --- | --- | --- |
| **Variable** | **Level** | **Minimum** | **25th Percentile** | **Median** | **75th Percentile** | **Maximum** |
| Sex | Male | 138.34 | 249.17 | 285.52 | 312.29 | 459.26 |
| Female | 149.55 | 257.61 | 290.54 | 332.12 | 480.20 |
| Race | White | 88.24 | 249.45 | 285.54 | 315.75 | 414.51 |
| Black | 0.00 | 281.51 | 345.48 | 405.41 | 928.57 |
| Hispanic | 0.00 | 190.91 | 250.00 | 326.64 | 1000.00 |
| Asian | 0.00 | 142.77 | 178.35 | 233.12 | 647.06 |
| N Amer Native | 0.00 | 246.50 | 346.29 | 454.55 | 1500.00 |
| Other | 0.00 | 157.09 | 195.40 | 237.65 | 625.00 |
| Unknown | 0.00 | 109.55 | 144.52 | 186.81 | 400.00 |
| Age Group | < 50 | 116.91 | 227.98 | 277.51 | 333.75 | 589.67 |
| 50-64 | 135.49 | 288.39 | 334.53 | 380.88 | 579.93 |
| 65-69 | 80.13 | 142.63 | 169.16 | 195.12 | 351.51 |
| 70-74 | 117.44 | 196.10 | 224.95 | 254.08 | 407.76 |
| 75-79 | 166.41 | 258.71 | 296.85 | 331.93 | 525.84 |
| 80-84 | 207.15 | 337.12 | 373.11 | 418.13 | 606.62 |
| >= 85 | 162.95 | 427.32 | 479.43 | 533.94 | 735.82 |
| Dual | Medicare only | 131.33 | 219.74 | 251.66 | 276.54 | 397.70 |
| Medicare/Medicaid | 232.32 | 374.00 | 436.49 | 498.09 | 698.82 |
| Urban Type | Urbanized Area | 146.91 | 259.29 | 290.41 | 323.17 | 470.96 |
| Urban Cluster | 140.43 | 251.82 | 288.03 | 324.22 | 441.15 |
| Non-Urban Area | 129.21 | 226.88 | 277.33 | 311.06 | 429.46 |
| UTD | 0.00 | 0.00 | 0.00 | 666.67 | 2000.00 |
|  | | | | | | |
| ***Rehospitalizations Per 1,000 Beneficiaries by Demographic Characteristics for 327 Communities (2012)*** | | | | | | |
| **Variable** | **Level** | **Minimum** | **25th Percentile** | **Median** | **75th Percentile** | **Maximum** |
| Sex | Male | 15.38 | 41.27 | 51.90 | 61.61 | 128.48 |
| Female | 17.35 | 38.31 | 47.94 | 59.14 | 125.29 |
| Race | White | 14.71 | 38.81 | 47.48 | 56.56 | 103.49 |
| Black | 0.00 | 49.91 | 74.29 | 93.88 | 333.33 |
| Hispanic | 0.00 | 20.50 | 41.27 | 65.83 | 363.64 |
| Asian | 0.00 | 12.66 | 26.87 | 40.77 | 352.94 |
| N Amer Native | 0.00 | 0.00 | 54.79 | 100.00 | 600.00 |
| Other | 0.00 | 20.41 | 32.52 | 47.21 | 250.00 |
| Unknown | 0.00 | 9.71 | 20.35 | 32.52 | 244.90 |
| Age Group | < 50 | 0.00 | 44.79 | 62.02 | 83.52 | 238.75 |
| 50-64 | 9.01 | 54.02 | 68.76 | 84.34 | 159.40 |
| 65-69 | 7.18 | 21.52 | 26.85 | 33.43 | 87.52 |
| 70-74 | 4.89 | 29.59 | 36.59 | 44.59 | 100.26 |
| 75-79 | 20.98 | 39.15 | 49.16 | 58.80 | 134.40 |
| 80-84 | 22.50 | 51.07 | 62.65 | 75.41 | 162.60 |
| >= 85 | 24.74 | 60.31 | 76.17 | 95.36 | 184.28 |
| Dual | Medicare only | 17.04 | 32.80 | 39.51 | 46.55 | 94.21 |
| Medicare/Medicaid | 28.81 | 70.63 | 92.35 | 110.91 | 203.26 |
| Urban Type | Urbanized Area | 18.87 | 41.38 | 50.80 | 60.77 | 120.64 |
| Urban Cluster | 11.11 | 36.98 | 48.27 | 59.04 | 111.93 |
| Non-Urban Area | 0.00 | 33.71 | 44.23 | 55.05 | 105.26 |
| UTD | 0.00 | 0.00 | 0.00 | 0.00 | 1000.00 |

Ad.1 - Workgroup/Expert Panel Details

| Name and Credentials | Organizational Affiliation  City, State | Areas of Expertise | | | | |
| --- | --- | --- | --- | --- | --- | --- |
| Subject Matter | Measurement Methods | Quality Improvement | Quality Health Care Disparities | Stakeholder Perspective\* |
| Mark Antman, DDS | American Medical Association  Physician Consortium for Performance Improvement  Chicago, Il | X |  |  |  | health care provider/practitioner |
| Alicia I. Arbaje, MD, MPH | John Hopkins Bayview Medical Center  Baltimore, MD | X | X |  |  | researcher |
| Bruce S. Auerbach, MD, FACEP | Sturdy Memorial Hospital  Attleboro, MA | X |  |  |  | health care provider/practitioner |
| Douglas L. Bechard, MD | Adventist Health Systems  Altamonte Springs, FL | X |  |  |  | health care provider/practitioner |
| Judith S. Black, MD, MHA | Highmark, Inc.  Pittsburg, PA | X |  |  |  | payer  health care provider/practitioner |
| Kathryn H. Bowles, PhD, RN, FAAN | University of Pennsylvania, School of Nursing  Philadelphia, PA | X |  |  |  | researcher |
| Donald Casey, Jr, MD, MPH, MBA, FACP | Atlantic Health  Morristown, NJ | X |  | X |  | payer  health care provider/practitioner |
| Sandra L. Fitzler, BSN | American Health Care Association  Washington, DC |  |  |  |  | health care provider/practitioner |
| Stephen F. Jencks, MD, MPH | Consultant in Healthcare Safety and Quality  Baltimore, MD | X | X | X |  | researcher  consumer/patient |
| Amy J. Kind, MD | University of Wisconsin Department of Medicine  Madison, WI | X |  |  | X | health disparities expert |
| Eugene Kroch, PhD | Premier, Inc.  Philadelphia, PA |  | X |  |  | researcher |
| Margaret Leonard, MS, RN-BC, FNP | Case Management Society of America  Little Rock, AR | X | X |  |  | health care provider/practitioner |
| James Lett, MD, CMD | American Medical Directors Association  Carmichael, CA | X |  | X |  | health care provider/practitioner  consumer/patient |
| Joanne D. Lynn, MD, MA, MS | Department of Health, Washington, DC  Chevy Chase, MD | X | X | X |  | health care provider/practitioner  consumer/patient |
| Trudy Mallinson, PhD, OTR/L, NZROT | Rehabilitation Institute of Chicago  Chicago, IL | X |  |  |  | health care provider/practitioner |
| Tasha Mears, RN, BSN | Amedisys Home Health Services  Baton Rouge, LA | X |  |  |  | health care provider/practitioner |
| Terri Morris-Nichols, RN, BHA, CPHQ | PeaceHealth  Long View, WA | X |  |  |  | health care provider/practitioner |
| Mary Perloe, RN, NP | Georgia Medical Care Foundation  Atlanta, GA |  |  | X |  | consumer/patient |
| Mark Potter, MD | University of Illinois at Chicago  Chicago, IL | X |  |  |  | health care provider/practitioner |
| John s. Rumsfeld, MD, PhD, FACC, FAHA, FACP | VA Cardiovascular Assessment Reporting and Tracking (CART) System, American College of Cardiology National Cardiovascular Data Registries (NCDR), Institute for Health Research, Kaiser Permanente Colorado, VA Ischemic Heart Disease Quality Enhancement Research Initiative, (IHD-QUERI)  Denver, CO | X | X | X |  | researcher |
| Mark V. Williams, MD | Northwestern University Feinberg School of Medicine  Chicago, Il | X | X | X |  | researcher |
| Contractor Staff |  |  |  |  |  |  |
| David Goodman, MD, MS | The Dartmouth Institute of Health Policy and Clinical Practice, Dartmouth Medical School  Lebanon, NH | X | X |  |  | researcher |