



## Attribution for Critical Illness and Injury Committee

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### Committee Co-chairs

**Brendan Carr, MD, MA, MS**

Professor and System Chair of Emergency Medicine, Icahn School of Medicine at Mount Sinai  
New York, NY

Dr. Brendan G. Carr is a Professor and System Chair of Emergency Medicine at the Icahn School of Medicine at Mount Sinai and the Mount Sinai Health System. Dr. Carr, who also has a secondary appointment in the Department of Population Health Science and Policy, is a renowned emergency physician and health policy researcher whose work has focused on building regional systems of care for emergency care and developing innovative delivery system solutions to create a more distributed and accessible acute care delivery system.

**Carol Raphael, MPA, Ed**

Senior Advisor, Manatt Health Solutions  
New York, NY

Carol Raphael is a Senior Advisor at Manatt Health. She served as Chief Executive of the Visiting Nurse Service of New York (VNSNY), the largest non-profit home health organization in the United States, for over 20 years. She also served as Board Chair of AARP. She has worked at Mt. Sinai Medical Center and in government. She is the Chair of the Long-Term Quality Alliance and on the Boards of the Primary Care Development Corporation, the Commonwealth Care Alliance, Kaiser-Permanente School of Medicine, The SCAN Foundation, and the Medicare Rights Center. She served on many commissions, including MedPAC.

### Committee Members

**Michael Barr, MD, MBA, MACP, FRCP**

Executive Vice President, Quality Measurement & Research Group, National Committee for Quality Assurance  
Washington, DC

Dr. Michael S. Barr is a board-certified internist and Executive Vice President of the Quality Measurement & Research Group (QMRG) at the National Committee for Quality Assurance (NCQA). His portfolio includes performance measurement development, research and analysis, management of contracts and grants, and NCQA's consulting activities. Dr. Barr leads the digital measures strategy for HEDIS® and contributes to NCQA's other strategic initiatives, public policy, and educational programs. Prior to joining NCQA in May 2014, Dr. Barr was Senior Vice President of Division of Medical Practice for the American College of Physicians (2005-2014).

**Sue Anne Bell, PhD, FNP-BC, NHDP-BC**

Assistant Professor, University of Michigan School of Nursing  
Ann Arbor, MI

Dr. Sue Anne Bell is an Assistant Professor at the University of Michigan School of Nursing with expertise in disaster preparedness and response, community health, and emergency care. Her work focuses on the long-term health impact of disasters with an emphasis on chronic health conditions and the relationship between community resilience, aging, and disasters. She is currently serving a three-year term on the Federal Emergency Management Agency's National Advisory Council. She is clinically active in disaster response through the National Disaster Medical System with recent deployments for the COVID-19 response, and to Hurricane Maria and the 2018 Paradise, California wildfire.

**John Brady, RN**

Vice President, AFT Connecticut  
Sterling, CT

John Brady is a R.N. in Connecticut, where he worked in the Emergency Department at Backus Hospital in Norwich, CT, where he served for five years as a tech and then 16 years as nurse. His training includes the fields of trauma certified nursing, mass causality response, chemical, nuclear, and biological containment response. His additional relevant experience includes serving on a multidiscipline trauma team, serving as trauma team leader and charge nurse. Mr. Brady is AFT Connecticut's Vice President, representing 7,500 healthcare professionals, and is co-chair of the national AFT's healthcare Program and Policy Council. He is deeply involved with pandemic response work with hospitals and government agencies.

**Gina Brown, MSPH**

Manager of Health Care Strategy and Payment Transformation, Blue Cross Blue Shield of North Carolina  
Durham, NC

Gina Brown is a manager of healthcare strategy and payment transformation at Blue Cross NC, focusing specifically on member attribution. Gina is responsible for attribution to Blue Cross NC's accountable care organization (ACO) model, Blue Premier, and directed the design of an innovative prospective attribution methodology launched in 2020. In addition to primary care attribution, she focuses on attribution for narrow network (exclusive provider organizations and point of service) products and collaborates on geography- and diagnosis-based assignment for advanced primary care models. As Blue Cross NC expands its alternative payment model portfolio, it will leverage her expertise in considering risk-sharing, model overlap, and secondary attribution.

**Kelly Crosbie, MSW, LCSW**

Director of Quality and Population Health, North Carolina Medicaid  
Raleigh, NC

Kelly Crosbie is the Director of Quality and Population Health at North Carolina Medicaid. She directs programs that use advanced payment models and care delivery innovations to improve health outcomes, promote health equity, and address medical and non-medical drivers of care. She has over 20 years of executive experience in healthcare programs. Kelly is an appointed member of the NC Institute of Medicine, the NCQA Public Sector Advisory Committee, the HCP-LAN 2.0 Clinical Executive Forum, The National Collaborative for Innovation in Quality Measurement (NCIQM) Advisory Panel; and she

serves as Co-Chair of the Centers for Medicare & Medicaid Services (CMS)-sponsored Medicaid & CHIP Scorecard Technical Expert Panel.

**Dan Culica, MD, MA, PhD**

Senior Program Specialist, Texas Health and Human Services Commission  
Austin, TX

Dr. Dan Culica has extensive expertise in medical care organization with consistent contribution to healthcare transformation through delivery system and payment reform. He is actively involved in quality improvement interventions of managed care organizations in their transition to value-based payment. While he is genuinely dedicated to measurement science applicable to quality of care, his areas of research covered unwarranted variation in health, healthcare, utilization and costs, chronic disease management, HIV/AIDS, cardiovascular surgery, trauma care organization, emergency department utilization, health system governance, and more recently neonatal care. Dr. Culica is widely published and continuously present in the healthcare national and international arena.

**Charleen Hsuan, JD, PhD**

Assistant Professor, Department of Health Policy and Administration, Pennsylvania State University  
University Park, PA

Dr. Charleen Hsuan is an assistant professor in the Department of Health Policy and Administration at the Pennsylvania State University and affiliate law faculty at Penn State Law. Her research examines how laws and policies may restrict access to care or unintentionally exacerbate disparities in care, particularly in acute care. Dr. Hsuan leads the Penn State Clinical Translational and Science Institute's Health Policy Impact core. She earned her JD from Columbia Law School, her PhD from the University of California, Los Angeles Fielding School of Public Health, and her BS from Yale University.

**Feygele Jacobs, DrPH, MPH, MS**

President and CEO, RCHN Community Health Foundation  
New York, NY

Dr. Feygele Jacobs has served since 2013 as President & CEO of the RCHN Community Health Foundation. Previously, she was executive vice president of Ryan Community Health Network and its affiliate CenterCare, a health center owned managed care plan. She has had positions in both New York City's and Boston's public health care systems, and as a senior administrator at a NYC teaching hospital, to round out her experience. Her areas of expertise include community health centers, informatics, and CHW/workforce. Dr. Jacobs earned a DrPH and graduate certificate in Public Health Informatics from the University of Illinois-Chicago School of Public Health and an MPH and MS in Urban Planning from Columbia University.

**Mark Jarrett, MD, MBA, MS**

Chief Quality Officer, Senior Vice President, and Deputy Chief Medical Officer, Northwell Health  
New Hyde Park, NY

Dr. Mark Jarrett is Chief Quality Officer and Deputy Chief Medical Officer for Northwell Health and a professor of medicine at the Donald and Barbara Zucker School of Medicine at Hofstra/Northwell. Dr. Jarrett has published on systemic lupus erythematosus, quality, emergency preparedness, and cybersecurity in healthcare. Dr. Jarrett is board certified in internal medicine and rheumatology. Dr. Jarrett earned his medical degree from New York University School of Medicine. Dr. Jarrett also holds an

MBA from Wagner College and an MS in Medical Informatics from Northwestern University. He is also a certified Healthcare Information Security and Privacy Practitioner (HCISPP).

**Austin Kilaru, MD, MSHP**

Adjunct Assistant Professor of Emergency Medicine, Perelman School of Medicine, University of Pennsylvania  
Philadelphia, PA

Dr. Austin Kilaru is an emergency physician and health policy researcher from the Perelman School of Medicine at the University of Pennsylvania. His work seeks to strengthen the system of emergency care through innovation. His research focuses on collaborative networks for high-acuity conditions and transitions from the emergency department to outpatient services. Dr. Kilaru attended Yale University and received his medical degree from the University of Pennsylvania. He trained in emergency medicine at Highland Hospital in Oakland, California, where he served as chief resident. He completed a fellowship in health policy through the National Clinical Scholars Program.

**Paloma Luisi, MPH**

Director, Bureau of Quality Measurement and Evaluation, New York State Department of Health  
Albany, NY

Paloma Luisi is a public health researcher and director with 12 years of professional experience, including a bachelor's degree in social sciences and a master's degree in health care policy. She holds a professional and academic background in quality measurement, managed care, public health insurance programs and reform, and qualitative approaches to studying health policy. She currently serves as a leader within the New York State Department of Health and is tasked with developing new measurement programs for the intersection of quality with value-based payment (VBP). She is a doctoral candidate in health policy and management at the University at Albany.

**Gerald Maloney, Jr., DO, CHCQM, CPPS, CPHQ, FACEP, FACMT**

Associate Medical Director of the Emergency Department, Louis Stokes Cleveland VA  
Cleveland, OH

Dr. Gerald Maloney is currently the associate medical director of the emergency department at the Cleveland VA. He has also spent several years working in an urban safety-net trauma center and directing the emergency department at a combat support hospital in Iraq. He is currently completing an MS in Patient Safety Leadership at University of Illinois Chicago and holds certifications in patient safety and healthcare quality management. He is a member in good standing of American College of Medical Quality and has served on the Quality & Patient Safety Committee of American College of Emergency Physicians (ACEP) and the Quality and Safety Interest Group Chair for the Society for Academic Emergency Medicine.

**William Miles, MD, FACS, FCCM, FAPWCA**

Trauma Surgeon and Intensivist, Atrium Health Carolinas Medical Center  
Charlotte, NC

Dr. William Miles is a trauma surgeon and intensivist at Atrium Health in Charlotte, NC. He is a Professor of general surgery, trauma surgery, and surgical critical care at Carolinas Medical Center. He is a Clinical Professor of Surgery at the University of North Carolina, Co-Director of Neurosurgical Intensive Care

Unit, and Director of Surgical Critical Care Outreach for Carolinas Healthcare System. Dr. Miles attended Eastern Virginia Medical School and residency at the University of South Carolina. His Fellowships in Trauma Surgery and Surgical Critical Care were completed at Vanderbilt University. He has decades of experience in quality improvement and patient safety initiatives.

**Fred Neis, MS, RN, FACHE, FAEN**

Vice President, Strategic Partnerships, Lumeris, Inc.  
St. Louis, MO

Fred Neis is a Vice President for Lumeris. He leads efforts to assess and design large-scale transformational solutions for health systems, payers, and physicians to move from a volume-based business to one based on value, including taking downside risk, improving quality measures, and optimizing health system and medical group margin. With nearly three decades of experience in health system operations, he has had exposure to nearly the entire suite of health system functions and been in the position to support the design and implementation of the system-level strategy.

**Brian Park, RN, BSN**

EMS Coordinator, City of Rockford, Illinois Fire Department  
Rockford, IL

Brian Park is the Emergency Medical Services (EMS) Coordinator for the Rockford, IL Fire Department. Brian received his BSN from the University of Iowa, and has experience in both the prehospital, and emergency department care settings. He was one of the first Mobile Integrated Health/Community Paramedics on Rockford Fire. In this role, he developed a novel way to educate and support patients at high risk for opioid overdoses, which decreased the fatal overdose rate. Mr. Park is currently working on implementing the ET 3 Innovation Model and exploring new ways to increase out of hospital cardiac arrest survival.

**Robert Schmitt, FACHE, FHFMA, MBA, CPA**

Chief Executive Officer, Gibson Area Hospital and Health Services  
Gibson City, IL

Robert Schmitt has 30+ years of healthcare experience, serving in leadership roles in rural and urban settings. He is currently CEO of the largest critical access hospital in Illinois. Mr. Schmitt will serve on the American Hospital Association Rural Council in 2021.

**David Schmitz, MD, FAAFP**

Professor and Chair of the Department of Family and Community Medicine, University of North Dakota School of Medicine and Health Sciences  
Grand Forks, ND

Dr. David Schmitz is the chair of the Department of Family and Community Medicine at the University of North Dakota School of Medicine & Health Sciences. From 2013 to 2016, Dr. Schmitz has been the chief rural officer for the Family Medicine Residency of Idaho in Boise, where he served as the chief quality officer, as well as program director of the Rural Training Tracks for the Caldwell and Magic Valley Programs in Idaho. Dr. Schmitz earned his MD from the State University of New York at Buffalo. Dr. Schmitz is a Fellow of the American Academy of Family Physicians.

**Sari Siegel, PhD, CPHQ**

Director, State and Federal Health Programs, American Association of Retired Persons Public Policy Institute  
Washington, DC

Dr. Sari Siegel is director of health programs with the AARP's Public Policy Institute. She brings expertise in hospital throughput and emergency management. In her previous role as vice president with Pennsylvania's state hospital association, she had worked with the U.S. Department of Health and Human Services, Pennsylvania's Department of Health, and other stakeholders to operationalize and harmonize quality and utilization measures related to COVID-19 inpatients. Before that, she served as a project officer with the Agency for Healthcare Research and Quality (AHRQ), a senior study director with Westat, and assistant VP for research with America's Essential Hospitals—where she assisted with the Hospital Quality Alliance's efforts to refine metrics for inclusion with CMS' value-based purchasing program.

**Geoff Simmons, LPN**

Lead Solution Designer of Emergency Medicine Solutions, Cerner Corporation  
Kansas City, MO

Geoffrey Simmons is the Lead Solution Designer of Emergency Medicine Solutions for Cerner Corporation. He received his bachelor of science in managing computer information systems from Park University in 2003. He has over 20 years of experience in the healthcare industry. Early in his career, Geoff worked as licensed practical nurse on a critical care unit and within home health. In the last 16 years, he has worked implementing and designing health information systems. In his current role, he is responsible for working with the development teams to create functional designs for the many solutions used in the emergency medicine space.

**Arjun Venkatesh, MD, MBA, MHS**

Chief of the Section of Administration in the Department of Emergency Medicine and Scientist at the Yale Center for Outcomes Research and Evaluation, Yale University  
New Haven, CT

Dr. Arjun Venkatesh is an Associate Professor and Chief of the Section of Administration in the Department of Emergency Medicine and Scientist at the Yale Center for Outcomes Research and Evaluation. His work has been funded by the National Institutes of Health, AHRQ, and CMS to study health system value. He is a founder of the Emergency Quality Network and Project Director for the CMS Overall Hospital Star Ratings methodology. He has received \$7 million in grant funding and published over 90 peer-reviewed manuscripts. He is national leader and contributor to ACEP, the Society of Academic Emergency Medicine, the National Quality Forum (NQF), AHRQ and CMS. He is an Anniversary Fellow of the NAM.

**David Wheeler, MEd, RRT-NPS, FAARC**

Coordinator of Patient/Provider Experience, The Center for Telehealth, The Medical University of South Carolina (MUSC)  
Charleston, SC

David Wheeler has been involved in healthcare for more than three decades. Mr. Wheeler has been a registered respiratory therapist working in adult, pediatric, and neonatal critical care areas. Mr. Wheeler has been an educator, clinician, and researcher in various settings. With the Telehealth Team at MUSC,

Mr. Wheeler is engaged in the examination of clinical fidelity to the best evidence and the patient and provider experience. Mr. Wheeler came to MUSC after 13 years at the Cleveland Clinic Foundation, where he was a founding member of the McCurry Lung Lab. He has over 50 peer and non-peer reviewed publications. Mr. Wheeler is a Fellow of the American Association of Respiratory Care.

**Sharon Williamson, MBA, MT(ASCP)SM, CIC, FAPIC**

Senior Director, Infection Prevention, Texas Health Resources  
Arlington, TX

Sharon Williamson has been employed by Texas Health Resources for the past 31 years and is currently the Senior Director of Infection Prevention for the healthcare system. Sharon earned her bachelor of science in medical technology from Lamar University and her MBA in healthcare management from the University of Texas at Tyler. She is certified as both a Medical Technologist and Specialist in microbiology by the American College of Clinical Pathologists (ASCP). She is also certified in infection control and epidemiology by the Certification Board of Infection Control and Epidemiology (CBIC) and has received the Fellow of APIC (FAPIC) designation. Sharon served on the national Association for Professionals in Infection Control and Epidemiology (APIC) Board of Directors from 2012-2013, as Secretary for the Dallas/Ft. Worth APIC Chapter in 2015, as a member of the APIC Education Committee in 2016, and as Treasurer for APIC from 2017-2018. Ms. Williamson was a mentor for the Health Research & Educational Trust Catheter-Associated Urinary Tract Infections (HRET CAUTI) Fellowship program and has been an active member of the APIC Faculty for the past seven years, developing and teaching online and face-to-face education courses.

**Matthew Zavadsky, MS-HSA, NREMT**

Chief Strategic Integration Officer, MedStar Mobile Healthcare  
Fort Worth, TX

Matt Zavadsky has 41 years' experience in EMS and holds a master's degree in health service administration with a graduate certificate in healthcare data management. He works for MedStar Mobile Healthcare, which provides advanced life support ambulance service to more than 1 million residents and responds to over 155,000 calls a year. He maintains credentialing as a field EMS practitioner and still actively works in the field. He is also President of the National Association of EMTs and chairs their EMS Transformation Committee. Mr. Zavadsky has experience working on other NQF projects and was a primary developer of the National EMS Mobile Integrated Healthcare outcome measures.

**Federal Liaisons**

**Craig Goolsby, MD, MEd, FACEP**

United States Department of Defense (DoD)

**Melissa Harvey, RN, MSPH**

Department of Homeland Security (DHS)

**Richard C. Hunt, MD**

National Healthcare Preparedness Programs, Office of the Assistant Secretary for Preparedness & Response (ASPR)

**Chad Kessler, MD**

Veterans Affairs (VA)

**Kyle Remick, MD**

United States Department of Defense (DoD)

**Anita Vashi, MD**

Veterans Affairs (VA)