



Attribution Standing Committee Measurement Science Project

COMMITTEE CHAIRS

Ateev Mehrotra, MD, MPH

Department of Health Care Policy, Harvard Medical School
Massachusetts

Dr. Mehrotra's research focuses on interventions to decrease costs and improve quality of care. Much of his work has focused on innovations in delivery such as retail clinics and e-visits have on quality, costs, and access to health care. He is also interested in the role of consumerism and whether price transparency and public reporting of quality can impact patient decision making. Related work has focuses on quality measurement including how natural language processing can be used to analyze the data in electronic health records to measure the quality of care. Dr. Mehrotra received his B.S. from the Massachusetts Institute of Technology, his medical degree from the University of California, San Francisco and completed his residency in internal medicine and pediatrics at the Massachusetts General Hospital and Children's Hospital of Boston. His clinical work has been both as a primary care physician and as an adult and pediatric hospitalist. He also has received formal research training with a Masters of Public Health from the University of California, Berkeley and a Masters of Science in Epidemiology from the Harvard School of Public Health. In 2008, he received the Milton W. Hamolsky Award for Outstanding Scientific Presentation by a Junior Faculty Member by the Society of General Internal Medicine. In 2013, he received the Alice S. Hersh New Investigator Award from AcademyHealth for health services researchers early in their careers who show exceptional promise.

Carol Raphael

Senior Advisor, Manatt Health Solutions
New York

Carol Raphael served as President and Chief Executive Officer of the Visiting Nurse Service of New York (VNSNY), the largest nonprofit home health agency in the United States from 1989 to 2011. Prior to joining VNSNY, Ms. Raphael held executive positions at Mt. Sinai Medical Center and in New York City government. In 2012, Ms. Raphael was an Advanced Leadership Fellow at Harvard University. In 2013, Ms. Raphael was appointed by President Obama to the Bipartisan Commission on Long Term Care. She is Co-Chair of the National Quality Forum MAP Post-Acute/Long Term Care Workgroup and a member of its Committee on All-Cause Readmissions. She is Co-Chair of the West Health Advisory Council on Emergency Department to Home-based Healthcare. She is Chair of the Long Term Quality Alliance, a Senior Advisor at Manatt Health Solutions and a Board Member of the New York eHealth Collaborative, a public-private

partnership to advance the adoption of health information technology. She is the Chair of the AARP Board and serves on the boards of the Primary Care Development Corporation, the Medicare Rights Center, Pace University, Henry Schein, Inc. and ATE as well as numerous advisory boards. She is a member of the New York City Age-Friendly Commission and edited the book "Home Based Care for a New Century".

COMMITTEE MEMBERS

Michael Barr, MD, MBA, MACP

Executive Vice President of Quality Measurement & Research, National Committee for Quality Assurance
Washington, District of Columbia

Michael S. Barr is a board-certified internist and Executive Vice President for the Quality Measurement & Research Group at NCQA. His portfolio at NCQA includes performance measurement development and testing, contract/grant management, research, and collaboration across NCQA on strategic initiatives, public policy, and program development. Prior to joining NCQA in May 2014, Dr. Barr was Senior Vice President, Division of Medical Practice for the American College of Physicians (ACP) where he was responsible for promoting patient-centered care through the development of programs, services, and quality improvement initiatives for internists and other health care professionals.

Jenny Beam, MSc

Vice President of Operations, University of Louisville Physicians
Kentucky

Jenny Beam, Vice President of Operations for University of Louisville Physicians, has delivered national presentations on productivity, benchmarking, labor management, and quality and process improvement at engineering and health care conferences. Jenny has also served on the National Quality Forum eMeasure Format Review Committee for Health Information Technology Panel. Jenny was responsible for analyzing and establishing the first generation patient attribution model for all quality and stars programs for a large national health plan and evaluated and scored providers and medical groups on evidence based quality metrics. She is currently pursuing her second Masters of Science in social work.

Jill Berger, MAS

Former Vice President of Health & Welfare for Marriott International
Washington, District of Columbia

Jill is an Executive Consultant – Health Care for IBM Watson Health. She brings her expertise in health care management to developing innovative solutions for employers and health plans to transform health care. Jill was formally the Vice President of Health & Welfare for Marriott International, one of the nation's largest hospitality vendors. She was responsible for the strategy, design and management of Marriott's benefit plans--honing in on the need for quality improvement and greater engagement with employees about their health. Jill is a strategic health benefits professional with a passion to provide optimal population health management. Jill designed a global wellbeing program and implemented on-site clinics, health coach programs and

other initiatives to greatly improve employee engagement. Jill served on the Maryland Health Quality and Cost Council and the Board of Directors for the Integrated Benefits Institute. Jill was also Co-Chair for the National Business Group of Health (NBGH) Institute on Health Care Costs and Solutions. Jill was on the Board of Directors for the Leapfrog Group, and was Chair from 2007-2009.

Anne Deutsch, PhD, RN, CRRN

Senior Research Public Health Analyst, RTI International
Illinois

Anne Deutsch is a Senior Research Public Health Analyst with RTI International, a Research Scientist at the Rehabilitation Institute of Chicago's Center for Rehabilitation Outcomes Research, and a Research Associate Professor at Northwestern University's Feinberg School of Medicine. She is a certified rehabilitation registered nurse with a doctoral degree in epidemiology and community health. Her research has focused on post-acute care patient outcomes, quality measurement, the impact of Medicare policies, post-acute payment reform, analysis of post-acute care payment episodes, the development of standardized assessment data elements, and the development of process and outcome quality measures.

Elizabeth Drye, MD, SM

Director of Quality Measurement Programs, Yale-New Haven Hospital, Center for Outcomes Research and Evaluation (CORE)
Connecticut

Dr. Drye is Director of Quality Measurement Programs at Yale's Center for Outcomes Research and Evaluation (CORE) and a leader in quality measurement. She is currently focused on developing ambulatory care outcome measures. Before becoming a physician, she worked in national health policy positions in Washington, DC, including Chief of Staff at the White House Domestic Policy Council and Legislative Assistant to U.S. Senator Joe Lieberman. Dr. Drye received her MD from Harvard Medical School and SM in health policy and management from the Harvard School of Public Health. She completed her residency in pediatrics at Yale-New Haven Hospital.

Troy Fiesinger, MD

Family Physician, Population Health Lead, Village Family Practice of Fort Bend
Texas

Dr. Fiesinger completed his family medicine residency at the East Carolina University Brody School of Medicine in 1999 and practiced family medicine including obstetrics with the Scott and White Clinic in Waco, Texas for seven years. While there, he served as the Regional Clinic Director for Quality and Safety. For the past nine years, Dr. Fiesinger has seen served as faculty at community based family medicine residency programs. During this time, he was the medical director of a federally qualified health center for two years. He also served on the board of directors of his health system's employed physician group. Dr. Fiesinger recently returned to private practice where he provides comprehensive care to patients of all ages as part of a 30 physician primary care group. He is also the lead physician for population health and care management of their commercial managed care, Medicare Advantage, and Accountable Care Organization patients.

Charles Hawley, MA

Analytics Lead, Utah Department of Health
Utah

Charles Hawley has been a research consultant and health data analyst with the Utah Department of Health for the last four years. He currently serves as Analytics Team Lead and Cycle III Grant Manager with the Office of Healthcare Statistics. The Office collects and analyzes Utah's health plan performance data, hospital discharge data, and All Payer Claims Database (APCD). Before joining the state, Charles earned a Master's degree in sociology from Kansas State University and an undergraduate degree in sociology and history from Weber State University. His graduate studies focused on quantitative research methods, social movements, and food systems.

Ari Houser

Senior Methods Advisor, AARP Public Policy Institute
Washington, District of Columbia

Mr. Houser is a Senior Methods Advisor in the AARP Public Policy Institute, where his work includes demographics, disability, quality and patterns of use of long term services and supports, family caregiving, and methodological advising on many topics. Prior to joining the AARP Public Policy Institute, Mr. Houser worked at the RAND Corporation on a variety of topics including occupational health and safety management. He has a bachelor's degree from Swarthmore College and is a PhD candidate (ABD) in measurement, statistics, and evaluation at the University of Maryland.

Keith Kocher, MD, MPH, MPhil

Assistant Professor of Emergency Medicine, University of Michigan
Ann Arbor, Michigan

Dr. Kocher is an emergency physician and health services researcher studying the delivery and performance of acute care, with particular interests in measurement development and its impact on payment and delivery system reform. He directs the Michigan Emergency Department Improvement Collaborative, a statewide project dedicated to measuring, evaluating, and enhancing the quality and outcomes of emergency department patients. He also has a career development award from AHRQ evaluating variation in hospitalization practice patterns from the emergency department, and actively shapes performance improvement efforts within his professional society, serving on research and policy-oriented committees at the national level.

Robert Kropp, MD, MBA, MACP

Interim Head of Care Delivery, Aetna Accountable Care Solutions
Washington, District of Columbia

Dr. Kropp holds board certification in pediatrics, neurology and clinical neurophysiology. He holds an MBA from the University of South Florida and a Certificate in Public Health Informatics from Johns Hopkins School of Public Health. During his tenure at Aetna he has held the titles of SE Senior Medical Director and SE Regional Medical Director. He is responsible for designing and delivering the collaborative clinical programs that Aetna and accountable care organizations use to improve quality, efficiency and the patient experience. He has held a variety of titles and functions in the managed care industry, including Chief Medical Officer for CIGNA Healthcare of Florida.

Danielle Lloyd, MPH

Vice President of Policy & Advocacy, Deputy Director, Premier, Inc.
Washington, District of Columbia

Danielle Lloyd is the VP for policy development and analysis and deputy director of public affairs at Premier. Danielle leads Premier's policy analysis and development, which includes developing comments on federal legislative and regulatory proposals and research around the alignment of financial incentives to improve healthcare quality and reduce costs. She plays a leading role in Premier's ACO and Bundled Payment Collaboratives as well as Premier's non-profit research arm the Premier Research Institute. Danielle previously worked for the American Hospital Association, the California Hospital Association, the U.S. House of Representatives Committee on Ways and Means and the Health Care Financing Administration.

Edison Machado, MD, MBA

Chief Quality Office and Vice President of Strategic Planning
New York, New York

Dr. Machado is responsible for corporate strategic planning, business development and proposal services, and overseeing the corporate quality management system. In addition, he serves as the clinical lead for the CMS Innovation Center Episode Grouper for Medicare project. Finally, Dr. Machado acts as the medical director for IPRO's Health Informatics team. Dr. Machado worked as Senior Director in the Strategic Partnerships Department at National Quality Forum where he was responsible for managing projects related to uses of healthcare performance measurement information for payment incentives, public reporting, accreditation and certification, workforce education, and systems improvement. Dr. Machado has also worked as Medical Director and Programs Leader for the Health Care Incentives Improvement Institute, Inc. (HCI3) where he oversaw the Bridges to Excellence (BTE) Care Recognition Programs, and while assisting various stakeholders and partners (including the American College of Cardiology, American Board of Internal Medicine, the NYS Health Foundation, and NYC Dept of Health & Mental Hygiene) in managing and supporting healthcare quality performance measurement program implementations.

Ira Moscovice, PhD

Professor and Head, University of Minnesota, Division of Health Policy and Management, School of Public Health
Minnesota

Dr. Moscovice currently serves as the Mayo Professor and Head, Division of Health Policy and Management at the School of Public Health at the University of Minnesota. Dr. Moscovice is also the Director of the Rural Health Research Center, one of eight federally funded rural health research centers in the United States. The center at the University of Minnesota focuses on rural quality, including measure develop and analysis. Dr. Moscovice has served as a Member of NQF's Measures Application Partnership Steering Committee as well as Co-Chaired the NQF Rural Task Force.

Jennifer Nowak, RN, MSN

Center for Clinical Value, Blue Cross Blue Shield Association
Illinois

Jennifer Nowak is a manager in the Center for Clinical Value at Blue Cross and Blue Shield Association, a national federation of 35 independent, locally operated Blue Cross and Blue Shield companies. She provides leadership developing and implementing programs to evaluate the value of care received by Blue Cross and Blue Shield members. Her primary focus has been on the Blue Distinction® program, a portfolio of designations awarded by Blue Cross and Blue Shield companies to providers for their delivery of value-based care. Jennifer received her nursing degrees from Rush University, and a bachelor's degree from University of Illinois, Champaign-Urbana.

Jennifer Perloff, PhD

Scientist, Deputy Director Institute on Healthcare Systems, Heller School, Brandeis University
Massachusetts

Jennifer Perloff, Ph.D. is a Scientist and Deputy Director at the Institute for Healthcare Systems within the Schneider Institutes for Health Policy. Dr. Perloff has over fifteen years of experience in evaluation and health services research. Currently she is involved in a CMMI funded project to develop an episode grouper for Medicare (EGM). In addition to serving as project manager for this effort, Dr. Perloff is directly involved in analysis on attribution and provider profiling along with a range of other applied, claims-based studies. Dr. Perloff also teaches research methods to Ph.D. students and sits on many dissertation committees.

Brandon Pope, PhD

Director of Analytics, Baylor Scott & White Quality Alliance
Texas

Brandon Pope is the Director of Analytics for the Baylor Scott & White Quality Alliance, an NCQA-recognized ACO with more than 4,000 physicians and 275,000 members. Brandon's primary responsibilities include delivering descriptive, predictive, and prescriptive analyses and insights in all areas of population health. Before joining Baylor Scott & White Health, Brandon worked as a research scientist for the Regenstrief Center for Healthcare Engineering and the School of Industrial Engineering at Purdue University. Brandon received his Ph.D. and M.Eng degrees in Industrial and Systems Engineering from Texas A&M University and his B.S. in Mathematics from Abilene Christian University.

Laurel Radwin, PhD, RN

Research Health Scientist, Boston Veteran Administration Healthcare System
Boston, Massachusetts

Laurel Radwin is a registered nurse with measurement experience and related methodologic expertise from using a variety of quantitative and qualitative methods. Laurel is recognized internationally for measures of nurses' contributions to patient outcomes, and is currently the lead investigator on three VA-funded initiatives that examine measurement of clinicians' and patients' perspectives on quality health care.

Jack Resneck, MD

Professor, Department of Dermatology School of Medicine, Professor, Philip R. Lee Institute for Health Policy Studies, University of California, San Francisco
San Francisco, California

Dr. Jack Resneck is Professor and Vice-Chair of Dermatology at UCSF, and holds a joint appointment at UCSF's Institute for Health Policy Studies. His leadership roles at UCSF have included oversight of the medical center's Medicare physician quality reporting. Dr. Resneck is active in health services research. He currently serves as a Trustee of the American Medical Association, and has advocated for physician engagement in data collection, as well as the development of meaningful, validated quality metrics with accurate attribution and risk-adjustment. Dr. Resneck received his B.A. in public policy from Brown University and completed his medical training at UCSF.

Michael Samuhel, PhD

Principal, Booz Allen Hamilton
Washington, District of Columbia

Dr. Samuhel is a Principal with Booz Allen Hamilton and a highly experienced executive with nearly 30 years of experience leading large units conducting research projects both domestically and internationally. His technical expertise includes surveys, statistics, epidemiology, and health IT. He currently leads large contracts with CMS to independently evaluate the effectiveness of the CMS Quality Improvement Organizations and develop innovative methods to properly attribute the return on investment from funds spent on these programs. Dr. Samuhel also leads the social sciences program for Booz Allen Hamilton and he is responsible for the management and direction of multiple, large, or complex projects conducted by a staff of 75 professionals. He is active in several professional societies and serves on the Board of Directors of the North Carolina Health Information and Communications Alliance (NCHICA). He holds a PhD in Statistics from American University.

Robert Schmitt, FACHE, FHFMA, MBA, CPA

CEO, Gibson Area Hospital & Health Services
Illinois

With over 25 years in healthcare leadership, Robert Schmitt is the CEO of Gibson Area Hospital and Health Services. Rob is a Fellow of both the American College of Healthcare Executives and the Healthcare Financial Management Association. Rob received his Master in Business Administration from Webster University on their Fayetteville, Arkansas campus in 2001. Rob received his B.S. in Accounting from Eastern Illinois University in 1988. Rob is also a Certified Public Accountant. Rob has worked in small rural PPS hospitals, large PPS hospitals, and Critical Access Hospitals. In addition, Rob has extensive experience in Physician clinics, operations and management of physician groups, and physician recruitment.

Nathan Spell, MD

Associate Professor of Medicine, Medical Educator and Service Track and Vice Chair for Quality and Clinical Effectiveness, Emory University School of Medicine
Georgia

Nathan Spell, MD, FACP is a graduate of Harvard Medical School and trained in internal medicine

at the Brigham and Women's Hospital. Dr. Spell began as an internist in the US Air Force Medical Corps and transitioned to Emory University in 1998 as an associate professor of medicine. In 2006, he became Chief Quality Officer of Emory University Hospital, leading a variety of quality improvement activities, development and delivery of training programs, and intentional efforts to enhance the culture of safety and service. In 2014, he became the Vice Chair for Quality and Clinical Effectiveness in the Department of Medicine.

Srinivas Sridhara, PhD, MS

Managing Director, Clinician Analytics, Research & Development, The Advisory Board Company
Washington, DC

Srinivas Sridhara has fifteen years of experience in measure development, health services research, and health policy analysis. He is the Managing Director for Clinician Analytics at The Advisory Board Company (ABC), where he leads development of provider performance measures and tools to profile and incentivize high value care. Prior to ABC, Dr. Sridhara worked at the Maryland Health Care Commission, where he managed Maryland's All Payer Claims Database and reported on health care costs, quality, utilization, and access; lead price transparency initiatives, program evaluations, and workforce studies; and managed the IRB and data release program. Dr. Sridhara previously worked at Johns Hopkins Bloomberg School of Public Health (JHSPH) and Baltimore Mental Health Systems and completed his graduate work at JHSPH

Bharat Sutariya, MD, FACEP

Vice President & Chief Medical Officer Population Health, Cerner Corporation
Missouri

Bharat Sutariya is responsible for leading population health innovation strategy and solution design for Cerner. In this capacity, he collaborates with leaders across the company and industry to enhance Cerner's industry leading Population Health Platform and solutions. Dr. Sutariya is a thought leader across the healthcare industry on population health management and shared accountability between consumers, providers and payers. He leads internal Cerner and client collaboration teams to develop solutions by integrating near real-time analytics, risk and impact predictions. Prior to joining Cerner in 2004, Dr. Sutariya was leading healthcare information technology and clinical transformation across this integrated delivery network at Detroit Medical Center.

FEDERAL LIAISON

Lawrence Daniel Muldoon, MA

Social Science Research Analyst, Center for Medicare and Medicaid Innovation
Baltimore, Maryland

L. Daniel Muldoon has worked at the Center for Medicare and Medicaid Innovation (CMMI) since January 2014, primarily leading financial and analytic work for the Bundled Payments for Care Improvement Initiative and Oncology Care Model. Prior to joining CMMI, Mr. Muldoon was a staff economist at the Maryland Department of Budget and Management.