

# **BEHAVIORAL HEALTH PROJECT**

#### Colleen Barry, MPP, PhD

Associate Professor, Johns Hopkins Bloomberg School of Public Health

Colleen L. Barry, Ph.D., M.P.P. is an Associate Professor in the Department of Health Policy and Management at the Johns Hopkins Bloomberg School of Public Health. Professor Barry's research focuses on policy and regulation affecting often-stigmatized health conditions with a focus on mental illness, substance use disorders, and obesity. One primary area of interest has been to establish evidence on the costs and benefits of state and federal mental health and addiction parity policies. She is the principal investigator on a NIDA R01 to evaluate the effects of regulations aimed at increasing rates of use of new treatments for substance use disorders. One aim of this study is to examine the effects of the Mental Health Parity and Addiction Equity Act, implemented in 2010, on use of and spending on substance use disorder treatments. Other current work explores the effects of various policy initiatives to improve children's mental health. A series of studies have examined how the Food and Drug Administration's regulatory warnings on pediatric antidepressant and ADHD medications have affected treatment patterns. She has also studied economic and organizational strategies for improving depression care in the public and private sector. Most recently, Professor Barry has been involved with a number of studies to examine the implications of various aspects of the Affordable Care Act (ACA) on treatment for mental illness and addiction treatment. This research includes simulation studies examining: (1) how ACA Medicaid expansion provisions scheduled to be implemented in 2014 are likely to affect access to substance use disorder treatment, and (2) how risk adjustment design choices in health insurance exchanges will impact enrollees with mental illness. In addition, Professor Barry is the principal investigator on two Robert Wood Johnson Foundation Healthy Eating Research (HER) grants. Professor Barry received a Ph.D. in Health Policy from Harvard University and a master's degree in public policy from the John F. Kennedy School of Government at Harvard.

#### Peter Briss, MD, MPH

Medical Director, Centers for Disease Control and Prevention

Dr. Briss participates as a member of the Centers Senior Leadership, leads cross-cutting efforts on behalf of the center or CDC particularly relating to Health Care and Health Reform. He has chaired the Public Health Service (PHS) panel that successfully revised PHS water fluoridation guidance for the first time in 50 years. Dr. Briss has also successfully co-chaired a Department wide initiative on cardiovascular disease prevention.





## Caroline Carney-Doebbeling, MD, MSc

Medical Officer, MDwise, Inc.

Dr. Doebbeling is Chief Medical Officer for MDwise, Indiana's largest not for profit health plan, which administers its own behavioral health network. She is accountable for performance reporting and performance improvement of the plan and provider system. Dr. Carney Doebbeling formerly was medical director of the Indiana Office of Medicaid Planning and Policy for three years. She implemented comprehensive pay for performance programs for enrollees in managed care and PCCM. She is board certified in internal medicine and adult psychiatry. She completed an NIMH sponsored fellowship in epidemiology specifically focusing on health service delivery and barriers to access, and has published on numerous behavioral health research initiatives.

## Mady Chalk, PhD

Director, Treatment Research Institute

Mady Chalk, Ph.D., MSW is the Director of the Center for Policy Analysis and Research at Treatment Research Institute. The Center focuses on translation of research into policy, quality improvement and standards of care. The Center supports the Mutual Assistance Program for States which facilitates the exchange of ideas and strategies to improve the delivery of addiction treatment. Dr. Chalk is a Managing Partner for The Chalk Group which provides strategic and policy consulting, quality improvement, and behavioral health solutions. Dr. Chalk was the Director of the Division of Services Improvement in the Federal Center for Substance Abuse Treatment (CSAT)/SAMHSA. She received her Ph.D. in Health and Social Policy at Brandeis University.

## David Einzig, MD

Physician, Children's Hospitals and Clinics of Minnesota

Dr. David Einzig provides outpatient child psychiatry services and general pediatrics at Children's of Minnesota. He also is a consultant for psychiatry in the hospital's pediatric clinic. A passionate teacher, volunteer and mentor, he is interested in improving models of care by integrating psychiatry into primary care and sub-specialty clinics. Dr. Einzig is president elect of the Minnesota Chapter of the American Academy of Child & Adolescent Psychiatry and actively speaks on a state and local level. He received his M.D. from the University of Minnesota and completed triple board residency in general pediatrics, adult psychiatry, and child and adolescent psychiatry at the University of Utah and affiliated hospitals.





#### Aron Halfin, MD

Vice President, WellPoint Care Management

Dr. Halfin is a senior medical executive with over 16 years of experience at directing healthcare organizations, including national multi-site operations, both clinical and administrative. In his varied roles as a behavioral health physician executive, Dr. Halfin has been responsible for development and implementation of innovative clinical and administrative operational processes. He has designed, implemented and overseen integration of health care delivery and behavioral health systems involving diverse stakeholders and ensuring accountability. He has extensive experience developing and implementing metrics to assess clinical, quality & financial performance. He is currently staff VP and National Medical Director at WellPoint.

#### Nancy Hanrahan, RN, PhD

Associate Professor, University of Pennsylvania

Nancy P. Hanrahan, PhD, RN, FAAN is an authority and national leader in psychiatric mental health nursing. Her program of research centers on developing and testing innovative models of care that improve the quality of the organization and delivery of mental health care systems and provide access to comprehensive mental and physical health care. Currently, she is an Associate Professor and faculty member in the Center for Health Outcomes and Policy Research at the University of Pennsylvania: School of Nursing. She is also a Senior Fellow of the Leonard Davis Institute of Health Economics at the University of Pennsylvania.

#### Emma Hoo

#### Director, Pacific Business Group on Healthcare

Emma Hoo is Director of Value-Based Purchasing at the Pacific Business Group on Health. She manages both the Negotiating Alliance and Breakthrough Strategy activities that support the evaluation of traditional and consumer-driven health plans across a set of core competencies. The value-purchasing efforts at PBGH are also designed to encourage adoption of "best-in-class" product features that foster consumer behavior change, migration to high quality and efficient providers, and accelerated clinical re-engineering.

She collaborates with employers on benefit design and evaluation of health plans and purchased services such as pharmacy benefit management. Currently, she is working with organizations such as CalPERS and Boeing to launch an intensive ambulatory care pilot for individuals identified in the top quintile for prospective health risks and high cost of care. She is the primary author of a PBGH report on Quality-Based Benefit Design and has also been working with Milliman to develop a follow-up report that addresses the actuarial assessment and business case for a broad array of value-based benefit design strategies ranging beyond traditional cost-sharing adjustments to incentives for treatment option decision support and health promotion.



Dolores Kelleher, MS, DMH

Principal, D. Kelleher Consulting

Dr. Kelleher is a behavioral health care executive, consultant and clinician with over 25 years of experience in both public and private sectors. An innovative leader in the design, implementation, and management of specialty programs with a behavioral focus, including initiatives integrated with prevention, primary care, disability and disease management. She has a proven track record of developing strategies, designing and directing programs that improve people's health, wellbeing and productivity and, as a result, improve the bottom line. She is a nationally recognized expert in the areas of behavioral disability and the impact of mood and behavior on productivity. Extensive experience working with diverse populations and agencies, including employee assistance, managed care, mental health centers, employers, disability plans, integrated health and wellness programs.

# Parinda Khatri, PhD

Director, Cherokee Health Systems

Parinda Khatri, Ph.D., is Director of Integrated Care at Cherokee Health Systems. She earned her doctorate in Clinical Psychology at the University of North Carolina at Chapel Hill and completed a Post-Doctoral Fellowship in Behavioral Medicine at Duke University Medical Center. She serves on the organization's Clinical Leadership team and leads Cherokee's APA Accredited Psychology Internship Program. Dr. Khatri is on the Boards of the Collaborative Family Healthcare Association and the Metropolitan Drug Commission, and is Co-Chair of the Integrated Care Committee for the Tennessee Primary Care Association. She also serves on the National Integration Academy Council for the Academy for Integrated Mental Health and Primary Care.

## Michael Lardiere, LCSW

Vice President, The National Council for Community Behavioral Health Care

Responsible for reviewing legislative and regulatory proposals pertaining to substance abuse, mental health and mental illness, including but not limited to insurance reform and health care reform, to evaluate the impact of such proposals on the financing of behavioral health care especially with impact on FQHCs. Review implementation of statutory and regulatory reforms to evaluate their impact on the financing of behavioral health care in FQHCs. Established and directed NACHC Policy and Legislative staff efforts in the evaluation and implementation of behavioral health care initiatives, policies, and procedures that govern complex health centers and their impact on other behavioral health providers with integration as the goal. Develop long and short term plans and strategic objectives for developing training initiatives for health centers on behavioral health issues with an emphasis on integrating behavioral health into primary care.





# Steering Committee Member Roster

Obtained grant funding from SAMHSA to integrate and spread the use of SBIRT in Tennessee and Virginia. Required ongoing communication with SAMHSA, the State of Tennessee and the Managed Care Organizations involved in the state. He is currently working with NIATx to lead a cluster of FQHCs and substance abuse providers developing innovative approaches to integrating substance abuse treatment in FQHCs focusing on systems and payment issues that may be barriers to integration. Provide leadership to other associations (SAAS, NCCBH) and other state associations on how best to integrate behavioral health services with primary care services. Plan and implement training and educational seminars at three NACHC conferences per year.

## **David Mancuso**, PhD

Senior Research Supervisor, Washington State Department of Social and Health Services

Dr. Mancuso is a Senior Research Supervisor, Washington State Department of Social and Health Services, Research and Data Analysis Division, Olympia WA. Research focuses on supporting health interventions and informing health policy by deriving actionable knowledge from complex data systems through data integration, predictive modeling, and rapid-cycle data analytics. He has co-developed the Predictive Risk Intelligence System (PRISM), an advanced predictive modeling tool supporting targeted medical and behavioral health interventions for high-risk Medicaid adults and children across Washington State. Leads a team of programming staff to develop and maintain Washington State's Client Outcome Database, a powerful data analytic and evaluation tool linking medical, behavioral health and long-term care services data with criminal justice, housing, child welfare, social service, employment and vital statistics data. Current work includes developing evidence-based criteria to prioritize health interventions in high-risk populations. He is currently serving on the behavioral health workgroup of the AHRQ National Advisory Council Subcommittee on Medicaid adult health care quality measures.

## Tami Mark, MBA, PhD

Senior Director, Thomson Reuters Healthcare, Inc.

Dr. Mark has more than 20 years of research focused on behavioral health services. She is currently co-directing two large SAMHSA contracts: Center for Financing Reform and Innovation and Behavioral Health Financing Studies. She is also working on studies for SAMHSA pertaining to performance measures using claims data including post-discharge follow-up and re-admission rates. Dr. Mark has authored more than 70 peer reviewed articles as well as numerous book chapters and GPO reports and presented at numerous national and international conferences. She has experience directing a variety policy research studies including retrospective analyses of public and private sector data bases, medical chart abstraction, prospective observational studies, survey data collection, and randomized trials. She has managed a department providing analytic support and statistical consultation to the outcomes researchers at Thomson Reuters. Typical studies involve analyzing large and complex data sets. Dr. Mark has also served on a number of Federal expert panels such as for the Substance Abuse and Mental Health Services Administration, the National Institute of Mental Health, and the Agency for Health Care Research and Quality.





# Bernadette Melynk, RN, CPNP, PhD

Dean, The Ohio State University: College of Nursing

Dr. Melnyk earned a Bachelor of Science in Nursing cum laude from West Virginia Univ., a Master of Science in Nursing with a specialization in nursing care in children as a pediatric nurse practitioner from Univ. of Pittsburgh and a PhD in clinical research from Univ. of Rochester. She completed post-master's certification as a psychiatric mental health nurse practitioner. Dr. Melnyk serves as one of 2 NPs on the 16-member US Preventive Services Task Force. She is an elected fellow of the American Academy of Nursing and National Academies of Practice. Currently, she is leading The Ohio State University to become the healthiest university in the world. Previously, she led ASU College of Nursing to a top-15 ranking in NIH funding.

#### **David Pating**, MD

Chief, Kaiser Permanente Medical Center

David Pating, MD, is Chief of Addiction Medicine at Kaiser Medical Center, San Francisco. Dr. Pating is a psychiatrist specializing in addiction psychiatry. As a member of the Permanente Medical Group, Dr. Pating is regional chair of Addiction Medicine; chair of the Chemical Dependency Quality Improvement Committee and past chair of the Best Practices Committee on Co-Occurring Psychiatric and Substance Use Disorders. Dr. Pating is an Assistant Clinical Professor at UCSF School of Medicine and site-director of the joint UCSF VAMC-Kaiser fellowship in Addiction Medicine. Currently, Dr. Pating is a commissioner on California's Mental Health Services Oversight and Accountability Commission (Proposition 63) and chairs its Services Committees.

#### Karlene Phillips, BSN, RN

Director, Mayo Clinic Health System

Karlene Phillips has dedicated the 32 years of her nursing career to the delivery and improvement of psychiatric care. She has worked and volunteered in all areas of behavioral health both in Midwest and West Coast communities. Karlene is currently employed at Mayo Clinic Health Systems North West Region in Eau Claire, WI as Director of Behavioral Health Inpatient Services. She has extensive experience in identification and development of delivery models and quality measures for psychiatric care. Her current position has provided the opportunity to lead expansion and improvement in the care of this population within the inpatient Behavioral Health unit and throughout the areas of the hospital system where this care is accessed.





# Harold Pincus, MD

Hospital Vice Chair, Columbia University, New York

Harold Alan Pincus, M.D. is Vice Chair of Psychiatry and Co-Director of the Irving Institute for Clinical and Translational Research at Columbia University, Director of Quality and Outcomes Research at New York-Presbyterian Hospital, and Senior Scientist at the RAND Corporation. Previously, he was Director of the RAND-University of Pittsburgh Health Institute and Executive Vice Chairman of Psychiatry at the University of Pittsburgh. Dr. Pincus was Deputy Medical Director of the American Psychiatric Association, founding director of APA's Office of Research, and Special Assistant to the Director of the NIMH.

## Vanita Pindolia, PharmD

*HFHS/HAP Vice-President Ambulatory Clinical Pharmacy Programs, Henry Ford Health System* 

As the VP of Ambulatory Clinical Pharmacy Programs for Henry Ford Health System/Health Alliance Plan (HAP), I develop and implement medication management programs in collaboration with physician groups to improve quality measures and decrease waste. I have been closely involved with two of HAP's Behavioral Health quality programs: Improvement of adherence to antidepressant (recipient of 2008 quality award) and ADHD medications. I also have demonstrated improvement in medication outcomes, a positive impact on medical cost avoidance, and improvement of clinic flow and physician efficiency as it relates to resolving polypharmacy concerns. Patients referred to our program have multiple comorbidities; depression being common amongst them.

#### Robert Robin, MS, PhD

Chief Executive Officer, Native Americans for Community Action, Inc.

Dr. Robin has background & expertise relevant to indigenous populations & the task at-hand: Behavioral Health (BH) managerial positions with diverse tribal groups; Supervision of BH programs utilizing best-case practices; Implementation of health prevention programs including diabetes, CVD, tobacco use, with adoption of integrated health care; On-site PI for NIAAAfunded clinical research study on the efficacy of pharmatherapeutic treatment and counseling with alcohol- dependent Native people; Conducted cross-cultural validation studies of substance abuse screening and assessment measure (refl, peer review publications); Provided on-site PI oversight for validation of psychiatric diagnoses in American Indian field studies on familial alcoholism; Serves on steering committee for SIRC/ASU for study of parenting methods with Urban Indian parents.





#### Jeffrey Samet, MA, MPH, MD

Chief, Dept. Medicine, Boston University

Dr. Samet's research addresses substance abuse and HIV infection from health services, behavioral, and epidemiological perspectives. He also has a longstanding commitment to educate physicians about substance abuse. Past and current areas of focus include delay in establishing medical care for those with HIV infection, linking substance abuse treatment and primary care, the impact of alcohol use on HIV-infected patients, and HIV prevention in Russia. He is currently the Principal Investigator on several NIAAA and NIDA-funded studies. Dr. Samet has authored over 140 peer-reviewed publications as well as the chapter on Drug Abuse and Dependence in Cecil's Textbook of Medicine.

#### Lisa Shea, MD

Associate Medical Director, Butler Hospital, Providence, RI

Dr. Lisa Shea is the Associate Medical Director, Quality & Regulation at Butler Hospital. She is a Distinguished Fellow of the American Psychiatric Association and holds the appointment of Clinical Assistant Professor in the Department of Psychiatry and Human Behavior at the Alpert School of Medicine. She serves on the Rhode Island Women's Health Advisory Committee, the Women's Health Council of Rhode Island, and as a board member for Families for Effective Autism Treatment of Rhode Island, and a trustee at large to the National Association of Psychiatric Health Systems. At Butler Hospital, she has been intimately involved in the development of the infrastructure and education regarding HBIP-S core measures.

#### Jeffrey Susman, MD

Dean, Northeast Ohio Medical University

Jeff Susman, M.D. serves as the Dean of the Northeast Ohio Medical University College of Medicine. He graduated from Dartmouth. Dr. Susman served as Dean for Primary Care at the University of Nebraska Medical Center and as Chair, Department of Family Medicine, University of Cincinnati. He was on the steering committee of the Cincinnati RWJ Aligning Forces for Quality initiative and has had funding from NIMH and AHRQ investigating primary care mental health issues. He has served as Chair of the AAFP Commission on Quality and Practice, the Co-Chair of the NQF Mental Health Outcomes Committee and is the AAFP representative to the NQF.



# Lynn Wegner, MD

Clinical Associate Professor, UNC Department of Pediatrics

Lynn M. Wegner, a developmental/behavioral pediatrician, is Associate Clinical Professor of Pediatrics and Division Chief of the Developmental/Behavioral Pediatrics Division of the pediatrics department at UNC. Prior to her UNC appointment in 2005, she had a private developmental/behavioral pediatrics practice from 1999-2006 and a general pediatrics practice from 1989-1993. Dr Wegner is active in various mental health efforts and has authored numerous mental health papers including the AAP coding algorithm for mental health services provision and wrote the white paper published in Pediatrics 2009 "Improving Mental Health Services in Primary Care: Reducing Administrative and Financial Barriers to Access and Collaboration."

#### Mark Wolraich, MD

Professor and Director, University of Oklahoma Health Sciences Center

Dr. Mark L. Wolraich is a Professor of Pediatrics and the chief of the Section of Developmental and Behavioral Pediatrics at Oklahoma University Health Sciences Center and the director of the Child Study Center. Dr. Wolraich has been active in the American Academy of Pediatrics, and he is a member and past president of the Society for Developmental and Behavioral Pediatrics. He also contributed to obtaining board certification for developmental-behavioral pediatrics and served on the Sub-Board of Developmental-Behavioral Pediatrics of the Board of Pediatrics. He has received numerous accolades including induction into the Children and Adults with Attention Deficit Hyperactivity Disorder.

## **Bonnie Zima, MD, MPH**

Professor-in-Residence, UCLA Dept. of Psychiatry and Bio Behavioral Sciences

Dr. Bonnie Zima is a child psychiatrist and health services researcher. She is Professor-in-Residence in the UCLA Department of Psychiatry and Bio behavioral Sciences, Associate Director of the UCLA Center for Health Services and Society, and Co-PI of the NIMH Center for Partnered Quality Care. Dr. Zima led the first statewide study of quality of care for children in publicly-funded outpatient mental health programs. She headed an NIMH-funded study to examine the quality of ADHD care for children in primary care and specialty mental health care. Dr. Zima serves in a number of leadership positions nationally and was on the Child Health Steering Committee for the Child Outcomes and Child Health Quality Measures projects led by the NQF.





# Leslie Zun, MD

Chair, Mount Sinai Hospital

Leslie S. Zun, M.D., M.B.A. is the Chairman of the Department of Emergency Medicine at Mount Sinai Hospital in Chicago, Illinois and Chairman & Professor, Department of Emergency Medicine at the Rosalind Franklin University of Medicine and Science/Chicago Medical School in North Chicago, Illinois. His background includes a medical degree (M.D.) from Rush Medical College and a business degree (M.B.A.) from Northwestern University's JL Kellogg School of Management. He is board certified in Emergency Medicine by the American Board of Emergency Medicine. Dr. Zun was a chief operating officer and acting chief executive officer for a 200 bed hospital in Chicago. Dr. Zun's research interests include healthcare administration, violence prevention.

*Please note: A gap has been recognized in the Consumer stakeholder group, NQF is actively outreaching to fill this position* 

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