



Behavioral Health Phase 4 Standing Committee

COMMITTEE CHAIRS

Peter Briss, MD, MPH

Medical Director, Centers for Disease Control and Prevention (CDC), National Center for Chronic Disease Prevention and Health Promotion

Chamblee, Georgia

Peter Briss, MD, MPH has been with the CDC for 26 years, performing cross-disciplinary research and service addressing topics ranging from healthcare to community prevention including lead poisoning, vaccine preventable disease, tobacco, cancer, heart disease, and oral health. He is trained in internal medicine, preventive medicine, epidemiology, and public health, and is an active clinician. Dr. Briss has authored nearly 100 professional publications, including the Guide to Community Preventive Services; helped to launch the Department of Health and Human Services' Million Hearts initiative; and has served on many expert groups and committees including the board of directors of the National Quality Forum (NQF).

Harold Pincus, MD

Director of Quality and Outcomes Research, New York-Presbyterian Hospital, The University Hospital of Columbia and Cornell

New York City, New York

Harold Alan Pincus, MD is vice chair of psychiatry and co-director of the Irving Institute for Clinical and Translational Research at Columbia University, director of quality and outcomes research at New York-Presbyterian Hospital, and senior scientist at the RAND Corporation. Previously, he was director of the RAND-University of Pittsburgh Health Institute and executive vice chairman of psychiatry at the University of Pittsburgh. Dr. Pincus was deputy medical director of the American Psychiatric Association (APA), founding director of APA's Office of Research, and special assistant to the director of the National Institute of Mental Health (NIMH).

COMMITTEE MEMBERS

Robert Atkins, MD, MPH

Senior Medical Director, Aetna Medicaid

Louisville, Kentucky

Robert Atkins, MD, MPH is a board-certified psychiatrist. He received both his medical degree and master of public health degree from Johns Hopkins University and he completed his residency at the University of Maryland. He has 15 years of experience as a physician executive in public and private psychiatric hospitals. During that time, Dr. Atkins developed and implemented a comprehensive behavioral health system of care in a tertiary care hospital. Measuring and

improving performance across clinical, financial and operational domains were critical to that effort. In his subsequent 20 years as a managed care physician executive, Dr. Atkins has used leading and lagging indicators to improve performance. He is currently senior medical director for Aetna Medicaid, leading the integration of physical and behavioral health.

Mady Chalk, PhD, MSW

Senior Policy Advisor, Treatment Research Institute

Washington, District of Columbia

Mady Chalk, PhD, MSW brings many years of experience and skills in planning, policy making, and clinical work to the committee. For the past 30 years, Dr. Chalk has served in key roles at the Institute of Medicine (IOM), the Federal government (Substance Abuse and Mental Health Services Administration), and the Treatment Research Institute. She has also held senior clinical, teaching, and administrative positions at Yale Psychiatric Institute. With a clinical background and a PhD in health policy from Brandeis University, Dr. Chalk has contributed vision and leadership to the field of substance use disorder treatment and prevention in quality measurement and improvement, organization and financing of care, policy coordination and recovery-oriented, patient-centered care.

Shane Coleman, MD, MPH

Director of Medical Services, Behavioral Health Division Southcentral Foundation

Anchorage, Alaska

Shane Coleman, MD, MPH is a native Alaskan. He received both his medical degree and master of public health degree from the University of Washington, and he completed a residency in psychiatry at the Massachusetts General Hospital/McLean Hospital and Harvard University. After receiving the National Institutes of Health's (NIH's) Ruth L. Kirschstein National Research Service Award, he worked with Drs. Wayne Katon and Jurgen Unutzer to study the interaction between chronic medical illness and mental health. Areas of focus throughout his career include research in depression, integrating mental health into primary care, and working with underserved populations. Dr. Coleman is director of medical services for the Behavioral Health Division at Southcentral Foundation, overseeing the integration of mental health and primary care, behavioral services, research, and behavioral health quality assurance and quality improvement.

David Einzig, MD

Children's Hospital And Clinics Of Minnesota

Saint Paul, Minnesota

David Einzig, MD provides outpatient child psychiatry services and general pediatrics at Children's Hospitals and Clinics of Minnesota. He is also a consultant for psychiatry in the hospital's pediatric clinic. A passionate teacher, volunteer, and mentor, Dr. Einzig is interested in improving models of care by integrating psychiatry into primary care and sub-specialty clinics. He is president of the Minnesota Chapter of the American Academy of Child and Adolescent Psychiatry (AACAP) and actively speaks on a state and local level. Dr. Einzig received his medical degree from the University of Minnesota, and completed triple board residency in general pediatrics, adult psychiatry, and child and adolescent psychiatry at the University of Utah and affiliated hospitals.

Julie Goldstein Grumet, PhD

Director of Prevention and Practice, Education Development Center/Suicide Prevention Resource Center/National Action Alliance for Suicide Prevention

Washington, District of Columbia

Julie Goldstein Grumet, PhD is the director of health and Behavioral health initiatives at the Suicide Prevention Resource Center (SPRC). Dr. Goldstein Grumet provides strategic direction to improve the effectiveness of behavioral health, clinical care, and primary care providers to recognize and respond to suicide emergencies. She oversees the Zero Suicide initiative for SPRC, supporting the work of state and healthcare leaders who are implementing system-wide approaches to suicide prevention.

Charles Gross, PhD

Vice President Behavioral and Physical Health Integration, Anthem, Inc.

Hanover, Maryland

Charles Gross, PhD is the vice president of behavioral health and physical health integration at Anthem, Inc.'s Government Business Division. In this role, he is responsible for integrated behavioral health services for more than 6.3 million Medicaid and Medicare members. He has more than 20 years of clinical and operational managed care experience in the public and private sectors, including extensive private practice experience, direct clinical work in integrated health systems, and many senior management roles within the country's leading health plans. Dr. Gross is shaping Anthem's Government Business Division strategy on pressing health issues, including substance abuse/opiates, community-based treatment options, and improving access to care.

Constance Horgan, ScD

Professor and Director, Institute for Behavioral Health, The Heller School for Social Policy and Management, Brandeis University

Waltham, Massachusetts

Constance Horgan, Sc.D., is a Professor at the Heller School at Brandeis University, and founding Director of its Institute for Behavioral Health. Her research examines how alcohol, drug and mental health services are financed, organized, and delivered in the public and private sectors and what approaches can be used to improve the quality and effectiveness of the delivery system. Dr. Horgan led studies for a range of federal agencies, state governments, and foundations, and currently is the Director of the Brandeis/Harvard NIDA Center to Improve System Performance of Substance Use Disorder Treatment. She is the author of over 100 articles and has served on numerous expert panels and advisory committees for federal and state agencies, professional associations, and academic and community task forces.

Lisa Jensen, DNP, APRN

Associate Director Workforce and Leadership, Office of Nursing Services, Veteran's Health Administration

North Salt Lake, Utah

Lisa Jensen, DNP, APRN obtained her baccalaureate degree in nursing at South Dakota State University, her master's degree in nursing at Texas Woman's University, and her clinical doctorate in nursing at the University of Utah. She has had a variety of experiences in mental health including as a staff nurse on an inpatient unit, conducting psychiatric intakes in an emergency department, as a clinical nurse specialist in outpatient mental health, and in administrative

positions in nursing. Dr. Jensen also has experience in quality improvement activities at a medical center level, particularly in improving mental health measures.

Dolores (Dodi) Kelleher, MS, DMH

Principal, D Kelleher Consulting

Alameda, California

Dolores (Dodi) Kelleher, MS, DMH has over 25 years of experience in both public and private sectors as a behavioral healthcare executive, consultant and clinician. Her work includes developing strategies and designing programs that improve people's health, wellbeing, and productivity and, as a result, improve the bottom line. She has broad experience in the design, implementation, and management of specialty programs with a behavioral focus, including initiatives integrated with prevention, primary care, disability, and disease management. Dr. Kelleher is a nationally recognized expert in behavioral disability and the impact of mood and behavior on productivity. Her experience includes work with diverse populations and agencies, including employee assistance, managed care, mental health centers, employers, disability plans, and integrated health and wellness programs. More recently her work has focused on consumer engagement, transparency, integration of health and wellness programs in consumer directed health plan design, patient centered medical home models and value based designs.

Kraig Knudsen, PhD

Chief, Bureau of Research and Evaluation, Ohio Department of Mental Health and Addiction Services

Columbus, Ohio

Kraig Knudsen, PhD is the chief of the Bureau of Research and Evaluation at the Ohio Department of Mental Health and Addiction Services. His interests are in intervention and services research and outcomes evaluation to persons receiving treatment in public behavioral health systems. His principal responsibilities are to direct all research, evaluation, and quality improvement for the state of Ohio's public behavioral health system, and to conduct his own research and evaluation. Dr. Knudsen has 20 years of experience providing, directing, researching, and teaching behavioral health services and has numerous peer-reviewed publications and presentations.

Michael R. Lardieri, LCSW

Assistant Vice President Strategic Program Development, Northwell Health, Behavioral Health Services Line

Glen Oaks, New York

Michael R. Lardieri, LCSW has over thirty years of healthcare experience in inpatient, outpatient and managed care settings and was behavioral health administrator for one of the largest federally qualified health centers (FQHCs) in the nation. He has extensive experience in implementing health information technology and integrating behavioral health and primary care. Mr. Lardieri is responsible for developing strategy and in assisting behavioral health centers nationally in implementing various health information technology strategies to improve quality care. He not only provides consulting services in mental health and substance abuse, but also in integrating these services with the medical fields. He sits on several national committees.

Tami L. Mark, PhD, MBA

Senior Director, Behavioral Health and Criminal Justice, RTI International

Bethesda, Maryland

Tami L. Mark, PhD, MBA is a senior director in the behavioral health and criminal justice division at RTI International. Her areas of expertise include behavioral health financing and performance measurement. Dr. Mark has published more than 90 peer reviewed journal articles and numerous government reports. She has provided research, consulting, and advisory support for Federal agencies, state governments, and foundations. She received her doctorate in health economics and behavioral health services research from John Hopkins University.

Raquel Mazon Jeffers, MPH, MIA

Director of Health Integration, The Nicholson Foundation

Hopewell, New Jersey

Raquel Mazon Jeffers, MPH, MIA is a senior healthcare program officer at The Nicholson Foundation, where she leads the Foundation's work to improve the quality and accessibility of primary care. She has many years of experience in healthcare, and much of her work has focused on delivery system reform for vulnerable populations. Before joining The Nicholson Foundation, Ms. Mazon Jeffers worked at the New Jersey Department of Human Services. She served in various capacities throughout her tenure, with her final position being the deputy director of the Division of Mental Health and Addiction Services. In that role, Ms. Mazon Jeffers was primarily responsible for New Jersey's publicly funded mental health and addictions community-based system of care. She also oversaw the transition of the behavioral health specialty care system to a managed behavioral healthcare approach and she supervised efforts to integrate care for clients with co-occurring mental illness, substance use disorders, and complex physical health conditions. Ms. Mazon Jeffers has held other leadership positions, including director of managed care for a large network of FQHCs. She also has worked for the City of Trenton and The Ford Foundation. She holds two master's degrees, one in public health and the other in international affairs.

Bernadette Melnyk, PhD, RN, CPNP/PMHNP, FAANP, FNAP, FAAN

Associate Vice President for Health Promotion, University Chief Wellness Officer, Dean and Professor, College of Nursing, Professor of Pediatrics and Psychiatry, College of Medicine, The Ohio State University

Columbus, Ohio

Bernadette Mazurek Melnyk, PhD, RN, CPNP/PMHNP, FAANP, FNAP, FAAN is associate vice president for health promotion, chief wellness officer, dean of the College of Nursing, and professor of pediatrics and psychiatry in the College of Medicine at The Ohio State University. She is an internationally recognized expert in evidence-based practice, child and adolescent mental health, intervention research, and wellness. Dr. Melnyk is an elected fellow of the National Academy of Medicine, American Academy of Nursing, the National Academies of Practice, and the American Association of Nurse Practitioners. She is a member of the NIH National Advisory Council for Nursing Research and a board member of the National Guideline Clearinghouse.

Laurence Miller, MD

Senior Psychiatrist, Arkansas Medicaid; Clinical Professor of Psychiatry, University of Arkansas

for Medical Sciences

Little Rock, Arkansas

Laurence Miller, MD completed his psychiatric training at Boston University School of Medicine and is board certified. He has spent his career working in the public/community mental health sectors treating the most complex, often dual diagnosed patients, and developing protocols and policies to study the effectiveness of interventions and outcomes to improve the quality of life for patients. In January 2013, Dr. Miller moved from the Division of Behavioral Health Services, where he served as state medical director for 14 years, to Arkansas Medicaid as a full-time senior psychiatrist. For the past 10 years, he has worked closely with the Arkansas Medicaid Pharmacy Section to develop strategies for the utilization of antipsychotic and stimulant medications in children and adolescents. Since his move, he increased these efforts and reviews outcomes regularly. To date, the organization has decreased the use of antipsychotics by 93 percent in non-foster children and by 86 percent in foster children. Dr. Miller has also developed and implemented interventions to address polypharmacy. He is a member of the Council of Healthcare Systems and Financing of the APA and is the chair of its Committee on Alternative Payment Models.

Brooke Parish, MD

Physician Surveyor, Health Care Service Corporation - Blue Cross Blue Shield of New Mexico
Albuquerque, New Mexico

Brooke Parish, MD joined the University of New Mexico faculty, holding multiple positions including associate vice chair for patient safety and quality in the Department of Psychiatry, executive medical director of utilization review for University of New Mexico Hospitals, and physician surveyor for the Joint Commission hospital program. Her current role is the behavioral health medical director for Health Care Service Corporation in New Mexico, and she actively maintains a locum tenens practice in Arizona as a hospitalist. Dr. Parish enjoys teaching and lecturing on psychiatry, integrated care, patient safety and quality, systems of care and care delivery, and disaster medicine. She serves on the APA assembly and as president of New Mexico's district branch.

David Pating, MD

Chief, Addiction Medicine, Kaiser Permanente
San Francisco, California

David Pating, MD is chief of addiction medicine at Kaiser San Francisco Medical Center and assistant clinical professor of psychiatry at the University of California, San Francisco where he is site-director for the fellowship in Addiction Psychiatry. He has held leadership roles in the American Society of Addiction Medicine (ASAM), California Psychiatric Association, California Hospital Association and California Institute of Mental Health; and served on the NQF Behavioral Health Standing Committee since its first phase. Currently, Pating is a vice-chair of California's Mental Health Services Oversight and Accountability Commission (Proposition 63), where he oversees evaluation of California's \$1.3 billion annual mental health investment.

Vanita Pindolia, PharmD

Vice President, Ambulatory Clinical Pharmacy Programs, Henry Ford Health

System(HFHS)/Health Alliance Plan (HAP)

Detroit, Michigan

Vanita Pindolia, PharmD has 23 years of accumulated inpatient, outpatient clinic, managed care, academia, and administrative healthcare experience. She has designed and implemented unique practices that cut across hospitals, physician groups, and payer boundaries resulting in cost optimization and improvement in quality outcomes. In her current role, Dr. Pindolia is responsible for identifying, developing, implementing and managing cost-effective collaborative medication management programs for multiple business units of HFHS to foster their growth and expansion; evaluating national and local healthcare market trends to assure current and new programs exceed near future healthcare-related business needs; developing strategies to effectively lower healthcare cost while improving quality of care; developing relationships with key HAP contracted employer groups to better understand their unique healthcare needs; collaborating with multiple ambulatory care stakeholders and inpatient transition teams within HFHS to develop cost-effective and efficient clinical care processes; and evaluating opportunities to further align HAP's clinical programs with HFHS's integrated physicians' and HAP's community-contracted physicians' needs. The medication therapy management programs developed for the Medicare population, specific employer groups, specialty clinics, geriatric clinics, patient-centered medical homes/accountable care organizations, and hospital readmission avoidance has included behavioral health conditions for past 10 years, resulting in over 18,000 patient engagements.

Rhonda Robinson Beale, MD

SVP and Chief Medical Officer, Blue Cross of Idaho

Woodland Hills, California

Rhonda Robinson Beale, MD is a seasoned healthcare executive with over 30 years of experience in health care systems, managed care and quality improvement in behavioral health and medical care. She is the SVP and Chief Medical Officer for Blue Cross of Idaho over the Medical Affairs Division responsible for medical and behavioral service management for all market segments. Dr. Robinson Beale has served in the past as the Chief Medical Officer/Physician Executive within several large, national and local health care organizations, such as Optum, a subsidiary within United Health Group, PacifiCare, Cigna, Blue Cross Blue Shield of Michigan and Health Alliance Plan in Michigan. She has been involved with many national organizations as a subject matter expert including National Institute of Mental Health, Institute of Medicine, National Quality Forum, American Psychiatric Association, American Psychological Association, American Society of Addiction Medicine, and NCQA.

Lisa Shea, MD, DFAPA

Medical Director, Butler Hospital; System Medical Director for Medical Staff Credentialing, Care New England Health System

Providence, Rhode Island

Lisa Shea, MD, DFAPA is medical director of Butler Hospital. She is a distinguished fellow of the APA and holds the appointment of clinical associate professor in psychiatry and human behavior at the Alpert School of Medicine. She serves as immediate past chair of the National Association of Psychiatric Health Systems and serves on its Quality Committee. She has served on the NQF's Behavioral Health Standing Committee since 2012. Dr. Shea has also served on the Technical Expert Panel for the Inpatient Psychiatric Facility Outcome and Process Measure Development and Maintenance Project, 2015-2016.

Andrew Sperling, JD

Director of Federal Advocacy, National Alliance on Mental Illness
Arlington, Virginia

Since 1996, Andrew Sperling has served as Director of Federal Advocacy at the National Alliance on Mental Illness (NAMI). NAMI is the largest national consumer and family organization representing people with serious brain disorders such as schizophrenia, major depression and bipolar disorder. NAMI is engaged in advocacy, research and public education aimed at improving the lives of people with severe mental illnesses through access to treatment, employment and decent, safe and affordable housing. Prior to joining NAMI, Mr. Sperling worked at the National Council for Behavioral Health and in the United States Congress.

Jeffery Susman, MD

Dean, Northeast Ohio Medical University, Northeast Ohio Medical University
Rootstown, Ohio

Jeff Susman, MD serves as the dean of the College of Medicine and vice president of Health Affairs and Community Health of the Northeast Ohio Medical University. Dr. Susman graduated from Dartmouth, served in Nebraska as associate dean for primary care and was chair, Department of Family Medicine, University of Cincinnati. He was on the steering committee of the Cincinnati RWJ Aligning Forces for Quality initiative. Dr. Susman has had funding from NIMH and the Agency for Healthcare Research and Quality to investigate primary care mental health issues. He has served as chair of the American Academy of Family Physicians (AAFP) Commission on Quality and Practice, as co-chair of the NQF Mental Health Outcomes Committee, and as the AAFP representative to the NQF.

Michael Trangle, MD

Senior Medical Director, Behavioral Health Division, HealthPartners Medical Group, Regions Hospital
Minnetonka, Minnesota

Michael Trangle, MD is the senior medical director for behavioral health at HealthPartners Medical Group. HealthPartners is a regional integrated system with over 1500 physicians, 6 hospitals, a health/dental plan that covers 1.5 million lives, an education component that trains more than 500 residents and fellows (including a psychiatric residency program) and more than 500 medical students and advanced practice clinicians (including a fellowship to train nurse practitioners, clinical nurse specialty and physicians assistants to manage psychiatrist patients), and a research foundation with more than 450 ongoing projects. He is active in regional quality improvement initiatives and collaboratives including depression guidelines, improving depression outcomes throughout Minnesota, improving care and life expectancy for patients with serious mental illnesses, and improving the civil commitment process. Dr. Trangle is an adjunct assistant professor for the University of Minnesota Medical School for Psychiatry. He is on the Board of Directors of the following organizations: Mental Health Minnesota, Mental Health Governors Advisory Group, Mental Health Association of Minnesota, and Mental Health Resources. He was instrumental in initiating and chairs a collaborative where the psychiatric leaders throughout Minnesota meet to discuss issues and share solutions to improve psychiatric care. He was a leader of a group that won APA's Gold Award for best community project (DIAMOND) in 2010.

Bonnie Zima, MD, MPH

Professor in Residence, Child and Adolescent Psychiatry, University of California, Los Angeles

(UCLA) Semel Institute for Neuroscience and Human Behavior
Los Angeles, California

Bonnie T. Zima, MD, MPH is professor-in-residence in the UCLA Department of Psychiatry and Behavioral Sciences, and Associate Director of the UCLA Center for Health Services and Society. She is a double-boarded psychiatrist (general, child and adolescent) and health services researcher. Dr. Zima's research focuses on the unmet need for mental health services among high risk child populations and the quality of mental healthcare for children enrolled in Medicaid-funded outpatient programs. She has extensive research experience that spans use of a wide variety of data sources (e.g., Medicaid claims, U.S. pediatric hospital discharges, medical record abstraction, surveys using standardized measure of symptoms and functioning, qualitative data), study designs (e.g., longitudinal cohort studies using national, statewide, large managed care plan, and clinic network samples, cross-sectional cohort), and approaches (e.g., modified Delphi panel, community partnered formative evaluation). Her research has received all three national research awards from AACP. She was a member of the IOM's Committee to Evaluate the Supplemental Security Income Disability Program for Children with Mental Disorders. Dr. Zima is a member of the AACAP Committee on Research and the APA Council on Quality, and is a Distinguished Fellow of AACAP and APA.

Leslie S. Zun, MD, MBA

System Chair, Department of Emergency Medicine, Sinai Health System
Chicago, Illinois

Leslie S. Zun, MD, MBA is the system chair of emergency medicine at Mount Sinai Hospital in Chicago, Illinois and chairman and professor, Department of Emergency Medicine at the Rosalind Franklin University of Medicine and Science/Chicago Medical School in North Chicago, Illinois. His background includes a medical degree from Rush Medical College and a business degree from Northwestern University's J.L. Kellogg School of Management. He is board certified in Emergency Medicine by the American Board of Emergency Medicine. Dr. Zun was a chief operating officer and acting chief executive officer for a 200 bed hospital in Chicago. Dr. Zun's research interests include healthcare administration, violence prevention and behavioral emergencies. His publications have addressed the administration of the hospitals and emergency departments, physicians' bonus and incentive plans and quality improvement topics. He has presented his research and lectured on these topics both nationally and internationally. He is a board member of American Academy of Emergency Medicine and president of the American Association for Emergency Psychiatry. Dr. Zun is the chief editor of the *Behavioral Emergencies for Emergency Physicians* textbook and course director for the past seven years for the National Update on Behavioral Emergencies conference.