Page 1

NATIONAL QUALITY FORUM

+ + + + +

CARDIOVASCULAR MEASURE ENDORSEMENT PROJECT STANDING COMMITTEE MEETING

+ + + + +

TUESDAY APRIL 22, 2014

+ + + + +

The Committee met at the National Quality Forum, 9th Floor Conference Room, 1030 15th Street, N.W., Washington, D.C., at 8:00 a.m., Mary George and Thomas Kottke, Co-Chairs, presiding.

PRESENT: MARY GEORGE, MD, MSPH, FACS, FAHA (Co-Chair), Centers for Disease Control and Prevention, Division for Heart Disease and Stroke Prevention THOMAS KOTTKE, MD, MSPH (Co-Chair), Medical Director for Population Health, Consulting Cardiologist, HealthPartners SANA AL-KHATIB, MD, MHS, Duke University Medical Center LINDA BRIGGS, DNP, George Washington University, School of Nursing JEFFREY BURTON, RN, Clinical Performance Improvement Specialist, United Physicians* LESLIE CHO, MD, Cleveland Clinic JOSEPH CLEVELAND, MD, University of Colorado Denver MICHAEL CROUCH, MD, MSPH, FAAFP, Texas A&M University School of Medicine

Page 2 ELIZABETH DeLONG, PhD, Duke University Medical Center TED GIBBONS, MD FACC FACP FASE, Harborview Medical Center; University of Washington School of Medicine* ELLEN HILLEGASS, PT, EdD, CCS, FAACVPR, FAPTA, American Physical Therapy Association JUDD HOLLANDER, MD, FACEP, The University of Pennsylvania THOMAS JAMES, MD, AmeriHealth Caritas Family of Companies JOEL MARRS, PharmD, FNLA, BCPS (AQ Cardiology), CLS, Skaggs School of Pharmacy and Pharmaceutical Sciences, University of Colorado Anschutz Medical Campus; American Society of Health-System Pharmacists KRISTI MITCHELL, MPH, Senior Vice President, Avalere Health, LLC GEORGE PHILIPPIDES, MD, Boston University/Boston Medical Center* NICHOLAS RUGGIERO, II, MD, FACP, FACC, FSCAI, FSVM, FCPP, Thomas Jefferson University Hospital JASON SPANGLER, MD, MPH, FACPM, Amgen, Inc. CHRISTINE STEARNS, JD, MS, NJ Business & Association Industry HENRY TING, MD, MBA, Mayo Clinic MARK VALENTINE, MBA, The Heart Hospital Baylor Plano, Baylor Health Care System MLADEN VIDOVICH, MD, Jesse Brown VA Medical Center NOF STAFF: WUNMI ISIJOLA, MPH, Project Manager VY LUONG, Project Analyst CHRIS MILLET, Senior Project Manager, Health IT LINDSEY TIGHE, Senior Project Manager, Performance Measurement REVA WINKLER, MD, MPH, Senior Director

```
Page 3
```

```
ALSO PRESENT:
SUSANNAH BERNHEIM, MD, MHS, Center for
Outcomes
      Research & Evaluation
DALE BRATZLER, DO, MPH, University of Oklahoma
      Health Sciences Center*
KEZIAH COOK, Acumen LLC*
JEPTHA P. CURTIS, MD, American College of
      Cardiology
JENSEN CHIU, MHA, American College of
Cardiology
DEBORAH DEITZ, RN, Abt Associates
LEIN HAN, PhD, Centers for Medicare & Medicaid
      Services
WANDA JOHNSON, RN, Centers for Medicare &
      Medicaid Services*
JAMIE JOUZA, MBA, American Medical Association
      Physician Consortium for Performance
      Improvement*
STEVEN LICHTMAN, PhD, EdD, American
Association
      of Cardiovascular and Pulmonary
      Rehabilitation
FRED MASOUDI, MD, MSPH, FACC, American College
      of Cardiology*
ROBERT MCNAMARA, MD, MHS, Yale School of
      Medicine
ILEANA PINA, MD, MPH, Albert Einstein College
of
      Medicine
RANDAL THOMAS, MD, FAACVPR, American
Association
      of Cardiovascular and Pulmonary
      Rehabilitation
* present by teleconference
```

Page 4 TABLE OF CONTENTS 6 Welcome, Recap of Day 1 Mary George, MD (co-chair) Thomas Kottke, MD (co-chair) Consideration of Candidate Measures (Continued) 0286: Aspirin at Arrival (CMS) 8 Primary Discussant: Mary George Secondary Discussant: Joseph Cleveland 0289: Median Time to ECG (CMS) 21 Primary Discussant: Judd Hollander Secondary Discussant: Nicholas Ruggiero 2377: Defect Free Care for AMI (ACC) 30 Primary Discussant: Elizabeth DeLong Secondary Discussant: Henry Ting 0642: Cardiac Rehabilitation Patient Referral From an Inpatient Setting (ACC) 100 Primary Discussant: Leslie Cho Secondary Discussant: Ellen Hillegass 0643: Cardiac Rehabilitation Patient From an Outpatient Setting (ACC) 147 Primary Discussant: Thomas Kottke Secondary Discussant: Carol Allred 2473: Hospital 30-Day Risk-Standardized Acute Myocardial Infarction (AMI) Mortality eMeasure (CMS) 183 Primary Discussant: Kristi Mitchell Secondary Discussant: Elizabeth DeLong NQF Member and Public Comment 224 Consideration of Candidate Measures (Continued) 2455: Heart Failure: Post-Discharge Appointment for Heart Failure Patients 226 (ACC) Primary Discussant: Jason Spangler Secondary Discussant: Thomas James 0521: Heart Failure Symptoms Assessed and Addressed (CMS) 258 Primary Discussant: Mark Valentine Secondary Discussant: Christine Stearns

```
Page 5
2450: Heart Failure: Symptom and Activity
      Assessment (ACC)
                                             279
      Primary Discussant: Joel Marrs
      Secondary Discussant: Mladen Vidovich
NQF Member and Public Comment
                                             326
Adjourn
                                             329
```

Page 6 1 P-R-O-C-E-E-D-I-N-G-S 2 8:00 a.m. 3 DR. KOTTKE: Thank you, everybody, for ending on time yesterday and being very 4 concise in your efforts. It's a beautiful day 5 out there. 6 We'll start with Measure 0286. 7 Mary George is the first discussant and Joe 8 9 Cleveland is the secondary. MS. TIGHE: Do we have our 10 colleagues from CMS for Measure 286? 11 Operator, is there a Dale Bratzler 12 on the line? 13 14 OPERATOR: I don't see that he has joined yet. 15 MS. TIGHE: 16 Okay. DR. KOTTKE: Mary will give a 17 18 recap of yesterday. 19 DR. GEORGE: So we started the day with a couple of measures that were intended 20 to be harmonized at the facility level and the 21 provider level. These were the two composite 22

í	
	Page 7
1	measures for aspirin and statin and P2Y
2	inhibitors following PCI. And we
3	overwhelmingly approved the measure at the
4	facility level and we did not reach consensus
5	at the provider level.
6	We went on to the measure on
7	medication adherence to antiplatelet therapy.
8	There was some concerns with this measure
9	about applying it to ACO and provider group
10	level, but there was more consensus with it
11	being done at the health plan level, but
12	ultimately there were also concerns about
13	applying this to both types of stents, so that
14	we did not approve that measure.
15	There was a measure on the
16	appropriate use criteria for PCI. There was
17	some discussion about whether this was a
18	documentation measure or whether the word
19	'documentation' in the title was actually
20	somewhat of a misnomer, but we did approve
21	that. We discussed the risk-adjusted rate of
22	bleeding following PCI. There was some

	Page 8
1	concern about lack of excluding for more than
2	just bypass surgery and whether other
3	procedures should also be reason for
4	exclusion.
5	Then we discussed the three post-
6	PCI mortality measures: the in-hospital
7	mortality, the 30-day mortality for NSTEMI,
8	and 30-day mortality for STEMI. We did
9	approve all of those.
10	Anything you want to add?
11	DR. KOTTKE: No, that's very nice.
12	Thank you.
13	MS. TIGHE: Operator, did Dale
14	Bratzler join us?
15	OPERATOR: I still don't see him
16	on the line.
17	MS. TIGHE: Okay, thank you. I
18	guess we'll go ahead and begin discussion of
19	0286.
20	DR. GEORGE: So this measure is
21	for aspirin at arrival in the ED or within 24
22	hours of arrival and prior to transfer. So

1	
	Page 9
1	this is for patients that show up in the ED
2	and then are then transferred to another
3	facility, but not admitted at the facility
4	where this is being measured. CMS is the
5	measure steward.
6	The evidence for this was based on
7	ACC/AHA 2012 and 2013 guidelines, Class 1,
8	Level A Recommendations. They cited five RCTs
9	plus two meta-analyses for unstable angina and
10	NSTEMI, as well as two other RCTs for STEMI.
11	So based on that evidence and the systematic
12	reviews, I rated this as high on the evidence.
13	DR. KOTTKE: Joe, did you want to
14	
15	DR. CLEVELAND: Nothing to add.
16	DR. KOTTKE: Any other comments?
17	Okay. Vote on the evidence.
18	(Pause.)
19	MS. LUONG: Timer starts now. One
20	is for high. Two is for moderate. Three is
21	for low. Four is for insufficient evidence
22	with exception, and five is for insufficient

Page 10 1 evidence. (Pause.) 2 3 DR. WINKLER: Lindsey is doing three from on the phone. 4 MS. LUONG: For evidence, 15 voted 5 high and 6 voted for moderate. 6 DR. KOTTKE: Opportunity for 7 8 improvement. 9 DR. GEORGE: This measure had --10 even down to the 25th percentile, it was still 11 at 100 percent adherence, then dropped down to 87 percent adherence at the 10th percentile. 12 13 So there's some, but little, room for 14 improvement. 15 Data on disparities showed adherence at 97 percent for whites, 96 percent 16 17 for blacks, and 95 percent for Hispanics. So when I was considering this, I saw this as 18 having little room for improvement and 19 20 certainly a question of whether this measure 21 is topped out. 22 DR. KOTTKE: Joe, any --

	Page 11
1	DR. CLEVELAND: I had the same
2	exact thoughts. In fact, I think that's kind
3	of the crux of this measure is my review.
4	DR. KOTTKE: Tom?
5	DR. JAMES: Yes, I thought this
6	one had been retired. If it weren't through
7	NQF, it would have been one of the other
8	agencies.
9	DR. WINKLER: I'll clarify. There
10	are two measures. One is for patients that
11	are coming in to the admitted to the same
12	hospital. Then there is this one that is the
13	transfer.
14	The other measure, which had been
15	NQF-endorsed, was topped out the last go
16	around and we put it on reserve status. Since
17	then, CMS has suspended it from the IQR and
18	they are not seeking continued endorsement of
19	the measure. So it's fallen out of the
20	portfolio, but that's the one for the patients
21	being admitted to the hospital. This is the
22	companion measure for transfers, so this

	Page 12
1	measure is in the OQR.
2	DR. KOTTKE: Judd? Sana?
3	DR. AL-KHATIB: Do we know how
4	they came up with these numbers in terms of
5	the percentiles? Did they exclude patients
6	who had contraindications to aspirin?
7	DR. GEORGE: They exclude those
8	with a documented contraindication. They also
9	exclude those that are on anticoagulants.
10	DR. AL-KHATIB: Thank you.
11	DR. KOTTKE: Further discussion?
12	Oh yes, Linda.
13	MS. BRIGGS: I apologize. I can't
14	pull up the measures that we're looking at
15	right now. You were talking about disparities
16	and my question is about women and whether
17	there was any notation for disparities for the
18	women that were in the study so far?
19	DR. GEORGE: I don't recall that
20	they looked at gender for disparities.
21	DR. KOTTKE: Further discussion?
22	Time to vote.

ĺ	
	Page 13
1	MS. LUONG: Timer starts now. One
2	is for high, two for moderate. Three is for
3	low and four is for insufficient.
4	(Pause.)
5	So for performance, 2 voted high,
6	7 voted moderate, and 13 voted low.
7	DR. WINKLER: We are in a
8	situation which is not unusual in these
9	measures. They've been around for a while and
10	actually are probably victims of their own
11	success, similar to the inpatient measure
12	we're seeing and topping out.
13	We can either at this point
14	basically you have the choice of not
15	recommending the measure for continued
16	endorsement, or there is the option of putting
17	it in a reserve status which means we finish
18	evaluating the measure, but it would carry
19	that hey guys, you're going to get very little
20	mileage out of using this measure. It's a
21	good measure, but nonetheless it's fairly
22	topped out. That's what reserve status means.

ľ	
	Page 14
1	That's the pathway that the companion
2	inpatient measure took and you can probably
3	foresee a similar future for it. So it's
4	truly up to you all if you feel that this is
5	a good measure. It's going to meet all of the
6	other criteria very highly, except for being
7	topped out. That makes it a candidate for
8	reserve status.
9	MS. DeLONG: I have it on. Can
10	you not hear me? I frequently forget, but
11	this time I haven't. What about when they're
12	wrapped into some other all-or-none type
13	measure? Do we not consider that?
14	DR. WINKLER: An all-or-none uses
15	the same concept of a measure, but isn't
16	necessarily they're not using the results
17	of this measure to calculate the result of
18	that composite, so having concepts alike is
19	not a problem. Also, if indeed there was a
20	composite actually used the results of this
21	exact measure and aggregated it with others
22	and somehow formed the composite, that would

	Page 15
1	be perfectly fine as part of the composite,
2	but perhaps it doesn't have as much value as
3	a stand-alone.
4	So those are the types and
5	questions you would be asking.
6	DR. KOTTKE: So if we have a
7	consensus that it goes to reserve, do we vote
8	on everything else?
9	DR. WINKLER: Yes.
10	DR. KOTTKE: Okay. Priority? We
11	have to do all the voting anyway, right?
12	DR. WINKLER: I think the question
13	is, do you all think that this is a good,
14	strong, solid measure that really its only
15	problem is that it's topped out and then it
16	would be a candidate for a reserve status? If
17	that's the case, then we would proceed. If
18	you feel that really there's very little
19	purpose in that and that it's topped out and
20	you don't want to recommend it go forward, we
21	just stop right now. So I think perhaps we
22	ought to see what the committee thinks about

1	
	Page 16
1	that.
2	DR. TING: Can you share more
3	about the tangible value to have a reserve
4	status for one that's not being used?
5	DR. WINKLER: Well, this measure
6	is being used and the reserve status sends a
7	signal that the measure really has very little
8	opportunity for improvement. It's topped out
9	and as I say, it was this committee, actually
10	the last go around, that created the whole
11	concept of the reserve status because we had
12	so many of these measures topping out.
13	And so what has happened is
14	frequently those measures over the subsequent
15	years either get retired or suspended from use
16	or ultimately retired. So it really does send
17	a signal saying the value of this measure is
18	not so great because it's topped out, not
19	because it's not a good measure. Some people
20	feel very strongly that you don't want to send
21	the signal it's a bad measure. It's not a bad
22	measure. It's just right now, with being

	Page 17
1	topped out, you don't have as much value.
2	DR. AL-KHATIB: I just have a
3	quick question about the data source that
4	they're proposing to use. They list
5	administrative claims and then electronic
6	clinical data, what have you. And I'm not
7	sure how you would capture whether aspirin was
8	given on arrival through administrative claims
9	data and although there's a lot of potential
10	in terms of using EMR to capture those data,
11	we're very far from being able to use EMR to
12	capture this level of detail, if you will. So
13	I'm not sure how this would be put into work.
14	DR. WINKLER: Do we have anybody
15	from CMS join us? Dale, are you on the line?
16	MS. JOHNSON: Dale's not on the
17	line, but this is Wanda Johnson.
18	DR. WINKLER: Oh great, Wanda.
19	Did you hear Sana's question?
20	MS. JOHNSON: Yes. When we say
21	there's a combination of administrative
22	claims, that means that we use the ICD-9

	Page 18
1	diagnosis code to put them into the
2	population, but the information really is
3	abstracted from the paper-based medical
4	record.
5	Some facilities have electronic
6	health records and you could pick up aspirin
7	administration on the EMR. It's a little more
8	difficult to pick up contraindications, but
9	that's what we when we select that it's
10	administrative claims and paper medical record
11	plus EHR, it means that it's a combination of
12	the information.
13	DR. BRATZLER: Wanda, this is
14	Dale. I'm here.
15	MS. JOHNSON: Thanks, Dale.
16	DR. KOTTKE: Mladen.
17	DR. VIDOVICH: Just to clarify,
18	this will continue to be followed, aspirin on
19	arrival, right? We are not recommending we
20	don't want to follow this metric.
21	DR. WINKLER: What do you mean by
22	following?

	Page 19
1	DR. VIDOVICH: Meaning measuring
2	this.
3	DR. WINKLER: This is the kind of
4	reason for the signal is whether people will
5	continue using the measure or not really
6	depends on the value they perceive in it. But
7	this measure, again, has such high performance
8	that it may very well cease to be used going
9	forward because of that. And we certainly
10	have seen that happen with some of the other
11	measures.
12	DR. VIDOVICH: Because it's a
13	widely accepted and recommended okay.
14	DR. KOTTKE: Judd?
15	DR. HOLLANDER: You know, I'm
16	sitting here for two days and we're adding a
17	lot of measures and we have one that has done
18	its job. And so I think it's a good signal to
19	the world to say let's stop measuring things
20	that don't need to be measured at the same
21	time.
22	First of all, this is a subset,

	Page 20
1	right, because it's only in the transfer
2	patients, so it's a subset of a measure that's
3	already been retired because it was good
4	enough. We see the trend and as we're adding
5	things I think we do a service to everybody if
6	we can eliminate things that no longer need to
7	be measured. And I personally prefer the
8	retirement because it's a real decision.
9	Like we seem clear on what we
10	think the relevance is here, and it seems to
11	me the reserve is almost a copout for not
12	being willing to say okay, it worked.
13	DR. KOTTKE: Other comment?
14	DR. WINKLER: Essentially, your
15	vote on the opportunity for improvement where
16	the lows predominated means it doesn't pass
17	the subcriteria. So if you're comfortable
18	with that, then the measure stops right here
19	because it has to pass all three of these
20	subcriteria to pass the importance criteria.
21	The question would be is there
22	enough feeling among you all that you would

1	
	Page 21
1	want to consider a reserve status and we would
2	then continue to be able to qualify it for
3	that. But if not, if you feel that you're
4	content with letting it stop right here,
5	that's all we have to do.
6	DR. KOTTKE: If you raise your
7	hand, you are voting to put it in reserve. So
8	we could see a show of hands?
9	If you raise your hand, you are
10	voting to put it in reserve and we would
11	continue to vote on the other elements. If
12	you don't raise your hand now, we will stop.
13	And of course, CMS will get the information
14	that we stopped because we thought there was
15	no room for improvement.
16	So show of hands, people want to
17	put it in reserve. Three, four. Four. Mary
18	is over here. So, we'll stop. Thank you,
19	Mary.
20	DR. GEORGE: So we're moving on to
21	0289, median time to ECG. Judd?
22	DR. HOLLANDER: So this is

Page 22 1 actually an interesting measure that's in existence. It's also only for the transfer 2 3 patients, but it's a downstream process measure that involves more than the patients 4 it's targeted to get. 5 So this is time from emergency 6 department arrival to initial EKG. And the 7 evidence here is for STEMI patients. 8 So if 9 you're a patient with an ST segment elevation 10 MI, getting a quicker door to balloon time or 11 door to lytic time has been shown to reduce your mortality. Getting an EKG faster is 12 13 something in that process, but there is no real evidence that getting the EKG faster in 14 the broad cohort of chest pain patients where 15 it's being measured in that broad cohort here 16 17 improves your outcome. So this is a big catchment of all 18 the patients who come in the ED with chest 19 20 pain so we can find not really the needle in the haystack, but the really important patient 21 who has ST segment elevation MI, where this is 22

	Page 23
1	one stop along the pathway to reducing their
2	mortality.
3	MS. TIGHE: I'm sorry, I'm going
4	to jump in. I just realized we do have Wanda
5	and Dale with us now, so I'd like to give an
6	intro to Measure 0289.
7	Wanda or Dale, would you like to
8	give an introduce to 0289?
9	DR. BRATZLER: This is Dale. I
10	think really, the presenter already gave
11	pretty much the background. This was a
12	measure step that was originally developed as
13	part of a rule measure step and then became
14	part of a transfer measure within the hospital
15	outpatient quality reporting program. It
16	looks at the first important time stamp in a
17	patient who may have STEMI that needs to be
18	transferred to another facility for potential
19	intervention or kept at the original facility
20	for fibrinolytic therapy. So I don't have too
21	much other background, but it was part of our
22	original rule measure set.

1	
	Page 24
1	DR. HOLLANDER: I think I covered
2	the evidence already.
3	DR. GEORGE: Any discussion on the
4	evidence?
5	DR. WINKLER: Judd, how would you
6	rate it based on the evidence algorithm?
7	DR. HOLLANDER: I think the
8	evidence isn't directly applicable and I was
9	going to get to it later on, so I would rate
10	it low. But part of it is a bigger picture
11	concern. And so my bigger picture concern is
12	that chest pain is the second most common
13	thing we see in the emergency department and
14	the inclusion/exclusion criteria here are age
15	greater than 18.
16	So I can tell you anecdotally,
17	we've all over the last decade because of
18	these types of measures put in really good
19	care processes to get EKGs early. But now
20	like if you fall down and hit your chest and
21	you're 19, you jump ahead of all the septic
22	patients and patients with pneumonia and get

1	
	Page 25
1	your EKG. So when we would get to the
2	unintended consequences, there's huge
3	unintended consequences because a nurse doing
4	A in the ED means they're not doing B, C, D,
5	and E.
6	And so my biggest concern with
7	this measure is that we're doing a lot of
8	stuff on 98 percent of patients that it
9	doesn't pertain to. At HUP, we send 30
10	patients a year to get primary PCI with STEMI.
11	We see 5,000 patients a year with chest pain
12	and we're already measuring the true outcomes.
13	We have door to balloon time. We have door to
14	needle time as a measure and we have mortality
15	as a measure. So this is one early step where
16	we are now expending a lot of energy, but
17	we're already measuring what really happens to
18	those patients.
19	So to me, if you're measuring the
20	outcome, I don't see why we individually need
21	to measure the process that may or may not be
22	directly related to the outcome. So again,

	Page 26
1	sticking to the evidence part of the
2	component, there's no evidence that knowing
3	the EKG times after you know the door to
4	needle time makes a difference or door to
5	balloon time.
6	DR. VIDOVICH: I actually like
7	your point. If your door to balloon time is
8	less than 90 minutes or less than 60 minutes
9	and you achieve your goal of early
10	reperfusion, then perhaps you should measure
11	multiple components of the process. In a time
12	to page, or time to ED, time to call the
13	cardiologist perhaps. I actually don't
14	disagree. I think it's a good point.
15	DR. KOTTKE: So I think, on the
16	other side, is that this measure I think was
17	designed to pick up the clean miss, where
18	somebody never even thought now, I don't
19	work in the ER my question is, I think you
20	believe those are extremely rare or
21	nonexistence.
22	DR. HOLLANDER: I can only speak

1	
	Page 27
1	anectdotally about the clean misses in our ER
2	and we have them. They got their EKG in the
3	time. Someone misread their EKG and so this
4	doesn't do that. But I think most
5	institutions now have a STEMI committee or
6	whatever you want to call it. And when
7	they're not meeting the door to balloon time,
8	they're looking at why and this is one of the
9	seven or eight steps in the process that
10	people talk about. So it's going to be found
11	without this being a measure.
12	The other thing that's a little
13	unusual here is that it's a transfer measure
14	only, but you get the EKG before you know
15	you're transferring the patient. You might
16	not actually give the aspirin in the last
17	measure before you know you're transferring
18	the patient, but there's no reason to
19	inherently think the EKG time is different in
20	transfer patients and nontransfer patients
21	because it's actually what would determine
22	whether or not a patient got transferred. So

1	
	Page 28
1	there's a separate carve-out for transfer
2	patients. I realize they get treated
3	differently because they may have an option of
4	thrombolytics at the first hospital and
5	primary PCI at the second hospital, but it's
6	not clear that the EKG is going to drive that
7	decision.
8	DR. AL-KHATIB: I agree with what
9	Judd said. The other thing that I would add is
10	if you look at the evidence that they provided
11	yesterday, cited the guidelines, but at the
12	same time when you look at the EKG has to be
13	done within ten minutes, this is actually
14	based on expert consensus, expert opinion,
15	rather than any solid data.
16	If you look at the opportunity for
17	improvement where they provided some data,
18	75th percentile was 13 minutes. And so the
19	question that I would ask is do we have any
20	data to say that if you do the EKG within 10
21	minutes versus at 13 minutes, that you
22	actually change outcomes. And I'm not aware

	Page 29
1	of any data. I actually would suspect that
2	there shouldn't really be any significant
3	difference. And that's why I don't think that
4	the evidence is there.
5	DR. VIDOVICH: I can't think of it
6	off the top of my head, but I think there was
7	a paper a few years ago that looked at several
8	components how to decrease door to balloon
9	time and one of them was EKG, one was direct
10	paging to the operator sitting there. I think
11	they actually did several components, but
12	there's no direct evidence, I agree.
13	DR. JAMES: The paper itself says
14	the level of evidence is C. Writing clinical
15	policies for a Medicaid company, I wouldn't
16	accept that level of evidence. Secondarily,
17	we have putting in more and more measures in
18	one area, which is really becoming a process,
19	or an intermediate process measure doesn't get
20	to the outcome. It seems to me diluting our
21	ability to put emphasis on the proper
22	measures. So I'm not happy with this one.

	Page 30
1	DR. GEORGE: Are we ready to vote
2	on the evidence?
3	MS. LUONG: The timer starts now.
4	One is for high. Two is for moderate. Three
5	is for low. Four for is for insufficient
6	evidence with exception and five is for
7	insufficient evidence.
8	(Pause.)
9	The evidence criteria, two voted
10	moderate. Twelve voted low. One voted
11	insufficient evidence with exception and seven
12	voted for insufficient evidence.
13	DR. WINKLER: So essentially, the
14	measure stops here because you feel it does
15	not pass the evidence criteria. All agree?
16	Great.
17	MS. TIGHE: Thank you, Wanda and
18	Dale. We have 2377 up next. Do we have our
19	colleagues from ACC to join us?
20	DR. KOTTKE: The next measure is
21	2377, Defect Free Care for AMI.
22	Welcome. So if you would like to

	Page 31
1	give a brief discussion of the measure, and
2	then.
3	DR. CURTIS: Sure. My name is
4	Jeptha Curtis. I'm from Yale University
5	working with the American College of
6	Cardiology to develop and test this measure.
7	I know many people in the room, so good
8	morning to you all.
9	So this measure is emerging from
10	the action Get With The Guidelines registry
11	which most, if not all, of you are familiar
12	with, but it is the nation's largest registry
13	of acute myocardial infarction. It's a
14	voluntary hospital-based registry which tracks
15	the inpatient care and outcomes of patients
16	admitted with myocardial infarction.
17	The primary goal of the registry
18	is to improve the quality of care delivered to
19	patients with myocardial infarction.
20	Hospitals that elect to participate in the
21	registry commit by contract to submitting data
22	on all cases admitted with MI. So there's no

	Page 32
1	cherry-picking of cases for submission. The
2	registry is audited as you've heard, I think
3	extensively, yesterday. And in keeping with
4	the goals of improving quality of care, there
5	are benchmark reports that are provided by the
6	registry on a quarterly basis. And in each of
7	these key elements, process measures, are fed
8	back to hospitals so that they can improve.
9	One of the process measures that
10	is currently being used and is up for
11	endorsement for today for public reporting is
12	the composite measure, process measure. And
13	in that and I'm not sure what documents you
14	all have, but in that there's a this
15	composite consists of 11 different individual
16	processes, all of which have previously been
17	shown to be important and affect the outcome
18	of patients with myocardial infarction. They
19	all have strong recommendations from the
20	current guidelines for the care of patients
21	with MI and on that basis are evidence-based.
22	What we have shown through our

1	
	Page 33
1	testing is that if you roll up all these
2	individual process measures together and if
3	you construct it as a perfect care, or defect
4	free care would be the alternative name for
5	it, you're still seeing significant
6	variations.
7	Now many of the individual
8	components of the measure are topped out as
9	you guys have just been discussing, the
10	aspirin on arrival and aspirin on discharge,
11	for instance, is relatively high; more than 99
12	percent of patients are getting that. But if
13	you roll up all the individual components, you
14	are seeing variations, such that the median
15	was 66 percent. In the inter-hospital
16	quartiles, I believe it ranged from about 55
17	percent to 75 percent. So you have meaningful
18	variation in this concept of defect free care.
19	And when you're considering this,
20	I think it's important to consider that this
21	is really the minimum that we owe the patients
22	who are being treated for myocardial

	Page 34
1	infarction, right? Every one of these is
2	necessary and if it's not being provided to
3	patients, represents a significant death. I
4	think that's why even though individual
5	components of it are topped out, it is the
6	summary of care, next to outcomes probably,
7	the most comprehensive way we have of
8	evaluating the care of patients with MI.
9	So I'll stop there, thanks.
10	DR. KOTTKE: Liz?
11	MS. DeLONG: Okay. This measure,
12	as he said, has 11 components. I think it
13	might have been very difficult for the
14	developer to substantiate the evidence and
15	validity, et cetera, for all 11. I'm afraid
16	they may have gotten a little confused by
17	repeating something about aspirin after every
18	component. So I got confused when I was
19	reading it. I can tell you what the statement
20	was.
21	Evidence well, I don't have it
22	here. At any rate, the evidence varies, but

	Page 35
1	it's mostly 1A. I think they've gathered a
2	huge amount of evidence. My one worry is
3	smoking cessation. They claim a high level of
4	evidence for smoking cessation, but their
5	measure is smoking cessation counseling. And
6	I do wonder whether there's a lot of
7	variability in the importance of 11 measures.
8	And in particular, I would have
9	trouble rating smoking cessation along with
10	statin at discharge. There's no weighting
11	algorithm here. They're all treated with the
12	same weight. So in terms of evidence, I think
13	the evidence is very high for all but smoking
14	cessation counseling.
15	DR. KOTTKE: Just to note, three
16	Public Health Service Task Forces have
17	concluded that there's Level A evidence that
18	smoking cessation constantly increases smoking
19	cessation.
20	DR. SPANGLER: That's also
21	specific type of counseling, too. I mean,
22	it's the 5As is what they recommend, so I

	Page 36
1	didn't see that mentioned here, but yes, it's
2	a pretty specific type of counseling that has
3	that high evidence, so.
4	MS. DeLONG: So is that embedded
5	in this measure, that counseling has to be
6	specific?
7	DR. CURTIS: Sorry, could you
8	repeat the question? It's really not the
9	information the registry captures is whether
10	or not any smoking cessation counseling which
11	was provided, doesn't specify the type. I do,
12	however, believe this measure, this component
13	to the measure is consistent with other
14	recommendations. And I think there's other
15	NQF-endorsed measures for smoking cessation
16	counseling prior to discharge. So I think
17	it's consistent with that, but to that
18	component, we think it's an important piece of
19	this and may not have the same level of
20	evidence or specificity that the other
21	components do have.
22	We would note though, that waiving
Page 37 1 individual components to a measure always seems to get bogged down in arbitrary 2 3 decisions, so we have opted not to try to do any weighting, but rather again say in 4 totality, this is a measure that captures 5 important components of care and each of these 6 needs to be addressed in the delivery of care 7 8 to patients. 9 DR. KOTTKE: In fact, on the --10 looks like page two, where they describe the 11 smoking cessation, it is really the 5As plus prescription of pharmacotherapy. So I would 12 13 say it's state-of-the-art. Yes, I see it on 14 DR. SPANGLER: 15 page 96 too, they mention the 5As as well. 16 DR. KOTTKE: Henry, any comment on 17 evidence? Any further comments before we vote on evidence? So let's vote. 18 MS. LUONG: The timer starts now. 19 20 One is for high. Two is for moderate. Three is for low. Four is for insufficient evidence 21 And five is for insufficient 22 with exception.

Page 38 1 evidence. (Pause.) 2 So the evidence criteria, 11 voted 3 high and 11 voted moderate. 4 DR. KOTTKE: Liz, opportunity for 5 improvement? 6 MS. DeLONG: There are a couple of 7 8 areas where the opportunity for improvement is 9 discussed. I wasn't clear on how many of the 10 hospitals actually participated in their 11 tabulation, but their tabulation gives a mean of around 70 percent and a median that's a 12 13 little lower, I think. I thought there was a significant gap for improvement. 14 DR. KOTTKE: 15 Henry? I think for the all or 16 DR. TING: 17 none measure, there's probably a significant Some of the individual components may be 18 gap. topped out as we discussed. 19 20 DR. SPANGLER: I just had a 21 process question for Reva about this type of Because it's so comprehensive as a 22 measure.

	Page 39
1	composite, do we then look back at because
2	there are individual measures here. And do we
3	discuss whether if we think this should be a
4	measure that we eliminate the other I mean
5	how do we
6	DR. WINKLER: No, these composite
7	measures are measures that need to stand on
8	their own. Because they're components, you
9	want to be sure the components are evidence
10	based. But when it comes to the actual
11	scientific acceptability, reliability,
12	validity, you're talking about how that
13	measure is aggregated and how the data is put
14	together. And this is all or none is a
15	commonly used construct for a composite.
16	So you want to look at that the
17	resulting reliability and validity for that
18	way of combining the different components. So
19	you don't need to break it down with the
20	exception of the evidence, you don't need to
21	break it in its bits and pieces, but really
22	you want to see how the whole thing works

	Page 40
1	together.
2	DR. SPANGLER: I understand that.
3	My question is there are individual NQF-
4	endorsed measures from these components.
5	Would we ever look at those and say well, we
6	have a composite. We don't need these
7	individual measures any more.
8	DR. WINKLER: Actually, if you
9	recall the portfolio review I talked about
10	yesterday, we actually do have pretty much all
11	of them as individual measures at some point
12	in time. It's just they're not up for review
13	in this particular meeting. So it will be one
14	of those things to consider when those
15	measures come up in their turn.
16	DR. KOTTKE: Any further
17	discussion?
18	DR. JAMES: Yes, I could just
19	comment for Jason. Outside of the government,
20	health plans represents the largest user of
21	measures. So there is utility for health
22	plans and being able to have a composite as

	Page 41
1	well as having individual ones. And my wife
2	works for a hospital. She doesn't want me to
3	use composites.
4	DR. WINKLER: Jeptha, if you can
5	clarify Liz's question. How many hospitals
6	are in the registry?
7	DR. CURTIS: It's a moving target.
8	There are more than 900 hospitals. I think
9	950 are currently participating. In the
10	sample that we were using for testing, there
11	were 839 hospitals that were available that
12	were actually included in the defect measure
13	after we applied our kind of data quality
14	checks and things like that. 553 were used
15	for the evaluation. So there was a drop off
16	based on whether or not the hospital's
17	submission had past data for this time frame.
18	DR. KOTTKE: Any other discussion?
19	So vote on opportunity for improvement.
20	MS. LUONG: Timer starts now. One
21	is for high. Two is for moderate. Three is
22	for low. And four is for insufficient.

	Page 42
1	(Pause.)
2	Can everyone just point to me
3	again? Twelve voted for high. Seven voted
4	for moderate. And two voted for low.
5	DR. KOTTKE: Priority? Liz?
6	MS. DeLONG: Pardon?
7	DR. KOTTKE: Priority?
8	MS. DeLONG: Well, they don't tend
9	to give any estimates of benefit, but MI care
10	is clearly important. I'm not sure whether
11	each one of these elements needs to be
12	included. Whether that creates more burden
13	than is necessary. If you separate out the
14	importance of MI care from the individual
15	components, are they all important to include
16	in the importance, given that there are no
17	estimates of benefit?
18	And by the way, the sentence that
19	keeps repeating is "estimates of the benefit
20	of aspirin therapy across the body of evidence
21	are not reported." And that's in there
22	several times. You might want to scan that

Page 43
document.
DR. CURTIS: I will speak candidly
about I would use the word chaos of trying
to get these applications. You said we're
trying to pull 11 elements into an application
MS. DeLONG: I know, I know.
DR. CURTIS: with the evidence,
with the gaps in care, with the importance.
And I think the system did not do the
reviewers justice, so my apologies for that.
That said, it's hard to evaluate
the importance for each component to it in
that we do know, I would say at a high level,
we know each of these pieces of the composite
are individually important, I would say based
on the evidence that we have. I would say for
the majority of them there is some evidence
that there is variation in care around the
individual components to it, but there are
ones where the gaps are larger. I'm not sure
if I'm answering your question specifically

	Page 44
1	though.
2	MS. DeLONG: I'm not sure either.
3	DR. CURTIS: Repeat the question
4	for me and I'll try to reframe it.
5	MS. DeLONG: Well, I'm not sure
6	that if you did a marginal look at each of the
7	components over the rest would there actually
8	be benefit there? For example, if they had
9	ten would having the other one make a
10	substantial difference?
11	DR. CURTIS: I guess it depends on
12	the perspective that you're using. So a
13	difference in what I would ask you?
14	MS. DeLONG: In an outcome,
15	presumably mortality or survival time.
16	DR. CURTIS: I think that's a
17	broader question than can really be addressed
18	with the evidence that we have here. I think
19	that's where you sort of started this
20	question. Would it make a difference in the
21	assessment of hospital quality if we change
22	the components of things that were making up

	Page 45
1	this composite measure? Yes, it would
2	certainly change it. If we took out
3	evaluation of ACE/ARB for patients with left
4	ventricular systolic dysfunction, your
5	hospital estimates would change a little bit.
6	Whether or not because we don't have the
7	data for empirical analysis to say okay, this
8	is most strongly associated with one-year
9	outcomes, we don't have that information
10	readily available for us to be able to test
11	whether or not
12	MS. DeLONG: You actually do,
13	don't you? I mean you have the data and
14	haven't you merged it with the CMS?
15	DR. CURTIS: We are working on
16	that. I think the problem that we ran into on
17	those analyses is that the data that we had
18	for analysis for 2011, the 2012 data had not
19	been released and we're still waiting for
20	that. So if you do it at 2011 data, a single
21	year of data and after you merge the data,
22	generally you get about a 60 to 70 percent

Page 46 1 merge rate of Medicare fee-for-service patients. So your population at the 2 individual hospital level is shrinking 3 rapidly. And so from that perspective, we 4 thought it would be better to wait for the 5 2012 so we'd have at least two years of data 6 and get more stable estimates. 7 But I think that's still missing 8 9 the point. The point is that each of these is 10 a Level 1 recommendation for the care of 11 patients with MI. I don't care, honestly, if it's not as strongly associated with one-year 12 13 mortality in our analyses because I know from clinical trials and from task forces and from 14 all the weight of evidence that we have is 15 that every component in here is important and 16 17 worthy of measurement and I think worthy of 18 reporting. Actually, what I 19 DR. AL-KHATIB: wanted to say is we had this discussion 20 21 yesterday, Jeptha. You weren't here where we were talking about the incremental value of 22

	Page 47
1	adding one intervention on top of other
2	interventions. But I completely agree. These
3	are all evidence-based guideline recommended
4	interventions for patients with myocardial
5	infarction and yes, maybe we don't know the
6	incremental value of adding the ninth
7	intervention on top of the other eight, but we
8	will never have studies that will look at the
9	incremental value of every intervention. I
10	would hope that this argument that Liz is
11	using won't be taken or perceived as something
12	negative against this measure.
13	DR. KOTTKE: My feeling is let
14	me just make a comment that to tell a patient
15	you got eight, you don't need the ninth.
16	Leslie?
17	DR. CHO: There is actually data
18	from the Get With the Guidelines. There's a
19	couple of papers, that if you meet some of
20	their as hospitals, as you know, there are
21	hospitals that participate. There are some
22	don't meet Get With the Guidelines as much as

	Page 48
1	others. And there is a mortality difference.
2	I mean I think that's a well-known, well-
3	accepted, sort of it's published in JACC and
4	there's been a bunch of papers that if you
5	have hospitals and there's like 3,000
6	hospitals that participate, I think, in Get
7	With the Guidelines. Correct me if I'm wrong.
8	DR. CURTIS: So not for this
9	particular version of the registry, but I
10	think there are there have been analyses
11	that have supported the link between in-
12	hospital process measures and in-hospital
13	mortality. I think what we were trying to do
14	is assess its effect on long-term. Because
15	some of the components, quite frankly, could
16	have no direct effect on in-hospital mortality
17	whether or not you were referred for cardiac
18	rehabilitation, for instance. It may be a
19	marker of quality of care delivered, but it's
20	not directly linked to the outcome and that's
21	why we thought we'd probably have to wait for
22	the longer term outcomes to meet the criteria

I	
	Page 49
1	of empiric the empiric analysis
2	requirement.
3	DR. KOTTKE: Sir.
4	DR. SPANGLER: I want to back to
5	Liz' point because my only concern there's
6	two issues. One is the weighting, because not
7	all of the evidence here is equal. So there
8	are some that the evidence is stronger than
9	others. The other thing is because it's all
10	or none, if you have consistently a facility
11	that has 7 out of let's say 9 out of 11, 10
12	out of 11, 9 out of 11, 10 out of 11, they're
13	going to get zeros across the board. When
14	you're measuring that, it's the same as a
15	facility that's getting 2 out of 11, 3 out of
16	11, 2 out of 11. Those are equal in this
17	measure when I would say there's very
18	different quality of care being provided in
19	those two instances. So I'm not sure how
20	it's I think those are two different
21	issues.
22	And Reva, correct me if I'm wrong,

i	
	Page 50
1	but not all composite measures are all or
2	none.
3	DR. WINKLER: No, they are
4	multiple different types of constructs. This
5	is one type.
6	DR. SPANGLER: And I am not sure
7	if that was thought of when you guys were
8	developing the measure about not doing it all
9	for none and what the rationale was for doing
10	it all for none versus doing kind of a step-
11	wise approach.
12	MR. CHIU: I just want to chime in
13	here real quickly here. So thanks for
14	allowing us to be here. So I think to your
15	comment we did ask this group to develop the
16	measure, think about all or none, equal,
17	latent opportunity and all the various ways of
18	composite scoring.
19	I think actually having used NQF's
20	own composite methodology, we decided all or
21	none, but a fact that I think Jeptha Curtis
22	articulated really well and just emphasizing

i	
	Page 51
1	again all these things are class 1As. And we
2	realize some of them are kind of topped out
3	individually, some of these are cardiac rehab
4	is one, I think it's 70 percent, kind of one
5	that does bring it down.
6	But I think to your point, looking
7	at the 12, if someone is missing 10, that is
8	kind of 10 to the measures that they just fail
9	because the idea is you have to get all
10	eligible. You have to get them all to
11	achieve. And so I hear your points, yours and
12	Dr. DeLong's points. I think well taken, but
13	the empirical analysis, unfortunately, we just
14	don't have at this time to really determine
15	which parts and which elements truly are
16	getting to the end point, but we realize
17	overall all of these components make up the
18	whole thing. But not knowing the empirical
19	analysis it's a little hard to start judging
20	which element should be taken out per se, at
21	this juncture, but we are willing to update it
22	as needed.

	Page 52
1	DR. CURTIS: Let me just follow up
2	on that. As Jensen was alluding to, the ACC
3	has measure developments and all sorts of
4	committees that are evaluating this. Actually
5	in what's reported back to sites that
6	participate in this registry, they get it both
7	ways. And so there is sort of a defect-free
8	care which this is the construct that they
9	elected to submit, but they also get the
10	proportion of opportunities that are met which
11	is another way of constructing we thought
12	it would be kind of duplicative to put both of
13	them forward, so we opted to put this one
14	forward, simply because we thought that it set
15	the bar higher and that we should it would
16	really provide a little bit more of an impetus
17	for hospitals to try and be perfect or defect
18	free.
19	DR. SPANGLER: I like setting the
20	bar high. I guess the issue becomes when
21	because measures are being tied to payment and
22	penalties related to payment, a couple of

	Page 53
1	things are going to happen. Some are going to
2	be penalized similarly to low or much lower
3	quality.
4	What I'm also concerned about is
5	what sometimes happens because it's tied to
6	payment is people try to fill these measures
7	or try to qualify these measures in not honest
8	ways, let's put it that way, just so that they
9	can meet the criteria because of the payment
10	issues and reimbursement issues that are
11	related to it.
12	DR. KOTTKE: I don't think that
13	it's isolated to payment. I mean it's
14	bragging rights and other things. I mean any
15	time you have any measures, some people will
16	lie. People lie.
17	MS. DeLONG: And the more measures
18	you have, the more likely you're going to
19	encounter gaming.
20	DR. KOTTKE: Yes, but the question
21	is which Class A measure are you going to take
22	out? They're all evidence based.

	Page 54
1	Henry? Henry has the urge to
2	speak.
3	DR. TING: I'm listening to all of
4	this and I understand that these are all Class
5	1A, very important measures. I think part of
6	the problem this committee is having which is
7	maybe the problem I'm having is how do we
8	approach these composite measures? Because
9	each one of these individual measures are
10	important. In fact, some of them are so
11	important they've topped out. We decided to
12	retire the aspirin measure.
13	And I'm personally not completely,
14	to be honest, sure exactly how we're supposed
15	to evaluate a composite in the setting of
16	these individual measures which are all
17	important and should be done as Jeptha pointed
18	out. No one is going to argue the evidence
19	for any of these measures. These are all
20	Class 1A. We all believe them.
21	But as far as a composite, what's
22	the right approach for us to say we should do

	Page 55
1	this composite? And then how does that
2	reflect or how do we harmonize with the others
3	that are stand alone, that are already out
4	there and what time cycle does that get done?
5	It's one thing to say we're going to
6	harmonize, but this is redundant potentially
7	if we don't harmonize today or in the next
8	year.
9	DR. MASSOUDI: This is Fred
10	Massoudi. Can I make a comment?
11	DR. KOTTKE: Yes, Fred, go ahead.
12	DR. MASSOUDI: Thanks. I'm sorry
13	that I can't be there in person today. You
14	know, I appreciate the issues raised about
15	gaming. I don't think that a composite
16	necessarily makes a measure more prone to
17	gaming than anything else necessarily. I
18	think gaming is a concern with any measure at
19	all that could be used for the purposes of
20	accountability. So I don't know that that's
21	necessarily a specific criticism of this
22	measure as much as it is the use of measures

i	
	Page 56
1	at all for the purposes of accountability.
2	Secondly, you know, in our
3	experience having worked with NQF, as you
4	recall from the history of the cath-PCI
5	measure which we developed as an all or none
6	composite, we are following the approach that
7	has generally been recommended by NQF in terms
8	of generating an all or none composite that
9	puts together a number of processes of care
10	per the specific conditions. So in some
11	respects this has been responsive to guidance
12	we've received in the past for NQF.
13	DR. KOTTKE: Thanks, Fred. Kristi
14	just took her thing down.
15	Tom?
16	DR. JAMES: This time I am
17	speaking from the perspective of working with
18	the AQA's Public Reporting Work Group. This
19	is a kind of measure that really flies well
20	within the multi-stakeholder group of that
21	particular body in that (1) it represents
22	importance, what we're discussing right now.

	Page 57
1	Secondarily, it creates a wide variation in
2	reported outcomes. Those measures where there
3	are small differences in results are ones that
4	are really not very useful for the consumer.
5	So this one, I think, is terrific.
6	DR. KOTTKE: If I were
7	hospitalized and someone said well, that's
8	good enough for the patient, eight out of ten.
9	You've got eight. You don't need the other
10	three. I'd be a little disappointed in the
11	care I were receiving.
12	Mary?
13	DR. GEORGE: Yes. I know several
14	years ago when IHI first developed the white
15	paper on bundling measures and composites,
16	they really stressed not putting too many in
17	one bundle and sometimes breaking that big
18	bundle up into things that might happen by one
19	care team in the hospital versus that your
20	discharge measures might be happening with one
21	care team, whereas the ED early care processes
22	may be happening with a different care team

Page 58 1 and whether there was any thought in terms of maybe having rather than 11 measures in a 2 composite to maybe breaking that down into 3 something more along the lines of where that 4 care was actually taking place in the 5 6 hospital. We have not tried to 7 DR. CURTIS: explore whether or not it's more useful for 8 9 the other set of consumers, the providers to break it into that. We certainly think that 10 11 there's added value for the composite versus the individuals. 12 13 I will say that the care of MI patients in general is pretty well cordoned 14 off in most places. It's generally a care 15 team that's caring for you once you get out of 16 the emergency room and on the in-patient 17 services. Now you might be switching from the 18 CCU to a step-down floor or something like 19 20 that, but it's generally a group that's 21 cohesive, that's been working together for a long time that has their patterns of practice 22

Page 59 1 pretty well established. I will say the other piece of that 2 is that the action Get With the Guidelines 3 registry per se provides the existing 4 community that is used to looking at this and 5 used to evaluating the full component of the 6 So it's not that we're necessarily 7 measure. 8 adding a new burden. What we're really 9 looking for is the endorsement of this 10 organization to say you can use this measure 11 for public reporting sort of the logical extension of the internal quality improvement 12 13 efforts that the registry has been facilitating for years. 14 DR. KOTTKE: Linda. 15 16 MS. BRIGGS: I was going to reserve my comments for the feasibility 17 section, but since we're talking about the 18 number of indicators within this composite 19 20 measure, I think that part of the opportunity for improvement piece that we're seeing is the 21 variability that's caused by this very high 22

	Page 60
1	bar of 11 things to get to. And while I think
2	it's really important for us to have very
3	holistic care for the MI patient, that
4	measuring these 11 things when maybe 5 of
5	them, at least aspirin we've decided no, we've
6	kind of topped out on.
7	The burden of actually measuring
8	something that you've already topped out on,
9	you're going to keep topping out on that
10	particular agent probably in most of the high-
11	performing hospitals. So you're really not
12	for most places not measuring anything that's
13	contributing to a change in the quality of
14	care for most institutions. The things that
15	you care about within that 11 are the things
16	that people tend to miss.
17	So we have apparently other free-
18	standing indicators that have to do with
19	things like fibrinolytics or time to PCI and
20	all the pieces that go in here. I really
21	think that while it would be nice to look at
22	this composite index for all of those things,

	Page 61
1	that you're creating a lot of work for people
2	in data collection that isn't necessary
3	overall. Yes, people that are doing the Get
4	With the Guidelines registry, they're already
5	collecting that data. But if we approve this
6	measure and it goes forward, then other people
7	are going to be expected to collect that data,
8	too, probably. And while some of that is
9	good, we're also probably creating a lot of
10	work for people that may be unnecessary.
11	DR. KOTTKE: Judd.
12	DR. HOLLANDER: So I am wondering
13	if it's possible to not have the best of both
14	worlds on one data form, right? Like why
15	can't the composite be reported with all the
16	individual elements from one place? So and
17	then you get everything. Because if you're
18	going to collect all 11 of these things
19	individually, and it's 11 different data
20	forms, well, you're repeating a lot of
21	information and if you're going to collect a
22	composite, you're repeating or people are

	Page 62
1	filling out other data forms that have a lot
2	of information.
3	And so if the measure, I'm going
4	to say harmonized, for lack of a better term,
5	or consolidated is probably the right word, if
6	we have multiple measures that get at the same
7	or redundant data, why can't it be
8	consolidated so there's one reporting system
9	that provides all that relevant information?
10	And so in essence, this one is collecting each
11	of the 11 subcategories, but there's another
12	one door to needle or door to lytics and it's
13	all on different data forms, presumably. So
14	unless everything is coming through the same
15	registry for every one of these measures, and
16	so it would behoove us to find the best
17	repository of all that information and have it
18	all completed at once, rather than fill out
19	Form A for this measure, Form B for this
20	measure, and send it to a different place.
21	DR. WINKLER: Judd, I think you're
22	sort of describing why people would really

	Page 63
1	truly love to see in an ideal world, but our
2	world is far from ideal. And what we have are
3	multiple implementers. And I think many of
4	these measures are hospital-based measures.
5	They've been in play a long time by CMS. The
6	data collection system are sort of
7	established. This, I think, is this
8	registry is a parallel effort as well.
9	I don't know that just by
10	endorsing measures we're going to have a way
11	of any sort of forcing function to move to a
12	consolidated data collection platform which
13	probably would be really nice, but I think
14	we're not there yet and one of our problems
15	with these measures is we endorse them, but
16	then those various implementing organizations
17	do their thing.
18	DR. KOTTKE: If I can just make a
19	comment before going on to Joe, our experience
20	abstracting paper records is the cost is
21	getting your hands on the record. It's not
22	the additional data element. It's actually

Page 64 1 culling the record. Joe? 2 3 DR. CLEVELAND: I just want to echo as I hear the discussion. I think that 4 I interpret this as really the totality of 5 care for the patient and therefore I realize 6 it's a little unwieldy. I really think that's 7 what we should be about. And again, I'm 8 9 thinking if I go and do a bypass operation, 10 do seven of ten steps, right but three are 11 not, the outcome may not be great. I mean maybe that's too -- it's not quite the 12 13 appropriate analogy, but it really says you've got to -- we've got to set bar high. 14 I think that totality is important. 15 16 DR. KOTTKE: Sir? 17 DR. VIDOVICH: I just have a little comment as I was going back and forward 18 in looking. We did some research on the 19 20 impact of insurance status with Get With the 21 Guidelines and I was looking at the paper. It 22 was a few years ago. And the measure actually

I	
	Page 65
1	very nicely discriminated between different
2	insurance carriers, Medicare, Medicaid,
3	private insurance and that was refreshing my
4	memory and while all the components were
5	different between various insurances, the
6	measure actually captured it very nicely. And
7	then even after multiple adjustments, it
8	turned out to be a good indicator of
9	differences of care.
10	So looking back, again, it's been
11	a while since I thought about this paper, but
12	I think it does nicely describe a composite
13	outcome of complete MI care. That would be my
14	take on this. I found it quite valuable.
15	DR. KOTTKE: Thank you. Liz, did
16	you have another comment?
17	MS. DeLONG: I just wanted to pick
18	up on what Linda said because it's not only
19	coding whether they did it, there's a lot of
20	overhead in eligibility for each one of these
21	that has to go into the composite because you
22	have to calculate how many of these things was

1	
	Page 66
1	the patient eligible for in order to calculate
2	whether they got it all right. And that's
3	variable.
4	DR. KOTTKE: Further comments?
5	DR. CURTIS: So I guess one of the
6	struggles here that the NQF endorses measures
7	that are agnostic as to who is applying them.
8	In this case, the measure is developed and
9	implemented currently for quality improvement
10	purposes at the level of an individual
11	specific registry. So from that perspective
12	there is no incremental demand on hospitals.
13	They've already made that investment in
14	quality improvement. They've already paying
15	the fees which are minimal compared to the
16	amount of effort it takes for the personnel to
17	abstract these charts so that we can provide
18	this data back to them.
19	So it gets to the larger point of
20	what if this were applied to a different
21	population or a broader population? I can't
22	speak to whether or not that's feasible and it

	Page 67
1	probably would be. There would be overhead
2	and expenses associated with that. But for
3	the target population in which this was
4	developed and currently applied, there is
5	minimal incremental efforts required, in fact,
6	none.
7	MS. DeLONG: I guess my concern
8	would be standardization across all of the
9	different entities that decide to capture.
10	DR. KOTTKE: Are we ready to vote?
11	MS. TIGHE: I'll just jump in
12	because we've talked about a lot of things
13	that are not what we're voting on right now.
14	(Laughter.)
15	I think the one comment was made
16	related to high priorities that MI care is
17	clearly important. Everything else has really
18	dabbled in the construct of the composite, the
19	validity of that construct, and the
20	feasibility which we'll vote on next.
21	DR. KOTTKE: So we are voting on
22	priority.

	Page 68
1	MS. LUONG: The timer starts now.
2	One is for high. Two is for moderate. Three
3	is for low. And four is for insufficient.
4	(Pause.)
5	Priority, 15 voted high and 7
6	voted moderate.
7	DR. KOTTKE: Thank you.
8	Scientific acceptability
9	DR. WINKLER: This is one of the
10	important criteria about composite measures
11	and it really was what you all have been
12	talking about. And that is the construct, how
13	this measure was conceptualized and put
14	together and what's included, what's not, all
15	the things you've been talking about is what's
16	in 1D. So that's the criteria for this
17	composite that you're addressing in your next
18	vote. You can see it talks about the
19	construct, the rationale, and the aggregation
20	and weighting. You've all talked about all of
21	that stuff.
22	DR. AL-KHATIB: I was actually

1	
	Page 69
1	reserving these couple of questions until we
2	delved into the specifications of the measure,
3	but my questions are actually directed to the
4	developer.
5	In terms of, for example, like
6	people I know Liz mentioned the issue of
7	patients not being eligible for one of these
8	interventions, so how do you handle
9	contraindications, like if a patient has a
10	contraindication to one of these medicines,
11	for example? That's one.
12	The second thing that I want to
13	ask is you mentioned evaluation of LV systolic
14	function and we all know that sometimes you
15	have patients where the troponin is just
16	slightly elevated. They just had an
17	echocardiogram done two months ago. Now for
18	this particular encounter, maybe we as
19	clinicians decide that repeating the
20	echocardiogram is really not necessary. So
21	how do you handle that if the patient does not
22	get an LV assessment during this encounter.

	Page 70
1	And then finally, the issue of
2	time to reperfusion or to PCI is really key.
3	Why is it that we have redundancy? I think at
4	least this is the way I see it when you talk
5	about consideration of reperfusion therapy.
6	I mean aren't those redundant? Why not do
7	away with the consideration of reperfusion if
8	you do have time to either primary PCI or
9	lytic therapy?
10	DR. CURTIS: So I can try and
11	address those and of course try to keep the
12	way that each of these 11 components are
13	calculated in my head is a little much. But
14	I think the composite was constructed in a way
15	that we tried to be as fair to hospitals as
16	possible. So for each one, we tried to apply
17	sort of a standard of reasonability to say
18	okay, if there is documentation that you
19	considered whether or not to perform an
20	assessment of left ventricular ejection
21	fraction but you had the information or
22	otherwise thought it was unnecessary, as long

	Page 71
1	as we documented that rationale you would be,
2	I believe, given credit for that. Okay?
3	For the reperfusion question, it's
4	a component there's two components to
5	reperfusion, right? There's the decision of
6	whether or not someone gets reperfused. And
7	then there's the timeliness of the
8	reperfusion.
9	So the D to B and the D to needle
10	or dirty needle are both assessing the
11	timeliness of that reperfusion. But both of
12	those actually kind of miss the question of
13	whether or not all patients are getting
14	reperfused. So from that standpoint, I think
15	they are capturing distinct domains. One is
16	the speed. One is whether or not they got
17	reperfused at all. It's probably one of the
18	more controversial components of this
19	particular measure, but we find one that's
20	important. Actually, has very little
21	variation at the individual hospital level.
22	Most patients are getting reperfused most of

	Page 72
1	the time and the ones aren't there, there's
2	usually good justifications for that.
3	DR. KOTTKE: We are ready to vote
4	unless someone raises their name tag. We're
5	ready to vote on the composite.
6	MS. LUONG: The timer starts now.
7	One is for high. Two is for moderate. Three
8	is for low. And four is for insufficient.
9	(Pause.)
10	Seven voted for high. 11 voted
11	for moderate; two for low and one for
12	insufficient.
13	DR. KOTTKE: Okay. Acceptability
14	and reliability.
15	MS. DeLONG: For reliability, they
16	produced one of those plots where they did a
17	split sample and they looked at the percent
18	from one sample versus the percent from the
19	other sample. As I said yesterday, I prefer
20	to see percent agreement when you approach it
21	from two different directions, but the worry
22	about this chart is that there are
	Page 73
----	--
1	discrepancies between one take on the random
2	sample and another take on the random sample.
3	I'll try to find the page that's on.
4	DR. CURTIS: So I think this
5	reflects sort of the difficulty working with
6	some of these documents. So we have a
7	beautiful figure which shows the correlation
8	of the random split sample; one versus random
9	split sample two. And it is a line. This is
10	the highest correlation I have ever seen for
11	a random split sample. It's .97 something.
12	So there are differences in any
13	random sample that you choose. There may be
14	a few more defects in one than the other. We
15	only apply a minimum threshold of 25 cases and
16	so if you had one defect in one place, you'll
17	see some variation around it. But it seems to
18	be a pretty consistent, and I would say
19	reliable indicator of the care that's being
20	delivered at these hospitals that is
21	reproducible in two different random samples
22	in the same time frame.

	Page 74
1	MS. TIGHE: The figure that they
2	are referencing that shows that is figure two.
3	It's on page 117 of the packet that you all
4	have.
5	MS. DeLONG: So there is a great
6	distinct trend there, but you do have some
7	that are at maybe 45 versus 35; 40 versus 25.
8	I mean that
9	DR. CURTIS: Right, but I guess
10	how much of that so if we dug in on that,
11	right, I mean 35 versus 45 is pretty good. If
12	you actually look at not to sell the
13	outcomes measures short, but if you look at
14	the correlation of random split sample for the
15	outcomes measures, that's much more of a
16	shocker. And what you'll see, some indication
17	that there's a quality signal that the ICCs
18	are acceptable, but much lower level of what
19	I would call reliability in this.
20	If you dug in on these where there
21	is more difference and we have not done that
22	and maybe we should have, I would speculate

i	
	Page 75
1	that this would probably be due to hospitals
2	at the lower range of volume. And so that's
3	probably the ones we're seeing a little bit
4	more
5	MS. DeLONG: But they're going get
6	dinged, right? I mean where they come out in
7	the spectrum is dependent on this measure and
8	if they're going to be paid based on this
9	measure, and the take on this measure for that
10	site is that variable, that's bothersome for
11	them.
12	DR. CURTIS: I would argue this is
13	the least amount of noise I've ever seen for
14	any measure that's been evaluated. This is
15	perfect correlation, near perfect, number one.
16	Number two, there's no plan or mechanism that
17	I could see this being turned into financial
18	penalties at this point. I don't see a
19	pathway for that. I can't speak for what the
20	ACC is trying to do in this regard. This is
21	at this point purely a quality improvement
22	effort. And it's trying to leverage the

	Page 76
1	effect of public reporting of this to further
2	enhance hospitals' quality improvement
3	initiative. So I would try and divorce this
4	from the consideration of possible financial
5	penalties.
6	If I were a hospital that's 35 in
7	1, and 45 in the other, I have things that I
8	need to do to improve. It doesn't matter if
9	it's 35 to 100 or 45 to 100. There's an equal
10	opportunity there. I mean there's nobody
11	that's going from zero to 100. There's nobody
12	that's going maybe looking at it right now,
13	maybe 10 to 20 at most on the edges of the
14	spectrum here in terms of the performance in
15	sample one versus sample two. But I mean it's
16	a pretty reliable signal of quality in my
17	opinion.
18	MS. DeLONG: I will say that the
19	components, you did a chart review versus the
20	components and they turned out very well. I
21	think the Get With the Guidelines database
22	itself is capturing those components very

Page 77 1 accurately. But that does lead to some concern on my part about this plot and the 2 3 discrepancy that you can see in the lower volume hospitals. 4 This didn't -- by the way, you 5 didn't say what time period this is. 6 DR. CURTIS: This is 2011-2012, we 7 took all the cases --8 9 MS. DeLONG: So two years of data 10 for each site? 11 DR. CURTIS: Two years of data that were then -- yes, correct. And then 12 13 split. DR. KOTTKE: Other comments? 14 So we've had the discussion on reliability. 15 Is 16 that correct? Are we ready to vote? Seeing no -- oh, Sana. 17 DR. AL-KHATIB: I want to make one 18 comment that I think was not very clearly 19 20 stated is that when they did the reliability 21 testing, they did it both at the data element level and at the measure of score level. 22 Ι

	Page 78
1	think that's something important to keep in
2	mind as we vote, if we have to stick to the
3	algorithm here. So just something to keep in
4	mind.
5	MS. DeLONG: That's what I was
6	saying, when they did it at the data element,
7	it was very good.
8	DR. KOTTKE: Let's vote.
9	MS. LUONG: Timer starts now. One
10	is for high. Two is for moderate. Three is
11	for low. Four is for insufficient.
12	(Pause.)
13	For reliability, 16 voted high and
14	6 voted for moderate.
15	DR. KOTTKE: Thank you. Validity.
16	Liz?
17	MS. DeLONG: There is no empiric
18	evidence of validity, but once again, the
19	individual components seem to be accurately
20	constructed. The overall component, there
21	wasn't evidence given.
22	DR. KOTTKE: Any other comments?

	Page 79
1	Are we ready to vote on validity? Seeing no
2	objections, we'll vote on validity.
3	MS. LUONG: The timer starts now.
4	One is for high. Two is for moderate. Three
5	is for low. And four is for insufficient.
6	(Pause.)
7	Can everyone just point to me
8	again? Six voted for high; 15 for moderate;
9	and one for low.
10	DR. KOTTKE: Feasibility.
11	Validity of the composite.
12	MS. BRIGGS: Under the STEMI
13	population, you have time to fibrinolytic
14	therapy and time to PCI. Is there a choice
15	within those to say not applicable for those
16	particular things?
17	DR. CURTIS: Yes, I'm sorry, just
18	to clarify. So the denominator of opportunity
19	changes for each patient and changes for
20	whether or not you're a STEMI or a non-STEMI.
21	And certainly if you receive lytic therapy you
22	would not be eligible for a long time.

	Page 80
1	MS. BRIGGS: That wasn't entirely
2	clear from what the denominator statement was.
3	It was STEMI versus non-STEMI, but nothing in
4	terms of if the patient received fibrinolytic
5	therapy versus PCI.
6	DR. CURTIS: Right, and the other
7	analogy for that would be for the patients
8	with a low ejection fraction. Not all
9	patients will have a low ejection fraction, so
10	again there's that evaluation of whether or
11	not they're eligible and that's true for every
12	component of measure. Again, for transfers
13	in, they're not being held accountable for
14	whether or not a patient received aspirin at
15	the referring hospital.
16	MS. DeLONG: So what happens when
17	ejection fraction is missing? My experience
18	is that that is missing a lot in some of these
19	databases.
20	DR. KOTTKE: You get a zero.
21	DR. CURTIS: No, in this case, you
22	drop out of the numerator and the denominator

1	
	Page 81
1	for that particular component of the
2	composite. And so you're still dinged because
3	assessment of left ventricular ejection
4	fraction is still one of the components. So
5	in a defect-free care construction you would
6	be a zero as opposed to a one. Is that clear?
7	MS. DeLONG: You said drop out of
8	the
9	DR. CURTIS: No, you drop out of
10	both if you're not eligible for left
11	ventricular ejection fraction specifically
12	refer ACE/ARB, in patients with reduced LVEF,
13	you drop out of numerator and denominator if
14	you don't know what their EF is. You can't be
15	in the denominator if you don't know what
16	their EF is. You can't assume that they have
17	a low EF because 60 percent of patients do not
18	or 75 percent do not have a low EF.
19	So for that particular component,
20	yes, you have to have an EF that's assessed.
21	It has to be low. You have to have no
22	contraindications to an ACE/ARB and then if

Page 82 1 you meet all these conclusion criteria, then you assess whether or not they actually 2 receive this treatment. 3 MS. DeLONG: By and large, they 4 5 get a zero anyway. DR. CURTIS: 6 Correct. DR. KOTTKE: If they don't measure 7 the EF and document it, they don't meet 8 9 optimal care. Other comments on the composite 10 validity? Seeing no movement, we'll vote. 11 MS. LUONG: Timer starts now. One for high. Two for moderate. Three for low. 12 13 And four for insufficient. (Pause.) 14 Can you just point towards me 15 Thank you. For this, four 16 again? Thanks. 16 voted moderate. One for low 17 voted high. and one for insufficient. 18 DR. KOTTKE: Liz, feasibility. 19 I think we've trod 20 MS. DeLONG: 21 that ground as well. My worry is the coding that is necessary and the recipe feeling of 22

	Page 83
1	this whole thing that is it really something
2	that will actually be implemented given the
3	complexities?
4	DR. KOTTKE: Sana?
5	DR. AL-KHATIB: I think within the
6	realm of the action Get With the Guidelines
7	database, this is certainly feasible and
8	doable. Could you give us a sense of what
9	percentage of patients who present with AMI
10	are being captured by this registry?
11	DR. CURTIS: It is very hard to
12	get a sense of who's not. The auditing that
13	they do and they do do auditing which is where
14	we got the agreement for the individual
15	components, does not address, does not scour
16	hospital records and develop did you send
17	us everybody with a MI?
18	The contract that the hospitals
19	sign when they agree to participate in the
20	registry says that they have to agree to
21	submit every patient with MI. That's very
22	hard beyond sort of assuming that hospitals

	Page 84
1	are trying to do the right thing and not game
2	things. I don't know why they would be paying
3	these fees and participating if they're not
4	going to plan on participating wholeheartedly.
5	But again, I don't have a response for that.
6	DR. KOTTKE: Henry.
7	DR. TING: So this is a question
8	for Tom, actually. Just warning here. Tom,
9	on a personal level, it is my opinion, I like
10	component measures when you think about
11	perfect care for AMI, diabetes, PCI. I think
12	they're a good thing. They tell us about
13	whether the patient got everything we think we
14	should be doing in terms of level 1 the
15	evidence.
16	And we had the one, the door to
17	ECG. We like door to balloon time, the whole
18	process, not just component to the process.
19	But you had mentioned that, I
20	think earlier on in this committee meeting,
21	that certain people like individual component
22	measures. And you said something about your

	Page 85
1	wife or something who likes individual
2	component measures as opposed to the entire
3	composite, what we think is perfect care for
4	diabetes or AMI or PCI.
5	DR. JAMES: This gets right into
6	usability as well opposed to feasibility, but
7	it's when we start looking at processes for
8	hospitals or physicians when they're doing
9	transparency work or developing pay-for-
10	performance payment for value programs, there
11	may be times when the bar may be too high for
12	certain elements and so you say let's do it in
13	segments and work our way up.
14	When I'm dealing with consumers,
15	with the AQA, they want to have something
16	which sounds like Atul Gawande wrote it and
17	that is it's really a checklist they know that
18	a facility is going through every step all the
19	way and that they know the perfect should not
20	be the enemy of the good. But it's how things
21	are being used in different circumstances.
22	That's why it's good to have a tool kit of a

Page 86 1 variety of measures. I'm sorry, so what DR. TING: 2 3 you're suggesting though is that at the measurement level there is probably a need for 4 both the individual components of the 5 composite as separate measures, is that what 6 you're advocating? 7 8 DR. JAMES: That's right. In 9 fact, when you look at what NQF says how 10 measures are being used, two thirds of all 11 measures adopted are being used in some sense or another. Very few of them are being used 12 13 universally, except the aspirin on arrival. It's because there are different 14 opportunities. 15 16 DR. KOTTKE: Liz. 17 MS. DeLONG: One concern about the usability of this is that unless you have all 18 the individual components as well, a site 19 20 doesn't really know where they're being 21 dinged. You know you got an 80, let's say. You don't know whether there's a particular 22

1	
	Page 87
1	measure you're failing or whether you're
2	across the board, not doing well.
3	DR. CURTIS: I think that goes to
4	how public reporting and internal quality
5	improvement efforts complement one another and
6	you can't have one without the other, right?
7	From a consumer standpoint, I
8	think it's useful to have this all or nothing
9	composite defect free care. They know,
10	whoever the consumer is that this hospital,
11	this proportion of patients receive defect
12	free care.
13	For the site, for the institution,
14	from their perspective, they need to know
15	where they're falling down if they are falling
16	down. The action registry does provide all
17	this information in great deal to the
18	participating hospitals. So again, you can't
19	have one without the other. So there has to
20	be a mechanism by which that information is
21	fed back to sites. However, on a consumer
22	level, I don't necessarily, I wouldn't expect

Page 88 1 that I would have the information and expertise to evaluate okay, they're really bad 2 3 on door to needle, but they're okay on aspirin on arrival. Right? So I think they have to 4 go hand in hand. I completely agree with 5 that. From a public reporting standpoint, I 6 think you really only need the composite. 7 8 DR. KOTTKE: Linda, then Judd, then Tom. 9 10 MS. BRIGGS: If we're making the 11 leap to public reporting on this, one might also assume that insurance carriers, et 12 13 cetera, might decide to adopt this measure beyond what the American College of Cardiology 14 is monitoring with the Get With The 15 Guidelines. 16 17 So say CMS wanted to pick this up and say all right, you need to give us defect 18 free AMI care. So anybody who is not 19 20 currently using the Get With The Guidelines database will now have to look and obtain the 21 data for each of those 11 elements as they've 22

	Page 89
1	been approved theoretically by us and then be
2	able to report in this very complex algorithm
3	as we've been talking about, if this person
4	meets this contraindication, then they fall
5	out of the numerator, they fall out of the
6	denominator. It becomes very difficult for
7	someone who is not a member of the particular
8	registry if again, this gets applied at
9	another level.
10	DR. CURTIS: I don't think there's
11	a reason why it could not be adopted by an
12	organization like CMS or another interested
13	party. It would have to be that they use
14	similar comparable definitions and details and
15	attention to fairness and equity as they do
16	so.
17	MS. BRIGGS: But there are costs
18	with this.
19	DR. CURTIS: Let me continue. The
20	other piece is that the individual components
21	are already being collected for most measures,
22	right? So aspirin on arrival, aspirin on

Page 90 1 discharge, beta blockers on discharge, all these sound familiar because they're JCAHO 2 measures, right? So relatively few of them 3 are new or novel or stand alone as opposed to 4 what hospitals are already doing. So I quess 5 I can't speak beyond that, but I think that 6 it's again, all of them are C, components to 7 the care of this patient population and if an 8 9 organization wanted to make that investment and they wanted to do it fairly and equitably, 10 11 I don't see why that should be a barrier. DR. KOTTKE: Putting my insurance 12 13 company hat on, I don't see why an insurance company that acts on behalf of a patient 14 shouldn't expect that a hospital provides good 15 16 care. 17 Judd? DR. HOLLANDER: My spine tingles 18 every time I hear the word defect free care. 19 20 And I almost want to vote against the measure 21 just for its name because you could rupture the heart in a cath. lab. You could get a 22

	Page 91
1	groin hematoma. You could actually die and
2	you could be getting defect free care. So I
3	urge the developers to change the name. It's
4	really guideline compliant care and it's
5	really 2014 guideline compliant care because
6	in a year or two there will be new data and
7	something else will be added and you're not
8	even attacking everything. But it is not
9	defect free care. It is just a composite of
10	these 11 measures.
11	And so I think consumers will
12	totally misinterpret it.
13	DR. KOTTKE: Tom?
14	DR. JAMES: Let me just start off
15	by just complimenting your organization.
16	George told me about with composite measures
17	in diabetes that the all or none phenomena
18	with HealthPartners in Minnesota was that very
19	few physicians, internists, were able to
20	achieve all elements of their composite
21	measure until the insurance companies started
22	saying this is what it is. The ACP got behind

Page 92 1 it. Other state organizations got behind the quality measures and guess what? Minnesota 2 3 proved to the rest of us that composite measures really do serve as a lever to improve 4 care. After all, the point of all of this is 5 people. It's caring for people. It's not 6 7 just an academic exercise. I have some strong feelings here. 8 9 (Laughter.) 10 DR. KOTTKE: How do you really 11 feel, Tom? Any other comments or can we vote 12 13 on feasibility of the composite? Let's vote on feasibility of the composite. 14 15 MS. LUONG: Timer starts now. One is for high. Two is for moderate. Three is 16 17 for low. And four is for insufficient. Seven voted for high. Twelve for 18 moderate. And two for low. 19 20 DR. KOTTKE: Usability and use. Liz? 21 MS. DeLONG: Well, it is obviously 22

	Page 93
1	being used in Get With The Guidelines. As a
2	follow up to Sana's comment, I'm not sure what
3	percent of patients are actually being
4	evaluated under those circumstances.
5	Apparently, there has been an improvement in
6	not only the measure, but an accompanying
7	improvement in mortality. So it apparently
8	works despite the complexity.
9	DR. CURTIS: Just to clarify. I
10	don't think we have evidence that improving on
11	this measure improves your mortality. What we
12	have is an association between a hospital's
13	performance on this composite measure and
14	their in-hospital mortality. So it's an
15	association. It's not causality, but yes,
16	there is some evidence to suggest that if you
17	do well, your patients do better.
18	Yes, Christine.
19	MS. STEARNS: There's been a lot
20	of comments previously about the benefit to
21	consumers who are looking for information, the
22	quality of care at a particular hospital.

ī	
	Page 94
1	Could you just comment about how this might be
2	used for public reporting. It's mentioned
3	that that's something that's planned. Could
4	you just comment a little bit about that?
5	DR. CURTIS: So I think the
6	American College of Cardiology and again, if
7	I go off track somebody correct me, but they
8	have a true commitment to increasing their
9	investment in public reporting as a lever to
10	get hospitals to focus even more efforts on
11	improving quality of care.
12	So they are in the process of
13	creating a mechanism, a pathway by which
14	public reporting can be achieved and there has
15	been a pilot and specifically PCI 30-day
16	readmission rates was publicly reported in a
17	voluntary session among hospitals that were
18	participating in the CathPCI Registry and they
19	had the option of opting in or out of
20	voluntary public reporting that was on both
21	hospital compare as well as internal American
22	College of Cardiology website. So I wouldn't

	Page 95
1	say the pathway is well demarcated at this
2	point, but there is a pathway and I would
3	imagine that this would follow a similar path.
4	MR. CHIU: The only thing I would
5	add to your comment, Curtis, is that work
6	group is kind of deciding the measures of the
7	public reporting initiative, actually
8	partnered, ACC has partnered with HRS and STI
9	as well, so we have kind of partnerships, it
10	isn't just ACC kind of going at it alone. So
11	you'll see obviously PCI, that's our more
12	robust registry and has been here for over ten
13	years as yesterday we alluded to the 133, the
14	mortality measures that gone through three or
15	four cycles. So hopefully, the actionable
16	ones, hopefully, this gets endorsed. This
17	will be kind of a similar thing. But action,
18	this measures specifically is planned to be
19	potentially in the future, sooner rather than
20	later, we hope in that portfolio. But I can't
21	speak for that committee and jump the gun on
22	that, but they wanted to see it gets endorsed

	Page 96
1	at NQF first and then get that in the program,
2	in the public reporting initiatives.
3	DR. KOTTKE: Further comments on
4	usability and use? Seeing no movement, let's
5	vote.
6	MS. LUONG: Timer starts now. One
7	is for high. Two is for moderate. Three is
8	for low. And four is for insufficient
9	information.
10	Can everyone just point to me and
11	vote one more time? Thank you. Keep pushing
12	it.
13	Six voted for high, 14 for
14	moderate; and 1 for insufficient information.
15	DR. KOTTKE: Okay, now we'll vote
16	on overall.
17	MS. LUONG: Timer starts now. One
18	is for yes. Two is for no.
19	Nineteen voted for endorsement.
20	Three voted no.
21	DR. KOTTKE: Congratulations.
22	Thank you for your time.

	Page 97
1	Reva, break until 10:00? Okay,
2	we'll break until 10:00. Thank you everybody
3	for your thoughtful comments.
4	(Whereupon the above-entitled
5	matter went off the record at 9:44 a.m. and
6	resumed at 10:00 a.m.)
7	DR. KOTTKE: This is for people to
8	draw terms. I'll Lindsey will tell us how
9	this is going to work since I don't know.
10	MS. TIGHE: As you all may recall
11	when you initially signed up for this, there
12	was an option of a two-year or a three-year
13	term for the Standing Committee. So we're
14	going to split it 50-50 just so everybody
15	isn't recycling at the same point in time.
16	But I will caveat that if you are interested
17	and you draw either a two-year or a three-year
18	term, our policy does allow for you to serve
19	two consecutive terms. So even if you draw a
20	two-year term, at the end of the two years you
21	could reapply and nominate yourself again to
22	participate. So you could be on this for a

Page 98 1 very long time if you wanted to be. But Wunmi is going to come around and let you draw 2 3 either a two- or three-year term. And Vy will record the results of that. 4 DR. GEORGE: Mary George, three-5 6 year term. 7 MS. TIGHE: And I will jump in, Jeff, Ted, and George, I'll be drawing for you 8 9 as your proxy just like I've been voting for 10 you. 11 DR. KOTTKE: Tom Kottke, three 12 years. 13 MS. TIGHE: Jeff Burton, two-year term. George Philippides, two-year term. 14 And Ted Givens, three-year term. 15 16 MS. STEARNS: Christine Stearns, 17 two-year term. DR. HOLLANDER: Judd Hollander, 18 19 two years. 20 MS. STEARNS: Two-year term. 21 DR. HOLLANDER: Judd is two. 22 DR. CLEVELAND: Joe Cleveland,

Page 99 1 three-year sentence. 2 (Laughter.) 3 DR. JAMES: Tom James, two-year term. 4 MS. HILLEGASS: Joe, I'm serving 5 with you for three years. 6 7 (Laughter.) DR. VIDOVICH: Mladen Vidovich, 8 9 three-year term. 10 MS. DeLONG: Liz, three-year term. 11 DR. RUGGIERO: Nick Ruggiero, two-12 year term. 13 MS. BRIGGS: Linda Briggs, three-14 year term. 15 DR. CROUCH: Michael Crouch, 16 three-year term. 17 MR. MARRS: Joel Marrs, two-year 18 term. DR. SPANGLER: Jason Spangler, 19 20 three-year term. 21 MS. MITCHELL: Kristi Mitchell, 22 three-year term.

Page 100 1 DR. CHO: Leslie Cho, three-year term. 2 3 DR. AL-KHATIB: Sana Al-Khatib, 4 two-year term. 5 DR. TING: Henry Ting, two-year 6 term. 7 DR. KOTTKE: Thank you, everybody. 8 MS. ISIOJOLA: Wait, Carol Allred, 9 two-year term. 10 DR. SPANGLER: Sorry, quick 11 question. The terms started January 1 or before that? I'm trying to remember. 12 13 November? DR. WINKLER: Essentially, the 14 beginning of the year. 15 16 (Pause.) 17 DR. GEORGE: We will go ahead with Measure 0642, cardiac rehab. Do we have our 18 measure developer representatives for these 19 20 measures? Go ahead, yes. 21 MR. LICHTMAN: Good morning. I am 22 a rookie. Good morning. It's my pleasure to

	Page 101
1	be here and I thank you for inviting me and my
2	colleagues up above on the telephone. I'm
3	Steve Lichtman. I work at Helen Hayes
4	Hospital in New York and I've been doing
5	cardiac rehab. as the director of the program
6	there for 22 years and I'm also the ex-
7	president of the American Association of
8	Cardiovascular and Pulmonary Rehab., one of
9	the organizations developing this measure.
10	We also have on my team or on the
11	team, Randy Thomas, a cardiologist from Mayo
12	Clinic; Marge King, a cardiologist from my
13	hospital, Helen Hayes Hospital; and Karen
14	Louie, from GRQ, who is a legislative expert
15	on cardiac rehab and all three of them are
16	also ex-presidents of AACVPR.
17	So I thank you for looking over
18	this measure that we're presenting. The
19	primary goal of our measure is very simply
20	put. It's to get as many individuals into
21	cardiac rehab with the appropriate diagnoses
22	as possible. And the basis of the measure

1	
	Page 102
1	looking at referral is that referral is the
2	first step in the process that drives
3	enrollment. And without referral, there's no
4	enrollment. So the committee decided many,
5	many years ago to concentrate on referral as
6	that is the primary driving force to
7	enrollment or the only driving force to
8	enrollment and cardiac rehab.
9	Just as a quick overview of
10	cardiac rehab, it's a multi-disciplinary
11	approach to the healthcare of a patient with
12	cardiac disease. It's a very low cost, very
13	highly effective method of treating patients
14	with cardiovascular disease. It impacts
15	significantly on the mortality, the morbidity
16	and the quality of life of the patient. There
17	is tremendous amount of literature on the
18	benefits of cardiac rehab. It's rated as a 1A
19	recommendation for most patient populations,
20	so there's an extreme benefit and need for
21	patients post-cardiovascular event to get into
22	cardiac rehabilitation.

	Page 103
1	However, there's a tremendous gap
2	in referral and enrollment. Despite the
3	numerous and documented benefits of cardiac
4	rehab, back when we started this in 2007, and
5	I jumped in on the committee around 2010, the
6	enrollment rate in cardiac rehab was
7	nationally somewhere, depending on the
8	articles that you read, somewhere between 18
9	and 35 percent. CC adaptation of this
10	measure by NQF with its endorsement previously
11	that has increased, but it's still short of
12	anything that we would want in the cardiac
13	rehab field. We would look for enrollment and
14	referral rates upwards of 80 and 90 percent is
15	what we would want, probably never reaching
16	100 percent because not every patient is
17	eligible. There are medical conditions that
18	are exceptions, insurance exceptions, et
19	cetera.
20	These gaps in referral have been
21	documented in numerous articles, so there's a
22	clear need for a driving force nationally to

i	
	Page 104
1	get patients referred to cardiac
2	rehabilitation.
3	We see a clear increase in
4	enrollment in cardiac rehab from increases in
5	referral. There have been studies by Sheri
6	Grace up in Canada and also Phil Ades here in
7	the United States where when they put in
8	automated systems to increase referral, they
9	get a tremendous and dose response and an
10	increase in enrollment.
11	These measures are what I consider
12	point of contact measures. This measure is a
13	point of contact in the in-patient setting
14	that every patient with an eligible diagnosis
15	should be leaving in-patient settings with the
16	appropriate cardiac diagnosis with a referral
17	to cardiac rehab, and the measure points out
18	it's not just referral. Referral alone is not
19	sufficient. And that's clear in some of the
20	Grace articles where referral systems alone
21	don't work. You also need communication
22	systems.

	Page 105
1	And the measure states that an
2	appropriate referral includes the referral,
3	but it also includes the communication from
4	the in-patient setting to the cardiac rehab
5	setting such that the cardiac rehab setting
6	receives the referral, but it also receives
7	the referral and patient information so that
8	they can take the ball at that point and
9	enroll the patient.
10	Physicians have little control
11	over enrollment. They have control over
12	referral. And that's really what this measure
13	is concentrating on. Getting the physicians
14	to refer patients to a low-cost, highly-
15	effective method of treating cardiac patients
16	in terms of mortality, morbidity, and quality
17	of life.
18	DR. GEORGE: Thank you for that
19	introduction.
20	Leslie.
21	DR. CHO: So thank you so much and
22	I think that no one disputes the benefit of

	Page 106
1	cardiac rehab, the great improvement in
2	patient care when patients are enrolled into
3	a cardiac rehab. Now this is a process
4	measure and I think that one of the key things
5	about this measure that I struggle with is
6	that I know doubt the great benefit of cardiac
7	rehab, but the enrollment referral does not
8	equal in moment and I read through the and
9	thank you for providing all the back
10	documentation. I read through the Grace
11	articles and I read through some of the other
12	components that are included in the background
13	for this. And that is one of my biggest
14	problem with this measure.
15	And I think when we vote for
16	evidence, the evidence that we're voting for
17	is actually the evidence what we really
18	want to get at is enrollment. But what we're
19	voting for is referral because you can't get
20	to enrollment until you get until you have
21	referral. And I think that if we follow the
22	NQF algorithm for the strength of evidence,

	Page 107
1	it's moderate because referral is not one-to-
2	one with enrollment, even though it's the
3	first process in the enrollment.
4	MR. LICHTMAN: I can appreciate
5	that point of view because they are two
6	separate and distinct processes and the
7	committee took a purposeful stance way back
8	when on concentrating on referral because
9	that's really what the physician can control
10	at the point of contact. It's very difficult
11	to control enrollment once it's in the
12	patient's hands. So by concentrating on
13	referral, we felt that we would really have
14	the physician responsible for what they're in
15	control for and they are clearly in control
16	for referral.
17	DR. CHO: I totally understand.
18	We understand, but based on the algorithm,
19	based on the NQF algorithm, because referral
20	is not one-to-one with enrollment, it is a
21	moderate based on the evidence
22	MR. LICHTMAN: I agree, it's

1	
	Page 108
1	clearly not one-for-one, but also I think if
2	you look at the articles which you did, there
3	is a dose response that there's a relationship
4	between increase understood.
5	DR. GEORGE: Ellen.
6	MS. HILLEGASS: I, too, am a
7	strong proponent of cardiac rehab. And I have
8	to tell you that I don't think there's a
9	person in this room that doubts the evidence
10	or doubts the indications for cardiac rehab or
11	doubts the outcomes from cardiac rehab. That
12	said, we have to look at the question. And
13	the question is does the evidence show a
14	relationship and the problem is the evidence
15	is related to the outcome of cardiac rehab.
16	And so when we're voting, I think we need to
17	keep that in mind, as Leslie said, because
18	we're not voting on referral. The evidence is
19	on outcome, I'm sorry, long morning. The
20	evidence is on outcome, but it's not on
21	referral. So the weakness is the referral.
22	And we had this discussion
	Page 109
----	---
1	yesterday when it came to adherence with
2	medications. You can hand the prescription
3	over. You can actually send it in to the
4	Rite-Aid or whatever, and the person can pick
5	it up. But then you don't know if they
6	actually take it. So we did have this similar
7	discussion yesterday of adherence to
8	medication.
9	But keep in mind that the evidence
10	is really strong for the outcome. So part of
11	my question is that is the evidence strong
12	enough at the level of moderate showing that
13	there's not strong evidence for referral, but
14	there is very strong evidence for outcome.
15	DR. THOMAS: This is Randy Thomas.
16	I'm on the line. Do you mind if I just say
17	something really quickly?
18	DR. KOTTKE: Go ahead, Randy.
19	DR. THOMAS: Can you hear me okay?
20	I apologize. I'm seeing patients and I'm just
21	kind of on for a couple of minutes. I just
22	wanted to make a quick statement.

1	
	Page 110
1	I can understand the discussion
2	points and concerns about direct evidence on
3	enrollment and completion of rehabilitation
4	and there's I guess what I would say is if
5	you look at the strength of the evidence from
6	the perspective of okay, if you take a patient
7	in the hospital and someone is referred to a
8	rehabilitation program and someone is not,
9	where is the strength of evidence showing that
10	the person referred to the rehab program is
11	going to have a better outcome than the
12	patient who is not referred?
13	And the evidence, I would say, is
14	above moderate that the person who is referred
15	to a program is going to have a much better
16	outcome than the patient who doesn't get
17	referred. And so although if you look for
18	specific studies looking at the correlation
19	between referral and enrollment and
20	completion, and just like you're saying
21	medication is the same thing. You're not
22	going to find a complete correlation. But if

1	
	Page 111
1	the question is taking a step back at the
2	level of the hospital, if you compare a
3	patient who doesn't get referred the outcome
4	is much, much worse than those who don't get
5	referred. And that's really the key point to
6	this measure. It's the first step. It's the
7	key step. It's probably 70, 80 percent of the
8	battle to get them referred to the program.
9	Now they may not go for various reasons.
10	Sometimes because of the patient or for other
11	reasons, but the referral is the key thing
12	that the provider has control over and that's
13	the reason why the focus of this measure was
14	on referral.
15	DR. KOTTKE: If I could just jump
16	in and remind people even if it is only
17	moderate evidence that we would still go ahead
18	and can endorse.
19	DR. GEORGE: Other discussion?
20	DR. CHO: I say we vote.
21	DR. GEORGE: We'll vote on the
22	evidence.

	Page 112
1	MS. LUONG: Timer starts now. One
2	is for high. Two is for moderate. Three is
3	for low. Four is for insufficient evidence
4	with exception. And five is insufficient
5	evidence.
6	For the evidence criteria, 19
7	voted moderate and 3 voted low.
8	DR. CHO: Next is the opportunity
9	aspect and the performance gap in the measure
10	and clearly cardiac rehab is only being
11	utilized in less than 15 percent of our PCI
12	patients and 30 percent of our CABG patients
13	and clearly there's an incredible need for
14	performance gap narrowing. There is a
15	disparity among minorities and among women and
16	I think that in regards to opportunities for
17	improvement it's quite high. I mean we have
18	huge room for improvement.
19	DR. GEORGE: Liz?
20	MS. DeLONG: How does that relate
21	to insurance status? Are we talking about
22	improving insurance as well?

i	
	Page 113
1	DR. CHO: No, no, no. You are
2	absolutely right. There's data out there from
3	the rehab literature saying that patients
4	obviously, insurance is a big factor. Where
5	they live is a big factor. How close they are
6	to a rehab center is a big factor. There's a
7	lot of issues. But I think the problem is is
8	that traditionally if you look at all the
9	rehab studies, women and minorities always
10	have less enrollment even if they have similar
11	insurance. Women, because they are maybe
12	taking care of their family or there is some
13	transportation issue, women tend to be older
14	when they have their MI. There's some other
15	issues and I think regardless of that, I think
16	the performance gap for cardiac rehab is
17	significant.
18	MS. DeLONG: Just concerned about
19	once again public reporting and if a hospital
20	sees primarily patients who don't have
21	adequate insurance, is that a problem?
22	DR. CHO: So at the Cleveland

	Page 114
1	Clinic, I can speak for the Clinic. We give
2	a referral to our cardiac rehab patients
3	regardless of their insurance status. And so
4	they come to the Cleveland Clinic and if they
5	have no insurance, we will provide free
6	cardiac rehab.
7	MR. LICHTMAN: Just to follow up
8	on that and I wish I could have summarized
9	that as well as you did, the diagnoses
10	included in the measure are almost universally
11	accepted by insurance companies. Medicare
12	covers all of them. The private insurances
13	are rare that won't cover all of the
14	diagnoses. It's more if the hospital
15	participates in the insurance as opposed to
16	the insurance coverage. So as long as the
17	hospital makes contracts with the private
18	insurers, they tend to cover all of these
19	diagnoses.
20	It's really people with no
21	insurance where the issue would lie and
22	hopefully with healthcare reform that will

	Page 115
1	become less and less of an issue as we move
2	along and many programs do provide
3	scholarships, as we call them in the business,
4	for patients who are uninsured or under
5	insured. So insurance, while it is one of the
6	documented barriers to cardiac rehab, is
7	really in this instance not a major barrier to
8	cardiac rehab. It's a surmountable barrier in
9	the cases that we see.
10	DR. GEORGE: Ellen, I didn't know
11	if you had anything to add?
12	MS. HILLEGASS: I would just say
13	that I agree with what Steve said and that
14	insurance is definitely not a problem. I
15	would say one of the problems is probably
16	distance and location of the cardiac rehab.
17	And so that is a limitation, but that's not in
18	this problem right now.
19	DR. GEORGE: Any other comments on
20	the gap and disparities? All right, we'll
21	vote.
22	MS. LUONG: The voting starts now.

Page 116 1 One is high. Two is moderate. Three is low. And four is insufficient. For performance 2 3 gap, 17 voted high and 5 voted for moderate. DR. CHO: Next is priority. 4 То summarize George who was here yesterday, it's 5 CAD, bypass, PCI, acute MI, cardiac vas. 6 surgery, cardiac transplant, so a very high 7 8 priority in terms of prevalence and the type 9 of patients that we want to serve using these 10 quality metrics. 11 DR. GEORGE: Any discussion on the priority? 12 13 DR. KOTTKE: I would only add that 14 also change in outcomes is large. MS. TIGHE: George, thank you for 15 16 quoting me. He feels honored. 17 (Laughter.) 18 DR. GEORGE: If not, we'll vote on the priority. 19 20 MS. LUONG: Voting starts now. 21 One is high. Two is moderate. Three is low. And four is insufficient. For priority, 20 22

1	
	Page 117
1	voted high and 2 for moderate.
2	DR. CHO: It's not a composite
3	measure. Yay.
4	(Laughter.)
5	So the next comes scientific
6	acceptability. So the measure is the
7	numerator of the measure is people who have
8	had MI, unstable angina, we'll talk about some
9	of these components which are a little bit
10	problematic. People who have had bypass, PCI,
11	valve surgery, cardiac transplant, who is
12	referred to cardiac rehab. And the
13	denominator is the all of these people.
14	My three big issues with this
15	besides going through the exclusion criteria,
16	my big three issues is that number one,
17	predominantly this was based on the ACC PCI
18	database as well as Get With The Guidelines
19	database and not with the STS and not with the
20	surgical database. So there is a component of
21	the patient population that is missing. And
22	the small amount of patients with 234 patients

ſ	
	Page 118
1	in the ACC/AHA, APCVVR database something
2	like that probably included the valve
3	surgery and the transplant and what not, but
4	the majority of this data comes to us from a
5	PCI database. That's my number one problem.
6	Number two problem, is that
7	chronic stable angina is very difficult to get
8	at regardless of which database you use.
9	That's my other sort of big problem. And I
10	think that in terms of the how the PCI and
11	the bypass patients or patients with MI, I
12	think the scientific acceptability is quite
13	high because those are easy patients to get.
14	It's the other patients that are a little bit
15	problematic.
16	MR. LICHTMAN: We actually broke
17	down the data a little bit and looked at that
18	and we saw that we did have significant
19	amounts of PCI in MI patients, but we also had
20	a representative sample of coronary artery
21	bypass graft patients. I think this is
22	somewhat reflecting the national trend where

Page 119 1 we're seeing less bypass patients and more PCI patients overall. 2 I agree, very difficult to get the 3 stable angina patients. That's a very small 4 number of our database. But I think we do 5 have a fairly good representative sample of 6 the CABG patients. Heart transplants are very 7 low because they're very low nationally, so I 8 don't think we could get any more of those. 9 10 I really think we have a good, 11 overall view of this with the exception perhaps of the stable angina patients. 12 13 DR. CHO: And they're outpatients? They're also less 14 MR. LICHTMAN: represented, I think, overall in the inpatient 15 setting. You don't see them as often in the 16 17 inpatient setting. DR. KOTTKE: Why would you admit 18 somebody with stable angina unless they're 19 20 having like a hip transplant? DR. CHO: What about valves? 21 We have far less 22 MR. LICHTMAN:

1	
	Page 120
1	valve surgery patients, but still some, far
2	less in this database. I think just because
3	of the nature of the reporting of that. But
4	overall, when you look at the reliability
5	overall, I think it's very good and rates very
6	highly.
7	DR. CHO: It's a reliability based
8	on the majority of your data is based on the
9	ACC/PCI database and Get With The Guidelines.
10	That's where the majority of your data comes
11	from. So actually there are a huge number of
12	patients actually that do not fall into the
13	ACC/PCI database, nor the Get With The
14	Guidelines database that go for valve surgery
15	and whatnot, you don't get those patients.
16	MR. LICHTMAN: I think valve is
17	probably the one that's lacking. I don't want
18	to jump ahead to another measure, but stable
19	angina would fall more into another measure
20	than this measure. We really don't see those
21	coming from the inpatient setting. I agree we
22	need more valve.

	Page 121
1	DR. CHO: In the ideal world, the
2	way this data would be captured is through
3	electronic medical record, maybe CMS or
4	whatever, but the way this is currently stated
5	in the measure is basically to get it at it
6	from the ACC/PCI database and Get With The
7	Guidelines database. Thus, eliminating other
8	set of patient population that would benefit
9	from cardiac rehab as well, but that don't get
10	captured into those two databases.
11	MR. LICHTMAN: Yes, on the other
12	hand, if you extrapolate from what we have, I
13	don't see a rationale for coming up with a
14	theory that would say valve patients, the
15	reliability for those patients in terms of the
16	measure would be any different from anybody
17	else.
18	DR. CHO: It's not the
19	reliability. That's what I'm asking. I think
20	reliability is clear for your PCI and your
21	bypass patients. That's clear. I guess my
22	concern is is that who said the unknown

	Page 122
1	unknown yesterday? Who was it that said it?
2	Anyway was it George again? It's the
3	unknown unknown that you don't know how many
4	valve patients that you're missing because the
5	database that you're extrapolating your
6	that is being reported to the measure to
7	NQF, is using only the two two of those
8	databases.
9	MR. LICHTMAN: All I can comment
10	on is that we're not without them and I really
11	don't see a rationale. I understand the data
12	is on all the patients that you would want,
13	but looking at the reliability of the measure
14	within specific patient populations should be
15	similar.
16	DR. GEORGE: Ellen and then Liz.
17	MS. HILLEGASS: The point I wanted
18	to bring is on the phone we discussed this and
19	we also talked about the fact that just
20	because they're given the referral and even
21	though you quote here referral is defined as
22	an official communication between the

	Page 123
1	healthcare provider and the patient to
2	recommend and carry out a referral order to an
3	early outpatient cardiac rehab program, many
4	of the patients may have their procedures for
5	their admissions in a tertiary center and go
6	home to their private physician and then that
7	physician may not refer them. They may have
8	gotten their referral at the other place, but
9	their primary physician may not refer them.
10	So we're not picking up your data hasn't
11	picked up losses in that data.
12	And I think that's a problem and
13	maybe Kristi can address this as a patient.
14	Patients are more likely to follow a referral
15	from their private physician versus the
16	tertiary center, but the tertiary center may
17	actually give the referral, so you could check
18	that off, they've been referred. And so
19	but actually, they aren't by their primary
20	physician, so they don't actually go to
21	cardiac rehab.
22	And so how reliable is referral

1	
	Page 124
1	when you're talking about one physician may
2	refer them, but the private physician may not,
3	so the patient wouldn't go. Does that make
4	sense or did I get you all confused?
5	DR. KOTTKE: I believe that is
6	covered with the next measure 0643 which is
7	referral from an outpatient center.
8	MR. CHIU: If I can step in real
9	quickly. I think it's a great point you bring
10	up. There are missed opportunities in
11	inpatient settings. So the thought is again
12	not to jump to 0643, but you kind of have to
13	discuss the others in some kind of paired way
14	to the discussion.
15	I think we discussed yesterday and
16	the pair would be I think our thought was
17	the first opportunity, heart attack or CABG
18	procedure you go in as an inpatient 0642. You
19	would hope the doctor would send a referral.
20	If they don't, then we would assume they would
21	go to their private doctor or something in the
22	suburbs or something else.

1	
	Page 125
1	And 0643 then would actually
2	capture that patient. If they're already
3	referred, then that's captured. They don't
4	have to do it again. They don't have to refer
5	it again, but if they've not been referred
6	there's an opportunity again to then refer.
7	If I can circle back to Dr. Cho's
8	point real quick about STS. I think that's a
9	really good point. I think that is a
10	limitation because we're kind of we're kind
11	of centric to ACC, Get With The Guidelines.
12	I think that's a great point you're bringing
13	up. If I'm correct, I can't speak for STS.
14	I do think STS has this inpatient measure in
15	the registry, so I can't speak to their
16	numbers, but we could as an action item follow
17	up with STS then to see for the valve surgery.
18	Now the other pieces we would have
19	and they might have that other piece then to
20	get at their liability, I think that's the
21	point that you're trying to bring up. That
22	would be that point.

	Page 126
1	MS. MITCHELL: Jensen, you stole
2	my thunder. That's exactly what I was going
3	to recommend.
4	MR. CHIU: I'm sorry about that.
5	MS. MITCHELL: I mean I'm almost
6	positive that STS has that information in the
7	database. And we know that the TAVR registry
8	has it.
9	MR. CHIU: Right, right.
10	MS. MITCHELL: I would presume
11	that it would be in there. So could you, as
12	an action item, taking the calculation
13	algorithm and applying it to a broader set of
14	data.
15	MR. CHIU: We can take a look at
16	that, yes.
17	DR. CHO: And Jensen, I just want
18	to ask so I understand the piece of paper that
19	the patient gets for referral, but how do you
20	validate when if the hospital center referral
21	to the cardiac rehab facility, how is that
22	coded in the NCDR? We participate in the

1	
	Page 127
1	NCDR. And I'm not sure how that circles back.
2	MR. CHIU: I think, unfortunately,
3	I think the reliability is a little bit
4	weaker. It's just a challenge in trying to
5	connect the dots per se. There's a challenge
6	I think kind of circling back. I think our
7	old kind of 0642 is simply you're referred and
8	there's like no questions asked. That's not
9	really valid. The doctor says well, is the
10	referring site ready to get the paperwork and
11	all that?
12	Now getting to that next part,
13	we've actually built that into all their data
14	dictionaries about jumping to 0643, the
15	PINNACLE outpatient and action and the path
16	PCI. In terms of auditing that, I do admit
17	that is a weaker element. This is the
18	communication piece. I mean we realize going
19	into this that we constantly get dinged in
20	that. We would rather have not had our
21	original measure. You just simply refer then
22	it's higher rates, but that's kind of

Page 128 1 meaningless, because --DR. CHO: Now that, you know, like 2 Get With The Guidelines has shown us that 3 initially when we started it was 56 percent 4 referral and now you are at 75. Has the 5 enrollment also increased? Is there data for 6 that? 7 MR. CHIU: I don't believe we have 8 data for that unfortunately. It's hard to --9 10 I guess the point is we prefer to have 11 enrollment. DR. CHO: Yes, yes. And you know, 12 13 one of the things I was actually last night I was trying to look through the Internet, Mr. 14 Google, on whether the Get With The Guidelines 15 increase in referral has translated into 16 17 increase in enrollment and actually all I could find is pretty steady rehab enrollment 18 rate across the country. And I think that 19 would be another sort of interesting thing. 20 ACC has this great amount of information and 21 it would be great, I think to have that in the 22

Page 129

1 measure to sort of validate.

2	MR. LICHTMAN: I completely agree.
3	The ultimate goal is enrollment. But I don't
4	think it belongs in this measure. I think
5	that may be a separate measure in the future.
6	If you have referral and enrollment in the
7	same measure, there's going to be a lot of
8	confusion on the point of contact, we believe.
9	I agree 100 percent. That's the ultimate
10	measure and we need to move on to that
11	eventually.
12	MR. CHIU: Like a paired measure.
13	I think what you were trying to bring up is
14	you have one measure and you don't know if
15	they're enrolled they would they even get a
16	referral, so you're dinging the doctor because
17	they never even got referred.
18	MR. LICHTMAN: Right.
19	MR. CHIU: That's to Dr. Cho's
20	point, if we have a paired measure, then the
21	doctor knows locus control, referral,
22	enrollment for the payers and purchasers at

Page 130 1 the site. DR. AL-KHATIB: I am actually 2 struggling with the construct of this 3 performance measure for several reasons. 4 The first concern I have is I see this as being 5 somewhat far removed from the outcome that 6 we're hoping to achieve and this is just a 7 8 check box that somebody says yes, we referred 9 and to me, perhaps coupling that at least, at 10 a minimum I would like to see that being 11 coupled by maybe counseling the patient about the value of rehab. I mean you could refer 12 13 and you could check a box a say yes, we communicated to the patient the value of 14 rehab, but I don't know that that really gets 15 to core of what you're trying to achieve here 16 17 because part of the thing and I was looking at the exclusions that you list here and 18 I completely agree with if the 19 20 patient died, you can't refer them. But I 21 also think that you really need to probably 22 exclude patients who refuse to go to rehab

Page 131 1 because how many times do we talk to the patient and some patients are not motivated to 2 3 And this is not something that I should qo. be penalized if the patient decides after you 4 give them all the information that they need 5 about the value of rehab and everything else, 6 if they decide they don't want to go, it is a 7 commitment, and the patient has to be sold. 8 9 MR. CHIU: Refusal exclusion to 10 that point. When this measure was first 11 submitted in the care coordination project, actually that steering committee actually 12 13 thought patient refusal should not be a way to game the system. So we originally actually 14 had the measure where patient refusal was an 15 exclusion, that we actually just changed 16 17 because that steering committee felt really strongly that patient refusal should actually 18 not be "an excuse" of that --19 20 We hear your point, so we actually 21 switched our -- we can switch it again back to this -- a few votes on that. But the vote was 22

1	
	Page 132
1	that patient refusal was it was out of the
2	locus of control. That's, you know, we first
3	argued, then we switched it back. So we
4	figured still that's kind of a binding
5	thing and we can switch it back. Care
6	coordination at the time felt strongly that
7	patient refusal, if you have patient refusal
8	you should at very least still refer them.
9	It's up to them if they want to enroll,
10	basically.
11	DR. KOTTKE: I think that's the
12	point that this is about referral and you can
13	still refer the patient even though the
14	patient says I'm not going.
15	MR. LICHTMAN: And also when you
16	dig down and you look at why we're doing this,
17	this is really behavior modification. This is
18	to get increased referrals from physicians and
19	if they see nationally eventually when if this
20	measure is accepted, they're on the low end,
21	hopefully that will drive them to do exactly
22	what you're saying. To not only just say

i	
	Page 133
1	okay, I referred my patient. My job as a
2	physician is done. And we don't want that.
3	We do want people to understand why they're
4	going into cardiac rehab.
5	I'm not a physician. I an EdD,
6	but I do the intakes for our cardiac rehab
7	patients and when they do come in, I spend -
8	-they're there already. They've already
9	committed to one visit. I spend at least 15
10	or 20 minutes going over the benefits of
11	cardiac rehab. I don't think a physician
12	would have the time to do that, but certainly
13	a little bit of education goes a long way with
14	this patient population.
15	DR. AL-KHATIB: I completely agree
16	with you. It doesn't have to be done by the
17	physician, but there are many members on the
18	team that could potentially play that and I
19	wonder if this is something that we could
20	request in terms of modifying the performance
21	measure to say referral and counseling.
22	DR. GEORGE: I'm going to take

	Page 134
1	them in the order I saw them. I think Ellen
2	and then Liz and Judd.
3	MS. HILLEGASS: The one thing I
4	did want the group to talk to, we also spoke
5	about the exclusion criteria and particularly
6	where it says the healthcare system factor the
7	program is within 60 minutes. Personally,
8	having run cardiac rehab, 60 minutes is a long
9	time to drive two to three times a week. So
10	I have trouble with that in the denominator.
11	I'd like to know your data on that and your
12	DR. CHO: So I read through their
13	data and it comes to us via Canada, I think.
14	Canada has the best data for that. And there
15	is a sharp decline after the 60 minute cutoff
16	to their credit. And I agree with you,
17	practically, because truly the number of
18	patients that were enrolled who live 60
19	minutes away was like in single digits. But
20	just the way murky statistics worked out, 60
21	minutes was the cutoff. But I think
22	traditionally, 30 minutes has been used in the

	Page 135
1	past. And I think that for all intents and
2	purposes I think 30 minutes for patients,
3	especially elderly patients and what not, I
4	think that's a reasonable thing.
5	I think that just to talk about
6	patient refusal, it's like smoking cessation.
7	We give smoking cessation counseling and they
8	refuse, but we still have to do it. So it's
9	like that.
10	MS. DeLONG: I am now totally
11	confused. I would have expected absolutely no
12	discussion on this measure because it is
13	exactly one of the measures that was
14	incorporated in what was called defect free
15	care and that generated no discussion.
16	DR. CHO: Well, the defect free
17	care, if you look at it, it just says referral
18	to a cardiac rehab and it's only for AMI.
19	It's only for patients with MI. Not if you
20	had an elected PCI, not if you had an elected
21	bypass surgery. You know what I mean? Not if
22	you had elected valve surgery. So that is a

	Page 136
1	small
2	MS. DeLONG: That's a small
3	population that is a subset of this.
4	DR. CHO: Correct.
5	MS. DeLONG: The issues that are
6	coming up are related to referral versus
7	actually enrolling.
8	DR. HOLLANDER: I am with Sana and
9	others on the counseling component, not just
10	the referral component because we're in the
11	world of electronic medical records. So
12	what's the first thing that's going to happen?
13	Everybody goes home with a diagnosis of AMI.
14	It's just going to be an automatic pop up that
15	says cardiac rehab. We already have them in
16	the ER. If the nurses check smoking box, it
17	says stop smoking. It meets the criteria. It
18	does nothing. There is really good evidence
19	no one reads their discharge instructions or
20	has any idea what's in them.
21	So I think the measure where in
22	the EMR world it is so easy to game this as a

	Page 137
1	single thing. It's really important that
2	there be documentation within the record of
3	counseling or I think we're not accomplishing
4	the really important goals.
5	MR. LICHTMAN: I agree with that
6	100 percent. As a small part of that, just to
7	address a small part of that, as opposed to
8	just yes, giving the prescription and checking
9	off that they've been referred, I think it's
10	key for the committee to remember there's also
11	communication involved. And when
12	communication goes to a cardiac rehab center
13	and for those of us who's run them, I think
14	you know this, every patient is a jewel and
15	when you get documented records from an acute
16	care facility that that patient not only has
17	the prescription, but you have their
18	information, the contact then is going to come
19	from the cardiac rehab center. That happens
20	automatically, I can tell you. We call our
21	patients automatically once we have the
22	referral. In our world, that's a given.

	Page 138
1	DR. KOTTKE: I'd like to ask Judd
2	a philosophical question whether it's tougher
3	to check two boxes than one box. Referred and
4	counseled. I mean is it any tougher to check
5	the counseled box than the referred box?
6	DR. HOLLANDER: I guess it's a
7	rhetorical question, but the answer is what
8	documentation needs to be there? So if it
9	just says I have counseled the patient, no.
10	If it actually talks about the discussion,
11	then it has some elements that need to be
12	included, then maybe yes. But I'm actually
13	happy with his answer that there's
14	communication going forward in this seminal
15	reach out. I think that's a great closed
16	loop.
17	MS. MITCHELL: I have a question
18	about this measure and the care coordination
19	measurement set. Is this measure in it? Was
20	it in there? Is it out?
21	DR. WINKLER: It's in the NQF
22	portfolio, so it really depends on the

1	
	Page 139
1	opportunities of various NQF projects, how
2	things came through. I think care
3	coordination was the opportunity at the time
4	they were ready to submit it. But as things
5	get sorted through it was more appropriate to
6	say the cardiovascular.
7	DR. GEORGE: Are we ready to
8	consider reliability? We'll go ahead and vote
9	on reliability.
10	MS. LUONG: The timer starts now.
11	One for high, two for moderate, three for low,
12	and four for insufficient.
13	For reliability, 16 voted for
14	moderate; four for low; and two for
15	insufficient.
16	DR. CHO: Next is the validity and
17	I think we've touched upon the validity,
18	feasibility, and the usability. But the
19	validity, I think because it does not have STS
20	and because it only uses the two databases
21	that are primarily focused on coronary
22	revascularization, I think the validity is

	Page 140
1	moderate.
2	DR. GEORGE: Any further comments
3	on validity? All right, we'll go ahead and
4	vote on validity oh, Linda.
5	MS. BRIGGS: I guess I have a
6	concern about the communication piece between
7	the provider and the rehab and exactly how we
8	have some concrete measure of that. Yes, you
9	could make a new check box or whatever, but
10	how are we capturing that necessarily? How
11	reliable is that? How valid is that?
12	DR. CHO: Jensen, I think, spoke
13	to that point earlier when he said that the
14	PINNACLE registry will include that as a
15	feedback loop and they don't have the data
16	currently because it's something that they're
17	going to start.
18	And I think that that is critical,
19	clearly. Because I think that's what it
20	will be wonderful to see how this measure
21	looks and what the performance improvement is,
22	or what not in a year or two from now.

	Page 141
1	You know, Reva, can I ask just a
2	hypothetical question? Do you guys routinely,
3	like for measures like this, where there is
4	continuing sort of moving gap and not
5	something simple like aspirin in the ER, do
6	you guys have or does the committee know what
7	the performance is each year?
8	DR. WINKLER: That is the purpose
9	of asking the question under 1B, opportunity
10	for improvement is we are really looking for
11	data for use of the measure also,
12	alternatively, under whatever section for
13	meaningful differences. So the information we
14	get is from the developer.
15	DR. CHO: What about so let's
16	say we approve a measure, like this measure
17	for instance. And it comes up for review in
18	three years or whenever. But between that
19	time, between when we approve to three years,
20	do we have any
21	DR. WINKLER: Not at this point
22	because we're essentially evaluating it for

	Page 142
1	endorsement. Clearly, one of the most
2	important pieces of information developers can
3	provide to us is how the measure is being
4	used, how it's working, what's the impact, you
5	know. Is it doing what you expect it to do?
6	But we do completely rely on the developer for
7	providing that information to us. It's not
8	something NQF tracks independently.
9	MR. LICHTMAN: We would clearly
10	keep track of that. That's what we do as a
11	committee. I mean we're constantly updating
12	our databases, looking where it's included and
13	new databases, so that's something that's an
14	on-going continuous process of our committee.
15	DR. GEORGE: We'll go to a vote on
16	validity.
17	MS. LUONG: Timer starts now. One
18	for high; two for moderate; three for low; and
19	four for insufficient.
20	For validity, 16 voted moderate
21	and six voted for low.
22	DR. CHO: Next is feasibility. I

	Page 143
1	think it's very feasible also for we need
2	to add the STS database component to it. It's
3	a hospital-based system, it's a hospital-based
4	metric, not at the clinician or at the
5	delivery system level, but I think it's very
6	feasible.
7	DR. GEORGE: Any comments on
8	feasibility? All right. We'll go to a vote
9	on feasibility.
10	MS. LUONG: Voting starts now.
11	One for high; two for moderate; three for low;
12	and four for insufficient.
13	Can everyone just point at me
14	again? Seven voted for high; 14 for moderate;
15	and one for low.
16	DR. CHO: Usability, the
17	accountability, and the improvement and also
18	public reporting, I think it's very usable
19	data. I think that again, the action item,
20	notwithstanding, it's a very usable data.
21	DR. GEORGE: Any comments on
22	usability?

l	
	Page 144
1	Henry?
2	DR. TING: Mary, I just have one
3	comment with regard to what Judd and Linda, I
4	think, have said. It's actually beyond
5	counseling. If you think about all these
6	things about referral, or writing a
7	prescription, it actually goes beyond
8	counseling. It's really moving into the world
9	of shared decision making. None of these
10	interventions that we're talking about will
11	make a patient live forever. And if they
12	don't do it, they'll die. It's not a 1-0
13	phenomena. It's all sort of relative benefit,
14	relative risk.
15	At the end of the day, all we can
16	do is discuss with the patients the benefits
17	and risks and have them make a choice. So
18	actually I think what Sana had said, the
19	patient refusal or decline to do this because
20	they don't see the benefit worth whatever it
21	is, the hassle, the risk, and everything else,
22	it's actually within the realm of the patient
	Page 145
----	--
1	choice to say I want to do this because it is
2	something I want to do and it's a choice I
3	want to make or it's something I don't want to
4	do. But we don't have a measure that I've
5	seen yet that involves measuring shared
6	decision making or that it occurred beyond
7	informed consent.
8	I don't think patient refusal or
9	patient choice is a gaming thing. So just as
10	to usability.
11	DR. VIDOVICH: I would agree, it's
12	similar to contraindication for statin or
13	contraindication for ACE. That doesn't count,
14	that does count. So I think refusal should be
15	entered.
16	DR. HOLLANDER: I'd add to that
17	we're taking all of this as dichotomous and
18	there's no reason it can't be got it, refused
19	it, didn't get it and be reported. And if an
20	institution reports an 80 percent refusal
21	rate, well, then there's either a problem with
22	communication or they're lying. And so maybe

	Page 146
1	the third thing is to peel out refusals
2	because if you're going someplace and no one
3	is listening to the recommendation, I would
4	think consumers want to know that. Either
5	they don't trust the doctors or the doctors
6	are lying.
7	DR. GEORGE: I was going to say
8	you know another alternative is to record the
9	counseling and we talked about that earlier.
10	We see this all the time in stroke education.
11	Give the education but and we've talked
12	about it in smoking as well. But we give it.
13	MR. LICHTMAN: The reason I am
14	smiling is this is the discussion we had for
15	years as a committee and as Jensen said we
16	have ourselves gone back and forth. So I
17	don't think there's a clear-cut answer here.
18	Either way, we still need to increase
19	referrals. That's how we looked at it as a
20	committee.
21	DR. GEORGE: All right, we'll vote
22	on usability.

	Page 147
1	MS. LUONG: Timer starts now. One
2	for high; two for moderate; three for low; and
3	four for insufficient information.
4	The responses are three for high,
5	15 for moderate, and three for low.
6	DR. GEORGE: So any last comments
7	before we move on to an up or down vote? A
8	good discussion already. All right, we'll
9	vote.
10	MS. LUONG: The timer starts now.
11	One for yes and two for no for endorsement.
12	Twenty voted yes for endorsement,
13	two for no.
14	DR. GEORGE: So at this point,
15	we'll be moving on to the sister measure.
16	DR. KOTTKE: So 0643 is the
17	outpatient measure and it reads percentage of
18	patients evaluated in outpatient setting who
19	in the previous 12 months have experienced an
20	acute myocardial infarction or chronic stable
21	angina or who have undergone cardiac surgery,
22	PTCA, valve surgery, transplantation and who

	Page 148
1	have not already participated in an early
2	outpatient cardiac rehab program for the
3	qualifying event. And who are referred to an
4	outpatient cardiac rehab intervention program.
5	And so it's exactly the same as
6	the prior measure, except for it's from the
7	outpatient setting for people who have not
8	who have had an event but have not
9	participated. I don't know that we want to
10	revisit exactly the same discussion. I see a
11	no shake over there.
12	DR. WINKLER: I think there might
13	be some of these criteria that are somewhat
14	different because of the outpatient you may
15	want to talk about. So let's just go through
16	them. But there's some that are identical.
17	MR. LICHTMAN: Just one quick
18	general statement. The way we looked at these
19	is twofold on why we wanted an outpatient
20	separate measure, but a complementary measure.
21	One is as was stated around the table, people
22	are going to fall through the cracks in the

	Page 149
1	inpatient setting and we want to make sure
2	everybody gets a referral.
3	But also, it's a slightly
4	different patient mix as I pointed out
5	earlier. We're going to pick up the chronic
6	stable angina patients who you're not going to
7	pick up from an inpatient setting.
8	Also, in the future, I would
9	anticipate that my committee, our committee,
10	is going to include heart failure patients
11	because on February 28th, CMS approved heart
12	failure for reimbursement. So I feel the
13	third-party payers are going to fall into
14	step. And they put in an interesting proviso
15	on that, that the patient could not have been
16	hospitalized for the last six weeks, which is
17	not what we wanted in their approval, but you
18	know, that's what they said. So there are
19	going to be heart failure patients who are not
20	hospitalized who are going to be picked up in
21	the outpatient setting. That's all.
22	DR. KOTTKE: The way this reads is

Page 150 1 that somebody with chronic stable angina would need to be referred once a year for cardiac 2 Is that's what it's intended to read? 3 rehab. MR. LICHTMAN: This says once a 4 year? 5 DR. KOTTKE: No, it says 6 percentage of patients evaluated in an 7 outpatient setting who in the previous 12 8 9 months have experienced chronic stable angina 10 or -- not and -- or who have had a procedure. 11 MR. LICHTMAN: Correct. DR. KOTTKE: So basically, that 12 13 says to me that what you're saying is they have chronic stable angina. 14 They haven't participated in cardiac rehab in the prior 12 15 months and need to be referred. 16 17 MR. LICHTMAN: Chronic stable angina traditionally are referred if it 18 So I don't think that was our intent 19 worsens. 20 to have them come in every year. That would 21 be something that we would not encourage in the cardiac rehab world, even though they 22

	Page 151
1	would benefit from it. We know that, but
2	insurance coverage-wise and event coverage-
3	wise, generally physicians are referring when
4	they worsen.
5	DR. THOMAS: This is Randy Thomas.
6	If I could just state quickly, I agree with
7	what Steve said. For an episode of stable
8	angina, I guess you could say, that's what
9	would be considered an indication for
10	referral. If they've had an episode of stable
11	angina or a worsening of previously more
12	stable angina, then they'd be eligible for an
13	amount of rehabilitation. But that was the
14	intent, like Steve said.
15	DR. KOTTKE: So I think the
16	evidence is the same, basically the same as
17	DR. TING: I would ask you a
18	question about that because a lot of patients
19	have chronic stable angina and are on medical
20	therapy. So to require referral to cardiac
21	rehabilitation every 12 months for those
22	groups of patients, which is what the

	Page 152
1	denominator states right now. So it's just a
2	numerator statement as you may, Tom. I think
3	that evidence doesn't exist at 12 months
4	versus 11 or 13 months makes any difference at
5	all for referral to cardiac rehabilitation and
6	the denominator.
7	You would refer someone at 13
8	months, but you don't need to refer them at 11
9	months. I don't think there's evidence.
10	DR. KOTTKE: I guess my objection
11	is to the use of the word chronic stable
12	angina. Is it progressive angina or I don't
13	think you want to say unstable because that
14	implies you're going to hospitalize them, but
15	with that little diddle with the terminology
16	there, I would I think the evidence is
17	moderate.
18	DR. GEORGE: Any other concerns or
19	discussion on that? All right, we'll vote on
20	the evidence.
21	MS. LUONG: The timer starts now
22	for evidence. One is high; two is moderate;

	Page 153
1	three is low; four is insufficient evidence
2	with exception; and five is insufficient
3	evidence.
4	Can everyone just point to me one
5	more time? Thank you. For evidence, one
6	voted for high; 15 for moderate; four for low;
7	and two for insufficient evidence.
8	DR. KOTTKE: Performance gap, I
9	won't go through the numbers. It's the same.
10	It's a huge performance gap.
11	DR. GEORGE: Any discussion on the
12	gap? All right, we'll vote on the performance
13	gap.
14	MS. LUONG: The timer starts now.
15	One is high; three is moderate; three is low;
16	four is insufficient. For performance gap, 19
17	voted for high; one for moderate; one for low;
18	and one for insufficient.
19	DR. KOTTKE: Priority, this is on
20	par with the impact of cardiac
21	rehabilitation is on par with other procedures
22	and things we do for our patients with heart

I	
	Page 154
1	disease. So I would say it's high priority.
2	DR. GEORGE: Any discussion? All
3	right, we'll vote on priority.
4	MS. LUONG: The timer starts now.
5	One for high; two for moderate; three for low;
6	and four for insufficient. For high priority,
7	16 voted high; four for moderate; one for low;
8	and one for insufficient.
9	DR. KOTTKE: For scientific
10	acceptability specifications and reliability,
11	it's exactly like Leslie said. There are some
12	gaps in what they assessed, but with the
13	exception of my objection about the
14	implication that you need to refer chronic
15	stable angina once a year, I think the
16	reliability is moderate.
17	MS. TIGHE: And just to confirm,
18	that is a change that you're willing to make
19	to the measure to clarify his points about the
20	chronic stable angina that's the change you'd
21	make to the measure.
22	MR. LICHTMAN: Not only did Dr.

	Page 155
1	Kottke point that out, but it's something
2	we've missed in seven years in the wording.
3	I think it's just the wording issue and it's
4	not our intent and we will change that. We
5	will clarify that. Thank you for the
6	opportunity.
7	DR. KOTTKE: So I would say that
8	reliability is moderate.
9	MS. MITCHELL: So in looking at
10	the scientific acceptability that was actually
11	submitted, it talks about using or the metric
12	calculation was using the PINNACLE registry
13	and it's not clear to me how many sites this
14	represents. And so I think this is different.
15	We're talking about a totally different set of
16	data used to derive measures. I kind of just
17	want to take a moment and just talk a bit more
18	concretely about use of PINNACLE. Just more
19	information about it.
20	MR. CHIU: I see what you're
21	saying, great. When this was submitted, it
22	was roughly about 150 practices. I think

	Page 156
1	about 1500 of providers for the PINNACLE side
2	of this measure was being reviewed. We would
3	assume, of course, a description, Dr. Kottke
4	was saying. We're hoping that people reviewed
5	it so you're not coming once every year.
6	That's an issue that we'll have to figure out.
7	We assume our intent was to
8	have everybody come in once a year to be doing
9	the chronic stable angina, but that might be
10	kind of a shortfall there, but we have about
11	150 practices and I think currently about
12	definitely 2000 to 2500 providers in the
13	PINNACLE registry, so it's still growing.
14	That was originally four or five years ago.
15	You're aware, Kristi, very much so. And I
16	think we have over 800 locations.
17	DR. CHO: So that was one of my
18	biggest concerns about this measure, that it's
19	different from the previous measure is that
20	the PINNACLE Registry is a very small subset
21	of the American cardiology practices out
22	there. And many of these patients may go back

	Page 157
1	to their primary care doctor and not to their
2	cardiologist and what not.
3	Of all those sort of issues,
4	that's my biggest, overwhelming issue with
5	this measure.
6	MR. CHIU: I agree. That is
7	definitely a shortfall, I mean actions have
8	much bigger market penetration. I think this
9	measure, like the inpatient one, corollary,
10	hypothetically can be used in other if
11	there other registries that go live, we can't
12	say that because ACC already has one and we're
13	not going to create another one. But if AHA
14	or others create one, this type of measure we
15	would think would be pretty easy for them to
16	implement and we can't speak for other groups,
17	but this measure is created such that unlike
18	the risk models with the proprietary
19	calculations, simply you see the numerator and
20	denominator, they can then apply it elsewhere
21	and we'd be perfectly actually, others use
22	this, unlike the risk models.

	Page 158
1	DR. CHO: The other thing, this
2	came up in our group discussion is that my
3	fear was and I know Tom disagrees, but if you
4	get dinged twice, so let's say I have a
5	patient, I did a drug-eluting stent. I refer
6	them to cardiac rehab and they whatever, went
7	to cardiac rehab, didn't go to cardiac rehab.
8	They come back and see me in clinic and I
9	didn't put in there that I refer them to
10	cardiac rehab because I had already referred
11	them to inpatient, do I get dinged?
12	So I refer them to cardiac rehab
13	when they were inpatient. They come back and
14	see me a month later as an outpatient.
15	MR. CHIU: You wouldn't get
16	dinged.
17	DR. CHO: I would not get dinged.
18	MR. CHIU: You would not because
19	you're already in an inpatient setting, it's
20	the same patient.
21	DR. CHO: It's the same patient.
22	MR. CHIU: If it's an outpatient

	Page 159
1	you wouldn't get dinged.
2	DR. CHO: Okay.
3	MR. CHIU: So this would make more
4	sense probably as a pair of inpatient
5	outpatient, but we didn't do that because the
6	registries were different so we couldn't
7	capture them longitudinally as the same
8	patient, but yeah, that's a good point.
9	DR. KOTTKE: That's not what the
10	measure says. It says who have not already
11	participated in an early so, in fact, you
12	would get dinged, but the the reason
13	it's not too tough to refer again and it's
14	like with smoking, asking repeatedly, they may
15	have changed their mind in a month and said
16	yeah, I thought about it and I might as well,
17	I guess I will go.
18	It's not like doing a second echo
19	or and you kind of set up two scenarios
20	there. One is you're the inpatient physician.
21	You refer the patient. They go to cardiac
22	rehab. You will not be dinged if you don't

I	
	Page 160
1	ask them or refer them again. But when you
2	read the measure, it really requires the
3	physician to ask the simple question when you
4	first see the patient, it requires the
5	physician to say have you attended cardiac
6	rehab? Because it's who have not already
7	participated, not referred, but have not
8	participated in an early outpatient cardiac
9	rehab setting.
10	So it's really a measure designed
11	to really not just increase referral, but
12	enrollment because you're not asking them if
13	they've been referred. You're asking them if
14	they've participated which is really a key
15	question. And then if they say no, that
16	should lead to further discussion, just like
17	the inpatient measure with the communication.
18	This is communication that we're trying to
19	encourage, behavior modification, we're trying
20	to encourage from the outpatient physician and
21	the patient.
22	So one scenario, you won't get

	Page 161
1	dinged. In the other if you refer them to
2	cardiac rehab and they don't participate and
3	then you don't ask them that simple question,
4	you could get dinged for that one.
5	MS. HILLEGASS: I just wanted you
6	to speak to also the AACVPR/ACCF/AHA/CR3 data.
7	It appears there's only six sites, six
8	outpatient centers that provided data?
9	MR. CHIU: I can speak to that
10	briefly. So we did that project
11	AACVPR/ACCF/AHA collaborative. There are
12	actually 13 sites. That is correct. So we
13	did actually pretty intense retrospective
14	trans-extraction project, 13 sites both in and
15	outpatient settings. I memorized all the
16	names, but there's a lot of rural settings and
17	large settings as well. We can send that
18	document over, the findings of all that. But
19	that was separate from the testing that we did
20	from the registry itself.
21	So, as a ACCVPR/ACC/AHA
22	collaborative, those groups weren't

1	
	Page 162
1	necessarily, you know, were involved in ACC's
2	work or ACPR's work. It was meant to test the
3	reliability of the measure. Is this a
4	reliable measure? Is it a feasible measure?
5	So, we polled 13 sites. It was
6	pretty intensive, because we basically did the
7	test-retest method, inter-rater reliability
8	and intra-rater reliability with the site
9	itself.
10	So, that was, I think, easily a
11	nine-month endeavor. And we actually used
12	that testing to move at the care
13	coordination, this was a time-limited endorsed
14	measure. We used that to basically become
15	fully endorsed last year.
16	MR. LICHTMAN: Yeah, and there were
17	six outpatient, seven inpatient. And we
18	required the facility to do an enormous amount
19	of work or asked them to do an enormous amount
20	of work.
21	They had to pull 35 charts, there
22	had to be a site supervisor, there had to be

1	
	Page 163
1	two reviewers to look at intra and inter-rater
2	reliability.
3	I thought it was a little longer
4	than nine months, actually. I thought it
5	lasted a year.
6	And this data is actually being
7	published or been published. Excuse me. I
8	keep forgetting it's been published. So, we
9	conducted that like a research study.
10	And that's why the N on that was
11	so small as opposed to the big, big
12	registries, but that was really an intensive
13	look at different types of reliability and
14	validity that we well, we would have liked
15	to have more, but it was such intensive work
16	that we could only ask a limited number of
17	dedicated sites who really, really wanted to
18	help.
19	But the data was the outcomes
20	were excellent. They were really high Kappa
21	and percent agreement coefficients on that.
22	DR. TING: So, just two questions,

	Page 164
1	Jensen.
2	So, if we take chronic stable
3	angina out, what are you going to replace it
4	with?
5	And the second question is on
6	reliability, how reliable is the PINNACLE
7	registry able to detect patients who have had
8	whatever you replace the words "chronic stable
9	angina" with?
10	Like, someone who has worsening
11	angina, do you have any reliability data about
12	your ability to detect if someone has had
13	worsening angina in the PINNACLE registry?
14	MR. LICHTMAN: Well, first of all,
15	I don't want this committee to think we're
16	taking angina out, which we're not. We're
17	just going to clarify and redefine it.
18	In terms of frequency of
19	enrollment, it's not the purpose of any
20	cardiac rehab program to continually enroll
21	any patient. We want to promote patients to
22	the highest level of independence and a

	Page 165
1	healthy lifestyle, et cetera, et cetera, so
2	that they don't have a reoccurrence.
3	Our goal with stable angina
4	patients is to raise the anginal threshold,
5	get them more functional, halt disease
6	progress.
7	And if that's what we accomplish
8	in our patients with angina, we're not going
9	to see them again and we don't want to see
10	them again.
11	So, we simply have to clarify what
12	are the criteria for referral back into a
13	cardiac rehab program, but everybody with
14	stable chronic angina should come at least
15	once because with the lifestyle modifications,
16	the behavior modifications, the exercise
17	modifications, there are tremendous benefits.
18	DR. TING: I understand that, but
19	the current measure that's being presented and
20	that we're discussing voting says, patients
21	with chronic stable angina should be referred
22	every 12 months.

	Page 166
1	And then the comment was made by
2	you and Randy Thomas that only patients with
3	worsening angina or change in anginal status
4	will require referral in the last 12 months.
5	So, I'm asking for clarification
6	as to what are you going to replace the words
7	"chronic stable angina" with, because that's
8	everybody with coronary artery disease on
9	medical therapy and what's the reliability
10	testing you have in the PINNACLE registry to
11	detect that someone has a change from chronic
12	stable angina?
13	DR. GEORGE: I think the
14	clarification was that had had an in-episode
15	and that the wording around the 12 months was
16	to be cleared.
17	MR. LICHTMAN: I agree. The
18	clarification is not around the diagnosis.
19	The insurance companies actually delineate a
20	very, very specific diagnosis. It's not just
21	the patient coming in who complains of chest
22	pain.

i	
	Page 167
1	You have to have documentation as
2	to a positive stress test supported either by
3	a stress echo or a cath or a nuclear stress
4	test to go along with symptomology.
5	So, I don't think we're going to
6	change the definition of "chronic stable
7	angina." I just think we need to clarify the
8	frequency of attendance or referral rather
9	referral to a cardiac rehab program.
10	And I right off the top of my
11	head, I'm not sure.
12	DR. TING: Well, without clarifying
13	that, I'm not sure that I personally can
14	approve a measure that I'm not sure what I'm
15	voting on, right, with chronic stable angina
16	in there and requirement for referral every 12
17	months, which is what this measure says.
18	DR. KOTTKE: My interpretation,
19	either new angina or progressive angina, I
20	mean, I think that would be acceptable to me.
21	DR. TING: Can't vote on I need
22	clarification about the measure.

	Page 168
1	DR. GEORGE: I think we have an
2	option where we could ask the developers to go
3	back and clarify this and then delay our vote
4	on it.
5	Would that be acceptable?
6	DR. AL-KHATIB: Could I ask a
7	question about feasibility? Because I would
8	hate for them to put too much work into this
9	if we're going to decide not to advance this
10	measure.
11	Because I am concerned about the
12	fact that this actually uses just PINNACLE and
13	we and that's a major point that was raised
14	here.
15	And I'm not sure, like, how are
16	you going to overcome that big challenge,
17	because very few practices participate in
18	PINNACLE and, you know, beyond PINNACLE I
19	don't know how this is feasible.
20	DR. KOTTKE: Well, I don't
21	feasibility is about the measure, not about
22	coverage of the population, right?

	Page 169
1	DR. AL-KHATIB: Well, no, in terms
2	of feasibility of how practices are going to
3	be able to report on this measure.
4	DR. KOTTKE: But if some practices
5	can do it, I would assume that all practices
6	
7	DR. AL-KHATIB: But if they only
8	well, no, it's only the practices that
9	participate in PINNACLE, is what they told us.
10	I'm not sure what
11	DR. KOTTKE: How are they
12	systematically different from other practices?
13	DR. AL-KHATIB: Well, because
14	there's a way of an electronic way of
15	capturing what they're doing in other like,
16	unless we have EMR, which again we're very far
17	from EMR at this point, that's the only other
18	way you can capture that electronically.
19	DR. KOTTKE: Right, but you can
20	capture it manually. So, if the American
21	Academy of Family Physicians decided to do
22	this, they could say you have to riffle your

	Page 170
1	charts, but this isn't about can we assess
2	this in all patients in the United States with
3	chronic stable angina.
4	It's about if an organization
5	wants to use this as a measure, can they
6	collect the data?
7	MR. CHIU: The CR3 initiative
8	actually is your point. So, we agree
9	completely with PINNACLE. That is the
10	shortcoming is that this a lot of data is
11	coming from PINNACLE, but the CR3 Initiative
12	we can send a document around, a published
13	document.
14	None of those sites use PINNACLE
15	at all and they basically would say we would
16	say, here is the measure, you tell us if we
17	can come back, and then we show the scores
18	that, you know, all the statistic inter-rater
19	and intra-rater and show that we can get the
20	measure both not just referral, but the
21	communication piece and everything.
22	And those sites use both some of

	Page 171
1	them used EHR, but some of them did use paper.
2	And not just big centers, but also rural
3	centers as well, geographically across
4	America.
5	So, we only picked 14, because it
6	was very intensive. We wanted to pick more,
7	I really wanted to pick more, but we basically
8	gave, you know, a small kind of token of
9	appreciation of 200, \$300 for all the work
10	they did for, I guess, over a year.
11	But your point, yeah, I mean, the
12	testing we're showing right here a lot right
13	now for this fold is PINNACLE, but this
14	measure hypothetically could be used in other
15	settings and we can send it around, the CR3
16	document as well.
17	DR. WINKLER: If others feel
18	strongly that you really want to see the
19	rewording clarification before you proceed, I
20	think we've got a post-meeting conference call
21	scheduled.
22	I forget the date exactly, but we

l	
	Page 172
1	could bring it back and you all could look at
2	the clarification and proceed with your
3	evaluation.
4	DR. KOTTKE: If I can just jump in
5	once more to make sure that the proposers
6	understand my issue, and I think it's Henry's
7	issue, too, is that the way it reads right
8	now, it suggests than an individual with
9	chronic stable angina has to be referred to
10	cardiac rehab once a year.
11	And I would accept a new episode
12	of angina or new angina or progressive angina,
13	some of those words, but I it's about those
14	three words, "chronic stable angina."
15	MR. LICHTMAN: I agree a hundred
16	percent. It reads incorrectly.
17	DR. HOLLANDER: Can I make the
18	proposal that we take a provisional vote based
19	on the change that clarifies this issue? And
20	that way, you know, we know what we're
21	thinking about it now.
22	It's easier to me to run through

Page 173 1 the process while it's clear in my head than start over in a couple weeks and try and 2 remember the conversation. 3 And then, you know, by email they 4 5 can just send us the new wording and we can 6 say, that sounds good. And I just find that easier, personally, for me. 7 DR. TING: Judd, I'm sorry. 8 Ι 9 agree with that, but the issue here is going 10 to be what is a change in angina and how are you going to reliably detect that in a 11 registry or any EMR? 12 13 Is it a change from Class I to 14 Class II angina? Is it a change from 15 frequency? Duration? 16 There's a lot of nuances to this, 17 and I'm not sure I can just sort of know what's going to be changed so we can vote yes 18 19 or no. That's personally. 20 DR. KOTTKE: Ellen. 21 MS. HILLEGASS: I just want to say one thing in relation to what Sana talked 22

Page 174 1 about getting the data. If you look at the CR3 data that 2 you collected and you just said you paid them 3 200 to \$300 to even do this, how are we 4 realistically going to get the data from 5 people who are not on EMR? 6 You only collected it from six 7 And so, realistically how are we going 8 sites. to get that information if we're not paying 9 people 200 to 300 to collect it and it is very 10 11 cumbersome when you don't have an EMR? DR. KOTTKE: Well, PINNACLE and 12 13 others, they actually pay to participate. I feasibility is about can you do 14 mean, it's it, not what you have to incent them to do or 15 16 anything else. 17 In many of these registries, the 18 groups actually pay to participate and not get paid themselves. 19 20 MR. LICHTMAN: Yeah. And the only 21 reason there was a gift, I mean, if you worked 22 it out, it was probably two cents an hour.

	Page 175
1	The only reason we felt we had to
2	do that was because these were sites who were
3	dedicating a lot of resources not just to
4	doing the measure, but rather to doing
5	intra-rater reliability, inter-rater
6	reliability, retesting, percent agreement.
7	They to do this measure on any
8	one individual patient takes moments. What
9	they did took weeks and weeks and weeks of
10	effort.
11	And that was just our idea of just
12	giving them something back. That's all. That
13	had nothing to do with the measure.
14	MS. HILLEGASS: But it's still six
15	out of 45. Only six met the criteria of the
16	45 that you saw.
17	According to your data here, only
18	six facilities met the criteria to collect the
19	reliability.
20	MR. LICHTMAN: No, no, no, they
21	didn't meet the criteria. These were the only
22	six facilities willing to put a year's worth

	Page 176
1	of effort into something which at the time was
2	not even envisioned as a publication, but
3	rather just as a justification to this
4	measure.
5	We contacted many, many
6	facilities. We had other facilities that were
7	eligible. We even had facilities overseas
8	contact us.
9	But when we outlined exactly what
10	we wanted to do, only six centers could put in
11	the time, the effort and the personnel to
12	testing this, not for the measure, but to test
13	the measure. It was really tremendously
14	labor-intensive for a center.
15	Had I not been on the Committee
16	and been excluded because of that, my center
17	couldn't have done it. We could not have put
18	the personnel to do this testing over a year's
19	time.
20	DR. KOTTKE: Henry, let me ask you
21	if rather than chronic stable angina if it
22	said "changing anginal symptoms," would that

Page 177 1 be acceptable? DR. TING: I just think that there 2 are a lot of things that are acceptable, but 3 what can be detected in a registry, an 4 outpatient registry that a patient has had a 5 modifiable, measurable, significant change in 6 7 duration/frequency of angina that would justify a referral to cardiac rehabilitation 8 9 every 12 months in an outpatient setting. 10 I mean, I think that's 11 DR. KOTTKE: Well, I think the word "change," I mean, if the word "change" is in 12 13 the record, that's what I'd accept. DR. WINKLER: Guys, I just caution 14 you it's not our job to do this. It's theirs. 15 16 DR. TING: Okay. 17 DR. WINKLER: And so, that's the 18 question is DR. TING: I'm not trying to 19 what's in front of me I can't vote on. 20 21 DR. WINKLER: Okay. 22 DR. GEORGE: Do we have any sort of

	Do
	Page 178
1	consensus?
2	Linda.
3	MS. BRIGGS: I would agree with
4	Henry that we have to vote on what's in front
5	of us. And we can recommend that it come back
6	to us and we can look at the new definition of
7	whatever we're going to put for stable angina,
8	but I also want to make a comment about
9	feasibility.
10	And feasibility is more than is it
11	possible, period, to do this? Feasibility has
12	to do with is this reasonable for people to do
13	across all the facilities that we're talking
14	about?
15	You have to yes, you can collect
16	any amount of data anywhere, anytime. It's
17	possible to do that, but is it something that
18	most facilities can accomplish?
19	That is an important piece of
20	feasibility and usability. So, I just want to
21	caution to say you have to go beyond is it
22	possible. You have to look at the amount of

1	
	Page 179
1	time, effort, money spent, personnel involved.
2	And having done data collection
3	for studies, I can tell you that each one of
4	these elements, yes, it's in the paper chart,
5	maybe it's in an electronic health record, but
6	is it in a retrievable format so that you can
7	actually get at it easily?
8	So, every time you add an element,
9	you add an amount of time that somebody is
10	looking for another piece of data.
11	If it's actually in a registry
12	like the CathPCI Registry, that makes it much
13	easier. If it's actually in PINNACLE, that's
14	easier, but you only have a certain number of
15	sites in PINNACLE.
16	And, you know, to say that this is
17	going to be something that potentially could
18	be used beyond PINNACLE means that if we
19	decide on that word change, how do you search
20	for that in a paper chart?
21	DR. GEORGE: Is there a code that
22	would indicate

	Page 180
1	MS. BRIGGS: No.
2	DR. GEORGE: a change or
3	nothing.
4	DR. KOTTKE: 200 years ago they
5	didn't have sinks in operating rooms. I mean,
6	you know, these the impact of cardiac rehab
7	is on par with other things we do that
8	MS. BRIGGS: I don't disagree with
9	that. I used to work in a cardiac rehab
10	center. I'm very pro cardiac rehab.
11	I'm just talking about when you
12	look at the practicality of the measurement
13	and what you're asking people to do and record
14	and be rated upon, pay-for-performance, et
15	cetera, these things we're talking about have
16	impact.
17	When you look at is there
18	unintentional consequences, they do have
19	unintentional consequences for certain people.
20	And I'm, like I said, I'm a
21	proponent of cardiac rehab. That's not the
22	issue.
	Page 181
----	--
1	MS. TIGHE: I'm going to jump in,
2	actually. It sounds like you're raising some
3	feasibility concerns that relate to the change
4	that the developers are potentially
5	considering making in the measure.
6	So, it sounds as though we're
7	going to be unable to vote through the measure
8	at this point.
9	Just in the interest of time, we
10	do have one more measure we'd like to get to
11	before lunch. If we could wrap this
12	conversation up, I would ask you to vote on
13	the measure in front of us knowing that the
14	developers can use the time during the comment
15	period to address these issues and potentially
16	bring back new information for you to
17	consider.
18	DR. HOLLANDER: Can I destroy your
19	plea and say one thing first, because I think
20	I have an easy fix.
21	An acceleration in symptoms from
22	chronic stable angina is unstable angina. And

1	
	Page 182
1	then if you look at everything else on this
2	list, everything else on this list gets done
3	in a hospital, okay.
4	You don't get any of this stuff
5	done as an outpatient. And, in fact, if you
6	have unstable angina, you get hospitalized.
7	So, I'm wondering if the wording,
8	and this is a recommendation to you guys,
9	can't be changed, who have been previously
10	hospitalized in the prior 12 months for one of
11	these things, and change the chronic stable
12	angina to unstable angina, and then you're
13	covered.
14	I know it can't be changed on the
15	vote now no, no, no, I'm just saying as a
16	recommendation for when they come back, it
17	might clarify
18	MS. TIGHE: Yeah, and I think at
19	this point they've heard many recommendations.
20	They have a lot to consider.
21	So, I'm going to, again, insist
22	that we cut this off and vote on the

Page 183 1 reliability as the measure is specified now knowing that we can bring it back later. 2 3 MS. LUONG: So, voting starts now. One is high, two is moderate, three is low and 4 four is insufficient. 5 Six voted moderate, 10 voted low 6 and five voted insufficient. 7 8 DR. KOTTKE: Okay. Thank you very much. We'll move on to 2473, Hospital 30-day 9 10 Risk-Standardized Acute Myocardial Infarction 11 Mortality. CMS is the steward. Discussant is 12 13 Kristi. 14 DR. WINKLER: Do we have somebody from CMS on the line? 15 MS. KHAN: Yes, this is Rabia Khan. 16 DR. WINKLER: Okay. Hi, Rabia. 17 18 Hold on. I guess we do have people in the Hello there. Hey, how are you? 19 room. 20 DR. McNAMARA: Hi. Can you hear 21 me? Yeah, I'm Bob McNamara from Yale. And Susannah Bernheim also from Yale. 22 And Johan

Page 184 1 from CMS is here. So, the overall aim of this 2 measure is to start to realize the potential 3 of EHR data to build in these measures, the 4 rich clinical data that's very difficult to 5 obtain on the current setting and be able to 6 7 put it into an outcome measure. 8 So, we're not going to go through the whole thing. There was already a publicly 9 10 reported NQF-endorsed AMI mortality measure. So, I just want to highlight a few points that 11 are novel to the EHR aspect of this. 12 13 First, is we developed this model de novo rather than just starting from the 14 prior model and trying to retool that, the 15 second we looked at this model in terms of the 16 17 current clinical capabilities and the current EHR environment rather than putting undue 18 burden on clinicians to add onto the measure 19 20 or to be dependent upon EHR development. 21 Another thing that I definitely want to emphasize that came up on the call, we 22

	Page 185
1	used the action Get With the Guidelines
2	clinical registry, the ARG that you've heard
3	about multiple times, which is a clinical
4	registry. It's not an EHR, but this is
5	intended to be used for EHR.
6	So, we looked at this, the data
7	elements within the ARG Registry for
8	feasibility. We developed three specific
9	criteria for the feasibility for each of the
10	data elements to ensure that the elements will
11	be able to be retained reliably across sites.
12	We wanted to stick with the 30-day
13	outcome. So, we linked the data with the CMS.
14	And we ended out with a very parsimonious
15	model of five risk factors for risk adjustment
16	that are very objective. Age; two vital
17	signs, systolic blood pressure and heart rate;
18	and two laboratory values, creatinine and
19	troponin ratio, which is the troponin value on
20	the first troponin obtained divided by the
21	hospital upper limit of normal and came up
22	with a very a model that performed very

	Page 186
1	well.
2	Had a C statistic of 0.78, which
3	is well in line with previous mortality
4	measures.
5	The measure performance using this
6	model showed a variability across hospitals.
7	At least the 280 hospitals within the ARG data
8	set. And we would anticipate the variability
9	even higher once you took that to a larger
10	data set.
11	We eSpecified it which essentially
12	is just translating from a human readable form
13	to a machine readable form. And we had
14	various levels of feasibility, reliability and
15	validity testing, both traditional for the
16	model, as well as in an EHR environment.
17	So, with that, we can open it up
18	to any questions.
19	DR. KOTTKE: Kristi.
20	MS. MITCHELL: So, as we talked
21	about this yesterday, this is our first
22	eMeasure, if I'm not mistaken.

	Page 187
1	DR. WINKLER: It's the first
2	outcome eMeasure.
3	MS. MITCHELL: The measure
4	developers sufficiently stated the rationale
5	supporting the relationship between AMI
6	mortality and at least one healthcare action.
7	Specifically, developers showcased
8	the link between AMI mortality and complex
9	critical aspects of care such as communication
10	between providers, patient safety and
11	coordinated transitions to the outpatient
12	environment.
13	I also thought that they provided
14	contemporary which was very helpful for us,
15	contemporary references to further demonstrate
16	the relationship between hospital
17	organizational factors and performance on the
18	MI mortality measure.
19	And as such using the Algorithm 1,
20	I would submit that this outcome measure
21	passes the evidence criteria.
22	Any discussion?

Page 188 1 DR. KOTTKE: Elizabeth? MS. DeLONG: Nothing. 2 DR. KOTTKE: Any other discussion 3 Linda, on we're ready for the vote. 4 on MS. LUONG: Voting starts now. 5 One 6 for yes. Two for no. (Voting.) 7 (Pause in the proceedings.) 8 9 MS. LUONG: Can everyone just point 10 to me again? Thank you. 11 (Pause in the proceedings.) MS. LUONG: 19 voted yes. One 12 13 voted no. MS. MITCHELL: Okay. Moving on to 14 performance gap. The measure developer 15 16 provided data reflecting performance 17 measurement scores calculated from a cohort MI discharges for patients age 65 and older from 18 January 1 through December 31st, 2009. 19 20 They merged that data set with data from Medicare Part A claims data and it 21 resulted in 20,000 admissions from 280 22

	Page 189
1	participating hospitals.
2	The risk-standardized mortality
3	rate derived from this registry data ranged
4	from 9.6 percent to 13.1 percent with a mean
5	of 10.8 percent.
6	The developer provided other
7	rationale including doing a claims-based MI
8	mortality using publicly reported CMS data for
9	the same time period.
10	And then they also identified
11	additional studies in the literature that
12	further demonstrate the ability of hospitals
13	to implement strategies to achieve low
14	risk-standardized 30 day mortality rates. And
15	so with that, I think that it's high
16	performance gap.
17	As it relates to disparities, the
18	developer investigates well, actually did do
19	an analysis looking at race and SES and
20	demonstrates that there was little influence
21	of these factors on the risk-standardized
22	mortality.

Page 190 1 DR. KOTTKE: Further discussion? No further discussion. Let's 2 3 vote. MS. LUONG: The timer starts now. 4 One for high, two for moderate, three for low 5 and four for insufficient. 6 (Voting.) 7 (Pause in the proceedings.) 8 9 MS. LUONG: For performance gap, 16 10 voted high, three voted moderate, one for low 11 and one for insufficient. DR. KOTTKE: Priority. 12 13 MS. MITCHELL: For the reasons discussed at length yesterday and I guess we 14 can also call upon George thank you very 15 AMI mortality is high priority in terms 16 much 17 of prevalence, severity and cost. The measure developer provided an 18 extensive list of citations in case you were 19 20 concerned that there wasn't such priority, to demonstrate that this measure addresses a 21 22 high-priority need within healthcare.

Page 191 1 DR. KOTTKE: Liz, nada? Any other discussion? Seeing no 2 3 action, we're ready to vote. MS. LUONG: Timing starts now. 4 One for high, two for moderate, three for low and 5 four for insufficient. 6 (Voting.) 7 (Pause in the proceedings.) 8 9 MS. LUONG: For high priority, 19 10 voted high. Two voted for moderate. 11 DR. KOTTKE: Acceptability science and reliability. 12 13 MS. MITCHELL: Great. So, Bob provided a wonderful overview of the measure 14 15 in terms of its scientific acceptability. I would like to ask Reva just to 16 17 kind of step in for a second around the eMeasure technical review, because I am 18 actually not familiar with that process. 19 DR. WINKLER: And it's a wonderful 20 21 thing to see my colleague. Chris is here as sort of our in-house expert on HIT and 22 our

	Page 192
1	the eMeasure. So, I'm going to let Chris
2	Millet answer that one for you, Kristi.
3	MR. MILLET: Sure. I can provide
4	us a little overview for the kinds of things
5	we look for when we do this eMeasure technical
6	review.
7	As the gentleman from Yale
8	mentioned, what's kind of unique about
9	eMeasures for the EHR environment is that
10	they're actually specified to be human
11	readable and machine readable.
12	So, we wanted to be to consider
13	electronic data sources, but we also want
14	electronic systems to be able to do to
15	interpret the measure so that we can calculate
16	it and get to where it's an automated way of
17	reporting the measure.
18	So, there are specific things we
19	look for to aid with that. Some of them are
20	technical standards that are used within the
21	format with the measure specification itself.
22	So, we look at that which was for

	Page 193
1	this measure it uses acceptable standards that
2	are out there from HL7.
3	We look for the codes used in the
4	measure. So, we want to make sure that they
5	are vetted to some degree.
6	And the National Library of
7	Medicine provides pretty robust vetting of
8	codes used in measures. And all measures need
9	their codes to be vetted to some degree, but
10	in eMeasures it's even more important.
11	So, you know, we talked to the
12	measure developers and they have worked with
13	the National Library of Medicine to utilize
14	some of the resources they have to evaluate
15	the codes that they use and that it follows
16	current best practices and how a code should
17	be used in eMeasure specifications.
18	Feasibility is really important.
19	I mean, there was a pretty good discussion on
20	feasibility just in the last measure.
21	So, a lot of these issues impact
22	feasibility. So, we wanted to make sure we

1	
	Page 194
1	take a really conscious look at feasibility
2	especially for eMeasures.
3	And, you know, this measure was
4	the feasibility assessment for this measure
5	came before some of the work NQF has done on,
6	you know, kind of relooking at feasibility and
7	how that applies to eMeasures.
8	But a lot of what the measure
9	developer did in this measure's feasibility
10	assessment, which I guess we'll get into more
11	later when we talk about feasibility, but a
12	lot of that follows a lot of the findings and
13	the things you recommend in our own
14	feasibility assessment.
15	So, that's kind of an overview for
16	what we look for and what we found.
17	MS. MITCHELL: The TEP provided a
18	favorable review of this eMeasure as currently
19	drafted?
20	MR. MILLET: I'm sorry, can you
21	MS. MITCHELL: The eMeasure
22	Technical Review Panel.

Page 195 1 MR. MILLET: So, there's not an eMeasure review panel. We kind of do like a 2 staff technical review, which I have done 3 we worked with the measure developer on any 4 questions that come up during that review. 5 And we were able to talk through any issues 6 there. And we didn't find any issues. 7 8 MS. MITCHELL: Okay. I'm going to move on if you don't have any more questions 9 10 about eMeasures, but I have some more about 11 the specs themselves. So, what we heard was that this is 12 13 again an outcomes measure, 30-day all-cause 14 mortality. Mortality was defined as death 15 16 from any cause from 30 days of the index 17 admission. The developer noted that 18 ascertaining mortality would occur by linking 19 to an external data source such as Medicare 20 enrollment database, the National Death Index. 21 The denominator statement included 22

	Page 196
1	inpatient admissions from patients 65 and
2	older who were discharged from short-term
3	acute hospital with a principal diagnosis of
4	AMI. They went through the exclusion
5	criteria.
6	As it relates to actual
7	specifications, the codes were provided to
8	identify AMI discharge, date of birth and so
9	on and so forth.
10	What I felt was important was that
11	they also took note that ICD-10 is coming
12	around the corner. And so, they took the
13	necessary means to provide the crosswalk
14	between these measure specifications.
15	Since this measure is
16	risk-adjusted, the measure developer took the
17	time to describe how the RSMR would be
18	calculated. And this is really, I think, the
19	part that's going to require some discussion.
20	I know that we talked about in
21	terms of the spirit of parsimony we get down
22	to five different elements, but various other

Page 197 1 models that I've seen use, you know, upwards 13 elements to adequately risk adjust for this 2 3 patient population. And so, I think that there is room 4 for sort of the discussion in and around how 5 13 elements or eight or whatever were culled 6 down to five and was it really sort of a 7 8 reaction to what you can collect in the EMR. 9 And I'll pause and see if anyone 10 else wants to add something. 11 DR. KOTTKE: Liz. MS. DeLONG: That was going to be 12 13 my main point as well. I would like to know how if you were to apply this model to the 14 same data that different models have been 15 16 applied to, how would they agree? I think the harmonization with 17 other more elaborate models should be shown. 18 DR. BERNHEIM: Hi. This is 19 20 Susannah. So, a couple of things to that 21 point. First, just conceptually why be 22

i	
	Page 198
1	parsimonious? I think it's obvious, but I
2	want to be really clear.
3	We didn't know what we would find
4	doing this work, but our first pass was that
5	to get eMeasures out the door, you have to
6	have pretty strict criteria for anything you
7	put in them.
8	We wanted to be sure that any
9	variable that was in this model, we had a lot
10	of confidence would be defined the same across
11	hospitals, would be in structured fields,
12	would be extractable and that any EHR should
13	feasibly do that.
14	I mean, when you look at the
15	variables that are in the risk models just by
16	face validity of this group, you can say, you
17	know, I'm pretty confident that systolic blood
18	pressure and heart rate and troponin and
19	creatinine and age are going to be reliably
20	consistently found and we did a bunch of other
21	testing to be sure that they're feasibly
22	extracted from the EHRs.

I	
	Page 199
1	We then we originally judged the
2	variables and considered a wider set. Things
3	like history of heart failure.
4	And unfortunately right now when
5	you talk to experts in the field and you look
6	in the EHRs, you can't reliably pull history
7	of heart failure out of an EHR and have
8	confidence in it across all spaces.
9	So, we had to say if we stick with
10	our original goal, which is to find something
11	that could go out the door, can we do it? Can
12	we build a good model with what is less than
13	other people have?
14	And here's what sort of made us
15	feel confident in what we found. The first is
16	that the discriminative ability is quite good.
17	It's better than some clinical models that
18	have more variables. So, that made us that
19	took a first step towards making us confident
20	this was going to be useful.
21	The next thing we did was we have
22	a claims-based model that's been NQF endorsed,

I	
	Page 200
1	that's been in use for a long time that's
2	showing improvement, continues to show
3	variation, has scientific acceptability and we
4	said, does this tell us something really
5	different about hospitals?
6	This isn't classic validity
7	testing, but it was very reassuring to us that
8	the performance of hospitals when you match
9	the same when you look at the same group of
10	patients and the same outcome and you use our
11	new EHR-based model and the familiar
12	claims-based model, we find very similar
13	results for hospitals. So, that was
14	reassuring to us.
15	And then finally, the one
16	advantage of using a data source that was
17	broader than what you could find in the EHR,
18	was that we could test the importance of some
19	variables that people thought were critical.
20	And so, the final thing we did was
21	we said, let's choose something that the
22	clinicians feel like is really going to make

i	
	Page 201
1	a big difference that we don't think we can
2	yet get out of an EHR, and ask whether or not
3	it adds so much to this model that the current
4	model isn't viable.
5	And so, we looked at EKG findings,
6	which I hope we're not too far from being able
7	to pull that out from EHR, but we can't do
8	right now. And we put those in and looked at
9	how much it improved the model, and the answer
10	was not very much.
11	So, the sum of those three things
12	made us confident in this parsimonious model.
13	Confident enough to bring it forward to all of
14	you, but that was the approach we took to
15	answer those questions.
16	DR. KOTTKE: Judd.
17	DR. HOLLANDER: So, I want to sort
18	of hit the problems with troponin, which from
19	a 10,000 foot view seem really obvious. It's
20	just a number and there is an upper limit of
21	normal for your reference lab.
22	But the IFCC task force says you

	Page 202
1	should use the 99th percentile and half the
2	labs in the country are using the 95th
3	percentile, which means in some labs their
4	upper limit of normal is falsely elevated.
5	By the end of the year, there will
6	be more high-sensitivity troponins on the
7	market, which means 50 percent of people by
8	definition will have a measurable troponin.
9	And using the let's just say the
10	upper limit of my assay right now is 0.04,
11	which it is at Penn, but the 99th percentile
12	of that assay is 0.026. That dramatically
13	changes the ratio.
14	As we get to high-sensitivity
15	troponins and that drills down to 0.006 as the
16	upper limit of normal, that 0.04 is
17	astronomically elevated.
18	And in this model as best I can
19	tell, you don't adjust for the assays or
20	standardize what the 99th percentile value for
21	that assay should be. You leave it to a local
22	determination.

	Page 203
1	So, I think, you know, something
2	that seems incredibly standardized which
3	probably accounts for a large proportion of
4	your model, isn't. And it's going to get more
5	disparate and less reliable over the next
6	year.
7	And since the ratio of, you know,
8	troponin value to your upper limit probably
9	drives the model, it's one of the things most
10	related to outcomes and acute MI, I see that
11	as being a real problem getting worse over the
12	next year.
13	So, I agree you can get it easily,
14	but I think you need to know what it is you're
15	getting besides the two numbers.
16	DR. McNAMARA: Sure. I think
17	that's a great point. And that's one of the
18	reasons that there are as you alluded to,
19	there are many different assays for troponin.
20	And that's why the troponin ratio
21	is used. Because if you just use a regular
22	troponin value, some troponin I, some troponin

i	
	Page 204
1	T, high sensitivity, low sensitivity. So, it
2	should be normalized to what your upper limit
3	of normal is.
4	And as with any, you know,
5	performance measure of deciding, a hospital,
6	yes, can say, oh, our upper limit of normal is
7	something different and can change it, but
8	there should be an upper limit of normal for
9	that assay that they use and that should be
10	standardized.
11	Whether a hospital uses that
12	standard or not I guess is something that can
13	be assessed in implementation.
14	But, and as you said, as things
15	change, right, I mean, troponin level changes
16	over or the troponin assays have changed
17	over the last five or ten years and they're
18	probably going to change over the next five or
19	ten years that this ability to normalize it or
20	index it, I think, is very important.
21	And as far as its value, yes, I'm
22	a cardiologist. The troponin is incredibly

	Page 205
1	valuable, but it actually was not as valuable
2	as some of the other ones. It was only five.
3	So, it is important. Each one of
4	the elements are important. So, it's of
5	value, but maybe saying that it's driving the
6	model is overemphasis.
7	DR. KOTTKE: Sana, and then Tom and
8	then Liz.
9	DR. AL-KHATIB: So, I appreciate
10	the challenges that you face when you're
11	trying to create an electronically-based
12	performance measure. Because as was pointed
13	out, we have different EHR systems and a lot
14	of the data elements have not been
15	standardized, if you will, across those
16	systems.
17	But it seems like you use that
18	probably somewhat to your detriment, because
19	you ended up, you know, focusing this model
20	that you're proposing here to things that you
21	felt would be pretty reliable in terms of how
22	standard they are across the different

	Page 206
1	systems, but excluded several of the other
2	clinical factors that have been proven time
3	and again to be associated with mortality in
4	this patient population.
5	You know, one very well-vetted and
6	validated model is the one that came, for
7	example, from the GUSTO trial that Kerry Lee
8	actually was the first author on hard to push
9	against that importance of those clinical
10	data.
11	I also would, you know, would echo
12	what Judd said with regard to some of the
13	accuracy of these factors that you're
14	including in the model. And I would actually
15	even make it simpler than the troponin, heart
16	rate and blood pressure.
17	I mean, who is measuring those?
18	Are they accurate? What numbers are you
19	looking at? The patient may present in atrial
20	fibrillation and you may have a nurse who's
21	checking the heart rate, you know, using the
22	radial pulse and that's invariably not an

	Page 207
1	accurate measure unless you go like
2	precordially over one minute in people with
3	atrial fibrillation, which is a common rhythm
4	in these patients.
5	So, I really would question even
6	the accuracy of the data that you are getting
7	when you are looking at simple things like
8	vital signs.
9	DR. BERNHEIM: So, these are great
10	and important questions and I'm going to let
11	Bob weigh in as well, but, you know, we face
12	this every time we build an outcome measure.
13	No data source is perfect, right?
14	I mean, there's no questions that things
15	aren't in. And when we look deeply at the
16	registry data which we've worked with, we find
17	inaccuracies there, too.
18	So, there's no question this is
19	not a perfect measure. We do think the
20	variables here are about as good as you'll get
21	in a measure in terms of being accurate.
22	One clarification I think is

	Page 208
1	important is that throughout these measures
2	it's very important that we're assessing the
3	patient status on arrival, that we don't want
4	to look three days later because the patient
5	who is in atrial fibrillation, it's a very
6	different status and a very different
7	question. So, we do specify that it's the
8	first recorded value.
9	And that was one of the things we
10	did feasibility testing on was to ensure that
11	hospitals were able to not only identify those
12	first variable, but identify the first on
13	presentation.
14	And as to sort of there being
15	other good models out there, it's true. I
16	mean, there are also other published models
17	that are quite close to this in terms of being
18	parsimonious and have been found to be
19	successful.
20	So, there will be important
21	variables on a patient level and important
22	models that exist, but our test was to see how

i	
	Page 209
1	good a model we could. And we found one that
2	works as well as those models not to
3	disregard, you know, important literature and
4	trials that have shown other variables.
5	I mean, one thing I will say that
6	we find consistently as we develop outcomes
7	measures is that there is a difference between
8	what it takes to have a good model predicting
9	an individual patient's outcome, in which case
10	we sometimes need more information, than to
11	assess in aggregate the risk of the patients
12	that are entering a hospital.
13	So, one of the key things about
14	these measures is that we are trying to
15	understand how Hospital A versus Hospital B
16	differ in terms of the aggregate risk of their
17	patients when they present with AMI. And that
18	makes these models a little bit more forgiving
19	than an individual patient predicting model
20	and have found that they can, like this one,
21	perform very strongly even when they don't
22	have as many variables as in other models.

i	
	Page 210
1	So, again, that's given us confidence in it.
2	DR. KOTTKE: Tom, and then Leslie.
3	DR. JAMES: I'm glad to see the
4	movement towards eMeasures. They do have
5	strengths and they do have weaknesses.
6	One of the issues that I would
7	like to understand a little better in the
8	field of reliability has to do with the impact
9	on the denominator exclusions particularly
10	that about unknown death, Number 5.
11	It depends on how many deaths, the
12	percentage of unknown deaths versus those that
13	are picked up as to how much that's going to
14	impact the scoring.
15	What's your experience?
16	DR. BERNHEIM: So, for this we're
17	using the CMS data, which is pretty
18	comprehensive. I'm just flipping to the page
19	where I have the actual number so I can
20	yeah, we have it in here and I will find it
21	for you if you give me one second.
22	It's in the testing section. So,

i	
	Page 211
1	I'm looking in our testing section here where
2	we talk about exclusions.
3	So, unknown death was zero in this
4	case. We put it in as a because we put it
5	in all of our measures in case there is
6	missing. But as it turns out, we had no
7	unknown deaths in this one.
8	DR. KOTTKE: Leslie.
9	DR. CHO: So, we have a measure
10	similar to this. It's the 30-day
11	risk-adjusted mortality that the Yale group
12	has developed.
13	Have you tested your model with
14	this one and what's the
15	DR. BERNHEIM: Yeah, sorry. So,
16	we're the same team, same group. And, yeah.
17	So, what we did was we looked both at the
18	performance of the models and this performs
19	better than the claims-based models, but then
20	also at how differently it profiles hospitals.
21	And that's also in here in it's
22	under the Validity section. We have a scatter

	Page 212
1	plot that shows how hospitals perform in the
2	final model for the eMeasure versus the
3	current administrative claims model.
4	DR. KOTTKE: Okay. Any further
5	comments on reliability? Liz has her hand up.
6	MS. DeLONG: I have a question and
7	a comment. The question being, are you saying
8	that the upper limit of normal will be
9	standardized, or a site can actually change
10	their upper limit of normal?
11	We talked about this on the phone
12	call, actually, that if a site changes their
13	upper limit of normal at will, they can
14	dramatically change their assessment.
15	The comment is, all of this
16	comparison is again against administrative
17	data. You haven't, as Sana pointed out, your
18	comparison does not include any model that was
19	developed on clinical characteristics other
20	than what you've captured in the
21	administrative data.
22	DR. MCNAMARA: Right. Well,

	Page 213
1	regarding the troponin, yes, the troponins
2	will be on the troponin upper limit on
3	normal will be determined based upon the assay
4	that a hospital uses.
5	Can a hospital report whatever
6	upper limit of troponin they want to? They
7	can, but I suppose anybody could do that on
8	any measure. They could change the blood
9	pressures and everything they want to in a
10	medical record.
11	But each assay, as you know,
12	should have an upper limit of normal and to be
13	able to apply that to be able to use troponin
14	across the different sites that it should be
15	like that.
16	As far as the value, as Susannah
17	mentioned, there's been many other models out
18	there certainly on the individual level. And
19	there was one actually on the ARG data set
20	that we used many of the same risk factors
21	involved. And our C statistic is generally
22	very good and is in line with all the other

	Page 214
1	ones.
2	We didn't use all the elements
3	that they had due to this criteria, you know,
4	history of peripheral vascular disease, for
5	instance.
6	On certain levels, it should be an
7	easy thing. You would think the patient
8	either has it or doesn't. But as you probably
9	all know how well that's recorded, how well a
10	physician assesses whether somebody has
11	peripheral vascular disease or not can be done
12	a lot more reliably in a clinical registry
13	where, you know, they have specific criteria,
14	but how much of that works in a day-to-day
15	clinical practice can be very different.
16	So, the short answer is that it
17	operates reasonably well compared to other
18	risk models. And as Susannah says, the main
19	issue on the hospital level we feel that it
20	we're confident that it's functioning well
21	enough.
22	DR. KOTTKE: Other discussion.

i	
	Page 215
1	Tom, are you still Tom James, are you
2	okay. Are we ready to vote on reliability?
3	Looks like we're ready to vote on reliability.
4	MS. LUONG: The timer starts now
5	for reliability voting. One is high, two is
6	moderate, three is low and four is
7	insufficient.
8	(Voting.)
9	MS. LUONG: All right. Two voted
10	for high for reliability, 13 for moderate,
11	four for low and two for insufficient.
12	DR. KOTTKE: Validity.
13	MS. MITCHELL: So, in terms of
14	validity testing, the developer indicated both
15	critical data elements and performance measure
16	scores were tested during this process.
17	We talked a lot about validity
18	already, to be honest with you. It was
19	demonstrated in terms of applying the
20	claims-based model versus the
21	eMeasure-specific model correlation
22	coefficient of 0.86. We saw the pictures on

Page 216 1 Page 28, I believe. And then in terms of the C 2 statistic relative to the five risk factors it 3 was 0.78. And, again, that was considered 4 acceptable. So, any other comments about 5 6 validity? DR. KOTTKE: Other comments? 7 Seeing none, let's vote on validity. 8 MS. LUONG: The timer starts now. 9 10 One for high, two for moderate, three for low and four for insufficient. 11 (Voting.) 12 13 MS. LUONG: Four voted high, 14 moderate, three low, and one insufficient. 14 DR. KOTTKE: Feasibility. 15 16 MS. MITCHELL: So, we've also been 17 talking about this as well. By and large, all the data that's been discussed today can be 18 routinely collected and delivered through care 19 20 except for this troponin issue. Interestingly, the EHR survey that 21 you guys did which we have not talked about 22
	Page 217
1	suggested that the data could be captured
2	manually. Just how feasible that is across
3	the board is a whole other question, I think,
4	but it's possible. It's a possibility issue.
5	And so, I think overall the
6	feasibility of capturing the elements that you
7	described needed for this model seem quite
8	reasonable.
9	DR. KOTTKE: Other discussion?
10	Seeing no other oh, Reva.
11	DR. WINKLER: I just want to make a
12	comment about the feasibility assessment that
13	is part of eMeasure evaluation. And that is
14	really looking up front during measure
15	development on the feasibility of collecting
16	data elements and having them be present in a
17	standardized fashion across.
18	And so, this is sort of one of the
19	earliest uses of it. And, in fact, they got
20	there before NQF did the work we did on
21	feasibility assessment last year, but they
22	essentially ended up in the same place.

	Page 218
1	And so, that feasibility
2	assessment is something we expect to see as a
3	large part of eMeasure evaluations as we see
4	new eMeasures coming down the road.
5	DR. KOTTKE: Any further
6	discussion? Seeing no further discussion,
7	let's vote on feasibility.
8	MS. LUONG: The timer for
9	feasibility starts now. One for high, two for
10	moderate, three for low and four for
11	insufficient.
12	(Voting.)
13	MS. LUONG: For feasibility, ten
14	voted high and 12 voted for moderate.
15	DR. KOTTKE: Usability and use.
16	MS. MITCHELL: The measure is
17	currently not being publicly reported, but my
18	understanding is that CMS may consider
19	including it in future IQI programs.
20	DR. KOTTKE: Any further oh,
21	Henry has a comment.
22	DR. TING: A question. So, you

1	
	Page 219
1	know, a 30-day RSMR has been publicly reported
2	part of value-based purchasing developed by
3	your team.
4	Is this measure potentially it's
5	the same measure almost except using different
6	models to adjust clinically adjust for
7	mortality.
8	Is the intent of this measure to
9	replace the other measure, or are we going to
10	have two measures looking at the exact same
11	thing with different models, one from claims,
12	one from a clinical registry? It's just a
13	question.
14	MS. HAN: Your question is whether
15	CMS will implement two measure simultaneously,
16	or will select one?
17	DR. TING: Part of it is NQF. So,
18	we approve this measure.
19	MS. HAN: Yes.
20	DR. TING: It's exactly the same
21	measure as the other one, which is a
22	claims-based RSMR that's actually part of

	Page 220
1	value-based purchasing.
2	So, we approve this measure. This
3	is the same measure except using a different
4	model clinical registry adjusted.
5	So, I mean, is the intent to have
6	how do we feel about having two exactly the
7	same measures looking at the same outcome for
8	the same population of patients, and how is,
9	you know, NQF and CMS thinking about this?
10	MS. HAN: Okay. Well, CMS is
11	developing and continues developing these EHR
12	measures. Especially outcomes in and the
13	goal is that in the future we would like to
14	move from claim-based measure to the EHR
15	measures. And that's our goal.
16	DR. WINKLER: Yeah, I think we
17	realize that we're in a transitional phase.
18	And so, certainly we are seeing within our
19	portfolio measures that are often pretty much
20	the same measure, one EHR-based and one that's
21	some other data source and we'll live with
22	that duality for a while.

1	
	Page 221
1	But at some point I think we will
2	want to either, you know, it will be one or
3	the other and I think that we will always have
4	some claims-based measures, some, you know,
5	eMeasures.
6	But for right now as we're in
7	transition, you know, this is the very first
8	eMeasure that's an outcome measure. And so,
9	we're moving into, you know, relatively
10	unchartered waters to understand, but we
11	certainly, I think, have the support of
12	everyone wanting to continue this development
13	and push forward.
14	DR. KOTTKE: Thank you. Any
15	further comment? Seeing no further comment,
16	let's vote on oh.
17	DR. HOLLANDER: So, if we're trying
18	to standardize everything and make it
19	reproducible, then I don't understand why you
20	wouldn't just take what the FDA approved as
21	the manufacturer's 99th percentile for each
22	assay.

	Page 222
1	There's only, you know, 10 or 15
2	of them on the market and just plug that in at
3	each institution and do the math rather than
4	let each institution pick a somewhat arbitrary
5	cutoff.
6	And I know that's not what's
7	proposed right now, but I would urge you to go
8	back and relook at that because I just think
9	it's a more standard, reliable, reproducible
10	way to measure the troponins.
11	And then as assays change, I mean,
12	right now the FDA testing for troponin is
13	unbelievable to define what the 99th
14	percentile of normal is.
15	So, it's in the package insert.
16	It seems easy to take that and you know that's
17	the most accurate value you could get to
18	compare across institutions, because it's the
19	same assay across institutions using that
20	assay.
21	DR. MCNAMARA: Right. No, I think
22	that's a great idea. I mean, I would look at

	Page 223
1	this in terms of the measure says to normalize
2	the troponin obtained to the upper limit of
3	normal at that hospital.
4	And if you want to define the
5	measure obtained at the upper limit of normal
6	at that hospital, will be the hospital just
7	puts in which assay they use and there will be
8	a standardized set of upper limit of normals
9	from the implementation, I think that's fine.
10	That, I think, is well within both
11	the spirit and the functionality of this
12	measure. So, I think that that could be a
13	very good idea.
14	DR. KOTTKE: Further comment?
15	Seeing no further comment, let's vote on
16	usability and use.
17	MS. LUONG: The timer starts now
18	for voting. One for high, two for moderate,
19	three for low and four for insufficient
20	information.
21	(Voting.)
22	(Pause in the proceedings.)

Page 224 1 MR. KOTTKE: George, you have 22 seconds. 2 3 (Laughter.) MS. LUONG: For usability and use, 4 eight voted high, 11 for moderate and two for 5 low. 6 DR. KOTTKE: Any further discussion 7 before we have final vote up or down? Seeing 8 9 no movement, we'll vote for approval or 10 endorsement or not. 11 MS. LUONG: The timer starts now. One for yes and two for no for endorsement. 12 13 (Voting.) MS. LUONG: 21 voted yes, and one 14 voted no for endorsement. 15 16 DR. WINKLER: Thank you very much. 17 DR. KOTTKE: Thank you. Thank you. Time for public comment. 18 MS. TIGHE: Operator, if you can 19 20 check and see if anyone on the line has a 21 comment and anyone in the room? 22 THE OPERATOR: Okay. To make a

```
Page 225
 1
      public comment, please press star then the
      number one.
 2
                  There are no public comments from
 3
      the phone lines.
 4
                  MS. TIGHE: And none in the room.
 5
      And we are right at the lunch break, 12:15
 6
 7
      exactly.
 8
                  DR. WINKLER: Just as you're going
 9
      to lunch, we know Henry is leaving relatively
10
      early.
11
                  Anybody else? When are you
      leaving, Michael?
12
13
                  Okay. When you say "after lunch,"
      are you saying 12:30? Because we do have to
14
      worry about our quorum.
15
16
                  Okay. All righty. Lunch is
17
      ready.
                  (Whereupon, the proceedings went
18
      off the record as 12:13 p.m. for a lunch
19
      recess and went back on the record at 12:44
20
21
     p.m.)
22
```

Page 226 1 AFTERNOON SESSION 2 12:44 p.m. 3 DR. KOTTKE: So, we're discussing Measure 2455, Heart Failure: Post-Discharge 4 Appointment for Heart Failure Patients. 5 Jason Spangler and Tom James are 6 7 the discussants, but the we will ask the American College of Cardiology representatives 8 9 to give us a brief description. (Comment off mic.) 10 DR. KOTTKE: 2458 has been 11 withdrawn. No? They didn't withdraw it 12 13 because of you. So, you don't have to 14 apologize. Okay. Go ahead, please. 15 DR. PINA: I'm Ileana Pina. 16 I'm a heart failure transplant cardiologist and 17 18 associate chief of cardiology at Albert Einstein, Montefiore New York. 19 20 Hello, Sana. How are you? And I've been asked by the 21 American College of Cardiology to talk about 22

1	
	Page 227
1	the Post-Discharge Appointment for Heart
2	Failure Patients measure. I was on the
3	original Performance Measures Committee for
4	PCPI.
5	In 2002, Stephen Jencks, which
6	many of you know, published a paper in the New
7	England Journal sort of alerting the country
8	that 20 percent of patients with heart failure
9	who had been admitted for a decompensation of
10	heart failure were coming back within 30 days
11	with tremendous variabilities in states and
12	tremendous variabilities even within a state.
13	But in that same paper when he
14	linked it to the administrative Medicare data,
15	he reported that almost 50 percent of the
16	patients were never seen by a provider within
17	30 days. And yet, we continue to lower our
18	length of stay.
19	If you look at the Europeans, the
20	Europeans who have a much longer length of
21	stay, have a better 30-day readmission. So,
22	whether it's omission or commission, it's

Page 228 1 actually a fact. Get With the Guidelines has been 2 collecting data on this for guite a long time. 3 And we actually had a paper that was chaired 4 by Hernandez from Duke that showed that the 5 hospitals there weren't that many of them 6 there was about 35 percent that actually had 7 a seven to 10-day clinic. But the patients 8 who did attend a seven to 10-day clinic had a 9 10 significantly lower rate of readmission. 11 That 20 percent that Stephen Jencks is actually we knew about this 12 13 earlier from another registry called ADHERE that we had been collecting. So, that's sort 14 of the clinical reasons for it. 15 16 DR. KOTTKE: Thank you. 17 Jason. DR. SPANGLER: Thanks. 18 I thought that was a great description. I mean, this is 19 20 basically a readmission measure looking at readmission in a different way. 21 It's a

22 process measure at the facility level.

	Page 229
1	My biggest issue, and we'll go
2	through obviously everything else, but my
3	biggest issue actually was about the evidence,
4	because of the evidence that's provided and
5	what we're looking at.
6	And I know and it may be
7	technicalities and this came up, you know, in
8	our workgroup call, but having an actual
9	appointment, scheduling an appointment and
10	what happens at the appointment are very
11	different things.
12	And what I don't see as evidence
13	that scheduling appointments changes anything,
14	because we don't necessarily know even if they
15	have the appointment.
16	We know that there is, you know,
17	there is evidence and they provided the
18	Cochrane data around post-discharge, you know,
19	a lot of post-discharge management including
20	scheduling, you know, can change things.
21	And even the evidence around from
22	the guidelines was not very strong evidence

	Page 230
1	and it was only based on, you know, basically
2	two studies, but it was kind of I would even
3	that say, you know, but that was actually
4	having a follow-up appointment and it was, you
5	know, even the wording are reasonable things
6	to do.
7	So, my biggest thing was that
8	was with the evidence. And I know during our
9	workgroup some people kind of disagreed with
10	that and thought, you know, it wasn't strong
11	evidence, but there was evidence for this.
12	So, you know, I don't know if you
13	want to address that, but that was kind of my
14	biggest concern.
15	DR. PINA: No, I'd be happy to
16	address that. I can tell you the data around
17	the country is that for every five patients
18	that actually get the appointment, three show
19	up and two do not. And the main reasons at
20	least at our place, is transportation.
21	But without a measure, what has
22	been going on is that the patients are told,

	Page 231
1	call this number on Monday, make your
2	appointment.
3	And if you think that, you know,
4	just putting it in the chart and not making
5	sure that they're there, if you don't even
6	write it in the chart, it's certainly not
7	going to happen.
8	And, first of all, finding out who
9	is going to do that follow-up? Because that's
10	equally important. Who's going to do that
11	10-day, seven-day follow-up?
12	So, I fully agree with you that
13	writing it in the chart is good, but not
14	sufficient. You would want to see the actual
15	schedule and the patient actually attending,
16	but we haven't done much of this at all.
17	So, this would be, to me, a first
18	step to really get people to think about it
19	and do it before the patient goes home.
20	DR. KOTTKE: Thanks. Other
21	discussions? Sana.
22	DR. AL-KHATIB: The only thing that

	Page 232
1	I would point out is to remind ourselves as a
2	committee of the discussion that we had with
3	regard to referral, you know, for rehab, to a
4	rehab program.
5	Because the same we raise the
6	same concerns, the same arguments, but then we
7	ended up, you know, agreeing that there is
8	still value in doing that. And I just want to
9	caution us against holding this measure to a
10	higher standard than the referral for rehab.
11	DR. SPANGLER: Because it's my
12	measure, I want to hold it to a higher
13	standard.
14	(Laughter.)
15	DR. SPANGLER: Just kidding. No, I
16	agree, I mean, and not just the rehab. I
17	thought this conversation has come up
18	several times with several measures about, you
19	know.
20	And that's why I think having the
21	algorithm in the chart that I think NQF calls
22	for about how this leads to the, you know,

Page 233 1 sometimes it's not as clear, but I agree with 2 you. 3 DR. KOTTKE: Tom. DR. JAMES: As the second on this 4 one, I can say that the concept I believe is 5 a very valid one. And I think the evidence is 6 there for having the readmission 7 or for the follow-up appointment. 8 9 This is very similar to what's 10 going the measure that we have in mental 11 health for follow-up efforts. Psychiatric hospitalization that has clearly demonstrated 12 13 a reduction in readmission. This is what goes on in the ACOs. 14 That was part of the Brookings ACO development 15 that demonstrated the same kind of anomaly. 16 17 The problem here, and this is what I'd like to get your thoughts on this, is that 18 the ACC recommendations indicates that people 19 with heart failure should be seen within seven 20 21 to 10 days, but there is no time frame listed within this. 22

Ĩ	
	Page 234
1	This could be an appointment three
2	months from now, and that, I think, is the
3	problem. This is not like a good care
4	coordination measure that NQF is also pushing,
5	until we can input time frames.
6	DR. PINA: Right. So, again, I can
7	tell you what I've seen in my place is that in
8	the electronic health record you must have the
9	date of the appointment and it must be given
10	to the patient before they walk out the door.
11	As a matter of fact, if the
12	patient is going home on a Friday, I charge my
13	house staff for them to make the appointment
14	on Monday morning if they can't get into the
15	clinic schedule and call that patient Monday
16	morning.
17	So, I agree with you, but it has
18	to be documented in the chart with a date so
19	that we can actually calculate.
20	You're right. Three months from
21	now isn't going to help anybody.
22	DR. KOTTKE: So, in the measure, is

	Page 235
1	there a I don't see any okay.
2	DR. GEORGE: We've looked at this a
3	little bit in the stroke population and
4	several of our stroke hospitals did a small
5	pilot last year. Baseline data really low
6	rates of patients having appointments after
7	they leave the hospital and they did track
8	appointments kept both before and after.
9	And doing this process really can
10	make a difference in getting the patient to
11	follow up.
12	It's not easy, it takes a lot of
13	process change at the hospital level with
14	who's in charge of making these appointments,
15	but it does make a difference and I think you
16	have to start somewhere.
17	DR. KOTTKE: Ellen, and then Judd.
18	MS. HILLEGASS: And I wanted to
19	reiterate what Tom said. In the COPD
20	population, the same thing. It's actually
21	documented that by seeing the patient within
22	seven days, that made a difference in

	Page 236
1	rehospitalization.
2	They actually have a pilot where
3	they are sending RTs paid by the hospital to
4	go out within 48 hours to see the COPD
5	patients.
6	So, there's some pilots out there
7	for doing two. So, there is data in other
8	populations.
9	I'm not familiar with heart
10	failure whether it's seven days, but it does
11	work the same way.
12	DR. PINA: I have my own internal
13	data which I have not published yet. In our
14	seven to 10-day clinic, the readmission rate
15	is eight percent for the patients who actually
16	do show up and come back. And there's
17	actually a physiologic reason for the
18	worsening within two weeks.
19	What happens in a hospitalization
20	with heart failure is usually diuretics are
21	given. And if nothing else is done, I
22	guarantee you that patient will be back

	Page 237
1	because the neurohormonal cascade just takes
2	off.
3	In about two weeks they all become
4	avid absorbers and reabsorbers and now their
5	diuretics don't work anymore.
6	So, there's actually a physiologic
7	reason even for two weeks if they get worse,
8	they get worse within a week. It doesn't take
9	long.
10	DR. SPANGLER: So, is there a
11	reason why that wasn't put in the measure
12	itself like schedule within two weeks?
13	DR. PINA: Well, when we did the
14	measure, we weren't thinking necessarily about
15	the physiologic basis, but more of a process
16	of care of having that patient who was sick
17	enough, first of all, sick enough to be in the
18	hospital needs to be seen, you know.
19	We say seven to 10 days, because
20	we know physiologically that they start to get
21	worse.
22	DR. SPANGLER: But the measure

	Page 238
1	doesn't
2	DR. PINA: The measure doesn't talk
3	about the physiologic
4	DR. SPANGLER: No, I'm just saying
5	it doesn't talk about a date. Because the
6	guidelines say seven to 14, and you're saying
7	physiologically 14, I'm just wondering, well,
8	that seems to make sense.
9	DR. PINA: And of course it's going
10	to vary from patient to patient. Not every
11	patient is going to be the same like any COPD
12	or any stroke patient. There's going to be a
13	lot of variability.
14	DR. HOLLANDER: So, what I love
15	about this is you include observation. So,
16	it's not just hospital discharge. And so, I
17	think that's really important.
18	And I would say maybe you should
19	even think about including emergency
20	department visits, because we're talking about
21	care transitions for heart failure patients
22	and they only send 10 to 15 percent home from

1	
	Page 239
1	the emergency department. And the main reason
2	is that we can't do care coordination.
3	So, if you look at it and reframe
4	it as when they have an acute decompensation
5	which includes the ED, you need to schedule an
6	appointment with their, you know, heart
7	failure specialist or primary care provider
8	that would fit.
9	I know that's not in the measure
10	before us, but I just throw that out there to
11	think about it.
12	DR. PINA: As a matter of fact,
13	many of our clinical trials will use not just
14	a calendar date change of an inpatient
15	hospitalization, but a time in the ED where
16	the patient was, say, given an IV diuretic,
17	watched for a few hours and then sent out as
18	an event, as a heart failure event.
19	DR. KOTTKE: Further discussion?
20	So, are we ready oh, I'm sorry, Linda.
21	MS. BRIGGS: I just have a question
22	about the definition of "inpatient facility,"

	Page 240
1	because sometimes patients go to a subacute
2	facility.
3	And so, that patient would be seen
4	by someone in the subacute facility most
5	likely, but it still would be good to know if
6	that would be considered an inpatient facility
7	or not.
8	DR. PINA: I would favor
9	considering that, because that would be very
10	similar to an ED visit that doesn't get
11	admitted. That gets treated and gets sent
12	out.
13	And I think we are going to be
14	seeing more hospitals doing that, not actually
15	admitting the patients, just putting them
16	under the Medicare observation status and
17	sending them home.
18	MS. BRIGGS: Let me clarify what I
19	meant, actually, because I saw this in I
20	worked for a while as a hospitalist as part of
21	an internal medicine team.
22	And one of the things that would

i	
	Page 241
1	happen if someone wasn't able they were
2	admitted for heart failure and we were
3	concerned that they couldn't go home by
4	themselves or whatever.
5	We would then refer them from the
6	hospital then to subacute care. And they
7	might be there for however long their benefits
8	lasted. Maybe two weeks, maybe four. And
9	then the next thing we would see is they'd be
10	back in the hospital again, that they never
11	actually ended up being seen by somebody on
12	the other side of that.
13	So, if this is just inpatient
14	facility as in hospital admission or
15	observation status at a hospital, it wouldn't
16	necessarily capture those patients who move
17	then to another level of care and then out to
18	the outpatient area.
19	DR. KOTTKE: Further discussion on
20	evidence? Are we ready to vote on evidence?
21	(Pause.)
22	DR. KOTTKE: I think we're ready to

Page 242 1 vote on evidence. MS. LUONG: The timer starts now. 2 One is for high, two is for moderate, three is 3 for low, four is for insufficient evidence 4 with exception, and five is for insufficient 5 evidence. 6 (Pause.) 7 MS. LUONG: Can everyone just point 8 9 at me again? Okay. We lost one. 10 (Pause.) 11 MS. LUONG: So, three voted for high evidence, 13 for moderate, one for low 12 13 and one for insufficient evidence with 14 exception. DR. KOTTKE: Opportunity for 15 16 improvement. DR. SPANGLER: So I think this is 17 the first time we're talking about heart 18 failure, but similar to our previous 19 20 discussions, there is a performance gap. 21 They talk about -- there's a mean 22 of less than even as an improvement from the

i	
	Page 243
1	data from 2011-2012 that's still less than 50
2	percent of CHF patients on the post-discharge
3	scheduled follow-up appointments. So, there
4	is a big gap there.
5	Additionally, there are
6	disparities that exist across races. And
7	interestingly, I found out that there were
8	disparities between Medicare and Medicaid
9	patients as well. So, I think there's a high
10	performance gap.
11	DR. KOTTKE: Any further discussion
12	on performance gap? Let's vote on performance
13	gap.
14	MS. LUONG: The timer starts now.
15	And it's one for high, two for moderate, three
16	for low and four for insufficient.
17	(Pause.)
18	MS. LUONG: We have 17 for high and
19	one for moderate.
20	DR. KOTTKE: Priority.
21	DR. SPANGLER: So again, similar to
22	previous discussions, CHF leading cause of

1	
	Page 244
1	morbidity and mortality; reducing both of
2	those and readmissions has been a national
3	priority affected by this. And then for data
4	that they provide regarding costs, the costs
5	are pretty substantial. They noted \$30
6	billion annually, so I would say it's a high
7	priority.
8	DR. KOTTKE: Further discussion?
9	Tom.
10	DR. JAMES: And just to follow up
11	with what Jason said, yesterday it was
12	reported that heart failure readmissions are
13	the most costly readmission type for Medicaid.
14	This is also, as I think Jason is
15	saying, is part of the whole national quality
16	strategy on heart disease. This is a priority
17	measure.
18	DR. KOTTKE: Any further
19	discussion? Seeing no further discussion,
20	let's vote on priority.
21	MS. LUONG: The timer starts now.
22	One for high, two for moderate, three for low

Page 245 1 and four for insufficient. (Pause.) 2 3 MS. LUONG: I think we're supposed to have 19, so we're missing two. 4 Can everyone just point over to me, just to make 5 sure? 6 Yes, we have 23. 19 for high. 7 That's a hundred percent. 8 9 DR. KOTTKE: Scientific 10 acceptability and reliability. 11 DR. SPANGLER: So, the measure specifications are clearly defined. They have 12 13 a good calculation algorithm. I thought the exclusions and exceptions were well-detailed. 14 So, I think it's going to be implemented 15 16 consistently. 17 Talking about testing here as well? You know, they did empiric reliability 18 testing signal to noise and I thought the 19 20 results demonstrated high reliability. 21 DR. KOTTKE: Any further discussion? Seeing none, let's vote on - oh, 22

Page 246 1 sorry, Tom. DR. JAMES: Again, the issue with 2 reliability has to do with the absence of 3 having a hard time deadline as far as when an 4 appointment should be made. 5 This means in my estimation, this 6 is a low-bar measure. 7 DR. KOTTKE: Anybody else care to 8 9 comment on the open-endedness of the time 10 frame? 11 Seeing nobody who wants to, let's vote on reliability. 12 13 MS. LUONG: The timer for reliability starts now. One for high, two for 14 moderate, three for low and four for 15 insufficient. 16 17 (Pause.) MS. LUONG: Six voted for high, 11 18 for moderate and one for low. 19 20 DR. KOTTKE: Validity. 21 DR. SPANGLER: So, only face validity was done with three separate 22

1	
	Page 247
1	committees. The results showed a 69 percent
2	either agree or strongly agree that you can
3	distinguish between good and poor quality.
4	So, the highest would be a
5	moderate validity and I think it probably is
6	about moderate, but it could be higher than
7	that. So, that's the recommendation.
8	They mentioned - sorry. I just
9	want to note, there was a mention and maybe
10	I'm getting confused in terms of - there was
11	a mention of content validity in the
12	application, but they didn't produce any
13	results. They didn't demonstrate what that
14	was, so I didn't know if there was additional
15	validity they had done but didn't give the
16	results, or they were just referring to what
17	they had already done.
18	MR. CHIU: That was just referring
19	to what we've done. Basically, we considered
20	that, you know, the group experts creating the
21	measure and then reviewing it for the content
22	validity, but I think we already discussed

Page 248 1 that. We realize it's probably at best to be moderate. 2 3 DR. WINKLER: One comment on criteria for validity is the - whether the 4 specifications are consistent with the 5 evidence. And this is perhaps where your time 6 or lack thereof time and the specifications 7 8 may enter into criteria. 9 DR. KOTTKE: Anybody else need to 10 make a comment? Let's vote on validity. 11 MS. LUONG: The timer starts now for validity. One for high, two for moderate, 12 13 three for low and four for insufficient. 14 (Pause.) MS. LUONG: 15 voted for moderate 15 and four for low. 16 17 DR. KOTTKE: Feasibility. DR. SPANGLER: So the data is 18 collected through a registry, which is the Get 19 With the Guidelines Heart Failure Patient 20 21 Management Tool. So they describe kind of how much this is used. It seems to -22 I don't

	Page 249
1	have any experience with this, but it seems to
2	be something that is used pretty
3	substantially. And there's, you know, it's an
4	electronic form that's readily available.
5	So, I didn't see any concerns. I
6	thought there was a high feasibility.
7	DR. KOTTKE: Yes.
8	DR. PINA: It is the hospitals that
9	have Get With the Guidelines really use it a
10	lot not only to bring up sort of the water
11	rising that everybody is aware that we are
12	collecting this information, but they're
13	giving it back to the staff so that they can
14	see what they're actually doing comparing to
15	other hospitals like us. And then you can
16	actually if you win an award, you can actually
17	use that in advertising in your city as an
18	award for quality.
19	So, there's a lot of a lot of
20	bonuses for using Get With the Guidelines,
21	which the hospitals use. And by the time
22	they're in there, the numbers do go up.

	Page 250
1	DR. KOTTKE: Sana.
2	DR. AL-KHATIB: Just a quick
3	question. I'm actually very familiar with the
4	Get With the Guidelines Heart Failure
5	database, but what is the total number of
6	hospitals participating in this database now?
7	DR. PINA: I think it's about 541
8	distributed all over the country. Small
9	hospitals, big hospitals.
10	MS. MITCHELL: Was the intent for
11	this measure to be applied only to a Get With
12	the Guidelines hospital?
13	DR. PINA: No, I think this measure
14	should be applied all the way around. It's
15	just that because we've been collecting the
16	data so consistently, it's our best proof of
17	what can be done in a hospital.
18	If the hospital decides to do
19	quality, they may decide to do it some other
20	way. And we do have literature on this from
21	the H2H program of the ACC, that hospitals
22	that have three or four different tactics to

Page 251 lower their readmission rates whether a visit 1 or whether working with clinicians, the rates 2 3 dropped. So that getting involved, just 4 that alone, works. 5 MS. MITCHELL: And H2H is hospital 6 to home? 7 8 DR. PINA: H2H was hospital to 9 home, which was the ACC initiative with the 10 IHI. 11 DR. KOTTKE: Anybody have - need any other comment on feasibility? Seeing 12 13 none, let's vote on feasibility. MS. LUONG: The timer starts now. 14 One for high, two for moderate, three for low 15 and four for insufficient. 16 17 (Pause.) 18 MS. LUONG: Nine voted high and ten for moderate. 19 20 DR. KOTTKE: Usability and use. 21 DR. SPANGLER: So, the measure is 22 currently used in two programs. Both with Get

1	
	Page 252
1	With the Guidelines, one the heart failure and
2	I think what you described in the heart
3	failure recognition program.
4	It's not publicly reported, but
5	there are plans for public reporting
6	incorporation into CMS' PQRS program.
7	My only concern is that no time
8	frame was given for when that was going to be
9	done. I'd be pretty confident it probably is
10	going to occur within six years, which I think
11	is what is called for, but it would be nice to
12	actually have a time frame.
13	DR. PINA: So, the Joint Commission
14	has a certification for heart failure for
15	hospitals. And in order to get that
16	certification, the hospital has to prove that
17	they have entered into a quality program like
18	Get With the Guidelines and that they have an
19	award. So already, the bar is raised.
20	DR. KOTTKE: Further discussion?
21	Seeing no action you don't need to feel the
22	need to comment, do you, even though your name
Page 253 1 is called. (Laughter.) 2 3 DR. KOTTKE: Let's vote on usability and use. 4 MS. LUONG: The timer starts now. 5 One for high, two for moderate, three for low 6 and four for insufficient information. 7 8 (Pause.) 9 MS. LUONG: Ten voted for high for 10 usability and use, and nine for moderate. 11 DR. KOTTKE: Any further discussion before we take a final vote? 12 13 Tom. DR. JAMES: Just to try to 14 reiterate it again that while this may be one 15 that we want to allow in now, this is such a 16 17 low-bar measure and does need to be harmonized with the care coordination measures and this 18 and normally ACC is out in front, but I 19 think we're lagging on this one. I just don't 20 21 want you to be embarrassed. (Laughter.) 22

	Page 254
1	DR. KOTTKE: You want to embarrass
2	them up front.
3	I would agree with Tom that I'm a
4	little surprised about the lack of pace, but
5	I think you'll probably fix that.
6	DR. SPANGLER: Yes. I would just
7	also kind of reiterate what Tom is saying
8	about the harmonization.
9	I mean, there's a bunch of
10	competing measures or possibly competing
11	measures here and trying to make sure those
12	are all, you know, harmonized would be ideal.
13	DR. KOTTKE: So, final vote. Yes
14	or no.
15	MS. LUONG: The timer starts now.
16	One for yes and two for no for NQF
17	endorsement.
18	(Pause.)
19	MS. LUONG: Thank you. 18 voted
20	yes for endorsement. One no.
21	DR. KOTTKE: Okay. Thank you very
22	much. We do have - you mentioned competing

	Page 255
1	measures. Do we really have any?
2	DR. WINKLER: Not I mean, there
3	are other measures around heart failure, not
4	so much around appointments.
5	And so, there are some care
6	coordination measures in terms of follow-up
7	after hospitalization and -
8	DR. SPANGLER: Not necessarily
9	competing, but definitely kind of
10	harmonization, making sure there's not overlap
11	or anything like that.
12	DR. PINA: Yes, most of the CMS
13	measures up to recently have included what's
14	done in hospital to the patient. In other
15	words, the EF measure, the ACE inhibitor
16	given, et cetera.
17	Care coordination is a super
18	important measure, I think. The majority of
19	patients out there with heart failure are
20	unfortunately not seen by us, the heart
21	failure community. They're primarily seen in
22	primary care practices, where the whole team

Page 256 1 approach may just not be available to these practitioners. So this is really a whole 2 3 change in mentality. DR. SPANGLER: I'm curious, and 4 maybe Jensen, you're the best person to answer 5 this, but has there been a consideration by 6 ACC of a composite heart failure measure 7 similar to like - because it seems, that 8 9 actually to me seems to be something that 10 would be easier done. 11 (Laughter.) DR. PINA: It certainly makes sense 12 13 because now we have enough of the little pieces that we can probably put a composite 14 together. 15 16 When we were doing the performance 17 measures, we didn't think at that point that we had enough information to really go out. 18 And you'll see it in the next one coming out, 19 20 too. 21 MS. DeLONG: On this measure, I didn't really hear any killer comments. 22 And

	Page 257
1	yet, somebody voted against it. It would be
2	helpful to me if I had all the reasons out
3	there before I vote.
4	MS. HILLEGASS: This is a little
5	bit off the topic, but in the sense of I
6	really liked this because it said prior to
7	discharge and appointment. And the cardiac
8	rehab one talks about referral, and I didn't
9	like referral. I wondered if there's any way
10	- I know we can't change them, if we could
11	have, on the post-inpatient, an appointment.
12	Instead of checking a box for
13	referral and checking a box for counseling,
14	you will have had to talk to them about
15	cardiac rehab if you've made an appointment
16	with a cardiac rehab. And I that's what I
17	really like about this. I had no problems
18	with this whatsoever, but the referral to me
19	just seems like just out there, but maybe
20	that's just me.
21	DR. KOTTKE: Thank you. 0521.
22	DR. WINKLER: Do we have someone

	Page 258
1	from CMS, a measure developer for 0521?
2	MS. DEITZ: Yes, this is Deborah
3	Deitz. I'm a nurse researcher with Abt
4	Associates. Hi. And we've been the
5	contractor helping CMS with this measure.
6	MS. GALLAGHER: Deb, hi. This is
7	Caroline Gallagher. I am the lead at CMS for
8	the Home Health Quality Reporting as well, but
9	I'm going to let Deb take the lead on this
10	discussion.
11	MR. HITTEL: And David Hittel from
12	University of Colorado is also on the line, or
13	also part of the team.
14	DR. WINKLER: Great. Thanks very
15	much.
16	Deb, why don't you give us a brief
17	introduction to the measure?
18	MS. DEITZ: Okay. This is heart
19	failure symptoms addressed. And it's a
20	process measure designed to reduce the need
21	for urgent care and readmissions for heart
22	failure patients who are in the home health

Page 259 1 setting. And the idea is that by early 2 identification of heart failure symptoms and 3 coordination with physicians and other 4 providers to intervene if the patient is 5 experiencing heart failure exacerbation, we 6 can reduce the readmissions. 7 This measure has been endorsed by 8 9 NQF and reported on Medicare's home health 10 compare website since 2011. As it's currently 11 specified, it assesses whether the clinician addressed the patient's symptoms of heart 12 13 failure, if the patient is exhibiting symptoms of heart failure. 14 We have proposed to revise this 15 measure at this time so that agencies will now 16 17 be held accountable for assessing heart failure symptoms in all patients with a 18 diagnosis of heart failure, not just ones who 19 showed symptoms of heart failure and that they 20 21 address those symptoms when they're present. In addition, there's one other 22

	Page 260
1	change. The measure now applies to both
2	short-term and long-term home healthcare
3	episodes. In the past, the long-term home
4	healthcare episodes were excluded. And now,
5	they're no longer excluded.
6	I think Acumen, who has been doing
7	the a lot of the statistical analysis
8	conducted some testing to ensure that removing
9	that long-term episode exclusion doesn't
10	distort the results of the measure. The mean
11	agency performance stays pretty much the same
12	as a result of the change. And also, removing
13	that long-term episode exclusion increased the
14	number of agencies eligible for reporting the
15	measure.
16	So, I think that pretty much gives
17	you an overview of where we're at.
18	MS. GEORGE: Thank you. Mark.
19	MR. VALENTINE: Yes. This is an
20	existing process that's been happening for
21	been going on for the last five years.
22	There's 888 or 8,800 home health agencies

	Page 261
1	that are currently using this.
2	There are no studies, though, that
3	show the use of this process specifically,
4	that the outcomes are impacted, but the
5	measure ties directly to the consensus-based
6	guidelines. There is no evidence of QCC
7	included. The highest possible rating would
8	most likely be a moderate.
9	The developer does site guidelines
10	from the Heart Failure Society specific to
11	patients and family education for self-care
12	and the recognition of heart failure symptoms
13	when they call the provider.
14	And the developer does not include
15	any guidelines for clinical assessment or
16	failure symptoms.
17	So, you know, the goal is really
18	to provide this assessment using the OASIS
19	tool. But at the same time, making sure that
20	the patients, they'll go into the acute
21	setting.
22	So, they're being assessed, then

	Page 262
1	cared for from an outpatient perspective and
2	not into an acute care setting perspective and
3	it's over a long period of time.
4	DR. GEORGE: Any comments?
5	Judd.
6	DR. HOLLANDER: Yeah, maybe I'm
7	missing this, but I'm kind of unenthused about
8	this one.
9	(Laughter.)
10	DR. HOLLANDER: I mean, I
11	understand the importance of the problem.
12	Don't get me wrong, but it's a relatively
13	narrow difference between the 75th and 25th
14	percentile.
15	MR. VALENTINE: Right.
16	DR. HOLLANDER: And it's about
17	assessing symptoms and then doing appropriate
18	care.
19	MR. VALENTINE: Doing something
20	about it.
21	DR. HOLLANDER: I don't know what
22	appropriate care is. To me, if I'm sending a

I	
	Page 263
1	provider into the home, I want one thing. I
2	want them to keep that patient out of the
3	hospital.
4	MR. VALENTINE: Right.
5	DR. HOLLANDER: And so, this is too
6	vague for me. I want to know of the percent
7	of time they go into the home, what percent do
8	they end up sending the patient to the
9	hospital, you know, or can they really keep
10	the patient out of the hospital.
11	Because if they just go there,
12	record a bunch of symptoms, give somebody a
13	dose of lasix and send them to the hospital,
14	they'll meet this measure, but they haven't
15	done anything for the patient.
16	And so, I'm not sure I see how
17	this is helpful to measure it. There has to
18	be an intervention that occurs as a result of
19	that home visit that keeps somebody from
20	getting worse. And I don't see that embedded
21	in here.
22	And I don't see any evidence such

	Page 264
1	as documenting you have signs and symptoms and
2	giving you an extra dose of lasix or saying,
3	don't eat salt, which might actually meet this
4	improves outcomes.
5	DR. GEORGE: Liz.
6	MS. DeLONG: (Speaking off mic.)
7	THE REPORTER: Microphone, please.
8	MS. DeLONG: Sorry. It says that
9	the number of home health visits in the
10	numerator statement that were assessed for
11	symptoms of heart failure and appropriate
12	actions were taken when the patient exhibited
13	symptoms or heart failure for heart failure.
14	I don't I don't understand the
15	denominator, actually, but it claims when
16	appropriate actions were taken. Whether
17	that's specific, I don't know.
18	MS. COOK: Would you like us to
19	clarify the types of actions that are
20	documented by the OASIS tool?
21	DR. GEORGE: Please.
22	MS. COOK: Sure. This is Keziah

	Page 265
1	Cook from Acumen. The item on the OASIS tool
2	that the numerator of this measure is captured
3	using is called Heart Failure Follow-Up.
4	And there's a screening question
5	that identifies any patients with symptoms of
6	heart failure.
7	Patients identified as having
8	symptoms, the home health staff is also asked
9	to indicate what action was taken.
10	The actions they can choose are no
11	action taken, which would result in failing
12	this measure, or they can indicate the
13	patient's physician or other primary care
14	practitioner was contacted the same day, the
15	patient was advised to get emergency
16	treatment, the home health agency implemented
17	the physician-ordered patient-specific
18	parameters for treatment, they provided
19	patient education or other clinical
20	interventions, or they obtained a change in
21	care plan order.
22	So, for instance, increased

1	
	Page 266
1	monitoring, a change in the visit frequency,
2	orders for Telehealth or so forth.
3	So, those are the that's the
4	level of specificity that the OASIS tool
5	documents the type of action taken by the home
6	health agency.
7	For the purposes of this measure,
8	taking any of those actions is considered to
9	meet the denominator of the measure, whereas
10	taking no action in response to the symptoms
11	or failing to identify that a patient with
12	heart failure had symptoms at all, failing to
13	assess the patient results in failing the
14	measure.
15	DR. GEORGE: So, assessment is
16	required, as well as the action; is that
17	right?
18	MS. COOK: That's right.
19	DR. GEORGE: Judd.
20	DR. HOLLANDER: So, it allows both
21	ends of the spectrum to be a positive result.
22	Calling the doctor and then doing nothing

	Page 267
1	would count, or sending the patient to the
2	emergency department, which is exactly what
3	we're trying to avoid, would count.
4	So, if all you have to do is like
5	contact somebody and do something at either
6	end of the spectrum, we're not really solving
7	the problem though.
8	The problem is we want to improve
9	home care, and we're not necessarily doing
10	that because we're sending patients back to
11	the hospital or leaving them at home doing
12	nothing different. And both of those meet the
13	criteria in this measure.
14	So, you know, I guess my
15	perspective is not changed after hearing
16	what's included in the OASIS tool, because it
17	includes effectively everything besides
18	ignoring the patient.
19	DR. GEORGE: Sana.
20	DR. AL-KHATIB: I just have a quick
21	question. I actually share the concerns that
22	Judd just mentioned, but I also have a

	Page 268
1	question because I'm having difficulty
2	visualizing how this will be, you know, will
3	work in terms of, I mean, is this a database
4	that we're talking about that captures all the
5	home health encounters within a health system
6	or how is this going to work in terms of like
7	what are the who are the participants and
8	how many people are we capturing through the
9	system that you are proposing?
10	Sorry. I mean, having reviewed
11	all these measures, now some of these measures
12	are blending together especially when it comes
13	to the source of data.
14	MS. COOK: Sure. This is Keziah
15	from Acumen again. I'm happy to clarify on
16	that point.
17	This home health measure and is
18	based on the OASIS assessment. OASIS is
19	required for all home health patients who are
20	receiving care covered by Medicare or
21	Medicaid. So, it's part of the conditions of
22	participation in the Medicare program. So,

1 2 3	Page 269 this is a mandatory assessment. It's conducted at the start of
2	-
	It's conducted at the start of
3	
5	care and again at patient discharge or
4	transfer.
5	And specifically for this measure
6	the patient is eligible for the measure in
7	terms of those patients with a diagnosis of
8	heart failure are identified based on the
9	initial assessment, and then whether or not
10	the patient was assessed and interventions
11	appropriate actions taken is assessed based on
12	the end-of-care, the discharge or transfer
13	OASIS assessment.
14	So, this measure is currently
15	being collected. Has been collected since
16	2010 for all home health patients whose care
17	is covered by Medicare or Medicaid.
18	DR. GEORGE: Liz.
19	MS. DeLONG: So, I still don't
20	understand who the population is in the
21	denominator, because the denominator statement
22	says the number of home health episodes of

	Page 270
1	care ending with a discharge or transfer to
2	inpatient facility.
3	Does "discharge" mean discharged
4	from home health care? I don't understand the
5	terminology. Sorry.
6	MS. COOK: Right. Okay. And our
7	apologies. I know this is not as specific to
8	the setting.
9	So, a patient can exit home health
10	in a couple of different ways. They can be
11	discharged to the community, which usually
12	means they're either no longer home or they no
13	longer have a need for skilled care in their
14	home. So, they would remain in their home,
15	but they are no longer receiving home health
16	services. So, that's considered a discharge
17	to the community.
18	They can also be discharged to an
19	inpatient setting such as a skilled nursing
20	facility or a hospital.
21	And then finally there is an OASIS
22	assessment type for a transfer to an inpatient

	Page 271
1	facility. And this assessment type is
2	conducted when there's an expectation that the
3	patient will be returning home and will resume
4	home health care once they return home.
5	So, the patients in the
6	denominator of this measure are all home
7	health patients with a diagnosis of heart
8	failure or symptoms of heart failure whose
9	home health episode ends during a rolling
10	12-month reporting period.
11	DR. GEORGE: Tom.
12	DR. JAMES: Just to put this into
13	some other context, this is a measure that I
14	believe is part of or would be part of the
15	nursing home assessment on the Medicare
16	webpage. Home health, yes.
17	And, frankly, there are very few
18	measures out there. And yet, patients when
19	they're being discharged from the hospital
20	should be given a choice of three separate
21	home health agencies from which to choose.
22	And having some reliable measures that are

	Page 272
1	based in evidence could help them make better
2	choices than which one has the highest
3	alphabet letter.
4	So, there's a real reason for
5	this, but by the same token I am concerned
6	about the level of evidence here. I'd like to
7	see a tighter measure.
8	DR. GEORGE: Any other comments or
9	discussion on the evidence?
10	Linda.
11	MS. BRIGGS: I'm still having
12	trouble as Liz was with the denominator here,
13	because basically it's talking about the
14	episode of home health care ending in either
15	discharge or transfer to an inpatient
16	facility.
17	So, it kind of, to me, it's like,
18	okay, are these people that ended up in the
19	hospital and now we're looking back at them?
20	Is that what we're looking at?
21	MS. COOK: And you know what? I'm
22	sorry. I think I think probably our

Page 273 1 sentence structure is a little confusing there. 2 They are episodes that either end 3 in discharge that can be discharged to the 4 community, or can be discharged to an 5 inpatient facility, or they end in transfer. 6 So, it's actually all home health 7 8 episodes that end via any means other than the patient's death at home. 9 10 DR. VIDOVICH: I'm just asking for 11 clarification. It says "endorsement maintenance." So, this had been previously 12 endorsed, this measure? 13 MS. COOK: That's right. 14 Yes. DR. VIDOVICH: So, then 15 so, this 16 has been endorsed as is, right? DR. WINKLER: Well, not as is. 17 Actually, they've made significant revisions 18 to the measure for this particular evaluation 19 20 to enlarge the denominator for all patients with heart failure. 21 Previously it was just the 22

	Page 274
1	patients with heart failure with symptoms.
2	So, they are revising as part of the
3	maintenance process. But this measure, yes,
4	has been endorsed by NQF for quite a few
5	years.
6	DR. VIDOVICH: With the same
7	wording symptoms assessed and addressed,
8	right, which we have a little bit of a problem
9	writing.
10	DR. WINKLER: I'm sorry?
11	MS. COOK: The previous title, I
12	believe, was Heart Failure Symptoms Addressed
13	as our denominator expansion was to also
14	require an assessment of symptoms.
15	DR. VIDOVICH: Okay.
16	MS. COOK: Previously, if a home
17	health agency failed to identify that a
18	patient had heart failure symptoms, that
19	patient was not included in the measure and we
20	felt that was a shortcoming.
21	DR. GEORGE: Leslie.
22	DR. CHO: So, does the measure

Page 275 1 developer have any data that doing this measure has improved patients' outcome somehow 2 3 in the last four years? MS. COOK: You know what? I think 4 what we can say is that as agencies became 5 more comfortable with the OASIS, the 6 instrument, the overall performance on this 7 measure did increase somewhat. 8 9 That was also part of why it 10 seemed important to expand the denominator to 11 include both addressing symptoms and also assessing symptoms. 12 13 DR. CHO: I appreciate that the yeah, it was surveyed, but I want to know it 14 improved patients' outcome. Like, were did 15 you have these patients' heart failure 16 17 symptoms assessed more and did that translate into less rehospitalization or whatever? 18 You know what I mean? 19 I would like to 20 it's all good 21 and fine for us to assess these symptoms, but I want to know what they led to. And you have 22

Page 276 1 four years of data now. MS. COOK: Sure. So, that's not 2 something that's really feasible directly with 3 the OASIS data, you know. 4 What we have seen is that there 5 has been a fairly stable trend in terms of 6 hospitalization and ED use rates. 7 8 The other thing we've seen, though, is that the actual rate of patients 9 10 with heart failure at home health agencies has 11 declined over the time period. I believe there was and, Deb, 12 13 Deb Deitz, if you're able to jump in here, I believe there were some changes in the home 14 health payment system that may have changed 15 when home health agencies identified patients 16 as having heart failure. 17 So, the reason why we're not able 18 to conclusively say that over this time period 19 20 conducting the assessment and addressing of 21 symptoms led to a change in outcomes, is we don't know that our population of patients has 22

Page 277 1 been stable at that time. There is some evidence to suggest 2 3 that the patients identified as having heart failure currently the heart failure likely 4 represents a more significant component of 5 their care needs than patients who could have 6 been identified having heart failure back in 7 2010. 8 9 DR. AL-KHATIB: So, I completely 10 agree with 11 MS. COOK: Yeah, we see a trend as the number of patients with heart failure in 12 13 home health drops a bit. We see roughly stability in the rate of emergency room use or 14 in the rate of hospitalization, but it's just 15 hard to determine if we're really comparing 16 17 apples to apples there. DR. AL-KHATIB: Well, so I 18 completely agree with the comment that was 19 20 made by Leslie that, you know, we really need 21 to have some data on the impact of the 22 performance measures.

Page 278 1 And if you don't have that in place assuming that this gets endorsed, I 2 don't know what the outcome of this measure 3 will be today, but if it gets endorsed, I 4 think you need to have a plan in place as to 5 how you intend to study the impact of this 6 7 measure on patient outcomes. 8 DR. GEORGE: Any further 9 discussion? All right. We'll vote on the 10 evidence. 11 MS. LUONG: The timer starts now for voting. One is for high, two is for 12 13 moderate, three is for low, four is for insufficient evidence with exception, and five 14 is for insufficient evidence. 15 16 (Voting.) 17 (Pause in the proceedings.) MS. LUANG: So, for evidence, four 18 voted moderate, nine for low, one for 19 20 insufficient evidence with exception, and six for insufficient evidence. 21 22 MS. TIGHE: So, the measure did not

	Page 279
1	meet the importance criteria of the
2	Subcriterion 1a for evidence. Thank you
3	everyone from CMS who joined us for that
4	measure.
5	And then moving on, it's the last
6	measure of the day, 2450, the ACC measure.
7	DR. KOTTKE: Okay. While the ACC
8	comes back, it's 2450, Heart Failure: Symptom
9	and Activity Assessment.
10	Primary Discussant is Joel Marrs
11	and secondary discussant is Mladen Vidovich.
12	MS. TIGHE: And we did receive an
13	email request. There seems to have been an
14	after-lunch slump. So, if you can just lean
15	in a little bit more and speak up into your
16	microphones, people on the phone are having
17	trouble hearing.
18	DR. KOTTKE: Okay. Welcome again.
19	DR. PINA: Thank you again for
20	letting us make this presentation.
21	So, this measure combines symptom
22	and activity assessment and it's something

	Page 280
1	that we really pained over.
2	You heard this when we had our
3	phone conference a couple weeks ago when we
4	were doing the performance measures, because
5	activity is absolutely directly related to
6	prognosis.
7	And it would be wonderful if we
8	could put everybody on the treadmill and do a
9	cardiopulmonary test and get their actual
10	prognosis right off of their VO2, but nobody
11	is going to do that.
12	So, we have to ratchet it down
13	some and we said, okay, well, what about a
14	questionnaire?
15	And we have some wonderful
16	instruments that I use all the time in my
17	clinic, but the primary care practitioners
18	many times don't even know that it exists.
19	So, we have to start somewhere to
20	get physicians to think about activity level
21	in the heart failure patients, which is
22	directly related to mortality.

	Page 281
1	And of course the New York Heart
2	class takes into consideration the symptoms
3	and the activity level. The two sort of go
4	together. And it's a classification that
5	everybody is aware of.
6	They're not writing them down in
7	the charts. I know that for a fact, because
8	I look at charts all the time, but and it is
9	highly subjective.
10	However, when you look at the
11	literature, there is a breakdown of patients
12	with Class 4 by description who have a 50
13	percent mortality in six months. Patients who
14	are Class 3 are below that, and one or two are
15	below that.
16	So, it has value in that it's
17	getting the physician to think about the
18	symptoms as it relates to activity level and
19	then putting that in the prognostic category
20	where it belongs.
21	And so, we came up without getting
22	again, it's one of these got to start

1

	Page 282
1	somewhere, because they're not really thinking
2	about it and they're not documenting it.
3	MS. MARRS: All right. So, to
4	start off with the evidence assessment, there
5	was no QQC submitted. And so, highest level
6	could be moderate.
7	And a lot of the evidence
8	background is driven by poor recommendations
9	both in ACCF AHA guidelines, as well as HFSA
10	guidelines was kind of a primary driver for
11	evidence
12	DR. VIDOVICH: My comment would be
13	this is dissimilar to the measure we discussed
14	yesterday for indications for PCI. I think
15	it's an important part of documentation to
16	have in the chart.
17	DR. KOTTKE: Judd.
18	DR. HOLLANDER: So, I guess my
19	question is how this changes anything. So, I
20	think from a patient-centered approach it's
21	nice to address the patient's symptoms and try
22	and improve them, but maybe the last thing I

1	
	Page 283
1	need is another prognostic tool.
2	I mean, we have BNP, we have LV
3	function, we have troponin. And now if the
4	sails for this is symptoms helps with
5	prognosis, I don't know that I need it unless
6	you're going to tell me that if I use Drug A
7	or Drug B or do cardiac rehab it's going to
8	change their outcome.
9	DR. PINA: So, yeah. You're
10	absolutely correct. You don't need another
11	prognostic tool, but you don't have the
12	perfect prognostic tool, because pro BNP in
13	many instances has a lot of prognosis.
14	But if you're in the clinic, you
15	may not have that pro BNP for prognosis where
16	an activity assessment it's pretty easy to do
17	within your history.
18	The second thing is that if the
19	patient is truly Class 3 or 4, you would go to
20	another level of drug. You may think about a
21	device where you've now cataloged that patient
22	as a different New York Heart class or refer

1	
	Page 284
1	that patient earlier to a specialist or to
2	advanced cardiac therapies care.
3	So, it does much more than just
4	say, oh, okay, here's my other prognostic
5	tool. We haven't got the perfect prognostic
6	tool. But if I could put them on the
7	treadmill, I'd give them the prognostic tool
8	except you can't do that on everybody.
9	DR. KOTTKE: Yes, Sana.
10	DR. AL-KHATIB: Yeah, I completely
11	agree with that comment especially as an
12	electrophysiologist looking at patients with
13	heart failure trying to understand what their,
14	you know, level of heart failure symptoms and
15	functional capacity is.
16	It's very critical for me
17	sometimes to get some more objective data, if
18	you will, to decide do they need a cardiac
19	resynchronization therapy, what, you know, if
20	they get cardiac resynchronization therapy,
21	are they actually responding? Is there
22	anything that we could do to optimize their

	Page 285
1	response? So, certainly there are a lot of
2	applications there clinically.
3	The one question that I want to
4	ask you is in terms of like looking at the
5	quantitative evaluation of someone's, you
6	know, level of activity and their symptoms, I
7	didn't see anywhere here, and please correct
8	me if I'm wrong, as to what tests you would
9	count in terms of, you know, what tools, what
10	tests would count or would any test or tool
11	that any clinician, you know, count.
12	DR. PINA: But as I said, the
13	clinicians normally aren't doing any type of
14	testing in their office.
15	Certainly if a six-minute walk
16	were documented on the chart, I'd be quite
17	happy with it because it's a simple test done
18	in the office and it's very inexpensive.
19	If somebody gave the patient a
20	questionnaire like the Minnesota Living With
21	Heart Failure or the Kansas City, which is a
22	very low patient burden, it takes eight

	Page 286
1	minutes to fill out, that would make me very
2	happy because I would have domains of
3	Leslie, you know this of activity and of
4	symptoms altogether in one questionnaire.
5	But the physicians are not doing
6	that and we would love for them to do that.
7	So, to me, this is the first step and that's
8	how the Performance Measures Committee
9	discussed it. We have to start somewhere to
10	get people to note down and to think about the
11	activity of that patient.
12	DR. KOTTKE: Jason, did you have
13	something?
14	DR. SPANGLER: I just had a
15	follow-up on that. Are you worried though
16	without listing any type of tool that there
17	are going to be poor tools used?
18	And there may be documentation,
19	but it may not be good documentation.
20	DR. PINA: So, by it's very nature,
21	New York Heart Class is highly subjective,
22	because it's based on the patient's assessment

	Page 287
1	of what they think they can do, which is not
2	often, as you know, correct, and our
3	assessment of their assessment.
4	However, as bad as it is, when you
5	start to look at clinical trials the numbers
6	do kind of break down.
7	I'm not afraid that they're going
8	to use other tools, because right now they're
9	doing nothing.
10	And in the eight minutes that they
11	have to see the patients, this may be the best
12	we can expect right now, you know, as the time
13	with the patient keeps shortening, you know.
14	And again in the care standards,
15	you know, coordinated care measures, this is
16	perfect for the same reason.
17	MR. CHIU: If I can just add
18	something really quickly, you know, in our
19	measure algorithm this is used in Pinnacle
20	outpatient Hughes and many others, but the New
21	York one is definitely the predominant one if
22	there's anything documented.

ĺ	
	Page 288
1	But simply any tool currently
2	that's constructed can be so long as it's
3	embedded, but there is another Minnesota one.
4	There's a few others that we've actually
5	listed.
6	It isn't in this description here,
7	but in the details I believe it is listed as
8	realizing the New York Heart Class is
9	probably the predominant one if anybody
10	documents it.
11	DR. KOTTKE: Joe, and then Ellen.
12	DR. CLEVELAND: Yeah, I really just
13	want to make a comment to amplify what Sana
14	said, which I really think that while this may
15	not be perfect to start, as we start looking
16	towards trying to figure out who is going to
17	need advance therapies whether it be
18	transplant beds, other things like that,
19	cardiac resynchronization, we've got to start
20	somewhere with some activity level because it
21	does correlate, I think.
22	And I think the body of evidence
1	
----	--
	Page 289
1	here suggests that's robust enough. And so,
2	I think that there is precedent for trying to
3	establish at least some marker.
4	MS. HILLEGASS: And I wanted to say
5	that there's very strong evidence with the
6	six-minute walk for multiple disabilities from
7	COPD, to heart failure, to LVRS, to transplant
8	and there's criteria.
9	Now, it does take a while. So,
10	the other thing that we're using in therapy is
11	we're using gait speed. And gait speed is
12	highly correlated with function. And gait
13	speed takes a maximum of two minutes.
14	And we're using gait speed across
15	the board. There's so much data on gait speed
16	out now besides six-minute walk that I would
17	highly recommend you look at these kind of
18	functional tests.
19	DR. KOTTKE: Yeah, there's a very
20	interesting BMJ paper. The title is something
21	like Outwalking the Grim Reaper. It's very
22	close to that that if you can't walk a mile in

1	
	Page 290
1	half an hour, you're going to die.
2	But my question is, I mean, we
3	say, well, a six-minute walk only, you know,
4	but a six-minute walk probably really takes
5	ten minutes in an eight-minute visit.
6	Is this designed for cardiology
7	groups or is it designed for primary care? My
8	primary care colleagues tell me that on
9	average they have to deal with seven and a
10	half topics in ten minutes. And, you know,
11	you're going two minutes is allotted.
12	And what about what about
13	patient desire? I mean, I'm just a general
14	cardiologist, but I see a lot of old patients
15	who are pretty satisfied not being able to do
16	much.
17	And I think a big question is, are
18	you dissatisfied with what you can do? I
19	don't want to ride a double century even if
20	somebody thinks I ought to be able to.
21	DR. PINA: But that's the
22	difference between quality of life and

i	
	Page 291
1	functional assessment. So, they may be
2	functioning at a New York Heart Class 3, but
3	be perfectly comfortable with it.
4	So, that's where, great, if we
5	have the quality of life instrument, we would
6	have that piece of information in there, but
7	we don't.
8	DR. KOTTKE: Yeah, Ellen.
9	MS. HILLEGASS: Just to go back to
10	the gait speed or the six-minute walk, the
11	gait speed could be done by another staff
12	personnel.
13	And Barry Make out of Denver
14	Jewish gave a great presentation to docs at a
15	Chest meeting and said, look, look at your
16	patient. Can they stand up out of the chair?
17	If they can't get up, they're not going to be
18	active, A.
19	And then he said; B, look at how
20	they walk. How slow are they versus so, you
21	may not have a specific gait speed, but you
22	might say to yourself and that's not going

	Page 292
1	to take you six minutes or eight minutes.
2	Just ask them to stand up, and
3	then ask them to just take a little bit of
4	walk and that's what we're talking about
5	basically. That's what the physicians need to
6	be doing.
7	And if they eyeball that they are
8	not able to stand up, then they aren't going
9	to be active. And if they can stand up, but
10	they're just barely beating the grim reaper,
11	as you said, then that's another one. Then
12	you need to refer these people or realize that
13	these are the people that are going to be
14	rehospitalized.
15	And there's very good data coming
16	out about this as far as rehospitalization and
17	gait speed.
18	DR. KOTTKE: Well, that's true, but
19	are they avoidable rehospitalizations?
20	Tom and Liz.
21	DR. JAMES: Two things real
22	quickly. One is to follow up on exactly what

1	
	Page 293
1	you said, and that is ask if there is a
2	parallel patient-reported outcomes measure
3	that's in the works or is being considered.
4	Second thing just being a country
5	primary doctor, you know, who doesn't have
6	access to all that fancy equipment where you
7	can get your stuff done, I walk patients in
8	the hallway. You get a lot of information
9	while you're doing that.
10	I learned this from the
11	orthopedists. It's about time I learned it
12	from the cardiologists, too. There is a lot
13	of information just from listening and that is
14	much more of a primary care type of measure
15	that we don't have that much of for heart
16	assessments in primary care cardiologists have
17	a ton of.
18	DR. PINA: I still walk them in the
19	hallways. Matter of fact, I won't let them go
20	into the exam room so that I can watch them
21	walk into the exam room and get on the table.
22	I find out a lot about that simple yeah.

	Page 294
1	DR. KOTTKE: Liz.
2	MS. DeLONG: So, for clarification,
3	is this any patient with existing heart
4	failure? Because my worry has always been
5	unintended consequences.
6	The patient comes in with an acute
7	problem that is not a heart failure problem.
8	And you're using your ten minutes to have the
9	patient walk instead of treating the problem.
10	DR. PINA: Right. So, this is for
11	patients either in their initial evaluation
12	for heart failure and in every follow-up
13	appointment for heart failure.
14	Is that not correct, Jensen?
15	DR. KOTTKE: Sana.
16	DR. AL-KHATIB: Just two questions.
17	The first question is for you, Jensen.
18	Did I hear you correctly that you
19	said that an assessment of the New York Heart
20	Association class would count, would fulfill
21	this measure?
22	MR. CHIU: That is correct.

	Page 295
1	DR. AL-KHATIB: Because to me that
2	makes it a bit less appealing because of the
3	very well-stated concerns about how subjective
4	the New York Heart Association Class I would
5	want to shoot higher, you know, for something
6	that's more objective that's going to tell me
7	more than the New York Heart Association
8	Class.
9	DR. PINA: Sana, we spent about
10	three hours discussing this very thing at the
11	performance measures meeting and we were not
12	very enthusiastic that if we put something
13	else in there they would do it, because even
14	now the New York Heart Class is missing from
15	most of the charts that I see. So, something
16	as basic as that is just not even being
17	recorded.
18	And the other benefit to this, by
19	the way, is if you're in a multi-specialty
20	group or multiple physicians of the same
21	specialty who see the patient sequentially, if
22	I see a New York Heart Class 3 that a

Page 296 1 colleague wrote down, I know what that patient looked like at the last visit. 2 3 So, it's important for patient-centered follow-up. 4 DR. AL-KHATIB: And then the second 5 question I have for you in terms of 6 implementation, are you expecting the 7 healthcare provider to make this assessment 8 9 every time they see the heart failure patient 10 even if the like they just assessed the 11 patient two weeks ago, nothing has changed. Could they then document that 12 13 nothing has changed, or do they need to go through the same especially of like 14 15 quantitative assessment? 16 DR. PINA: I expect the same at 17 every single visit. Because most of the times after you've talked to the patient and you do 18 the eyeball test, you know what it is. 19 20 MS. TIGHE: Sorry to interrupt. 21 Operator, if you could see if the AMA PCPI staff have an open line, they're colleagues of 22

Page 297 1 the developer, to make a comment. OPERATOR: So, we have Jamie's line 2 3 open. MS. JOUZA: Hi. Thank you. 4 Yes, this is Jamie Jouza. I was part of the 5 developer for the specifications for this 6 measure. And I just wanted to highlight that 7 the specifications actually list the four 8 9 tools that are included in this measure. 10 There is not the six-minute 11 walking test option to meet the numerator for this measure. 12 13 And I believe you would find within the measure, language of the numerator 14 statement that actually includes this as well. 15 So, there are a couple different 16 17 places within the measure documentation specifications that it details what would 18 sufficiently meet an assessment of the 19 symptoms and activities of heart failure. 20 MS. DeLONG: So, I just want to 21 clarify that, as written, the denominator says 22

	Page 298
1	that it's any patient age 18 or older with a
2	diagnosis of heart failure. And it doesn't
3	exclude those who aren't there for a heart
4	failure visit.
5	Sorry to be nitpicky, but that's
6	what the denominator says.
7	DR. PINA: No, I appreciate to be
8	nitpicky. I think that's why we're all here.
9	I think if the diagnosis appears anywhere in
10	that patient's history, someone should make
11	that assessment even if it's the fourth or the
12	fifth.
13	If you're talking to the patient
14	and they come in with a bellyache for
15	something totally different and the New York
16	Heart Class is two, that's fine. It's New
17	York Heart Class 2.
18	I think it should be documented
19	either way.
20	DR. KOTTKE: Further discussion? I
21	didn't see where those four what the four
22	acceptable tests were.

1	
	Page 299
1	Can somebody list those?
2	MS. JOUZA: Yes. So, it's in the
3	numerator and it includes the New York Heart
4	Association Class or completion of the Kansas
5	City Cardiomyopathy Questionnaire, Minnesota
6	Living with Heart Failure Questionnaire or
7	Chronic Heart Failure Questionnaire.
8	DR. KOTTKE: My concern with this,
9	it doesn't strike me as being very
10	patient-oriented. I mean, it doesn't ask how
11	satisfied are you with your current situation.
12	And, I mean, I ask my patients,
13	you know, has anything changed? Are you
14	stable? And if they say nothing has changed,
15	I'm happy.
16	Even though they are shuffling
17	down the hall with a walker, which they are,
18	I don't I don't stir the pot too deep.
19	DR. PINA: I think in reality we
20	need another measure somewhere along the way
21	that discusses health status, which is what
22	you're implying including the quality of life.

Page 300 1 But a true health status assessment I fully agree, because they are a 2 little bit different. 3 DR. KOTTKE: Leslie. 4 DR. CHO: I think, you know, this 5 is kind of like the Afib CHADS score, CHADS 6 Vasc score. You have to have something in the 7 chart to begin with. 8 9 And they might be happy with a 10 CHADS score of four. I don't know, but you 11 still need the CHADS score, I think, in the chart. 12 13 And I think for that purpose because it's a beginning to the heart-- you 14 know, the way we think about and treat and do 15 quality metrics. I still think it's a good 16 17 measure. DR. KOTTKE: Mladen. 18 DR. VIDOVICH: Yeah, I would add, I 19 20 mean, simply to what Leslie mentioned is these are these simplified classes like an ASA 21 22 airway classification or, you know, chest pain

Page 301 1 specification, Canadian. They're not great, but the 2 extremes work really well, you know, one and 3 four work well. Two and three there's always 4 some contention. People may not agree. 5 But as you said, it does help you. 6 7 And, you know, as an interventionialist, I ask about angina every 8 9 time and I document some sort of form, 10 episodes of angina, whatever. 11 So, I think it has tremendous value. It may be oversimplified, it may be 12 13 not perfect, but it's withstood the test of time for sure. 14 DR. KOTTKE: So, are we ready to 15 16 vote on evidence? Some people think so. 17 Okay. MS. LUONG: So, the timer for 18 evidence starts now. One for high, two for 19 moderate, three for low, four for insufficient 20 21 evidence with exception and five for insufficient evidence. 22

]	
	Page 302
1	(Voting.)
2	MS. LUONG: For evidence we have
3	one for high, 14 for moderate, three for low
4	and one for insufficient evidence.
5	DR. KOTTKE: Okay. Opportunity for
6	improvement.
7	MR. MARRS: All right. So, like
8	what was mentioned before, they used the
9	PINNACLE registry to evaluate performance
10	gaps.
11	And based on that, they looked at
12	2011-2012 data, about 1200 providers in the
13	PINNACLE registry. And just 36 percent one
14	year and 35 percent the second year were
15	actually meeting documentation standards for
16	one of those four either New York Heart
17	Association class, Kansas City, Minnesota or
18	the Heart Failure questionnaire form.
19	And so, pretty big performance gap
20	standpoint from a documentation standpoint
21	just in that registry itself.
22	From a disparity standpoint they

	Page 303
1	did look at different ethnicities and gender
2	and all those and there was no real disparity
3	that stuck out between any of the
4	subpopulations.
5	DR. KOTTKE: Other comments? We
6	will vote.
7	MS. LUONG: The voting starts now.
8	One for high, two for moderate, three for low
9	and four for insufficient.
10	(Voting.)
11	MS. LUONG: For performance gap, 16
12	voted high and three for moderate.
13	DR. KOTTKE: Priority.
14	MR. MARRS: I think based on the
15	conversation that we've had round this topic,
16	I think it shows that it is a high priority
17	that we do need a better way to assess or
18	better kind of accountability of documenting
19	some sort of assessment of clinical activity
20	or clinical system function.
21	And so, based on that, evaluate it
22	as a high priority.

i	
	Page 304
1	DR. KOTTKE: Further discussion?
2	Let's vote.
3	MS. LUONG: Voting starts now. One
4	for high, two for moderate, three for low and
5	four for insufficient.
6	(Voting.)
7	MS. LUONG: So, for high priority,
8	16 voted high, two for moderate and two for
9	low.
10	DR. KOTTKE: Scientific
11	acceptability and specifications and
12	reliability.
13	MR. MARRS: I think it was
14	clarified earlier that it is any visit not
15	necessarily just for heart failure itself.
16	Having a diagnosis of heart failure was in the
17	denominator and so I think that clarified
18	things a bit.
19	In regards to reliability, the
20	PINNACLE registry that they utilized, it is
21	only 1200 providers, about a half million
22	patients in that.

Page 305 1 And so, a fairly decent sample size to evaluate and so felt met reliability 2 standards there, but there was no necessarily 3 empiric testing of performance scores. 4 DR. KOTTKE: Further discussion? 5 MS. MITCHELL: I just have a 6 question on 7 DR. KOTTKE: Yes, ma'am. 8 9 MS. MITCHELL: Yes. So, in the 10 improved heart failure study it was made up of 11 167 offices, right? So, how many separate practices 12 13 were looked at using PINNACLE registry? Ι think you mentioned 1200 physicians, but I 14 15 don't have a sense of how many practices. 16 DR. PINA: I know they optimized 17 and improved data very well. I don't know how 18 many practices here. MR. MARRS: I thought it was in the 19 20 150 range, maybe. 21 DR. PINA: Maybe. DR. WINKLER: I just wanted to 22

Page 306 1 point out you mentioned no empiric reliability testing, but that's what this is, is a signal 2 to noise results with the reliability testing. 3 So, there is empiric testing in 4 the measure score. 5 MR. MARRS: Right. Yeah. Sorry, I 6 misquoted. So, yeah, it was 0.99. So, high 7 reliability score. 8 9 DR. KOTTKE: Okay. Any further 10 discussion? 11 DR. PINA: We're trying to find those numbers for you. 12 13 DR. KOTTKE: Seeing nobody who is asking for further discussion, let's vote on 14 reliability. 15 16 MS. LUONG: The timer starts now. 17 One for high, two for moderate, three for low and four for insufficient. 18 19 (Voting.) 20 MS. LUONG: For reliability, 11 21 voted high and nine for moderate. 22 DR. KOTTKE: Validity.

i	
	Page 307
1	MR. MARRS: The primary analysis
2	for validity was based on face validity of the
3	data from the PINNACLE registry.
4	DR. WINKLER: I think just to be
5	fair, you had raised a comment on the previous
6	measure about what do we know about the
7	impact. And that's a validity question.
8	And so, you know, what information
9	we have on this, because certainly that was a
10	big point I think Sana raised on the previous
11	measure. So, in all fairness, we want to hold
12	all the measures to the same standard.
13	So, if there's any information
14	about that, that would be important.
15	DR. KOTTKE: Anybody have any
16	questions? Liz.
17	MS. DeLONG: Was this measure
18	endorsed so that it's been in, I mean, the
19	other one had been endorsed and should have
20	reliability and validity.
21	DR. WINKLER: Okay. This one is a
22	new measure.

ĺ	
	Page 308
1	DR. KOTTKE: Any further comments
2	on validity? Ready to vote? Vote.
3	MS. LUONG: The timer starts now.
4	One for high, two for moderate, three for low
5	and four for insufficient.
6	(Voting.)
7	MS. LUONG: For validity, one voted
8	high, 16 for moderate, two for low and one for
9	insufficient.
10	DR. KOTTKE: Feasibility.
11	MR. MARRS: The main issue on
12	feasibility which came up on our conference
13	call as well was kind of just the standard
14	documentation piece in the medical record and
15	kind of standard extraction piece from a
16	consistency standpoint with, you know, many,
17	many different EHRs out there and trying to
18	have a standard process to abstract was the
19	main concern, I think, from a feasibility
20	standpoint.
21	DR. KOTTKE: Did feasibility of a
22	six-minute walk in an eight-minute visit come

1	
	Page 309
1	up?
2	MR. MARRS: I don't remember that
3	specifically being discussed.
4	DR. KOTTKE: Yes, sir.
5	DR. HOLLANDER: Along similar
6	lines, some of these surveys are not quick not
7	easy and not for the uneducated. And they
8	can't be done with the physician sitting at
9	the bedside telling them how to do it in that
10	time frame.
11	Handing it to them in the waiting
12	room, I'm not sure how well that works. And
13	so, I think New York Heart Association Class,
14	you know, it might be nice to have that
15	documented, but I don't think that's changing
16	the world, you know, as far as outcomes.
17	The other measures that are, I
18	believe, a little more patient-centered and
19	get to what they actually can do and more
20	useful, but I think there are potential
21	feasibility issues and then can you apply it
22	broadly within your practice.

Ĩ	
	Page 310
1	DR. KOTTKE: So, I have a question.
2	How many people would send the patient to the
3	cath lab if you thought they were Class 3, and
4	your colleague had written down Class 2, and
5	you asked the patient if anything had changed
6	and they said no?
7	Any other discussion? Sana.
8	DR. AL-KHATIB: Just a quick
9	question. Is there any outpatient-based heart
10	failure database or registry? I mean,
11	PINNACLE is not specific to heart failure and
12	you have wonderful databases capturing
13	inpatients, you know, heart failure patients
14	who are hospitalized.
15	Are there any databases in
16	existence or that are being plan designed for
17	outpatient heart failure patients?
18	DR. PINA: Right. So, the
19	optimized and the improved HF databases were
20	mentioned. Some of those have been truncated.
21	The Get With the Guidelines now
22	collects a 30-day tool to see where that

	Page 311
1	patient has been within 30 days.
2	I don't remember if we put in
3	there a six-minute walk or a KCCQ, but it's
4	certainly something I can take back and we may
5	think of modifying it.
6	Certainly on an EHR it's very easy
7	to put in a place for if a six-minute walk is
8	there, you check it. But it's not only check,
9	you have to have a number, you know. And the
10	same with an exercise test. You have to have
11	a number.
12	DR. GEORGE: Ileana, do you know if
13	or any if Joint Commission is looking to
14	develop an outpatient measure accreditation?
15	DR. PINA: As far as I know, no. I
16	mean, years ago CMS, who is here, had thought
17	about some outpatient measures, but it never
18	and the QIOs were handling them internally,
19	but nothing happened.
20	DR. KOTTKE: Further discussion?
21	Seeing no movement, let's vote on feasibility.
22	MS. LUONG: The timer starts now

	Page 312
1	for feasibility. One for high, two for
2	moderate, three for low and four for
3	insufficient.
4	(Voting.)
5	MS. LUONG: For feasibility, two
6	voted high, 12 for moderate and five for low.
7	DR. KOTTKE: Usability and use.
8	MR. MARRS: The main issues around
9	usability I think came up with the allowing
10	the four different measures to assess activity
11	level and clinical symptoms, I think, came
12	across as flexible, but also kind of a
13	limitation, I think, in usability from kind of
14	standardizing of how you're going to assess
15	patients across multiple providers.
16	DR. KOTTKE: How about use, prior
17	use, somebody using it outside of heart
18	failure clinics.
19	MR. MARRS: What was the question?
20	DR. KOTTKE: Is anybody using it
21	outside of heart failure clinics?
22	MR. MARRS: Not that I'm aware.

	Page 313
1	DR. KOTTKE: Is it being used?
2	That's a no.
3	Further discussions?
4	DR. SPANGLER: You know, public
5	reporting is also an issue. And this is a
6	little bit different because the assumption,
7	which I think is a good one, but just to keep
8	in mind is that PINNACLE is going to be a
9	qualified clinical data registry, you know,
10	within PQRS. And we'll probably know that in
11	the next few months, but, I mean, it should
12	most likely happen, but it's a possibility it
13	may not happen.
14	DR. KOTTKE: Further comments.
15	Let's vote on feasibility or usability and
16	use.
17	MS. LUONG: The timer starts now.
18	One for high, two for moderate, three for low
19	and four for insufficient information.
20	(Voting.)
21	MS. LUONG: For usability and use,
22	two voted high, 13 for moderate and five for

1

Neal R. Gross and Co., Inc. (202) 234-4433

Page 314 1 a low. DR. KOTTKE: Any other comments 2 3 before we vote to approve or endorse? DR. HOLLANDER: So, I just want to 4 sort of restate my comments from earlier 5 having, you know, tried to step back and 6 listen to the conversation. 7 8 So, I agree this is phenomenally important so that we can better understand how 9 10 to risk stratify patients. 11 I'm not sure that makes it a That makes it a research project 12 measure. 13 using the PINNACLE database. And so, my real issue with this, 14 it's hugely important, but it's not time as a 15 measure because we don't know what to do with 16 17 the information to change care. 18 And so, I'm, you know, in my head I'm having a hard time getting my hands around 19 20 what's important information and what actually should be a measure. 21 And so, I think I fall out on the 22

	Page 315
1	scientific side. I'd love to see the
2	publication. I'm not sure I want to report it
3	to get the data.
4	DR. CHO: Judd, Let me ask you a
5	question. So, let's say you are seeing a
6	patient continuously for heart failure. So,
7	the patient is coming in again and again for
8	heart failure.
9	You don't get the sort of activity
10	measures or whatnot and so you just kind of,
11	you know, like one day you look like your
12	fluid overloaded, next day you don't,
13	whatever, and you're kind of like, well, maybe
14	we'll give you another diuretic, we'll lower
15	this, we'll lower that without any objective
16	clinical assessment.
17	I mean, I think that's a measure
18	of poor quality of care, don't you?
19	DR. HOLLANDER: Well, I wouldn't
20	necessarily agree with that, but remember this
21	is a little bit about documentation.
22	And I think if the measure said

	Page 316
1	when I do the assessment, I sort of hate to
2	say it, I respond with something useful to
3	improve the care of the patient based on my
4	activity level assessment.
5	And if I don't get an activity
6	level assessment, that counts as a zero. Then
7	that would be a measure that ties to something
8	that's an outcome, but right now it's just
9	getting an activity level.
10	And there's no data that
11	formalizing the activity level leads to a
12	better intervention at that visit than saying,
13	are you doing better or are you doing worse.
14	DR. CHO: There's data out there
15	that if you have, you know, a poor activity,
16	your morbidity and mortality dramatically
17	changes.
18	And I agree that New York Heart
19	Association may not be one-to-one linked with
20	that, but currently under the current the
21	way we practice medicine, we don't have that
22	perfect tool.

i	
	Page 317
1	So, until we get there, things
2	like Kansas City and things like Minnesota
3	Heart and whatever, these are surrogate tools
4	for us to eventually get there.
5	DR. KOTTKE: Do we know that's
6	cause and effect?
7	DR. HOLLANDER: Yeah, that's what
8	I'm saying. So, do we know so, one side of
9	the coin, and I'm playing devil's advocate,
10	I'm not saying this is what I believe, is at
11	some point you're doing so crappy your
12	activity level is horrible. Your prognosis is
13	horrible.
14	Do I know that I can do something
15	to change your prognosis based on that
16	activity level, or is that, as Ileana said, a
17	prognostic tool that says, you know,
18	effectively you have Stage 4 cancer?
19	DR. PINA: Actually, if you're
20	using it correctly and somebody let's say was
21	Class 2 and now they're a Class 3, you should
22	be thinking about what is the next thing that

	Page 318
1	you need to do for that patient.
2	If the patient is an
3	African-American, then they qualify for a
4	vasodilator combination. If they haven't had
5	a CRT and their QRS is widened and they're a
6	Class 3, they definitely are candidates for
7	CRT.
8	If they are still symptomatic and
9	you haven't started them on an aldosterone
10	blockade, those are all for the Class 3
11	patients that we know improve symptoms,
12	improve outcomes, including hospitalizations
13	and mortality.
14	So, there is sort of the next
15	thing to do, which I think what's you're
16	getting to, appropriately so.
17	DR. HOLLANDER: So, I guess my
18	question summarizing that, I agree with all
19	that, but maybe this should be the next thing
20	that you need to document the care pathway is
21	right based on symptoms and maybe we don't
22	need a measure that's just based on symptoms.

i	
	Page 319
1	So, I'm just throwing it out there.
2	DR. KOTTKE: Joe, you're wagging
3	your head about something.
4	DR. CLEVELAND: Yeah, I think that
5	I support the idea of the measure, but I have
6	to agree with Judd's comments.
7	I think that maybe we're just not
8	there yet with what are evidence-based, i.e.,
9	is this really something that can be of
10	performance, or do we need to collect a little
11	more information first?
12	DR. AL-KHATIB: I think it would be
13	ideal to have data that show that if you
14	assess and you intervene, you improve patient
15	outcomes. We're not quite there.
16	But as clinicians, I think we all
17	know how often patients, you know, underplay,
18	if you will, their symptoms and they come to
19	you like, oh, yeah, I'm okay, I'm okay.
20	But if you have some sort of
21	objective assessment and that's the part that
22	really appeals to me, it makes you think,

	Page 320
1	well, what else could I be doing in terms of
2	optimizing their medications, in terms of
3	considering procedures like cardiac
4	resynchronization therapy.
5	And I can't tell you how many
6	times, you know, if I just go by what, you
7	know, the person who saw the patient first who
8	said, oh, the patient is okay, they're doing
9	fine, and I don't take the extra step of
10	saying, well, let me see if I can get a more
11	objective assessment of how fine they are.
12	I would have just not done
13	anything, but, you know, based on those
14	objective, you know, assessments and
15	interventions, you have the potential to
16	improve the quality of that patient greatly.
17	Yes, we need evidence, but I
18	definitely see value in this as a first step
19	toward doing that.
20	DR. WINKLER: I'm just a little bit
21	concerned. We've gotten through the whole
22	evaluation down to the last question and we're

	Page 321
1	going back and questioning the evidence.
2	So, I just would like you to, you
3	know, kind of tell me where you're at there.
4	DR. CHO: Well, I kind of think
5	it's kind of like the cardiac rehab referral
6	and enrollment.
7	You know how like optimistically I
8	hope that referral will improve enrollment.
9	Like this, I hope that by endorsing this, we
10	will improve patient quality of care for
11	heart failure patients.
12	It may be optimistic. I may just
13	need to go and, you know, go walk around and,
14	you know, have some realism, you know,
15	whatever, but I just hope that, you know,
16	measures like this are a step towards what I
17	hope to see later on, which is, you know,
18	asking the patient's quality assessment and
19	then, you know, rewarding physicians for good
20	quality delivered.
21	DR. VIDOVICH: See, and the way I
22	look at it is like we talked about the

1	
	Page 322
1	indication for PCI and AUC criteria.
2	I could hope also if we do
3	document that the FFR was 0.73, it will more
4	likely end up with appropriate PCI.
5	Or if you say it was, whatever,
6	daily angina, it's more likely that the
7	patient should receive a stent then if it's
8	really unstable, unchanged angina.
9	So, again, this indication is not
10	ideal either, but it seems that the PCI world
11	is maybe closer to this at AUC then the heart
12	failure work. So, it's a good step in the
13	right direction, but it's not perfect.
14	DR. KOTTKE: I don't think it's
15	like cardiac rehab, because it's irrefutable
16	that failure to refer to cardiac rehab is a
17	barrier to cardiac rehab.
18	And it's not irrefutable that
19	failure to write down class is a barrier to
20	good heart failure care.
21	And there is potential for harm,
22	you know, if you're taking six minutes of the

	Page 323
1	eight or ten-minute visit or whatever it is to
2	document this every time and you expect
3	primary care docs to do this, that and
4	patients do object to forms and we can say,
5	why don't you get the nurse to do it, but I
6	don't, I mean, at Health Partners we've got to
7	pay our nurses.
8	I mean, they're expensive, you
9	know. And they've got a lot of work to do.
10	And they, you know, come and punch you in the
11	eye when you give them too much work, you
12	know. They're not free.
13	DR. PINA: I disagree that the
14	patients mind doing this. We hand it to them
15	in the waiting room. We have the clerk at the
16	front desk hand it, because we don't want to
17	taint their assessment.
18	And it takes them eight minutes.
19	And I've been doing this for over ten years.
20	Haven't had anybody refuse, because we tell
21	them very clearly this is all about how you
22	feel. I'm interested in how you feel, period.

	Page 324
1	And they do it. And they fill it
2	out very well. So, I don't think that the
3	patients and the nurses don't do it. You
4	can't have the nurses do it, actually. It's
5	not the right
6	DR. HOLLANDER: I echo, you know,
7	that sort of anecdotal experience and have no
8	doubt your patients could do it at Montefiore,
9	but across town at Jacoby they probably can't.
10	DR. PINA: We actually see those
11	collected at Jacoby. Hate to tell you.
12	DR. KOTTKE: We have 80 different
13	languages spoken as our first language in St.
14	Paul.
15	Okay. Are we ready to vote oh,
16	no, no, no. Thomas. This is the last
17	DR. JAMES: Realizing that Dr.
18	Crouch is not here, I guess I'm the only
19	primary care doctor left and standing.
20	I just keep wondering what Osler
21	and Cushing would say about this measure.
22	There is a lot to physiology that comes from
Page 325 1 this kind of a physical assessment and I don't have the tools that you all as cardiologists 2 3 have, but I do have this. So, it may be who's being 4 measured, that definition of "clinician," but 5 I think this is this is something that I 6 could adjust my schedule to when I'm seeing 7 8 patients. 9 DR. KOTTKE: Go ahead and vote. 10 MS. LUONG: All right. The timer 11 starts now. Vote one for yes, and two for no. (Voting.) 12 13 MS. LUONG: 16 voted for yes, and three for no. And that concludes the voting 14 for today. Thank you, everyone. 15 16 DR. KOTTKE: Okay. Thank you, 17 everybody. We're done 35 minutes early. MS. TIGHE: We're not done. 18 19 (laughter.) 20 DR. KOTTKE: If Lindsey talks 21 quickly. MS. TIGHE: We do need to pause for 22

	Page 326
1	public and member comment. Operator, if you
2	could check if anyone on the phone has a
3	comment and
4	THE OPERATOR: At this time if you
5	would like to ask a question, please press
6	star and the number one.
7	THE OPERATOR: There are no public
8	comments from the phone.
9	MS. TIGHE: All right. Thank you,
10	operator.
11	DR. WINKLER: In terms of follow-up
12	activities, we will be putting these
13	recommendations together for a report to go
14	out for public comment.
15	We are talking about a follow-up
16	call May 5th to tidy up some of the things
17	that got left over from your conversation the
18	last two days. And that would go that would
19	be prior to this draft report we'll write.
20	The draft report is scheduled to
21	go out for comment the end of May. It's a
22	30-day comment period. We get comments from

i	
	Page 327
1	all sorts of folks and then we will meet with
2	you by conference call in July to respond to
3	those comments before they go to NQF's members
4	for voting and ultimately through CSAC and the
5	Board for final endorsement.
6	Now, in terms of the fact you're a
7	standing committee and we don't end things at
8	the end of that process, I can't we can't
9	give you time frame, but we have every
10	expectation that we will be reconvening you
11	probably early in 2015 most likely at an
12	in-person meeting.
13	However, as a standing committee,
14	there may be issues that come up. Requests
15	for ad hoc reviews of existing measures, you
16	know, those sorts of things that we may call
17	on you and need to schedule a call to ask for
18	your input and decision-making.
19	And that's really one of the
20	from our perspectives, one of the major
21	advantages of having a standing committee. We
22	can always go to you guys. You're there and

	Page 328
1	so, other things may come up that we just
2	don't know about right now.
3	So, there will be a series of
4	phone calls to finish this work up, as well as
5	we truly expect that we'll do a similar set of
6	measures early next year and at least
7	annually.
8	But if you notice, we only got
9	through 18 measures. And, you know, if we did
10	that every three years, we still wouldn't get
11	through the entire portfolio of 80 measures.
12	So, you know, we're working on the
13	best logistics to get through and keep the
14	portfolio updated and maintained over our
15	three-year time frame.
16	This one is one of the big
17	portfolios. It does have its challenges. So,
18	we really do appreciate all the effort you
19	have put in, the work and the time, and we
20	definitely will be in touch going forward.
21	Lindsey, anything from you?
22	MS. TIGHE: No.

Neal R. Gross and Co., Inc. (202) 234-4433

<u> </u>	ACC/PCI 120:9,13	189:13	145:16 179:8,9	127:16
\$30 244:5	121:6	achieved 94:14	184:19 197:10	admitted 9:3 11:11
\$300 171:9 174:4	acceleration 181:21	ACO 7:9 233:15	287:17 300:19	11:21 31:16,22
A&M 1:22	accept 29:16	ACOs 233:14	added 58:11 91:7	227:9 240:11
a.m 1:9 6:2 97:5,6	172:11 177:13	ACP 91:22	adding 19:16 20:4	241:2
AACVPR 101:16	acceptability 39:11	ACPR's 162:2	47:1,6 59:8	admitting 240:15
AACVPR/ACCF	68:8 72:13 117:6	action 31:10 59:3	addition 259:22	adopt 88:13
161:11	118:12 154:10	83:6 87:16 95:17	additional 63:22	adopted 86:11
AACVPR/ACCF	155:10 191:11,15	125:16 126:12	189:11 247:14	89:11
161:6	200:3 245:10	127:15 143:19	Additionally 243:5	advance 168:9
ability 29:21	304:11	185:1 187:6 191:3	address 70:11	288:17
164:12 189:12	acceptable 74:18	252:21 265:9,11	83:15 123:13	advanced 284:2
199:16 204:19	167:20 168:5	266:5,10,16	137:7 181:15	advantage 200:16
able 17:11 21:2	177:1,3 193:1	actionable 95:15	230:13,16 259:21	advantages 327:21
40:22 45:10 89:2	216:5 298:22	actions 157:7	282:21	advertising 249:17
91:19 164:7 169:3	accepted 19:13	264:12,16,19	addressed 4:21	advised 265:15
184:6 185:11	48:3 114:11	265:10 266:8	37:7 44:17 258:19	advocate 317:9
192:14 195:6	132:20	269:11	259:12 274:7,12	advocating 86:7
201:6 208:11	access 293:6	active 291:18 292:9	addresses 190:21	affect 32:17
213:13,13 241:1	ACCF 282:9	activities 297:20	addressing 68:17	Afib 300:6
276:13,18 290:15	accompanying	326:12	275:11 276:20	afraid 34:15 287:7
290:20 292:8	93:6	activity 5:10 279:9	adds 201:3	African-American
above-entitled 97:4	accomplish 165:7	279:22 280:5,20	adequate 113:21	318:3
absence 246:3	178:18	281:3,18 283:16	adequately 197:2	after-lunch 279:14
absolutely 113:2	accomplishing	285:6 286:3,11	Ades 104:6	age 24:14 185:16
135:11 280:5	137:3	288:20 303:19	ADHERE 228:13	188:18 198:19
283:10	accountability	312:10 315:9	adherence 7:7	298:1
absorbers 237:4	55:20 56:1 143:17	316:4,5,9,11,15	10:11,12,16 109:1	agencies 11:8
abstract 66:17	303:18	317:12,16	109:7	259:16 260:14,22
308:18	accountable 80:13	acts 90:14	Adjourn 5:17	271:21 275:5
abstracted 18:3	259:17	actual 39:10 196:6	adjust 197:2	276:10,16
abstracting 63:20	accounts 203:3	210:19 229:8	202:19 219:6,6	agency 260:11
Abt 3:6 258:3	accreditation	231:14 276:9	325:7	265:16 266:6
academic 92:7	311:14	280:9	adjusted 220:4	274:17
Academy 169:21	accuracy 206:13	Acumen 3:4 260:6	adjustment 185:15	agent 60:10
ACC 4:8,10,12,19	207:6	265:1 268:15	adjustments 65:7	aggregate 209:11
5:11 30:19 52:2	accurate 206:18	acute 4:13 31:13	administration	209:16
75:20 95:8,10	207:1,21 222:17	116:6 137:15	18:7	aggregated 14:21
117:17 125:11	accurately 77:1	147:20 183:10	administrative	39:13
128:21 157:12	78:19	196:3 203:10	17:5,8,21 18:10	aggregation 68:19
233:19 250:21	ACCVPR/ACC/	239:4 261:20	212:3,16,21	agnostic 66:7
251:9 253:19	161:21	262:2 294:6	227:14	ago 29:7 57:14
256:7 279:6,7	ACE 145:13 255:15	ad 327:15	admission 195:17	64:22 69:17 102:5
ACC's 162:1	ACE/ARB 45:3	adaptation 103:9	241:14	156:14 180:4
ACC/AHA 9:7	81:12,22	add 8:10 9:15 28:9	admissions 123:5	280:3 296:11
118:1	achieve 26:9 51:11	95:5 115:11	188:22 196:1	311:16
	91:20 130:7,16	116:13 143:2	admit 119:18	agree 28:8 29:12
	l ·	1	1	1

30:15 47:2 83:19	algorithm 24:6	amplify 288:13	88:19 121:16	243:3 255:4
83:20 88:5 107:22	35:11 78:3 89:2	analogy 64:13 80:7	213:7 225:11	appreciate 55:14
115:13 119:3	106:22 107:18,19	analyses 45:17	234:21 246:8	107:4 205:9
120:21 129:2,9	126:13 187:19	46:13 48:10	248:9 251:11	275:13 298:7
130:19 133:15	232:21 245:13	analysis 45:7,18	288:9 307:15	328:18
134:16 137:5	287:19	49:1 51:13,19	312:20 323:20	appreciation 171:9
145:11 151:6	alike 14:18	189:19 260:7	anymore 237:5	approach 50:11
157:6 166:17	all-cause 195:13	307:1	anytime 178:16	54:8,22 56:6
170:8 172:15	all-or-none 14:12	Analyst 2:19	anyway 15:11 82:5	72:20 102:11
173:9 178:3	14:14	anecdotal 324:7	122:2	201:14 256:1
197:16 203:13	allotted 290:11	anecdotally 24:16	APCVVR 118:1	282:20
231:12 232:16	allow 97:18 253:16	anectdotally 27:1	apologies 43:11	appropriate 7:16
233:1 234:17	allowing 50:14	angina 9:9 117:8	270:7	64:13 101:21
247:2,2 254:3	312:9	118:7 119:4,12,19	apologize 12:13	104:16 105:2
277:10,19 284:11	allows 266:20	120:19 147:21	109:20 226:14	139:5 262:17,22
300:2 301:5 314:8	Allred 4:13 100:8	149:6 150:1,9,14	apparently 60:17	264:11,16 269:11
315:20 316:18	alluded 95:13	150:18 151:8,11	93:5,7	322:4
318:18 319:6	203:18	151:12,19 152:12	appealing 295:2	appropriately
agreeing 232:7	alluding 52:2	152:12 154:15,20	appeals 319:22	318:16
agreement 72:20	alphabet 272:3	156:9 164:3,9,11	appears 161:7	approval 149:17
83:14 163:21	alternative 33:4	164:13,16 165:3,8	298:9	224:9
175:6	146:8	165:14,21 166:3,7	apples 277:17,17	approve 7:14,20
AHA 157:13 282:9	alternatively	166:12 167:7,15	applicable 24:8	8:9 61:5 141:16
ahead 8:18 24:21	141:12	167:19,19 170:3	79:15	141:19 167:14
55:11 100:17,20	altogether 286:4	172:9,12,12,12,14	application 43:5	219:18 220:2
109:18 111:17	AMA 296:21	173:10,14 176:21	247:12	314:3
120:18 139:8	America 171:4	177:7 178:7	applications 43:4	approved 7:3 89:1
140:3 226:15	American 2:4,9 3:4	181:22,22 182:6	285:2	149:11 221:20
325:9	3:5,9,10,12,15	182:12,12 301:8	applied 41:13	APRIL 1:6
aid 192:19	31:5 88:14 94:6	301:10 322:6,8	66:20 67:4 89:8	AQ 2:6
aim 184:2	94:21 101:7	anginal 165:4	197:16 250:11,14	AQA 85:15
airway 300:22	156:21 169:20	166:3 176:22	applies 194:7 260:1	AQA's 56:18
Al-Khatib 1:16	226:8,22	annually 244:6	apply 70:16 73:15	arbitrary 37:2
12:3,10 17:2 28:8	AmeriHealth 2:5	328:7	157:20 197:14	222:4
46:19 68:22 77:18	Amgen 2:14	anomaly 233:16	213:13 309:21	area 29:18 241:18
83:5 100:3,3	AMI 4:8,14 30:21	Anschutz 2:8	applying 7:9,13	areas 38:8
130:2 133:15	83:9 84:11 85:4	answer 138:7,13	66:7 126:13	ARG 185:2,7 186:7
168:6 169:1,7,13	88:19 135:18	146:17 192:2	215:19	213:19
205:9 231:22	136:13 184:10	201:9,15 214:16	appointment 4:19	argue 54:18 75:12
250:2 267:20	187:5,8 190:16	256:5	226:5 227:1 229:9	argued 132:3
277:9,18 284:10	196:4,8 209:17	answering 43:22	229:9,10,15 230:4	argument 47:10
294:16 295:1	amount 35:2 66:16	anticipate 149:9	230:18 231:2	arguments 232:6
296:5 310:8	75:13 102:17	186:8	233:8 234:1,9,13	arrival 4:5 8:21,22
319:12	117:22 128:21	anticoagulants	239:6 246:5 257:7	17:8 18:19 22:7
Albert 3:14 226:18	151:13 162:18,19	12:9	257:11,15 294:13	33:10 86:13 88:4
aldosterone 318:9	178:16,22 179:9	antiplatelet 7:7	appointments	89:22 208:3
alerting 227:7	amounts 118:19	anybody 17:14	229:13 235:6,8,14	artery 118:20

,				
166:8	262:17 275:12	attending 231:15	277:7 279:8 291:9	becoming 29:18
articles 103:8,21	assessment 5:11	attention 89:15	311:4 314:6 321:1	beds 288:18
104:20 106:11	44:21 69:22 70:20	329:4	background 23:11	bedside 309:9
108:2	81:3 194:4,10,14	Atul 85:16	23:21 106:12	beginning 100:15
articulated 50:22	212:14 217:12,21	AUC 322:1,11	282:8	300:14
ASA 300:21	218:2 261:15,18	audited 32:2	bad 16:21,21 88:2	behalf 90:14
ascertaining	266:15 268:18	auditing 83:12,13	287:4	behavior 132:17
195:19	269:1,9,13 270:22	127:16	ball 105:8	160:19 165:16
asked 127:8 162:19	271:1,15 274:14	author 206:8	balloon 22:10	behoove 62:16
226:21 265:8	276:20 279:9,22	automated 104:8	25:13 26:5,7 27:7	believe 26:20 33:16
310:5	282:4 283:16	192:16	29:8 84:17	36:12 54:20 71:2
asking 15:5 121:19	286:22 287:3,3	automatic 136:14	bar 52:15,20 60:1	124:5 128:8 129:8
141:9 159:14	291:1 294:19	automatically	64:14 85:11	216:1 233:5
160:12,13 166:5	296:8,15 297:19	137:20,21	252:19	271:14 274:12
180:13 273:10	298:11 300:2	available 41:11	barely 292:10	276:12,14 288:7
306:14 321:18	303:19 315:16	45:10 249:4 256:1	barrier 90:11 115:7	297:13 309:18
aspect 112:9	316:1,4,6 319:21	Avalere 2:10	115:8 322:17,19	317:10
184:12	320:11 321:18	average 290:9	barriers 115:6	bellyache 298:14
aspects 187:9	323:17 325:1	avid 237:4	Barry 291:13	belongs 129:4
aspirin 4:5 7:1 8:21	assessments 293:16	avoid 267:3	based 9:6,11 24:6	281:20
12:6 17:7 18:6,18	320:14	avoidable 292:19	28:14 39:10 41:16	benchmark 32:5
27:16 33:10,10	associate 226:18	award 249:16,18	43:16 53:22 75:8	benefit 42:9,17,19
34:17 42:20 54:12	associated 45:8	252:19	107:18,19,21	44:8 93:20 102:20
60:5 80:14 86:13	46:12 67:2 206:3	aware 28:22 156:15	117:17 120:7,8	105:22 106:6
88:3 89:22,22	Associates 3:6	249:11 281:5	172:18 213:3	121:8 144:13,20
141:5	258:4	312:22	230:1 268:18	151:1 295:18
assay 202:10,12,21	association 2:4,15	<u> </u>	269:8,11 272:1	benefits 102:18
204:9 213:3,11	3:9,11,16 93:12		286:22 302:11	103:3 133:10
221:22 222:19,20	93:15 101:7	B 25:4 62:19 71:9 209:15 283:7	303:14,21 307:2	144:16 165:17
223:7	294:20 295:4,7	209.13 285.7 291:19	316:3 317:15	241:7
assays 202:19	299:4 302:17	back 32:8 39:1 49:4	318:21,22 320:13	Bernheim 3:1
203:19 204:16	309:13 316:19	52:5 64:18 65:10	Baseline 235:5	183:22 197:19
222:11	assume 81:16 88:12	66:18 87:21 103:4	basic 295:16	207:9 210:16
assess 48:14 82:2	124:20 156:3,7	106:9 107:7 111:1	basically 13:14	211:15
170:1 209:11	169:5	125:7 127:1,6	121:5 132:10	best 61:13 62:16
266:13 275:21	assuming 83:22	131:21 132:3,5	150:12 151:16	134:14 193:16
303:17 312:10,14	278:2	146:16 156:22	162:6,14 170:15	202:18 248:1
319:14	assumption 313:6	158:8,13 165:12	171:7 228:20	250:16 256:5
assessed 4:21 81:20	astronomically	168:3 170:17	230:1 247:19	287:11 328:13
154:12 204:13 261:22 264:10	202:17 atrial 206:19 207:3	172:1 175:12	272:13 292:5	beta 90:1
		178:5 181:16	basis 32:6,21	better 46:5 62:4
269:10,11 274:7 275:17 296:10	208:5 attack 124:17	182:16 183:2	101:22 237:15 battle 111:8	93:17 110:11,15 199:17 210:7
assesses 214:10	attacking 91:8	222:8 225:20	Baylor 2:16,16	211:19 227:21
259:11	attend 228:9	227:10 236:16,22	BCPS 2:6	272:1 303:17,18
assessing 71:10	attendance 167:8	241:10 249:13	beating 292:10	314:9 316:12,13
208:2 259:17	attended 160:5	267:10 272:19	beautiful 6:5 73:7	beyond 83:22 88:14
200.2 237.17			Souther 0.5 75.7	<i>bejond</i> 0 <i>3.22</i> 00.14

	1 105 0			222.15
90:6 144:4,7	bogged 37:2	burden 42:12 59:8	candidates 318:6	322:17
145:6 168:18	bonuses 249:20	60:7 184:19	candidly 43:2	cardiologist 1:15
178:21 179:18	Boston 2:11	285:22	capabilities 184:17	26:13 101:11,12
big 22:18 57:17	bothersome 75:10	Burton 1:19 98:13	capacity 284:15	157:2 204:22
113:4,5,6 117:14	box 130:8,13	business 2:14 115:3	capture 17:7,10,12	226:17 290:14
117:16 118:9	136:16 138:3,5,5	bypass 8:2 64:9	67:9 125:2 159:7	cardiologists
163:11,11 168:16	140:9 257:12,13	116:6 117:10	169:18,20 241:16	293:12,16 325:2
171:2 201:1 243:4	boxes 138:3	118:11,21 119:1	captured 65:6	cardiology 2:7 3:5
250:9 290:17	bragging 53:14	121:21 135:21	83:10 121:2,10	3:6,13 31:6 88:14
302:19 307:10	Bratzler 3:3 6:12	<u> </u>	125:3 212:20	94:6,22 156:21
328:16 329:7	8:14 18:13 23:9	$\frac{C}{C}$	217:1 265:2	226:8,18,22 290:6
bigger 24:10,11	break 39:19,21	C 25:4 29:14 90:7	captures 36:9 37:5	Cardiomyopathy
157:8	58:10 97:1,2	186:2 213:21	268:4	299:5
biggest 25:6 106:13	225:6 287:6	216:2	capturing 71:15	cardiopulmonary
156:18 157:4	breakdown 281:11	CABG 112:12	76:22 140:10	280:9
229:1,3 230:7,14	breaking 57:17	119:7 124:17	169:15 217:6	cardiovascular 1:3
billion 244:6	58:3	CAD 116:6	268:8 310:12	3:11,16 101:8
binding 132:4	brief 31:1 226:9	calculate 14:17	cardiac 4:9,11	102:14 139:6
birth 196:8	258:16	65:22 66:1 192:15	48:17 51:3 100:18	care 2:16 4:8 24:19
bit 45:5 52:16 75:3	briefly 161:10	234:19	101:5,15,21 102:8	30:21 31:15,18
94:4 117:9 118:14	Briggs 1:17 12:13	calculated 70:13	102:10,12,18,22	32:4,20 33:3,4,18
118:17 127:3	59:16 79:12 80:1	188:17 196:18	103:3,6,12 104:1	34:6,8 37:6,7 42:9
133:13 155:17	88:10 89:17 99:13	calculation 126:12	104:4,16,17 105:4	42:14 43:9,19
209:18 235:3	99:13 140:5 178:3	155:12 245:13	105:5,15 106:1,3	46:10,11 48:19
257:5 274:8	180:1,8 239:21	calculations 157:19	106:6 108:7,10,11	49:18 52:8 56:9
277:13 279:15	240:18 272:11	calendar 239:14	108:15 112:10	57:11,19,21,21,22
292:3 295:2 300:3	bring 51:5 122:18	call 26:12 27:6	113:16 114:2,6	58:5,13,15 60:3
304:18 313:6	124:9 125:21	74:19 115:3	115:6,8,16 116:6	60:14,15 64:6
315:21 320:20	129:13 172:1	137:20 171:20	116:7 117:11,12	65:9,13 67:16
bits 39:21	181:16 183:2	184:22 190:15	121:9 123:3,21	73:19 81:5 82:9
blacks 10:17	201:13 249:10	212:12 229:8	126:21 133:4,6,11	84:11 85:3 87:9
bleeding 7:22	bringing 125:12	231:1 234:15	134:8 135:18	87:12 88:19 90:8
blending 268:12	broad 22:15,16	261:13 308:13	136:15 137:12,19	90:16,19 91:2,4,5
blockade 318:10	broader 44:17	326:16 327:2,16	147:21 148:2,4	91:9 92:5 93:22
blockers 90:1	66:21 126:13	327:17	150:2,15,22	94:11 106:2
blood 185:17	200:17	called 135:14	151:20 152:5	113:12 131:11
198:17 206:16	broadly 309:22	228:13 252:11	153:20 158:6,7,7	132:5 135:15,17
213:8	broke 118:16	253:1 265:3	158:10,12 159:21	137:16 138:18
BMJ 289:20	Brookings 233:15	Calling 266:22	160:5,8 161:2	139:2 157:1
BNP 283:2,12,15	Brown 2:17	calls 232:21 328:4	164:20 165:13	162:12 187:9
board 49:13 87:2	build 184:4 199:12	Campus 2:8	167:9 172:10	216:19 234:3
217:3 289:15	207:12	Canada 104:6	177:8 180:6,9,10	237:16 238:21
327:5	built 127:13	134:13,14	180:21 257:7,15	239:2,7 241:6,17
Bob 183:21 191:13	bunch 48:4 198:20	Canadian 301:1	257:16 283:7	246:8 253:18
207:11	254:9 263:12	cancer 317:18	284:2,18,20	255:5,17,22
body 42:20 56:21	bundle 57:17,18	candidate 4:4,17	288:19 320:3	258:21 262:2,18
288:22	bundling 57:15	14:7 15:16	321:5 322:15,16	262:22 265:13,21
	I	I	I	I

267:9 268:20	124:7 126:20	212:14 213:8	166:21 291:15	150:1,9,14,17
269:3,16 270:1,4	137:12,19 176:14	222:11 229:20	300:22	151:19 152:11
270:13 271:4	176:16 180:10	235:13 239:14	CHF 243:2,22	154:14,20 156:9
272:14 277:6	centers 1:12 3:7,8	256:3 257:10	chief 226:18	164:2,8 165:14,21
280:17 284:2	161:8 171:2,3	260:1,12 265:20	chime 50:12	166:7,11 167:6,15
287:14,15 290:7,8	176:10	266:1 276:21	CHIU 3:5 50:12	170:3 172:9,14
293:14,16 314:17	centric 125:11	283:8 314:17	95:4 124:8 126:4	176:21 181:22
315:18 316:3	cents 174:22	317:15	126:9,15 127:2	182:11 299:7
318:20 321:10	century 290:19	changed 131:16	128:8 129:12,19	circle 125:7
322:20 323:3	certain 84:21 85:12	159:15 173:18	131:9 155:20	circles 127:1
324:19	179:14 180:19	182:9,14 204:16	157:6 158:15,18	circling 127:6
cared 262:1	214:6	267:15 276:15	158:22 159:3	circumstances
caring 58:16 92:6	certainly 10:20	296:11,13 299:13	161:9 170:7	85:21 93:4
Caritas 2:5	19:9 45:2 58:10	299:14 310:5	247:18 287:17	citations 190:19
Carol 4:13 100:8	79:21 83:7 133:12	changes 79:19,19	294:22	cited 9:8 28:11
Caroline 258:7	213:18 220:18	202:13 204:15	Cho 1:20 4:10	city 249:17 285:21
carriers 65:2 88:12	221:11 231:6	212:12 229:13	47:17 100:1,1	299:5 302:17
carry 13:18 123:2	256:12 285:1,15	276:14 282:19	105:21 107:17	317:2
carve-out 28:1	307:9 311:4,6	316:17	111:20 112:8	claim 35:3
cascade 237:1	certification	changing 176:22	113:1,22 116:4	claim-based 220:14
case 15:17 66:8	252:14,16	309:15	117:2 119:13,21	claims 17:5,8,22
80:21 190:19	cessation 35:3,4,5,9	chaos 43:3	120:7 121:1,18	18:10 188:21
209:9 211:4,5	35:14,18,19 36:10	characteristics	126:17 128:2,12	212:3 219:11
cases 31:22 32:1	36:15 37:11 135:6	212:19	134:12 135:16	264:15
73:15 77:8 115:9	135:7	charge 234:12	136:4 139:16	claims-based 189:7
cataloged 283:21	cetera 34:15 88:13	235:14	140:12 141:15	199:22 200:12
catchment 22:18	103:19 165:1,1	chart 72:22 76:19	142:22 143:16	211:19 215:20
category 281:19	180:15 255:16	179:4,20 231:4,6	156:17 158:1,17	219:22 221:4
cath 90:22 167:3	CHADS 300:6,6,10	231:13 232:21	158:21 159:2	clarification 166:5
310:3	300:11	234:18 282:16	211:9 274:22	166:14,18 167:22
cath-PCI 56:4	chair 291:16	285:16 300:8,12	275:13 300:5	171:19 172:2
CathPCI 94:18	chaired 228:4	charts 66:17	315:4 316:14	207:22 273:11
179:12	chairs 1:10 329:10	162:21 170:1	321:4	294:2
causality 93:15	challenge 127:4,5	281:7,8 295:15	Cho's 125:7 129:19	clarified 304:14,17
cause 195:16	168:16	check 123:17 130:8	choice 13:14 79:14	clarifies 172:19
243:22 317:6	challenges 205:10	130:13 136:16	144:17 145:1,2,9	clarify 11:9 18:17
caused 59:22	328:17	138:3,4 140:9	271:20	41:5 79:18 93:9
caution 177:14	change 28:22 44:21	224:20 311:8,8	choices 272:2	154:19 155:5
178:21 232:9	45:2,5 60:13 91:3	326:2	choose 73:13	164:17 165:11
caveat 97:16	116:14 154:18,20	checking 137:8	200:21 265:10	167:7 168:3
CC 103:9	155:4 166:3,11	206:21 257:12,13	271:21	182:17 240:18
CCS 2:3	167:6 172:19	checklist 85:17	Chris 2:20 191:21	264:19 268:15
CCU 58:19	173:10,13,14	checks 41:14	192:1	297:22
cease 19:8	177:6,12,12	cherry-picking	Christine 2:14 4:22	clarifying 167:12
center 1:17 2:1,2	179:19 180:2	32:1	93:18 98:16	class 9:7 51:1 53:21
2:12,17 3:1,3	181:3 182:11	chest 22:15,19	chronic 118:7	54:4,20 173:13,14
113:6 123:5,16,16	204:7,15,18 212:9	24:12,20 25:11	147:20 149:5	281:2,12,14

	1	1		
283:19,22 286:21	315:16	296:1 310:4	120:21 121:13	137:10 141:6
288:8 291:2	clinically 219:6	colleagues 6:11	136:6 156:5	142:11,14 146:15
294:20 295:4,8,14	285:2	30:19 101:2 290:8	166:21 170:11	146:20 149:9,9
295:22 298:16,17	clinician 143:4	296:22	196:11 218:4	164:15 176:15
299:4 302:17	259:11 285:11	collect 61:7,18,21	227:10 256:19	227:3 232:2 286:8
309:13 310:3,4	325:5	170:6 174:10	292:15 315:7	327:7,13,21
317:21,21 318:6	clinicians 69:19	175:18 178:15	comment 4:16 5:15	committees 52:4
318:10 322:19	184:19 200:22	197:8 319:10	20:13 37:16 40:19	247:1
classes 300:21	251:2 285:13	collected 89:21	47:14 50:15 55:10	common 24:12
classic 200:6	319:16	174:3,7 216:19	63:19 64:18 65:16	207:3
classification 281:4	clinics 312:18,21	248:19 269:15,15	67:15 77:19 93:2	commonly 39:15
300:22	close 113:5 208:17	324:11	94:1,4 95:5 122:9	communicated
clean 26:17 27:1	289:22	collecting 61:5	144:3 166:1 178:8	130:14
clear 20:9 28:6	closed 138:15	62:10 217:15	181:14 212:7,15	communication
38:9 80:2 81:6	closer 322:11	228:3,14 249:12	217:12 218:21	104:21 105:3
103:22 104:3,19	CLS 2:7	250:15	221:15,15 223:14	122:22 127:18
121:20,21 155:13	CMS 4:5,6,14,21	collection 61:2 63:6	223:15 224:18,21	137:11,12 138:14
173:1 198:2 233:1	6:11 9:4 11:17	63:12 179:2	225:1 226:10	140:6 145:22
clear-cut 146:17	17:15 21:13 45:14	collects 310:22	246:9 248:3,10	160:17,18 170:21
cleared 166:16	63:5 88:17 89:12	College 3:4,5,12,14	251:12 252:22	187:9
clearly 42:10 67:17	121:3 149:11	31:5 88:14 94:6	277:19 282:12	community 59:5
77:19 107:15	183:12,15 184:1	94:22 226:8,22	284:11 288:13	255:21 270:11,17
108:1 112:10,13	185:13 189:8	Colorado 1:21 2:8	297:1 307:5 326:1	273:5
140:19 142:1,9	210:17 218:18	258:12	326:3,14,21,22	companies 2:6
233:12 245:12	219:15 220:9,10	combination 17:21	comments 9:16	91:21 114:11
323:21	252:6 255:12	18:11 318:4	37:17 59:17 66:4	166:19
clerk 323:15	258:1,5,7 279:3	combines 279:21	77:14 78:22 82:9	companion 11:22
Cleveland 1:20,21	311:16	combining 39:18	92:12 93:20 96:3	14:1
4:6 6:9 9:15 11:1	co-chair 1:11,14	come 22:19 40:15	97:3 115:19 140:2	company 29:15
64:3 98:22,22	4:2,3	75:6 98:2 114:4	143:7,21 147:6	90:13,14
113:22 114:4	co-chairs 329:10	133:7 137:18	212:5 216:5,7	comparable 89:14
288:12 319:4	Cochrane 229:18	150:20 156:8	225:3 256:22	compare 94:21
clinic 1:20 2:15	code 18:1 179:21	158:8,13 165:14	262:4 272:8 303:5	111:2 222:18
101:12 114:1,1,4	193:16	170:17 178:5	308:1 313:14	259:10
158:8 228:8,9	coded 126:22	182:16 195:5	314:2,5 319:6	compared 66:15
234:15 236:14	codes 193:3,8,9,15	232:17 236:16	326:8,22 327:3	214:17
280:17 283:14	196:7	298:14 308:22	commission 227:22	comparing 249:14
clinical 1:19 17:6	coding 65:19 82:21	319:18 323:10	252:13 311:13	277:16
29:14 46:14 184:5	coefficient 215:22	327:14 328:1	commit 31:21	comparison 212:16
184:17 185:2,3	coefficients 163:21	comes 39:10 117:5	commitment 94:8	212:18
199:17 206:2,9	cohesive 58:21	118:4 120:10	131:8	competing 254:10
212:19 214:12,15	cohort 22:15,16	134:13 141:17	committed 133:9	254:10,22 255:9
219:12 220:4	188:17	268:12 279:8	committee 1:3,8	complains 166:21
228:15 239:13	coin 317:9	294:6 324:22	15:22 16:9 27:5	complement 87:5
261:15 265:19	collaborative	comfortable 20:17	54:6 84:20 95:21	complementary
287:5 303:19,20	161:11,22	275:6 291:3	97:13 102:4 103:5	148:20
312:11 313:9	colleague 191:21	coming 11:11 62:14	107:7 131:12,17	complete 65:13

,	I	I	1	1
110:22	81:2 82:9 85:3	260:8 269:2 271:2	consistent 36:13,17	220:11
completed 62:18	86:6 87:9 88:7	conducting 276:20	73:18 248:5	continuing 141:4
completely 47:2	91:9,16,20 92:3	conference 1:8	consistently 49:10	continuous 142:14
54:13 88:5 129:2	92:13,14 93:13	171:20 280:3	198:20 209:6	continuously 315:6
130:19 133:15	117:2 256:7,14	308:12 327:2	245:16 250:16	contract 31:21
142:6 170:9 277:9	composites 41:3	confidence 198:10	consists 32:15	83:18
277:19 284:10	57:15	199:8 210:1	consolidated 62:5,8	contractor 258:5
completion 110:3	comprehensive	confident 198:17	63:12	contracts 114:17
110:20 299:4	34:7 38:22 210:18	199:15,19 201:12	Consortium 3:9	contraindication
complex 89:2 187:8	concentrate 102:5	201:13 214:20	constantly 35:18	12:8 69:10 89:4
complexities 83:3	concentrating	252:9	127:19 142:11	145:12,13
complexity 93:8	105:13 107:8,12	confirm 154:17	construct 33:3	contraindications
compliant 91:4,5	concept 14:15	confused 34:16,18	39:15 52:8 67:18	12:6 18:8 69:9
complimenting	16:11 33:18 233:5	124:4 135:11	67:19 68:12,19	81:22
91:15	concepts 14:18	247:10	130:3	contributing 60:13
component 26:2	conceptualized	confusing 273:1	constructed 70:14	control 1:12 105:10
34:18 36:12,18	68:13	confusion 129:8	78:20 288:2	105:11 107:9,11
43:13 46:16 59:6	conceptually	Congratulations	constructing 52:11	107:15,15 111:12
71:4 78:20 80:12	197:22	96:21	construction 81:5	129:21 132:2
81:1,19 84:10,18	concern 8:1 24:11	connect 127:5	constructs 50:4	controversial 71:18
84:21 85:2 117:20	24:11 25:6 49:5	conscious 194:1	Consulting 1:15	conversation 173:3
136:9,10 143:2	55:18 67:7 77:2	consecutive 97:19	consumer 57:4	181:12 232:17
277:5	86:17 121:22	consensus 7:4,10	87:7,10,21	303:15 314:7
components 26:11	130:5 140:6	15:7 28:14 178:1	consumers 58:9	326:17
29:8,11 33:8,13	230:14 252:7	consensus-based	85:14 91:11 93:21	Cook 3:4 264:18,22
34:5,12 36:21	299:8 308:19	261:5	146:4	265:1 266:18
37:1,6 38:18 39:8	concerned 53:4	consent 145:7	contact 104:12,13	268:14 270:6
39:9,18 40:4	113:18 168:11	consequences 25:2	107:10 129:8	272:21 273:14
42:15 43:20 44:7	190:20 241:3	25:3 180:18,19	137:18 176:8	274:11,16 275:4
44:22 48:15 51:17	272:5 320:21	294:5	267:5	276:2 277:11
65:4 70:12 71:4	concerns 7:8,12	consider 14:13 21:1	contacted 176:5	coordinated 187:11
71:18 76:19,20,22	110:2 152:18	33:20 40:14	265:14	287:15
78:19 81:4 83:15	156:18 181:3	104:11 139:8	contemporary	coordination
86:5,19 89:20	232:6 249:5	181:17 182:20	187:14,15	131:11 132:6
90:7 106:12 117:9	267:21 295:3	192:12 218:18	content 21:4	138:18 139:3
composite 6:22	concise 6:5	consideration 4:4	247:11,21	162:13 234:4
14:18,20,22 15:1	concluded 35:17	4:17 70:5,7 76:4	contention 301:5	239:2 253:18
32:12,15 39:1,6	329:12	256:6 281:2	CONTENTS 4:1	255:6,17 259:4
39:15 40:6,22	concludes 325:14	considered 70:19	context 271:13	COPD 235:19
43:15 45:1 50:1	conclusion 82:1	151:9 199:2 216:4	continually 164:20	236:4 238:11
50:18,20 54:8,15	conclusively	240:6 247:19	continue 18:18	289:7
54:21 55:1,15	276:19	266:8 270:16	19:5 21:2,11	copout 20:11
56:6,8 58:3,11	concrete 140:8	293:3	89:19 221:12	cordoned 58:14
59:19 60:22 61:15	concretely 155:18	considering 10:18	227:17	core 130:16
61:22 65:12,21	conditions 56:10	33:19 181:5 240:9	continued 4:4,18	corner 196:12
67:18 68:10,17	103:17 268:21	320:3	11:18 13:15	corollary 157:9
70:14 72:5 79:11	conducted 163:9	consistency 308:16	continues 200:2	coronary 118:20
1	I	I	1	1

120.21.166.9		aurious 25 (. 1	16.6 17.17.61.0.5	250.5 (269.2
139:21 166:8	coverage-wise	curious 256:4	46:6 47:17 61:2,5	250:5,6 268:3
correct 48:7 49:22	151:2	current 32:20	61:7,14,19 62:1,7	310:10 314:13
77:12,16 82:6	covered 24:1 124:6	165:19 184:6,17	62:13 63:6,12,22	databases 80:19
94:7 125:13 136:4	182:13 268:20	184:17 193:16	66:18 77:9,11,21	121:10 122:8
150:11 161:12	269:17	201:3 212:3	78:6 88:22 91:6	139:20 142:12,13
283:10 285:7	covers 114:12	299:11 316:20	113:2 118:4,17	310:12,15,19
287:2 294:14,22	CR3 170:7,11	currently 32:10	120:8,10 121:2	date 171:22 196:8
correctly 294:18	171:15 174:2	41:9 66:9 67:4	122:11 123:10,11	234:9,18 238:5
317:20	cracks 148:22	88:20 121:4	126:14 127:13	239:14
correlate 288:21	crappy 317:11	140:16 156:11	128:6,9 134:11,13	David 258:11
correlated 289:12	create 157:13,14	194:18 218:17	134:14 140:15	day 4:2 6:5,19
correlation 73:7,10	205:11	251:22 259:10	141:11 143:19,20	144:15 189:14
74:14 75:15	created 16:10	261:1 269:14	155:16 161:6,8	265:14 279:6
110:18,22 215:21	157:17	277:4 288:1	163:6,19 164:11	315:11,12
cost 63:20 102:12	creates 42:12 57:1	316:20	170:6,10 174:1,2	day-to-day 214:14
190:17	creating 61:1,9	Curtis 3:4 31:3,4	174:5 175:17	days 19:16 195:16
costly 244:13	94:13 247:20	36:7 41:7 43:2,8	178:16 179:2,10	208:4 227:10,17
costs 89:17 244:4,4	creatinine 185:18	44:3,11,16 45:15	184:4,5 185:6,10	233:21 235:22
counseled 138:4,5	198:19	48:8 50:21 52:1	185:13 186:7,10	236:10 237:19
138:9	credit 71:2 134:16	58:7 66:5 70:10	188:16,20,21,21	311:1 326:18
counseling 35:5,14	criteria 7:16 14:6	73:4 74:9 75:12	189:3,8 192:13	de 184:14
35:21 36:2,5,10	20:20 24:14 30:9	77:7,11 79:17	195:20 197:15	deadline 246:4
36:16 130:11	30:15 38:3 48:22	80:6,21 81:9 82:6	200:16 205:14	deal 87:17 290:9
133:21 135:7	53:9 68:10,16	83:11 87:3 89:10	206:10 207:6,13	dealing 85:14
136:9 137:3 144:5	82:1 112:6 117:15	89:19 93:9 94:5	207:16 210:17	death 34:3 195:15
144:8 146:9	134:5 136:17	95:5	212:17,21 213:19	195:21 210:10
257:13	148:13 165:12	Cushing 324:21	215:15 216:18	211:3 273:9
count 145:13,14	175:15,18,21	cut 182:22	217:1,16 220:21	deaths 210:11,12
267:1,3 285:9,10	185:9 187:21	cutoff 134:15,21	227:14 228:3	211:7
285:11 294:20	196:5 198:6 214:3	222:5	229:18 230:16	Deb 258:6,9,16
country 128:19	214:13 248:4,8	cycle 55:4	235:5 236:7,13	276:12,13
202:2 227:7	267:13 279:1	cycles 95:15	243:1 244:3	Deborah 3:6 258:2
230:17 250:8	289:8 322:1		248:18 250:16	decade 24:17
293:4	critical 140:18	D	268:13 275:1	December 188:19
counts 316:6	187:9 200:19	D 25:4 71:9,9	276:1,4 277:21	decent 305:1
couple 6:20 38:7	215:15 284:16	D.C 1:9	284:17 289:15	decide 67:9 69:19
47:19 52:22 69:1	criticism 55:21	dabbled 67:18	292:15 302:12	88:13 131:7 168:9
109:21 173:2	crosswalk 196:13	daily 322:6	305:17 307:3	179:19 250:19
197:20 270:10	Crouch 1:22 99:15	Dale 3:3 6:12 8:13	313:9 315:3	284:18
280:3 297:16	99:15 324:18	17:15 18:14,15	316:10,14 319:13	decided 50:20
coupled 130:11	CRT 318:5,7	23:5,7,9 30:18	database 76:21	54:11 60:5 102:4
coupling 130:9	crux 11:3	Dale's 17:16	83:7 88:21 117:18	169:21
course 21:13 70:11	CSAC 327:4	data 10:15 17:3,6,9	117:19,20 118:1,5	decides 131:4
156:3 238:9 281:1	culled 197:6	17:10 28:15,17,20	118:8 119:5 120:2	250:18
cover 114:13,18	culling 64:1	29:1 31:21 39:13	120:9,13,14 121:6	deciding 95:6 204:5
coverage 114:16	cumbersome	41:13,17 45:7,13	121:7 122:5 126:7	decision 20:8 28:7
151:2 168:22	174:11	45:17,18,20,21,21	143:2 195:21	71:5 144:9 145:6

· · · · · · · · · · · · · · · · · · ·				
decision-making	45:12 53:17 65:17	describe 37:10	181:14 187:4,7	169:12 196:22
327:18	67:7 72:15 74:5	65:12 196:17	193:12	197:15 200:5
decisions 37:3	75:5 76:18 77:9	248:21	developing 50:8	203:19 204:7
decline 134:15	78:5,17 80:16	described 217:7	85:9 101:9 220:11	205:13,22 208:6,6
144:19	81:7 82:4,20	252:2	220:11	213:14 214:15
declined 276:11	86:17 92:22 99:10	describing 62:22	development	219:5,11 220:3
decompensation	112:20 113:18	description 156:3	184:20 217:15	228:21 229:11
227:9 239:4	135:10 136:2,5	226:9 228:19	221:12 233:15	250:22 267:12
decrease 29:8	188:2 197:12	281:12 288:6	developments 52:3	270:10 283:22
dedicated 163:17	212:6 256:21	designed 26:17	device 283:21	297:16 298:15
dedicating 175:3	264:6,8 269:19	160:10 258:20	devil's 317:9	300:3 303:1
deep 299:18	294:2 297:21	290:6,7 310:16	diabetes 84:11 85:4	308:17 312:10
deeply 207:15	307:17	desire 290:13	91:17	313:6 324:12
defect 4:8 30:21	DeLong's 51:12	desk 323:16	diagnoses 101:21	differently 28:3
33:3,18 41:12	delved 69:2	despite 93:8 103:2	114:9,14,19	211:20
52:17 73:16 87:9	demand 66:12	destroy 181:18	diagnosis 18:1	difficult 18:8 34:13
87:11 88:18 90:19	demarcated 95:1	detail 17:12	104:14,16 136:13	89:6 107:10 118:7
91:2,9 135:14,16	demonstrate	details 89:14 288:7	166:18,20 196:3	119:3 184:5
defect-free 52:7	187:15 189:12	297:18	259:19 269:7	difficulty 73:5
81:5	190:21 247:13	detect 164:7,12	271:7 298:2,9	268:1
defects 73:14	demonstrated	166:11 173:11	304:16	dig 132:16
define 222:13 223:4	215:19 233:12,16	detected 177:4	dichotomous	digits 134:19
defined 122:21	245:20	determination	145:17	diligent 329:4
195:15 198:10	demonstrates	202:22	dictionaries 127:14	diluting 29:20
245:12	189:20	determine 27:21	diddle 152:15	dinged 75:6 81:2
definitely 115:14	denominator 79:18	51:14 277:16	die 91:1 144:12	86:21 127:19
156:12 157:7	80:2,22 81:13,15	determined 213:3	290:1	158:4,11,16,17
184:21 255:9	89:6 117:13	detriment 205:18	died 130:20	159:1,12,22 161:1
287:21 318:6	134:10 152:1,6	develop 31:6 50:15	differ 209:16	161:4
320:18 328:20	157:20 195:22	83:16 209:6	difference 26:4	dinging 129:16
definition 167:6	210:9 264:15	311:14	29:3 44:10,13,20	direct 29:9,12
178:6 202:8	266:9 269:21,21	developed 23:12	48:1 74:21 152:4	48:16 110:2
239:22 325:5	271:6 272:12	56:5 57:14 66:8	201:1 209:7	directed 69:3
definitions 89:14	273:20 274:13	67:4 184:13 185:8	235:10,15,22	direction 322:13
degree 193:5,9	275:10 297:22	211:12 212:19	262:13 290:22	directions 72:21
Deitz 3:6 258:2,3	298:6 304:17	219:2	differences 57:3	directly 24:8 25:22
258:18 276:13	Denver 1:21 291:13	developer 34:14	65:9 73:12 141:13	48:20 261:5 276:3
delay 168:3	department 22:7	69:4 100:19	different 27:19	280:5,22
delineate 166:19	24:13 238:20	141:14 142:6	32:15 39:18 49:18	director 1:14 2:22
delivered 31:18	239:1 267:2	188:15 189:6,18	49:20 50:4 57:22	101:5
48:19 73:20	dependent 75:7	190:18 194:9	61:19 62:13,20	dirty 71:10
216:19 321:20	184:20	195:4,18 196:16	65:1,5 66:20 67:9	disabilities 289:6
delivery 37:7 143:5	depending 103:7	215:14 258:1	72:21 73:21 85:21	disagree 26:14
DeLONG 2:1 4:8	depends 19:6 44:11	261:9,14 275:1	86:14 121:16	180:8 323:13
4:15 14:9 34:11	138:22 210:11	297:1,6	148:14 149:4	disagreed 230:9
36:4 38:7 42:6,8	derive 155:16	developers 91:3	155:14,15 156:19	disagrees 158:3
43:7 44:2,5,14	derived 189:3	142:2 168:2 181:4	159:6 163:13	disappointed 57:10

discharge 33:10	188:3 190:1,2	docs 291:14 323:3	323:19	68:7,9,22 70:10
35:10 36:16 57:20	191:2 193:19	doctor 124:19,21	domains 71:15	72:3,13 73:4 74:9
90:1,1 136:19	196:19 197:5	127:9 129:16,21	286:2	75:12 77:7,11,14
196:8 238:16	214:22 217:9	157:1 266:22	door 22:10,11	77:18 78:8,15,22
257:7 269:3,12	218:6,6 224:7	293:5 324:19	25:13,13 26:3,4,7	79:10,17 80:6,20
270:1,3,16 272:15	232:2 239:19	doctors 146:5,5	27:7 29:8 62:12	80:21 81:9 82:6,7
273:4	241:19 243:11	document 43:1	62:12 84:16,17	82:19 83:4,5,11
discharged 196:2	244:8,19,19	82:8 161:18	88:3 198:5 199:11	84:6,7 85:5 86:2,8
270:3,11,18	245:22 252:20	170:12,13 171:16	234:10	86:16 87:3 88:8
271:19 273:4,5	253:11 258:10	296:12 301:9	dose 104:9 108:3	89:10,19 90:12,18
discharges 188:18	272:9 278:9	318:20 322:3	263:13 264:2	91:13,14 92:10,20
discrepancies 73:1	298:20 304:1	323:2	dots 127:5	93:9 94:5 96:3,15
discrepancy 77:3	305:5 306:10,14	documentation	double 290:19	96:21 97:7 98:5
discriminated 65:1	310:7 311:20	7:18,19 70:18	doubt 106:6 324:8	98:11,18,21,22
discriminative	discussions 231:21	106:10 137:2	doubts 108:9,10,11	99:3,8,11,15,19
199:16	242:20 243:22	138:8 167:1	downstream 22:3	100:1,3,5,7,10,14
discuss 39:3 124:13	313:3	282:15 286:18,19	Dr 6:3,17,19 8:11	100:17 105:18,21
144:16	disease 1:12,13	297:17 302:15,20	8:20 9:13,15,16	107:17 108:5
discussant 4:5,6,7,7	102:12,14 154:1	308:14 315:21	10:3,7,9,22 11:1,4	109:15,18,19
4:8,9,10,11,12,13	165:5 166:8 214:4	documented 12:8	11:5,9 12:2,3,7,10	111:15,19,20,21
4:15,15,20,20,22	214:11 244:16	71:1 103:3,21	12:11,19,21 13:7	112:8,19 113:1,22
4:22 5:12,13 6:8	disparate 203:5	115:6 137:15	14:14 15:6,9,10	115:10,19 116:4
183:12 279:10,11	disparities 10:15	234:18 235:21	15:12 16:2,5 17:2	116:11,13,18
discussants 226:7	12:15,17,20	264:20 285:16	17:14,18 18:13,16	117:2 119:13,18
discussed 7:21 8:5	115:20 189:17	287:22 298:18	18:17,21 19:1,3	119:21 120:7
38:9,19 122:18	243:6,8	309:15	19:12,14,15 20:13	121:1,18 122:16
124:15 190:14	disparity 112:15	documenting 264:1	20:14 21:6,20,22	124:5 125:7
216:18 247:22	302:22 303:2	282:2 303:18	23:9 24:1,3,5,7	126:17 128:2,12
282:13 286:9	disputes 105:22	documents 32:13	26:6,15,22 28:8	129:19 130:2
309:3	disregard 209:3	73:6 266:5 288:10	29:5,13 30:1,13	132:11 133:15,22
discusses 299:21	dissatisfied 290:18	doing 10:3 25:3,4,7	30:20 31:3 34:10	134:12 135:16
discussing 33:9	dissimilar 282:13	50:8,9,10 61:3	35:15,20 36:7	136:4,8 138:1,6
56:22 165:20	distance 115:16	84:14 85:8 87:2	37:9,14,16 38:5	138:21 139:7,16
226:3 295:10	distinct 71:15 74:6	90:5 101:4 132:16	38:15,16,20 39:6	140:2,12 141:8,15
discussion 7:17	107:6	142:5 156:8	40:2,8,16,18 41:4	141:21 142:15,22
8:18 12:11,21	distinguish 247:3	159:18 169:15	41:7,18 42:5,7	143:7,16,21 144:2
24:3 31:1 40:17	distort 260:10	175:4,4 189:7	43:2,8 44:3,11,16	145:11,16 146:7
41:18 46:20 64:4	distributed 250:8	198:4 232:8 235:9	45:15 46:19 47:13	146:21 147:6,14
77:15 108:22	diuretic 239:16	236:7 240:14	47:17 48:8 49:3,4	147:16 148:12
109:7 110:1	315:14	249:14 256:16	50:3,6 51:12 52:1	149:22 150:6,12
111:19 116:11	diuretics 236:20	260:6 262:17,19	52:19 53:12,20	151:5,15,17
124:14 135:12,15	237:5	266:22 267:9,11	54:3 55:9,11,12	152:10,18 153:8
138:10 146:14	divided 185:20	275:1 280:4	56:13,16 57:6,13	153:11,19 154:2,9
147:8 148:10	Division 1:13	285:13 286:5	58:7 59:15 61:11	154:22 155:7
152:19 153:11	divorce 76:3	287:9 292:6 293:9	61:12 62:21 63:18	156:3,17 158:1,17
154:2 158:2	DNP 1:17	316:13,13 317:11	64:3,16,17 65:15	158:21 159:2,9
160:16 187:22	doable 83:8	320:1,8,19 323:14	66:4,5 67:10,21	163:22 165:18
	I	I	ı	

				_
166:13 167:12,18	262:4,6,10,16,21	drills 202:15	235:12 283:16	57:8,9 197:6
167:21 168:1,6,20	263:5 264:5,21	drive 28:6 132:21	309:7 311:6	224:5 236:15
169:1,4,7,11,13	266:15,19,20	134:9	eat 264:3	285:22 287:10
169:19 171:17	267:19,20 269:18	driven 282:8	ECG 4:6 21:21	292:1 323:1,18
172:4,17 173:8,20	271:11,12 272:8	driver 282:10	84:17	eight-minute 290:5
174:12 176:20	273:10,15,17	drives 102:2 203:9	echo 64:4 159:18	308:22
177:2,11,14,16,17	274:6,10,15,21,22	driving 102:6,7	167:3 206:11	Einstein 3:14
177:19,21,22	275:13 277:9,18	103:22 205:5	324:6	226:19
179:21 180:2,4	278:8 279:7,18,19	drop 41:15 80:22	echocardiogram	either 13:13 16:15
181:18 183:8,14	282:12,17,18	81:7,9,13	69:17,20	44:2 70:8 97:17
,	282.12,17,18	dropped 10:11	ED 8:21 9:1 22:19	98:3 145:21 146:4
183:17,20 186:19		251:3		
187:1 188:1,3	285:12 286:12,14		25:4 26:12 57:21	146:18 167:2,19
190:1,12 191:1,11	286:20 288:11,12	drops 277:13	239:5,15 240:10	214:8 221:2 247:2
191:20 197:11,19	289:19 290:21	drug 283:6,7,20	276:7	267:5 270:12
201:16,17 203:16	291:8 292:18,21	drug-eluting 158:5	EdD 2:3 3:10 133:5	272:14 273:3
205:7,9 207:9	293:18 294:1,10	duality 220:22	edges 76:13	294:11 298:19
210:2,3,16 211:8	294:15,16 295:1,9	due 75:1 214:3	education 133:13	302:16 322:10
211:9,15 212:4,22	296:5,16 298:7,20	dug 74:10,20	146:10,11 261:11	ejection 70:20 80:8
214:22 215:12	299:8,19 300:4,5	Duke 1:16 2:1	265:19	80:9,17 81:3,11
216:7,15 217:9,11	300:18,19 301:15	228:5	EF 81:14,16,17,18	EKG 22:7,12,14
218:5,15,20,22	302:5 303:5,13	duplicative 52:12	81:20 82:8 255:15	25:1 26:3 27:2,3
219:17,20 220:16	304:1,10 305:5,8	Duration 173:15	effect 48:14,16 76:1	27:14,19 28:6,12
221:14,17 222:21	305:16,21,22	duration/frequen	317:6	28:20 29:9 201:5
223:14 224:7,16	306:9,11,13,22	177:7	effective 102:13	EKGs 24:19
224:17 225:8	307:4,15,21 308:1	dysfunction 45:4	105:15	elaborate 197:18
226:3,11,16	308:10,21 309:4,5	E	effectively 267:17	elderly 135:3
228:16,18 230:15	310:1,8,18 311:12		317:18	elect 31:20
231:20,22 232:11	311:15,20 312:7	E 25:5 226:1,1	effort 63:8 66:16	elected 52:9 135:20
232:15 233:3,4	312:16,20 313:1,4	earlier 84:20	75:22 175:10	135:20,22
234:6,22 235:2,17	313:14 314:2,4	140:13 146:9	176:1,11 179:1	electronic 17:5
236:12 237:10,13	315:4,19 316:14	149:5 228:13	328:18	18:5 121:3 136:11
237:22 238:2,4,9	317:5,7,19 318:17	284:1 304:14	efforts 6:5 59:13	169:14 179:5
238:14 239:12,19	319:2,4,12 320:20	314:5	67:5 87:5 94:10	192:13,14 234:8
240:8 241:19,22	321:4,21 322:14	earliest 217:19	233:11	249:4
242:15,17 243:11	323:13 324:6,10	early 24:19 25:15	EHR 18:11 171:1	electronically
243:20,21 244:8	324:12,17,17	26:9 57:21 123:3	184:4,12,18,20	169:18
244:10,18 245:9	325:9,16,20	148:1 159:11	185:4,5 186:16	electronically-ba
245:11,21 246:2,8	326:11 329:1,2,6	160:8 225:10	192:9 198:12	205:11
246:20,21 248:3,9	329:9	259:2 325:17	199:7 200:17	electrophysiologist
248:17,18 249:7,8	draft 326:19,20	327:11 328:6	201:2,7 205:13	284:12
250:1,2,7,13	drafted 194:19	easier 172:22 173:7	216:21 220:11,14	element 51:20
251:8,11,20,21	dramatically	179:13,14 256:10	311:6	63:22 77:21 78:6
252:13,20 253:3	202:12 212:14	easily 162:10 179:7	EHR-based 200:11	127:17 179:8
253:11,14 254:1,6	316:16	203:13	220:20	elements 21:11
254:13,21 255:2,8	draw 97:8,17,19	easy 118:13 136:22	EHRs 198:22 199:6	32:7 42:11 43:5
255:12 256:4,12	98:2	157:15 181:20	308:17	51:15 61:16 85:12
257:21,22 258:14	drawing 98:8	214:7 222:16	eight 27:9 47:7,15	88:22 91:20

,				1
138:11 179:4	277:14	enhance 76:2	136:16 141:5	149:2 156:8
185:7,10,10	emerging 31:9	enlarge 273:20	especially 135:3	165:13 166:8
196:22 197:2,6	emphasis 29:21	enormous 162:18	194:2 220:12	249:11 280:8
205:4,14 214:2	emphasize 184:22	162:19	268:12 284:11	281:5 284:8
215:15 217:6,16	emphasizing 50:22	enroll 105:9 132:9	296:14	325:17 329:3
elevated 69:16	empiric 49:1,1	164:20	eSpecified 186:11	evidence 9:6,11,12
202:4,17	78:17 245:18	enrolled 106:2	essence 62:10	9:17,21 10:1,5
elevation 22:9,22	305:4 306:1,4	129:15 134:18	essentially 20:14	22:8,14 24:2,4,6,8
eligibility 65:20	empirical 45:7	enrolling 136:7	30:13 100:14	26:1,2 28:10 29:4
eligible 51:10 66:1	51:13,18	enrollment 102:3,4	141:22 186:11	29:12,14,16 30:2
69:7 79:22 80:11	EMR 17:10,11 18:7	102:7,8 103:2,6	217:22	30:6,7,9,11,12,15
81:10 103:17	136:22 169:16,17	103:13 104:4,10	establish 289:3	34:14,21,22 35:2
104:14 151:12	173:12 174:6,11	105:11 106:7,18	established 59:1	35:4,12,13,17
176:7 260:14	197:8	106:20 107:2,3,11	63:7	36:3,20 37:17,18
269:6	encounter 53:19	107:20 110:3,19	estimates 42:9,17	37:21 38:1,3 39:9
eliminate 20:6 39:4	69:18,22	113:10 128:6,11	42:19 45:5 46:7	39:20 42:20 43:8
eliminating 121:7	encounters 268:5	128:17,18 129:3,6	estimation 246:6	43:17,18 44:18
Elizabeth 2:1 4:8	encourage 150:21	129:22 160:12	et 34:15 88:12	46:15 49:7,8
4:15 188:1	160:19,20	164:19 195:21	103:18 165:1,1	53:22 54:18 78:18
Ellen 2:3 4:11	end-of-care 269:12	321:6,8	180:14 255:16	78:21 84:15 93:10
108:5 115:10	endeavor 162:11	ensure 185:10	ethnicities 303:1	93:16 106:16,16
122:16 134:1	ended 185:14	208:10 260:8	Europeans 227:19	106:17,22 107:21
173:20 235:17	205:19 217:22	enter 248:8	227:20	108:9,13,14,18,20
288:11 291:8	232:7 241:11	entered 145:15	evaluate 43:12	109:9,11,13,14
email 173:4 279:13	272:18	252:17	54:15 88:2 193:14	110:2,5,9,13
embarrass 254:1	endorse 63:15	entering 209:12	302:9 303:21	111:17,22 112:3,5
embarrassed	111:18 314:3	enthusiastic 295:12	305:2	112:6 136:18
253:21	endorsed 40:4	entire 85:2 328:11	evaluated 75:14	151:16 152:3,9,16
embedded 36:4	95:16,22 162:13	entirely 80:1	93:4 147:18 150:7	152:20,22 153:1,3
263:20 288:3	162:15 199:22	entities 67:9	evaluating 13:18	153:5,7 187:21
eMeasure 4:14	259:8 273:13,16	environment	34:8 52:4 59:6	229:3,4,12,17,21
186:22 187:2	274:4 278:2,4	184:18 186:16	141:22	229:22 230:8,11
191:18 192:1,5	307:18,19	187:12 192:9	evaluation 3:2	230:11 233:6
193:17 194:18,21	endorsement 1:3	envisioned 176:2	41:15 45:3 69:13	241:20,20 242:1,4
195:2 212:2	11:18 13:16 32:11	episode 151:7,10	80:10 172:3	242:6,12,13 248:6
217:13 218:3	59:9 96:19 103:10	172:11 260:9,13	217:13 273:19	261:6 263:22
221:8	142:1 147:11,12	271:9 272:14	285:5 294:11	272:1,6,9 277:2
eMeasure-specific	224:10,12,15	episodes 260:3,4	320:22	278:10,14,15,18
215:21	254:17,20 273:11	269:22 273:3,8	evaluations 218:3	278:20,21 279:2
eMeasures 192:9	327:5	301:10	event 102:21 148:3	282:4,7,11 288:22
193:10 194:2,7	endorses 66:6	equal 49:7,16 50:16	148:8 151:2	289:5 301:16,19
195:10 198:5	endorsing 63:10	76:9 106:8	239:18,18	301:21,22 302:2,4
210:4 218:4 221:5	321:9	equally 231:10	eventually 129:11	320:17 321:1
emergency 22:6	ends 266:21 271:9	equipment 293:6	132:19 317:4	evidence-based
24:13 58:17	enemy 85:20	equitably 90:10	everybody 6:3 20:5	32:21 47:3 319:8
238:19 239:1	energy 25:16	equity 89:15	83:17 97:2,14	ex 101:6
265:15 267:2	England 227:7	ER 26:19 27:1	100:7 136:13	ex-presidents
	•	•	•	•

101.16	007.15		5 10 140 10 10 10	
101:16	327:15	F	5:10 149:10,12,19	FAPTA 2:3
exacerbation 259:6	exists 280:18	F 226:1	199:3,7 226:4,5	far 12:18 17:11
exact 11:2 14:21	exit 270:9	FAACVPR 2:3	226:17 227:2,8,10	54:21 63:2 119:22
219:10	expand 275:10	3:15	233:20 236:10,20	120:1 130:6
exactly 54:14 126:2	expansion 274:13	FAAFP 1:22	238:21 239:7,18	169:16 201:6
132:21 135:13	expect 87:22 90:15	FACC 2:2,12 3:12	241:2 242:19	204:21 213:16
140:7 148:5,10	142:5 218:2	face 198:16 205:10	244:12 248:20	246:4 292:16
154:11 171:22	287:12 296:16	207:11 246:21	250:4 252:1,3,14	309:16 311:15
176:9 219:20	323:2 328:5	307:2	255:3,19,21 256:7	FASE 2:2
220:6 225:7 267:2	expectation 271:2	FACEP 2:4	258:19,22 259:3,6	fashion 217:17
292:22	327:10	facilitating 59:14	259:13,14,18,19	faster 22:12,14
exam 293:20,21	expected 61:7	facilities 18:5	259:20 261:10,12	favor 240:8
example 44:8 69:5	135:11	175:18,22 176:6,6	261:16 264:11,13	favorable 194:18
69:11 206:7	expecting 296:7	176:7 178:13,18	264:13 265:3,6	FCPP 2:13
excellent 163:20	expending 25:16	facility 6:21 7:4 9:3	266:12 269:8	FDA 221:20 222:12
exception 9:22 30:6	expenses 67:2	9:3 23:18,19	271:8,8 273:21	fear 158:3
30:11 37:22 39:20	expensive 323:8	49:10,15 85:18	274:1,12,18	feasibility 59:17
112:4 119:11	experience 56:3	126:21 137:16	275:16 276:10,17	67:20 79:10 82:19
153:2 154:13	63:19 80:17	162:18 228:22	277:4,4,7,12	85:6 92:13,14
242:5,14 278:14	210:15 249:1	239:22 240:2,4,6	279:8 280:21	139:18 142:22
278:20 301:21	324:7	241:14 270:2,20	284:13,14 285:21	143:8,9 168:7,21
exceptions 103:18	experienced 147:19	271:1 272:16	289:7 294:4,7,12	169:2 174:14
103:18 245:14	150:9	273:6	294:13 296:9	178:9,10,11,20
exclude 12:5,7,9	experiencing 259:6	FACP 2:2,12	297:20 298:2,4	181:3 185:8,9
130:22 298:3	expert 28:14,14	FACPM 2:14	299:6,7 302:18	186:14 193:18,20
excluded 176:16	101:14 191:22	FACS 1:11	304:15,16 305:10	193:22 194:1,4,6
206:1 260:4,5	expertise 88:2	fact 11:2 37:9	310:10,11,13,17	194:9,11,14
excluding 8:1	experts 199:5	50:21 54:10 67:5	312:18,21 315:6,8	208:10 216:15
exclusion 8:4	247:20	86:9 122:19	321:11 322:12,16	217:6,12,15,21
117:15 131:9,16	explore 58:8	159:11 168:12	322:19,20	218:1,7,9,13
134:5 196:4 260:9	extension 59:12	182:5 217:19	fair 70:15 307:5	248:17 249:6
260:13	extensive 190:19	228:1 234:11	fairly 13:21 90:10	251:12,13 308:10
exclusions 130:18	extensively 32:3	239:12 281:7	119:6 276:6 305:1	308:12,19,21
210:9 211:2	external 195:20	293:19 327:6	fairness 89:15	309:21 311:21
245:14	extra 264:2 320:9	factor 113:4,5,6	307:11	312:1,5 313:15
excuse 131:19	extractable 198:12	134:6	fall 24:20 89:4,5	feasible 66:22 83:7
163:7	extracted 198:22	factors 185:15	120:12,19 148:22	143:1,6 162:4
exercise 92:7	extraction 308:15	187:17 189:21	149:13 314:22	168:19 217:2
165:16 311:10	extrapolate 121:12	206:2,13 213:20	fallen 11:19	276:3
exhibited 264:12	extrapolating	216:3	falling 87:15,15	feasibly 198:13,21
exhibiting 259:13	122:5	FAHA 1:11	falsely 202:4	February 149:11
exist 152:3 208:22	extreme 102:20	fail 51:8	familiar 31:11 90:2	fed 32:7 87:21
243:6	extremely 26:20	failed 274:17	191:19 200:11	fee-for-service 46:1
existence 22:2	extremes 301:3	failing 87:1 265:11	236:9 250:3	feedback 140:15
310:16	eye 323:11	266:11,12,13	family 2:5 113:12	feel 14:4 15:18
existing 59:4	eyeball 292:7	failure 4:18,19,21	169:21 261:11	16:20 21:3 30:14
260:20 294:3	296:19	- 7 - 7 -	fancy 293:6	92:11 149:12
	I	I	l	I [

171:17 199:15	fine 15:1 223:9	125:16 235:11	72:8 78:11 79:5	front 177:20 178:4
200:22 214:19	275:21 298:16	244:10 292:22	82:13,16 92:17	181:13 217:14
220:6 252:21	320:9,11	follow-up 230:4	95:15 96:8 112:3	253:19 254:2
323:22,22	finish 13:17 328:4	231:9,11 233:8,11	116:2,22 139:12	323:16
feeling 20:22 47:13	first 6:8 19:22	243:3 255:6 265:3	139:14 142:19	FSCAI 2:12
82:22	23:16 28:4 57:14	286:15 294:12	143:12 147:3	FSVM 2:13
feelings 92:8	96:1 102:2 107:3	296:4 326:11,15	153:1,6,16 154:6	fulfill 294:20
feels 116:16	111:6 124:17	followed 18:18	154:7 156:14	full 59:6
fees 66:15 84:3	130:5 131:10	following 7:2,22	183:5 190:6 191:6	fully 162:15 231:12
felt 107:13 131:17	132:2 136:12	18:22 56:6	215:6,11 216:11	300:2
132:6 175:1	160:4 164:14	follows 193:15	216:13 218:10	function 63:11
196:10 205:21	181:19 184:13	194:12	223:19 241:8	69:14 283:3
274:20 305:2	185:20 186:21	foot 201:19	242:4 243:16	289:12 303:20
FFR 322:3	187:1 197:22	force 102:6,7	245:1 246:15	functional 165:5
fibrillation 206:20	198:4 199:15,19	103:22 201:22	248:13,16 250:22	284:15 289:18
207:3 208:5	206:8 208:8,12,12	forces 35:16 46:14	251:16 253:7	291:1
fibrinolytic 23:20	221:7 231:8,17	forcing 63:11	275:3 276:1	functionality
79:13 80:4	237:17 242:18	foresee 14:3	278:13,18 297:8	223:11
fibrinolytics 60:19	286:7 294:17	forever 144:11	298:21,21 300:10	functioning 214:20
field 103:13 199:5	319:11 320:7,18	forget 14:10 171:22	301:4,20 302:16	291:2
210:8	324:13	forgetting 163:8	303:9 304:5	further 12:11,21
fields 198:11	fit 239:8	forgiving 209:18	306:18 308:5	37:17 40:16 66:4
fifth 298:12	five 9:8,22 30:6	form 61:14 62:19	312:2,10 313:19	76:1 96:3 140:2
figure 73:7 74:1,2	37:22 112:4 153:2	62:19 186:12,13	fourth 298:11	160:16 187:15
156:6 288:16	156:14 183:7	249:4 301:9	fraction 70:21 80:8	189:12 190:1,2
figured 132:4	185:15 196:22	302:18	80:9,17 81:4,11	212:4 218:5,6,20
fill 53:6 62:18	197:7 204:17,18	formalizing 316:11	frame 41:17 73:22	221:15,15 223:14
286:1 324:1	205:2 216:3	format 179:6	233:21 246:10	223:15 224:7
filling 62:1	230:17 242:5	192:21	252:8,12 309:10	239:19 241:19
final 200:20 212:2	260:21 278:14	formed 14:22	327:9 328:15	243:11 244:8,18
224:8 253:12	301:21 312:6	forms 61:20 62:1	frames 234:5	244:19 245:21
254:13 327:5	313:22	62:13 323:4	frankly 48:15	252:20 253:11
finally 70:1 200:15	fix 181:20 254:5	forth 146:16 196:9	271:17	278:8 298:20
270:21	flexible 312:12	266:2	Fred 3:12 55:9,11	304:1 305:5 306:9
financial 75:17	flies 56:19	Forum 1:1,8	56:13	306:14 308:1
76:4	flipping 210:18	forward 15:20 19:9	free 4:8 30:21 33:4	311:20 313:3,14
find 22:20 62:16	floor 1:8 58:19	52:13,14 61:6	33:18 52:18 60:17	future 14:3 95:19
71:19 73:3 110:22	fluid 315:12	64:18 138:14	87:9,12 88:19	129:5 149:8
128:18 173:6	FNLA 2:6	201:13 221:13	90:19 91:2,9	218:19 220:13
195:7 198:3	focus 94:10 111:13	328:20	114:5 135:14,16	G
199:10 200:12,17	focused 139:21	found 27:10 65:14	323:12	
207:16 209:6	focusing 205:19	194:16 198:20	frequency 164:18	gait 289:11,11,12
210:20 293:22	fold 171:13	199:15 208:18	167:8 173:15	289:14,15 291:10
297:13 306:11	folks 327:1	209:1,20 243:7	266:1	291:11,21 292:17
finding 231:8	follow 18:20 52:1	four 9:21 13:3	frequently 14:10	Gallagher 258:6,7 game 84:1 131:14
findings 161:18	93:2 95:3 106:21	21:17,17 30:5	16:14	136:22
194:12 201:5	114:7 123:14	37:21 41:22 68:3	Friday 234:12	130.22

agaming 52,10	262.4 264.5 21	104.2 10 01	140.5 (10.12.10	202.15 200.16
gaming 53:19	262:4 264:5,21	124:3,18,21	149:5,6,10,13,19	292:15 300:16
55:15,17,18 145:9	266:15,19 267:19	130:22 131:3,7	149:20 152:14	313:7 321:19
gap 38:14,18 103:1	269:18 271:11	139:8 140:3	157:13 164:3,17	322:12,20 329:9
112:9,14 113:16	272:8 274:21	142:15 143:8	165:8 166:6 167:5	Google 128:15
115:20 116:3	278:8 311:12	148:15 153:9	168:9,16 169:2	gotten 34:16 123:8
141:4 153:8,10,12	329:6	156:22 157:11	173:9,11,18 174:5	320:21
153:13,16 188:15	getting 22:10,12,14	158:7 159:17,21	174:8 178:7	government 40:19
189:16 190:9	33:12 49:15 51:16	167:4 168:2	179:17 181:1,7	Grace 104:6,20
242:20 243:4,10	63:21 71:13,22	178:21 184:8	182:21 184:8	106:10
243:12,13 302:19	91:2 105:13	199:11 207:1	192:1 195:8	graft 118:21
303:11	127:12 174:1	222:7 226:15	196:19 197:12	great 16:18 17:18
gaps 43:9,21	203:11,15 207:6	229:1 236:4 240:1	198:19 199:20	30:16 64:11 74:5
103:20 154:12	235:10 247:10	241:3 249:22	200:22 203:4	87:17 106:1,6
302:10	251:4 263:20	256:18 261:20	204:18 207:10	124:9 125:12
gathered 35:1	281:17,21 314:19	263:7,11 281:3	210:13 219:9	128:21,22 138:15
Gawande 85:16	316:9 318:16	283:19 291:9	225:8 230:22	155:21 191:13
gender 12:20 303:1	329:5	293:19 296:13	231:7,9,10 233:10	203:17 207:9
general 58:14	GIBBONS 2:2	320:6 321:13,13	234:12,21 238:9	222:22 228:19
148:18 290:13	gift 174:21	325:9 326:13,18	238:11,12 240:13	258:14 291:4,14
generally 45:22	give 6:17 23:5,8	326:21 327:3,22	245:15 252:8,10	301:2
56:7 58:15,20	27:16 31:1 42:9	goal 26:9 31:17	258:9 260:21	greater 24:15
151:3 213:21	83:8 88:18 114:1	101:19 129:3	268:6 280:11	greatly 320:16
generated 135:15	123:17 131:5	165:3 199:10	283:6,7 286:17	grim 289:21 292:10
generating 56:8	135:7 146:11,12	220:13,15 261:17	287:7 288:16	groin 91:1
gentleman 192:7	210:21 226:9	goals 32:4 137:4	290:1,11 291:17	ground 82:21
geographically	247:15 258:16	goes 15:7 61:6 87:3	291:22 292:8,13	group 7:9 50:15
171:3	263:12 284:7	133:13 136:13	295:6 312:14	56:18,20 58:20
George 1:9,11,17	315:14 323:11	137:12 144:7	313:8 321:1	95:6 134:4 158:2
2:11 4:2,5 6:8,19	327:9	231:19 233:14	328:20	198:16 200:9
8:20 10:9 12:7,19	given 17:8 42:16	going 13:19 14:5	good 13:21 14:5	211:11,16 247:20
21:20 24:3 30:1	71:2 78:21 83:2	19:8 23:3 24:9	15:13 16:19 19:18	295:20
57:13 91:16 98:5	122:20 137:22	27:10 28:6 49:13	20:3 24:18 26:14	groups 151:22
98:5,8,14 100:17	210:1 234:9	53:1,1,18,21	31:7 57:8 61:9	157:16 161:22
105:18 108:5	236:21 239:16	54:18 55:5 59:16	65:8 72:2 74:11	174:18 290:7
111:19,21 112:19	252:8 255:16	60:9 61:7,18,21	78:7 84:12 85:20	growing 156:13
115:10,19 116:5	271:20	62:3 63:10,19	85:22 90:15	GRQ 101:14
116:11,15,18	Givens 98:15	64:18 75:5,8	100:21,22 119:6	guarantee 236:22
122:2,16 133:22	gives 38:11 260:16	76:11,12 84:4	119:10 120:5	guess 8:18 44:11
139:7 140:2	giving 137:8 175:12	85:18 95:10 97:9	125:9 136:18	52:20 66:5 67:7
142:15 143:7,21	249:13 264:2	97:14 98:2 110:11	147:8 159:8 173:6	74:9 90:5 92:2
146:7,21 147:6,14	glad 210:3	110:15,22 117:15	193:19 199:12,16	110:4 121:21
140.7,21 147.0,14	go 8:18 11:15 15:20	126:2 127:18	207:20 208:15	128:10 138:6
154:2 166:13	16:10 55:11 60:20	120:2 127:18	207:20 208:13	140:5 151:8
			,	
168:1 177:22	64:9 65:21 88:5	133:4,10,22	223:13 231:13	152:10 159:17
179:21 180:2	94:7 100:17,20	136:12,14 137:18	234:3 240:5	171:10 183:18
190:15 224:1	109:18 111:9,17	138:14 140:17	245:13 247:3	190:14 194:10
235:2 260:18	120:14 123:5,20	146:2,7 148:22	275:20 286:19	204:12 267:14

				_
282:18 318:17	happen 19:10 53:1	268:5,5,17,19	269:8 271:7,8	33:11 35:3,13
324:18	57:18 136:12	269:16,22 270:4,9	273:21 274:1,12	36:3 37:20 38:4
guidance 56:11	231:7 241:1	270:15 271:4,7,9	274:18 275:16	41:21 42:3 43:14
guideline 47:3 91:4	313:12,13	271:16,21 272:14	276:10,17 277:3,4	52:20 59:22 60:10
91:5	happened 16:13	273:7 274:17	277:7,12 279:8	64:14 67:16 68:2
guidelines 9:7	311:19	276:10,15,16	280:21 281:1	68:5 72:7,10
28:11 31:10 32:20	happening 57:20	277:13 299:21	283:22 284:13,14	78:10,13 79:4,8
47:18,22 48:7	57:22 260:20	300:1 323:6	285:21 286:21	82:12,17 85:11
59:3 61:4 64:21	happens 25:17 53:5	Health-System 2:9	288:8 289:7 291:2	92:16,18 96:7,13
76:21 83:6 88:16	80:16 137:19	healthcare 102:11	293:15 294:3,7,12	112:2,17 116:1,3
88:20 93:1 117:18	229:10 236:19	114:22 123:1	294:13,19 295:4,7	116:7,21 117:1
120:9,14 121:7	happy 29:22	134:6 187:6	295:14,22 296:9	118:13 139:11
125:11 128:3,15	138:13 230:15	190:22 260:2,4	297:20 298:2,3,16	142:18 143:11,14
185:1 228:2	268:15 285:17	296:8	298:17 299:3,6,7	147:2,4 152:22
229:22 238:6	286:2 299:15	HealthPartners	300:14 302:16,18	153:6,15,17 154:1
248:20 249:9,20	300:9 329:5	1:15 91:18	304:15,16 305:10	154:5,6,7 163:20
250:4,12 252:1,18	Harborview 2:2	healthy 165:1	309:13 310:9,11	183:4 189:15
261:6,9,15 282:9	hard 43:12 51:19	hear 14:10 17:19	310:13,17 312:17	190:5,10,16 191:5
282:10 310:21	83:11,22 128:9	51:11 64:4 90:19	312:21 315:6,8	191:9,10 204:1
gun 95:21	206:8 246:4	109:19 131:20	316:18 317:3	215:5,10 216:10
GUSTO 206:7	277:16 314:19	183:20 256:22	321:11 322:11,20	216:13 218:9,14
guys 13:19 33:9	329:3	294:18	held 80:13 259:17	223:18 224:5
50:7 141:2,6	harm 322:21	heard 32:2 182:19	Helen 101:3,13	242:3,12 243:9,15
177:14 182:8	harmonization	185:2 195:12	Hello 183:19	243:18 244:6,22
216:22 327:22	197:17 254:8	280:2	226:20	245:7,20 246:14
	255:10	hearing 267:15	help 163:18 234:21	246:18 248:12
H	harmonize 55:2,6,7	279:17	272:1 301:6	249:6 251:15,18
H2H 250:21 251:6	harmonized 6:21	heart 1:13 2:16	helpful 187:14	253:6,9 278:12
251:8	62:4 253:17	4:18,19,21 5:10	257:2 263:17	301:19 302:3
half 202:1 290:1,10	254:12	90:22 119:7	helping 258:5	303:8,12,16,22
304:21	hassle 144:21	124:17 149:10,11	helps 283:4	304:4,7,8 306:7
hall 299:17	hat 90:13	149:19 153:22	hematoma 91:1	306:17,21 308:4,8
hallway 293:8	hate 168:8 316:1	185:17 198:18	Henry 2:15 4:9	312:1,6 313:18,22
hallways 293:19	324:11	199:3,7 206:15,21	37:16 38:15 54:1	high-priority
halt 165:5	Hayes 101:3,13	226:4,5,17 227:1	54:1 84:6 100:5	190:22
HAN 3:7 219:14,19	haystack 22:21	227:8,10 233:20	144:1 176:20	high-sensitivity
220:10	head 29:6 70:13	236:9,20 238:21	178:4 218:21	202:6,14
hand 21:7,9,12	167:11 173:1	239:6,18 241:2	225:9	higher 52:15
88:5,5 109:2	314:18 319:3	242:18 244:12,16	Henry's 172:6	127:22 186:9
121:12 212:5	health 1:14 2:10,16	248:20 250:4	Hernandez 228:5	232:10,12 247:6
323:14,16	2:20 3:3 7:11	252:1,2,14 255:3	hey 13:19 183:19	295:5
Handing 309:11	18:6 35:16 40:20	255:19,20 256:7	HF 310:19	highest 73:10
handle 69:8,21	40:21 179:5	258:18,21 259:3,6	HFSA 282:9	164:22 247:4
handling 311:18	233:11 234:8	259:12,14,17,19	hi 183:17,20 197:19	261:7 272:2 282:5
hands 21:8,16	258:8,22 259:9	259:20 261:10,12	258:4,6 297:4	highlight 184:11
63:21 107:12	260:22 264:9	264:11,13,13	high 9:12,20 10:6	297:7
314:19	265:8,16 266:6	265:3,6 266:12	13:2,5 19:7 30:4	highly 14:6 102:13

,				
105:14 120:6	270:4,9,12,14,14	31:14 63:4 143:3	<u> </u>	implementing
281:9 286:21	270:15 271:3,4,4	143:3	i.e 319:8	63:16
289:12,17	271:6,9,15,16,21	hospitalist 240:20	ICCs 74:17	implication 154:14
Hillegass 2:3 4:11	272:14 273:7,9	hospitalization	ICD-10 196:11	implies 152:14
99:5 108:6 115:12	274:16 276:10,14	233:12 236:19	ICD-9 17:22	implying 299:22
122:17 134:3	276:16 277:13	239:15 255:7	idea 51:9 136:20	importance 20:20
161:5 173:21	honest 53:7 54:14	276:7 277:15	175:11 222:22	35:7 42:14,16
175:14 235:18	215:18	hospitalizations	223:13 259:2	43:9,13 56:22
257:4 289:4 291:9	honestly 46:11	318:12	319:5	200:18 206:9
hip 119:20	honored 116:16	hospitalize 152:14	ideal 63:1,2 121:1	262:11 279:1
Hispanics 10:17	hope 47:10 95:20	hospitalized 57:7	254:12 319:13	important 22:21
history 56:4 199:3	124:19 201:6	149:16,20 182:6	322:10	23:16 32:17 33:20
199:6 214:4	321:8,9,15,17	182:10 310:14	identical 148:16	36:18 37:6 42:10
283:17 298:10	322:2	hospitals 31:20	identification	42:15 43:16 46:16
hit 24:20 191:22	hopefully 95:15,16	32:8 38:10 41:5,8	259:3	54:5,10,11,17
201:18	114:22 132:21	41:11 47:20,21	identified 189:10	60:2 64:15 67:17
Hittel 258:11,11	hoping 130:7 156:4	48:5,6 52:17	265:7 269:8	68:10 71:20 78:1
HL7 193:2	horrible 317:12,13	60:11 66:12 70:15	276:16 277:3,7	137:1,4 142:2
hoc 327:15	hospital 2:13,16	73:20 75:1 76:2	identifies 265:5	178:19 193:10,18
hold 183:18 232:12	4:13 11:12,21	77:4 83:18,22	identify 196:8	196:10 204:20
307:11	23:14 28:4,5 41:2	85:8 87:18 90:5	208:11,12 266:11	205:3,4 207:10
holding 232:9	44:21 45:5 46:3	94:10,17 186:6,7	274:17	208:1,2,20,21
holistic 60:3	48:12 57:19 58:6	189:1,12 198:11	IFCC 201:22	209:3 231:10
Hollander 2:4 4:7	71:21 76:6 80:15	200:5,8,13 208:11	ignoring 267:18	238:17 255:18
19:15 21:22 24:1	83:16 87:10 90:15	211:20 212:1	IHI 57:14 251:10	275:10 282:15
24:7 26:22 61:12	93:22 94:21 101:4	228:6 235:4	II 2:12 173:14	296:3 307:14
90:18 98:18,18,21	101:13,13 110:7	240:14 249:8,15	Ileana 3:14 226:16	314:9,15,20
136:8 138:6	111:2 113:19	249:21 250:6,9,9	311:12 317:16	improve 31:18 32:8
145:16 172:17	114:14,17 126:20	250:21 252:15	imagine 95:3	76:8 92:4 267:8
181:18 201:17	182:3 183:9	hour 174:22 290:1	impact 64:20 142:4	282:22 316:3
221:17 238:14	185:21 187:16	hours 8:22 236:4	153:20 180:6,16	318:11,12 319:14
262:6,10,16,21	196:3 204:5,11	239:17 295:10	193:21 210:8,14	320:16 321:8,10
263:5 266:20	209:12,15,15	house 234:13	277:21 278:6	improved 201:9
282:18 309:5	213:4,5 214:19	HRS 95:8	307:7	275:2,15 305:10
314:4 315:19	223:3,6,6 235:7	huge 25:2 35:2	impacted 261:4	305:17 310:19
317:7 318:17	235:13 236:3	112:18 120:11	impacts 102:14	improvement 1:19
324:6	237:18 238:16	153:10	impetus 52:16	3:10 10:8,14,19
home 123:6 136:13	241:6,10,14,15	hugely 314:15	implement 157:16	16:8 20:15 21:15
231:19 234:12	250:12,17,18	Hughes 287:20	189:13 219:15	28:17 38:6,8,14
238:22 240:17	251:6,8 252:16	human 186:12	implementation	41:19 59:12,21
241:3 251:7,9	255:14 263:3,9,10	192:10	204:13 223:9	66:9,14 75:21
258:8,22 259:9	263:13 267:11	hundred 172:15	296:7	76:2 87:5 93:5,7
260:2,3,22 263:1	270:20 271:19	245:8	implemented 66:9	106:1 112:17,18
263:7,19 264:9	272:19	HUP 25:9	83:2 245:15	140:21 141:10
265:8,16 266:5	hospital's 41:16	hypothetical 141:2	265:16	143:17 200:2
267:9,11 268:5,17	93:12 bospital based	hypothetically 157:10 171:14	implementers 63:3	242:16,22 302:6
268:19 269:16,22	hospital-based	137.10171:14		improves 22:17

influence 189:20 **insurers** 114:18 93:11 264:4 increases 35:18 141:17 214:5 104:4 information 18:2 265:22 intakes 133:6 **improving** 32:4 93:10 94:11 increasing 94:8 18:12 21:13 36:9 instances 49:19 **intend** 278:6 112:22 incredible 112:13 45:9 61:21 62:2,9 intended 6:20 283:13 in-episode 166:14 incredibly 203:2 62:17 70:21 87:17 institution 87:13 150:3 185:5 in-hospital 8:6 204:22 87:20 88:1 93:21 145:20 222:3.4 **intense** 161:13 48:12,16 93:14 incremental 46:22 96:9,14 105:7 institutions 27:5 intensive 162:6 **in-house** 191:22 47:6,9 66:12 67:5 126:6 128:21 60:14 222:18,19 163:12,15 171:6 independence instructions 136:19 in-patient 58:17 131:5 137:18 intent 150:19 164:22 instrument 275:7 104:13,15 105:4 141:13 142:2,7 151:14 155:4 independently 291:5 **in-person** 327:12 147:3 155:19 156:7 219:8 220:5 142:8 instruments 280:16 inaccuracies 174:9 181:16 250:10 index 60:22 195:16 207:17 209:10 223:20 insufficient 9:21.22 intents 135:1 incent 174:15 195:21 204:20 249:12 253:7 13:3 30:5,7,11,12 inter-hospital **indicate** 179:22 **include** 42:15 256:18 291:6 37:21,22 41:22 33:15 inter-rater 162:7 140:14 149:10 265:9,12 293:8,13 307:8,13 68:3 72:8,12 212:18 238:15 indicated 215:14 313:19 314:17,20 78:11 79:5 82:13 163:1 170:18 indicates 233:19 319:11 82:18 92:17 96:8 175:5 261:14 275:11 **included** 41:12 indication 74:16 informed 145:7 96:14 112:3,4 interest 181:9 42:12 68:14 151:9 322:1,9 inherently 27:19 116:2,22 139:12 interested 89:12 indications 108:10 inhibitor 255:15 106:12 114:10 139:15 142:19 97:16 323:22 118:2 138:12 282:14 inhibitors 7:2 interesting 22:1 143:12 147:3 indicator 65:8 initial 22:7 269:9 128:20 149:14 142:12 195:22 153:1,2,7,16,18 255:13 261:7 73:19 294:11 154:6,8 183:5,7 289:20 indicators 59:19 initially 97:11 interestingly 267:16 274:19 190:6.11 191:6 297:9 215:7,11 216:11 216:21 243:7 60:18 128:4 **includes** 105:2,3 individual 32:15 **initiative** 76:3 95:7 216:14 218:11 intermediate 29:19 239:5 267:17 33:2,7,13 34:4 170:7,11 251:9 223:19 242:4,5,13 internal 59:12 87:4 297:15 299:3 37:1 38:18 39:2 initiatives 96:2 243:16 245:1 94:21 236:12 including 189:7 40:3,7,11 41:1 inpatient 4:10 246:16 248:13 240:21 206:14 218:19 42:14 43:20 46:3 13:11 14:2 31:15 251:16 253:7 internally 311:18 229:19 238:19 54:9,16 61:16 119:15,17 120:21 278:14,15,20,21 **Internet** 128:14 299:22 318:12 124:11,18 125:14 301:20,22 302:4 internists 91:19 66:10 71:21 78:19 inclusion/exclusion 83:14 84:21 85:1 149:1,7 157:9 303:9 304:5 interpret 64:5 24:14 86:5.19 89:20 158:11.13.19 306:18 308:5.9 192:15 incorporated 312:3 313:19 interpretation 172:8 175:8 209:9 159:4,20 160:17 135:14 209:19 213:18 162:17 196:1 insurance 64:20 167:18 incorporation individually 25:20 239:14,22 240:6 65:2,3 88:12 interrupt 296:20 43:16 51:3 61:19 intervene 259:5 252:6 241:13 270:2,19 90:12,13 91:21 incorrectly 172:16 individuals 58:12 270:22 272:15 103:18 112:21.22 319:14 **increase** 104:3,8,10 101:20 273:6 113:4,11,21 114:3 intervention 23:19 **Industry** 2:15 inpatients 310:13 47:1,7,9 148:4 108:4 128:16.17 114:5,11,15,16,21 inexpensive 285:18 **input** 234:5 327:18 146:18 160:11 115:5,14 151:2 263:18 316:12 infarction 4:14 **insert** 222:15 interventionialist 275:8 166:19 increased 103:11 31:13,16,19 32:18 **insist** 182:21 insurances 65:5 301:8 128:6 132:18 34:1 47:5 147:20 instance 33:11 interventions 47:2 114:12

Neal R. Gross and Co., Inc. (202) 234-4433

48:18 115:7

260:13 265:22

183:10

insured 115:5

47:4 69:8 144:10

,				
265:20 269:10	J	17:17,20 18:15	142:10 163:8	69:14 81:14,15
320:15	JACC 48:3	join 8:14 17:15	263:2,9 313:7	84:2 85:17,19
intra 163:1	Jacoby 324:9,11	30:19	324:20 328:13	86:20,21,22 87:9
intra-rater 162:8	James 2:5 4:20	joined 6:15 279:3	keeping 32:3	87:14 97:9 106:6
170:19 175:5	11:5 29:13 40:18	Joint 252:13	keeps 42:19 263:19	109:5 115:10
intro 23:6	56:16 85:5 86:8	311:13	287:13	122:3 126:7 128:2
introduce 23:8	91:14 99:3,3	Joseph 1:21 4:6	kept 23:19 235:8	128:12 129:14
introduction	210:3 215:1 226:6	Journal 227:7	Kerry 206:7	130:15 132:2
105:19 258:17	233:4 244:10	Jouza 3:9 297:4,5	key 32:7 70:2 106:4	134:11 135:21
invariably 206:22	246:2 253:14	299:2	111:5,7,11 137:10	137:14 141:1,6
investigates 189:18	271:12 292:21	Judd 2:4 4:7 12:2	160:14 209:13	142:5 146:4,8
investment 66:13	324:17	19:14 21:21 24:5	Keziah 3:4 264:22	148:9 149:18
90:9 94:9	Jamie 3:9 297:5	28:9 61:11 62:21	268:14	151:1 158:3 162:1
inviting 101:1	Jamie's 297:2	88:8 90:17 98:18	Khan 183:16,16	168:18,19 170:18
involved 137:11	January 100:11	98:21 134:2 138:1	kidding 232:15	171:8 172:20,20
162:1 179:1	188:19	144:3 173:8	killer 256:22	173:4,17 179:16
213:21 251:4	Jason 2:14 4:20	201:16 206:12	kind 11:2 19:3	180:6 182:14
involves 22:4 145:5	40:19 99:19 226:6	235:17 262:5	41:13 50:10 51:2	193:11 194:3,6
IQI 218:19	228:17 244:11,14	266:19 267:22	51:4,8 52:12	196:20 197:1,13
IQR 11:17	286:12	282:17 315:4	56:19 60:6 71:12	198:3,17 203:1,7
irrefutable 322:15	JCAHO 90:2	Judd's 319:6	95:6,9,10,17	203:14 204:4
322:18	JD 2:14	judged 199:1	109:21 124:12,13	205:19 206:5,11
ISIJOLA 2:19	Jeff 98:8,13	judging 51:19	125:10,10 127:6,7	206:21 207:11
ISIOJOLA 100:8	Jefferson 2:13	July 327:2	127:22 132:4	209:3 213:11
isolated 53:13	JEFFREY 1:19	jump 23:4 24:21	155:16 156:10	214:3,9,13 219:1
issue 52:20 69:6	Jencks 227:5	67:11 95:21 98:7	159:19 171:8	220:9 221:2,4,7,9
70:1 113:13	228:12	111:15 120:18	191:17 192:8	222:1,6,16 225:9
114:21 115:1	Jensen 3:5 52:2	124:12 172:4	194:6,15 195:2	227:6 229:6,7,14
155:3 156:6 157:4	126:1,17 140:12	181:1 276:13	230:2,9,13 233:16	229:16,16,18,20
172:6,7,19 173:9	146:15 164:1	jumped 103:5	248:21 254:7	230:1,3,5,8,10,12
180:22 214:19	256:5 294:14,17	jumping 127:14	255:9 262:7	230:12 231:3
216:20 217:4	Jeptha 3:4 31:4	juncture 51:21	272:17 282:10	232:3,7,19,22
229:1,3 246:2	41:4 46:21 50:21	justice 43:11	287:6 289:17	237:18,20 239:6,9
308:11 313:5	54:17	justification 176:3	300:6 303:18	240:5 245:18
314:14	Jesse 2:17	justifications 72:2	308:13,15 312:12	247:14,20 249:3
issues 49:6,21	jewel 137:14	justify 177:8	312:13 315:10,13	254:12 257:10
53:10,10 55:14	Jewish 291:14	K	321:3,4,5 325:1	261:17 262:21
113:7,15 117:14	job 19:18 133:1		kinds 192:4	263:6,9 264:17
117:16 136:5	177:15 329:8,9	Kansas 285:21	King 101:12	267:14 268:2
157:3 181:15	Joe 6:8 9:13 10:22	299:4 302:17	kit 85:22	270:7 272:21
193:21 195:6,7	63:19 64:2 98:22	317:2 Kappa 163:20	knew 228:12	275:4,14,19,22
210:6 309:21	99:5 288:11 319:2	Kappa 163:20	know 12:3 19:15	276:4,22 277:20
312:8 327:14	Joel 2:6 5:12 99:17	Karen 101:13	26:3 27:14,17	278:3 280:18
item 125:16 126:12	279:10	KCCQ 311:3	31:7 43:7,7,14,15	281:7 283:5
143:19 265:1	Johan 183:22	keep 60:9 70:11	46:13 47:5,20	284:14,19 285:6,9
IV 239:16	Johnson 3:8 17:16	78:1,3 96:11	55:14,20 56:2	285:11 286:3
		108:17 109:9	57:13 63:9 69:6	287:2,12,13,15,18

				_
290:3,10 293:5	116:13 119:18	317:5 319:2	leave 202:21 235:7	214:19 228:22
295:5 296:1,19	124:5 132:11	322:14 324:12	leaving 104:15	235:13 241:17
299:13 300:5,10	138:1 147:16	325:9,16,20 329:2	225:9,12 267:11	266:4 272:6
300:15,22 301:3,7	149:22 150:6,12	329:9	led 275:22 276:21	280:20 281:3,18
305:16,17 307:6,8	151:15 152:10	Kristi 2:10 4:15	Lee 206:7	282:5 283:20
308:16 309:14,16	153:8,19 154:9	56:13 99:21	left 45:3 70:20 81:3	284:14 285:6
310:13 311:9,12	155:1,7 156:3	123:13 156:15	81:10 324:19	288:20 312:11
311:15 313:4,9,10	159:9 167:18	183:13 186:19	326:17	316:4,6,9,11
314:6,16,18	168:20 169:4,11	192:2	legislative 101:14	317:12,16
315:11 316:15	169:19 172:4		LEIN 3:7	levels 186:14 214:6
317:5,8,14,17	173:20 174:12	L	length 190:14	lever 92:4 94:9
318:11 319:17,17	176:20 177:11	lab 90:22 201:21	227:18,20	leverage 75:22
320:6,7,13,14	180:4 183:8	310:3	Leslie 1:20 4:10	liability 125:20
321:3,7,13,14,14	186:19 188:1,3	labor-intensive	47:16 100:1	Library 193:6,13
321:15,17,19	190:1,12 191:1,11	176:14	105:20 108:17	Lichtman 3:10
322:22 323:9,10	197:11 201:16	laboratory 185:18	154:11 210:2	100:21 101:3
323:12 324:6	205:7 210:2 211:8	labs 202:2,3	211:8 274:21	107:4,22 114:7
327:16 328:2,9,12	212:4 214:22	lack 8:1 62:4 248:7	277:20 286:3	118:16 119:14,22
329:7	215:12 216:7,15	254:4	300:4,20	120:16 121:11
knowing 26:2	217:9 218:5,15,20	lacking 120:17	let's 19:19 37:18	122:9 129:2,18
51:18 181:13	221:14 223:14	lagging 253:20	49:11 53:8 78:8	132:15 137:5
183:2	224:1,7,17 226:3	language 297:14	85:12 86:21 92:13	142:9 146:13
knows 129:21	226:11 228:16	324:13	96:4 141:15	148:17 150:4,11
Kottke 1:9,14 4:3	231:20 233:3	languages 324:13	148:15 158:4	150:17 154:22
4:12 6:3,17 8:11	234:22 235:17	large 82:4 116:14	190:2 200:21	162:16 164:14
9:13,16 10:7,22	239:19 241:19,22	161:17 203:3	202:9 216:8 218:7	166:17 172:15
11:4 12:2,11,21	242:15 243:11,20	216:17 218:3	221:16 223:15	174:20 175:20
15:6,10 18:16	244:8,18 245:9,21	larger 43:21 66:19	243:12 244:20	lie 53:16,16 114:21
19:14 20:13 21:6	246:8,20 248:9,17	186:9	245:22 246:11	life 102:16 105:17
26:15 30:20 34:10	249:7 250:1	largest 31:12 40:20	248:10 251:13	290:22 291:5
35:15 37:9,16	251:11,20 252:20	lasix 263:13 264:2	253:3 304:2	299:22
38:5,15 40:16	253:3,11 254:1,13	lasted 163:5 241:8	306:14 311:21	lifestyle 165:1,15
41:18 42:5,7	254:21 257:21	latent 50:17	313:15 315:5	liked 163:14 257:6
47:13 49:3 53:12	279:7,18 282:17	laughter 67:14 92:9	317:20	likes 85:1
53:20 55:11 56:13	284:9 286:12	99:2,7 116:17	letter 272:3	limit 185:21 201:20
57:6 59:15 61:11	288:11 289:19	117:4 224:3	letting 21:4 279:20	202:4,10,16 203:8
63:18 64:16 65:15	291:8 292:18	232:14 253:2,22	level 6:21,22 7:4,5	204:2,6,8 212:8
66:4 67:10,21	294:1,15 298:20	256:11 262:9	7:10,11 9:8 17:12	212:10,13 213:2,6
68:7 72:3,13	299:8 300:4,18	325:19	29:14,16 35:3,17	213:12 223:2,5,8
77:14 78:8,15,22	301:15 302:5	lead 77:1 160:16	36:19 43:14 46:3	limitation 115:17
79:10 80:20 82:7	303:5,13 304:1,10	258:7,9	46:10 66:10 71:21	125:10 312:13
82:19 83:4 84:6	305:5,8 306:9,13	leading 243:22	74:18 77:22,22	limited 163:16
86:16 88:8 90:12	306:22 307:15	leads 232:22	84:9,14 86:4	Linda 1:17 12:12
91:13 92:10,20	308:1,10,21 309:4	316:11	87:22 89:9 109:12	59:15 65:18 88:8
96:3,15,21 97:7	310:1 311:20	lean 279:14	111:2 143:5	99:13 140:4 144:3
98:11,11 100:7	312:7,16,20 313:1	leap 88:11	164:22 204:15	178:2 188:4
109:18 111:15	313:14 314:2	learned 293:10,11	208:21 213:18	239:20 272:10
I		1		

Lindsey 2:21 10:3	319:10 320:20	135:17 163:1,13	173:16 175:3	low-cost 105:14
97:8 325:20	live 113:5 134:18	172:1 174:2 178:6	177:3 182:20	lower 38:13 53:2
328:21	144:11 157:11	178:22 180:12,17	193:21 194:8,12	74:18 75:2 77:3
line 6:13 8:16 17:15	220:21	182:1 192:5,19,22	194:12 198:9	227:17 228:10
17:17 73:9 109:16	Living 285:20	193:3 194:1,16	205:13 214:12	251:1 315:14,15
183:15 186:3	299:6	198:14 199:5	215:17 229:19	lows 20:16
213:22 224:20	Liz 34:10 38:5 42:5	200:9 207:15	235:12 238:13	LUANG 278:18
258:12 296:22	47:10 49:5 65:15	208:4 222:22	249:10,19,19	lunch 181:11 225:6
297:2	69:6 78:16 82:19	227:19 239:3	260:7 282:7	225:9,13,16,19
lines 58:4 225:4	86:16 92:21 99:10	281:8,10 287:5	283:13 285:1	LUONG 2:19 9:19
309:6	112:19 122:16	289:17 291:15,15	290:14 293:8,12	10:5 13:1 30:3
link 48:11 187:8	134:2 191:1	291:19 303:1	293:22 323:9	37:19 41:20 68:1
linked 48:20	197:11 205:8	315:11 321:22	324:22	72:6 78:9 79:3
185:13 227:14	212:5 264:5	looked 12:20 29:7	Louie 101:14	82:11 92:15 96:6
316:19	269:18 272:12	72:17 118:17	love 63:1 238:14	96:17 112:1
linking 195:19	292:20 294:1	146:19 148:18	286:6 315:1	115:22 116:20
list 17:4 130:18	307:16	184:16 185:6	low 9:21 13:3,6	139:10 142:17
182:2,2 190:19	Liz's 41:5	201:5,8 211:17	24:10 30:5,10	143:10 147:1,10
297:8 299:1	LLC 2:10 3:4	235:2 296:2	37:21 41:22 42:4	152:21 153:14
listed 233:21 288:5	local 202:21	302:11 305:13	53:2 68:3 72:8,11	154:4 183:3 188:5
288:7	location 115:16	looking 12:14 27:8	78:11 79:5,9 80:8	188:9,12 190:4,9
listen 314:7	locations 156:16	51:6 59:5,9 64:19	80:9 81:17,18,21	191:4,9 215:4,9
listening 54:3 146:3	locus 129:21 132:2	64:21 65:10 76:12	82:12,17 92:17,19	216:9,13 218:8,13
293:13	logical 59:11	85:7 93:21 101:17	96:8 102:12 112:3	223:17 224:4,11
listing 286:16	logistics 328:13	102:1 110:18	112:7 116:1,21	224:14 242:2,8,11
literature 102:17	long 58:22 63:5	122:13 130:17	119:8,8 132:20	243:14,18 244:21
113:3 189:11	70:22 79:22 98:1	141:10 142:12	139:11,14 142:18	245:3 246:13,18
209:3 250:20	108:19 114:16	155:9 179:10	142:21 143:11,15	248:11,15 251:14
281:11	133:13 134:8	189:19 206:19	147:2,5 153:1,6	251:18 253:5,9
little 10:13,19	200:1 228:3 237:9	207:7 211:1	153:15,17 154:5,7	254:15,19 278:11
13:19 15:18 16:7	241:7 262:3 288:2	217:14 219:10	183:4,6 189:13	301:18 302:2
18:7 27:12 34:16	long-term 48:14	220:7 228:20	190:5,10 191:5	303:7,11 304:3,7
38:13 45:5 51:19	260:2,3,9,13	229:5 272:19,20	204:1 215:6,11	306:16,20 308:3,7
52:16 57:10 64:7	longer 20:6 48:22	284:12 285:4	216:10,14 218:10	311:22 312:5
64:18 70:13 71:20	163:3 227:20	288:15 311:13	223:19 224:6	313:17,21 325:10
75:3 94:4 105:10	260:5 270:12,13	looks 23:16 37:10	235:5 242:4,12	325:13
117:9 118:14,17	270:15	140:21 215:3	243:16 244:22	LV 69:13,22 283:2
127:3 133:13	longitudinally	loop 138:16 140:15	246:15,19 248:13	LVEF 81:12
152:15 163:3	159:7	losses 123:11	248:16 251:15	LVRS 289:7
189:20 192:4	look 28:10,12,16	lost 242:9	253:6 278:13,19	lying 145:22 146:6
209:18 210:7	39:1,16 40:5 44:6	lot 17:9 19:17 25:7	285:22 301:20	lytic 22:11 70:9
235:3 254:4	47:8 60:21 74:12	25:16 35:6 61:1,9	302:3 303:8 304:4	79:21
256:13 257:4	74:13 86:9 88:21	61:20 62:1 65:19	304:9 306:17	lytics 62:12
273:1 274:8	103:13 108:2,12	67:12 80:18 93:19	308:4,8 312:2,6	
279:15 292:3	110:5,17 113:8	113:7 129:7	313:18 314:1	$\frac{M}{100000000000000000000000000000000000$
300:3 309:18	120:4 126:15	151:18 161:16	low-bar 246:7	ma'am 305:8
313:6 315:21	128:14 132:16	170:10 171:12	253:17	machine 186:13
				•

192:11	Massoudi 55:9,10	141:13	111:6,13 112:9	239:9 244:17
main 197:13	55:12	meaningless 128:1	114:10 117:3,6,7	245:11 246:7
214:18 230:19	match 200:8	means 13:17,22	120:18,19,20	247:21 250:11,13
239:1 308:11,19	math 222:3	17:22 18:11 20:16	121:5,16 122:6,13	251:21 253:17
312:8	matter 76:8 97:5	25:4 179:18	124:6 125:14	255:15,18 256:7
maintained 328:14	234:11 239:12	196:13 202:3,7	127:21 129:1,4,5	256:21 258:1,5,17
maintenance	293:19	246:6 270:12	129:7,10,12,14,20	258:20 259:8,16
273:12 274:3	maximum 289:13	273:8	130:4 131:10,15	260:1,10,15 261:5
major 115:7 168:13	Mayo 2:15 101:11	meant 162:2	132:20 133:21	263:14,17 265:2
327:20	MBA 2:15,16 3:9	240:19	135:12 136:21	265:12 266:7,9,14
majority 43:18	McNAMARA 3:13	measurable 177:6	138:18,19 140:8	267:13 268:17
118:4 120:8,10	183:20,21 203:16	202:8	140:20 141:11,16	269:5,6,14 271:6
255:18	212:22 222:21	measure 1:3 6:7,11	141:16 142:3	271:13 272:7
making 44:22	MD 1:11,14,16,20	7:3,6,8,14,15,18	145:4 147:15,17	273:13,19 274:3
88:10 144:9 145:6	1:21,22 2:2,4,5,11	8:20 9:5 10:9,20	143.4 147.13,17	273:13,19 274:3
181:5 199:19	2:12,14,15,17,22	11:3,14,19,22	154:19,21 156:2	278:3,7,22 279:4
231:4 235:14	3:1,4,12,13,14,15	12:1 13:11,15,18	156:18,19 157:5,9	279:6,6,21 282:13
255:10 261:19	4:2,3	13:20,21 14:2,5	157:14,17 159:10	287:19 293:2,14
management	mean 18:21 35:21	14:13,15,17,21	160:2,10,17 162:3	294:21 297:7,9,12
229:19 248:21	38:11 39:4 45:13	15:14 16:5,7,17	162:4,4,14 165:19	297:14,17 299:20
Manager 2:19,20	48:2 53:13,14	16:19,21,22 19:5	167:14,17,22	300:17 306:5
2:21	64:11 70:6 74:8	19:7 20:2,18 22:1	168:10,21 169:3	307:6,11,17,22
mandatory 269:1	74:11 75:6 76:10	22:4 23:6,12,13	170:5,16,20	311:14 314:12,16
manually 169:20	76:15 112:17	23:14,22 25:7,14	171:14 175:4,7,13	314:21 315:17,22
217:2	126:5 127:18	25:15,21 26:10,16	176:4,12,13 181:5	316:7 318:22
manufacturer's	130:12 135:21	27:11,13,17 29:19	181:7,10,13 183:1	319:5 324:21
221:21	138:4 142:11	30:14,20 31:1,6,9	184:3,7,10,19	measure's 194:9
Marge 101:12	157:7 167:20	32:12,12 33:8	186:5 187:3,18,20	measured 9:4
marginal 44:6	171:11 174:14,21	34:11 35:5 36:5	188:15 190:18,21	19:20 20:7 22:16
Mark 2:16 4:22	177:10,12 180:5	36:12,13 37:1,5	191:14 192:15,17	325:5
260:18	189:4 193:19	38:17,22 39:4,13	192:21 193:1,4,12	measurement 2:21
marker 48:19	198:14 204:15	41:12 45:1 47:12	193:20 194:3,4,8	46:17 86:4 138:19
289:3	206:17 207:14	49:17 50:8,16	195:4,13 196:14	180:12 188:17
market 157:8 202:7	208:16 209:5	52:3 53:21 54:12	196:15,16 204:5	measures 4:4,17
222:2	220:5 222:11,22	55:16,18,22 56:5	205:12 207:1,12	6:20 7:1 8:6
Marrs 2:6 5:12	228:19 232:16	56:19 59:7,10,20	207:19,21 211:9	11:10 12:14 13:9
99:17,17 279:10	242:21 254:9	61:6 62:3,19,20	213:8 215:15	16:12,14 19:11,17
282:3 302:7	255:2 260:10	64:22 65:6 66:8	217:14 218:16	24:18 29:17,22
303:14 304:13	262:10 268:3,10	68:13 69:2 71:19	219:4,5,8,9,15,18	32:7,9 33:2 35:7
305:19 306:6	270:3 275:19	75:7,9,9,14 77:22	219:21 220:2,3,14	36:15 39:2,7,7
307:1 308:11	283:2 290:2,13	80:12 82:7 87:1	220:20 221:8	40:4,7,11,15,21
309:2 312:8,19,22	299:10,12 300:20	88:13 90:20 91:21	222:10 223:1,5,12	48:12 50:1 51:8
Mary 1:9,11 4:2,5	307:18 310:10	93:6,11,13 100:18	226:4 227:2	52:21 53:6,7,15
6:8,17 21:17,19	311:16 313:11	100:19 101:9,18	228:20,22 230:21	53:17 54:5,8,9,16
57:12 98:5 144:2	315:17 323:6,8	101:19,22 103:10	232:9,12 233:10	54:19 55:22 57:2
329:1	Meaning 19:1	104:12,17 105:1	234:4,22 237:11	57:15,20 58:2
MASOUDI 3:12	meaningful 33:17	105:12 106:4,5,14	237:14,22 238:2	62:6,15 63:4,4,10

,				
63:15 66:6 68:10	269:17 271:15	methodology 50:20	290:5,10,11 292:1	211:18,19 213:17
74:13,15 84:10,22	Medicare's 259:9	metric 18:20 143:4	292:1 294:8	214:18 219:6,11
85:2 86:1,6,10,11	medication 7:7	155:11	322:22 323:18	moderate 9:20 10:6
89:21 90:3 91:10	109:8 110:21	metrics 116:10	325:17	13:2,6 30:4,10
91:16 92:2,4 95:6	medications 109:2	300:16	misinterpret 91:12	37:20 38:4 41:21
95:14,18 100:20	320:2	MHA 3:5	misnomer 7:20	42:4 68:2,6 72:7
104:11,12 135:13	medicine 1:22 2:3	MHS 1:16 3:1,13	misquoted 306:7	72:11 78:10,14
141:3 155:16	3:14,15 193:7,13	MI 22:10,22 31:22	misread 27:3	79:4,8 82:12,17
184:4 186:4 193:8	240:21 316:21	32:21 34:8 42:9	missed 124:10	92:16,19 96:7,14
193:8 208:1 209:7	medicines 69:10	42:14 46:11 58:13	155:2	107:1,21 109:12
209:14 211:5	meet 14:5 47:19,22	60:3 65:13 67:16	misses 27:1	110:14 111:17
219:10 220:7,12	48:22 53:9 82:1,8	83:17,21 113:14	missing 46:8 51:7	112:2,7 116:1,3
220:15,19 221:4	175:21 263:14	116:6 117:8	80:17,18 117:21	116:21 117:1
227:3 232:18	264:3 266:9	118:11,19 135:19	122:4 211:6 245:4	139:11,14 140:1
253:18 254:10,11	267:12 279:1	187:18 188:17	262:7 295:14	142:18,20 143:11
255:1,3,6,13	297:11,19 327:1	189:7 203:10	mistaken 186:22	143:14 147:2,5
256:17 268:11,11	meeting 1:3 27:7	mic 226:10 264:6	Mitchell 2:10 4:15	152:17,22 153:6
271:18,22 277:22	40:13 84:20	Michael 1:22 99:15	99:21,21 126:1,5	153:15,17 154:5,7
280:4 286:8	291:15 295:11	225:12	126:10 138:17	154:16 155:8
287:15 295:11	302:15 327:12	Microphone 264:7	155:9 186:20	183:4,6 190:5,10
307:12 309:17	329:12	microphones	187:3 188:14	191:5,10 215:6,10
311:17 312:10	meets 89:4 136:17	279:16	190:13 191:13	216:10,14 218:10
315:10 321:16	member 4:16 5:15	mile 289:22	194:17,21 195:8	218:14 223:18
327:15 328:6,9,11	89:7 326:1	mileage 13:20	215:13 216:16	224:5 242:3,12
measuring 19:1,19	members 133:17	Millet 2:20 192:2,3	218:16 250:10	243:15,19 244:22
25:12,17,19 49:14	327:3	194:20 195:1	251:6 305:6,9	246:15,19 247:5,6
60:4,7,12 145:5	memorized 161:15	million 304:21	mix 149:4	248:2,12,15
206:17	memory 65:4	mind 78:2,4 108:17	Mladen 2:17 5:13	251:15,19 253:6
mechanism 75:16	mental 233:10	109:9,16 159:15	18:16 99:8 279:11	253:10 261:8
87:20 94:13	mentality 256:3	313:8 323:14	300:18	278:13,19 282:6
median 4:6 21:21	mention 37:15	minimal 66:15 67:5	model 184:13,15,16	301:20 302:3
33:14 38:12	247:9,11	minimum 33:21	185:15,22 186:6	303:8,12 304:4,8
Medicaid 3:7,8	mentioned 36:1	73:15 130:10	186:16 197:14	306:17,21 308:4,8
29:15 65:2 243:8	69:6,13 84:19	Minnesota 91:18	198:9 199:12,22	312:2,6 313:18,22
244:13 268:21	94:2 192:8 213:17	92:2 285:20 288:3	200:11,12 201:3,4	modifiable 177:6
269:17	247:8 254:22	299:5 302:17	201:9,12 202:18	modification
medical 1:14,16 2:1	267:22 300:20	317:2	203:4,9 205:6,19	132:17 160:19
2:2,8,12,17 3:9	302:8 305:14	minorities 112:15	206:6,14 209:1,8	modifications
18:3,10 103:17	306:1 310:20	113:9	209:19 211:13	165:15,16,17
121:3 136:11	merge 45:21 46:1	minute 134:15	212:2,3,18 215:20	modifying 133:20
151:19 166:9	merged 45:14	207:2	215:21 217:7	311:5
213:10 308:14	188:20	minutes 26:8,8	220:4	moment 106:8
Medicare 3:7,8	met 1:8 52:10	28:13,18,21,21	models 157:18,22	155:17
46:1 65:2 114:11	175:15,18 305:2	109:21 133:10	197:1,15,18	moments 175:8
188:21 195:20	meta-analyses 9:9	134:7,8,19,21,22	198:15 199:17	Monday 231:1
227:14 240:16	method 102:13	135:2 286:1	208:15,16,22	234:14,15
243:8 268:20,22	105:15 162:7	287:10 289:13	209:2,18,22	money 179:1

monitoring 88:15	221:9 279:5	255:8 267:9	new 59:8 90:4 91:6	285:13
266:1	MPH 2:10,14,19,22	304:15 305:3	101:4 140:9	normals 223:8
Montefiore 226:19	3:3,14	315:20	142:13 167:19	notation 12:17
324:8	MSPH 1:11,14,22	necessary 34:2	172:11,12 173:5	note 35:15 36:22
month 158:14	3:12	42:13 61:2 69:20	178:6 181:16	196:11 247:9
159:15	multi-disciplinary	82:22 196:13	200:11 218:4	286:10
months 69:17	102:10	need 19:20 20:6	226:19 227:6	noted 195:18 244:5
147:19 150:9,16	multi-specialty	25:20 39:7,19,20	281:1 283:22	notice 328:8
151:21 152:3,4,8	295:19	40:6 47:15 57:9	286:21 287:20	notwithstanding
152:9 163:4	multi-stakeholder	76:8 86:4 87:14	288:8 291:2	143:20
165:22 166:4,15	56:20	88:7,18 102:20	294:19 295:4,7,14	novel 90:4 184:12
167:17 177:9	multiple 26:11 50:4	103:22 104:21	295:22 298:15,16	November 100:13
182:10 234:2,20	62:6 63:3 65:7	108:16 112:13	299:3 302:16	novo 184:14
281:13 313:11	185:3 289:6	120:22 129:10	307:22 309:13	NQF 2:18 4:16
morbidity 102:15	295:20 312:15	130:21 131:5	316:18	5:15 11:7 40:3
105:16 244:1	murky 134:20	138:11 143:1	nice 8:11 60:21	56:3,7,12 66:6
316:16	myocardial 4:14	146:18 150:2,16	63:13 252:11	86:9 96:1 103:10
morning 31:8	31:13,16,19 32:18	152:8 154:14	282:21 309:14	106:22 107:19
100:21,22 108:19	33:22 47:4 147:20	167:7,21 190:22	nicely 65:1,6,12	122:7 138:21
234:14,16	183:10	193:8 203:14	Nicholas 2:12 4:7	139:1 142:8 194:5
mortality 4:14 8:6		209:10 239:5	Nick 99:11	199:22 217:20
8:7,7,8 22:12 23:2	N	248:9 251:11	night 128:13	219:17 220:9
25:14 44:15 46:13	N 163:10 226:1,1,1	252:21,22 253:17	nine 163:4 251:18	232:21 234:4
48:1,13,16 93:7	N.W 1:9	258:20 270:13	253:10 278:19	254:16 259:9
93:11,14 95:14	nada 191:1	277:20 278:5	306:21	274:4
102:15 105:16	name 31:3 33:4	283:1,5,10 284:18	nine-month 162:11	NQF's 50:19 327:3
183:11 184:10	72:4 90:21 91:3	288:17 292:5,12	Nineteen 96:19	NQF-endorsed
186:3 187:6,8,18	252:22	296:13 299:20	ninth 47:6,15	11:15 36:15
189:2,8,14,22	names 161:16	300:11 303:17	nitpicky 298:5,8	184:10
190:16 195:14,15	narrow 262:13	318:1,20,22	NJ 2:14	NSTEMI 8:7 9:10
195:19 206:3	narrowing 112:14	319:10 320:17	noise 75:13 245:19	nuances 173:16
211:11 219:7	nation's 31:12	321:13 325:22	306:3	nuclear 167:3
244:1 280:22	national 1:1,8	327:17	nominate 97:21	number 56:9 59:19
281:13 316:16	118:22 193:6,13	needed 51:22 217:7	non-STEMI 79:20	75:15,16 117:16
318:13	195:21 244:2,15	needle 22:20 25:14	80:3	118:5,6 119:5
motivated 131:2	nationally 103:7,22	26:4 62:12 71:9	nonexistence 26:21	120:11 134:17
move 63:11 115:1	119:8 132:19	71:10 88:3	nontransfer 27:20	163:16 179:14
129:10 147:7	nature 120:3	needs 23:17 37:7	normal 185:21	201:20 210:10,19
162:12 183:9	286:20	42:11 138:8	201:21 202:4,16	225:2 231:1 250:5
195:9 220:14	NCDR 126:22	237:18 277:6	204:3,6,8 212:8	260:14 264:9
241:16	127:1	negative 47:12	212:10,13 213:3	269:22 277:12
movement 82:10	near 75:15	neurohormonal	213:12 222:14	311:9,11 326:6
96:4 210:4 224:9	necessarily 14:16	237:1	223:3,5	numbers 12:4
311:21	55:16,17,21 59:7	never 26:18 47:8	normalize 204:19	125:16 153:9
moving 21:20 41:7	87:22 140:10	103:15 129:17	223:1	203:15 206:18
141:4 144:8	162:1 229:14	227:16 241:10	normalized 204:2	249:22 287:5
147:15 188:14	237:14 241:16	311:17	normally 253:19	306:12

r				
numerator 80:22	77:17 140:4 204:6	57:3 72:1 75:3	134:1 252:15	127:15 147:17,18
81:13 89:5 117:7	217:10 218:20	95:16 205:2 214:1	265:21	148:2,4,7,14,19
152:2 157:19	221:16 239:20	259:19	orders 266:2	149:21 150:8
264:10 265:2	245:22 284:4	open 186:17 296:22	organization 59:10	158:14,22 159:5
297:11,14 299:3	319:19 320:8	297:3	89:12 90:9 91:15	160:8,20 161:8,15
numerous 103:3,21	324:15	open-endedness	170:4	162:17 177:5,9
nurse 25:3 206:20	okay 6:16 8:17 9:17	246:9	organizational	182:5 187:11
258:3 323:5	15:10 19:13 20:12	operates 214:17	187:17	241:18 262:1
nurses 136:16	34:11 45:7 70:18	operating 180:5	organizations	287:20 310:17
323:7 324:3,4	71:2 72:13 88:2,3	operation 64:9	63:16 92:1 101:9	311:14,17
nursing 1:18	96:15 97:1 109:19	operator 6:12,14	original 23:19,22	outpatient-based
270:19 271:15	110:6 133:1 159:2	8:13,15 29:10	127:21 199:10	310:9
	177:16,21 182:3	224:19,22 296:21	227:3	outpatients 119:13
0	183:8,17 188:14	297:2 326:1,4,7	originally 23:12	outside 40:19
O 226:1,1,1	195:8 212:4 215:2	326:10	131:14 156:14	312:17,21
o'clock 329:11	220:10 224:22	opinion 28:14	199:1	Outwalking 289:21
OASIS 261:18	225:13,16 226:15	76:17 84:9	orthopedists	overall 51:17 61:3
264:20 265:1	235:1 242:9	opportunities	293:11	78:20 96:16 119:2
266:4 267:16	254:21 258:18	52:10 86:15	Osler 324:20	119:11,15 120:4,5
268:18,18 269:13	270:6 272:18	112:16 124:10	ought 15:22 290:20	184:2 217:5 275:7
270:21 275:6	274:15 279:7,18	139:1	outcome 22:17	overcome 168:16
276:4	280:13 284:4	opportunity 10:7	25:20,22 29:20	overemphasis
object 323:4	301:17 302:5	16:8 20:15 28:16	32:17 44:14 48:20	205:6
objection 152:10	306:9 307:21	38:5,8 41:19	64:11 65:13	overhead 65:20
154:13	319:19,19 320:8	50:17 59:20 76:10	108:15,19,20	67:1
objections 79:2	324:15 325:16	79:18 112:8	108.13,19,20	overlap 255:10
objective 185:16	Oklahoma 3:3	124:17 125:6	110:16 111:3	overloaded 315:12
284:17 295:6	old 127:7 290:14	139:3 141:9 155:6	130:6 184:7	overseas 176:7
315:15 319:21	older 113:13	242:15 302:5	185:13 187:2,20	oversimplified
320:11,14	188:18 196:2	opposed 81:6 85:2	200:10 207:12	301:12
observation 238:15	298:1	85:6 90:4 114:15	209:9 220:7 221:8	overview 102:9
240:16 241:15	omission 227:22	137:7 163:11	275:2,15 278:3	191:14 192:4
obtain 88:21 184:6	on-going 142:14	opted 37:3 52:13	283:8 316:8	191.14 192.4 194:15 260:17
obtained 185:20	once 58:16 62:18	optimal 82:9	outcomes 3:2 25:12	overwhelming
223:2,5 265:20	78:18 107:11	optimistic 321:12	28:22 31:15 34:6	157:4
obvious 198:1	113:19 137:21	optimistically	45:9 48:22 57:2	overwhelmingly
201:19		321:7	43:9 48:22 57:2 74:13,15 108:11	7:3
obviously 92:22	150:2,4 154:15 156:5,8 165:15		,	
95:11 113:4 229:2	<i>'</i>	optimize 284:22	116:14 163:19 195:13 203:10	owe 33:21
occur 195:19	172:5,10 186:9	optimized 305:16 310:19		P
252:10	271:4 one-for-one 108:1		209:6 220:12	P 3:4
occurred 145:6		optimizing 320:2	261:4 264:4	P-R-O-C-E-E-D
occurs 263:18	one-to 107:1	opting 94:19	276:21 278:7	6:1
office 285:14,18	one-to-one 107:20	option 13:16 28:3	293:2 309:16	p.m 225:19,21
offices 305:11	316:19	94:19 97:12 168:2	318:12 319:15	226:2 329:11
official 122:22	one-year 45:8	297:11	outlined 176:9	P2Y 7:1
oh 12:12 17:18	46:12 apas 41:1 42:21	OQR 12:1	outpatient 4:12	pace 254:4
GR 12,12 17,10	ones 41:1 43:21	order 66:1 123:2	23:15 123:3 124:7	

no alta ao 222,15	210.21	106.2 110.6 12 16	282.21.286.22	207.4 200.11 17
package 222:15	319:21	106:2 110:6,12,16	282:21 286:22	207:4 209:11,17
packet 74:3	participants 268:7	111:3,10 117:21	298:10 321:18	220:8 226:5 227:2
page 26:12 37:10	participate 31:20	121:8 122:14	patient-centered	227:8,16 228:8
37:15 73:3 74:3	47:21 48:6 52:6	123:1,13 124:3	282:20 296:4	230:17,22 235:6
210:18 216:1	83:19 97:22	125:2 126:19	309:18	236:5,15 238:21
paging 29:10	126:22 161:2	130:11,14,20	patient-oriented	240:1,15 241:16
paid 75:8 174:3,19	168:17 169:9	131:2,4,8,13,15	299:10	243:2,9 255:19
236:3	174:13,18	131:18 132:1,7,7	patient-reported	258:22 259:18
pain 22:15,20	participated 38:10	132:13,14 133:1	293:2	261:11,20 265:5,7
24:12 25:11	148:1,9 150:15	133:14 135:6	patient-specific	267:10 268:19
166:22 300:22	159:11 160:7,8,14	137:14,16 138:9	265:17	269:7,16 271:5,7
pained 280:1	participates 114:15	144:11,19,22	patients 4:19 9:1	271:18 273:20
pair 124:16 159:4	participating 41:9	145:8,9 149:4,15	11:10,20 12:5	274:1 275:2,15,16
paired 124:13	84:3,4 87:18	158:5,20,21 159:8	20:2 22:3,4,8,15	276:9,16,22 277:3
129:12,20	94:18 189:1 250:6	159:21 160:4,21	22:19 24:22,22	277:6,12 280:21
panel 194:22 195:2	participation	164:21 166:21	25:8,10,11,18	281:11,13 284:12
paper 18:10 29:7	268:22	175:8 177:5	27:20,20 28:2	287:11 290:14
29:13 57:15 63:20	particular 35:8	187:10 197:3	31:15,19 32:18,20	293:7 294:11
64:21 65:11	40:13 48:9 56:21	206:4,19 208:3,4	33:12,21 34:3,8	299:12 304:22
126:18 171:1	60:10 69:18 71:19	208:21 209:19	37:8 45:3 46:2,11	310:13,17 312:15
179:4,20 227:6,13	79:16 81:1,19	214:7 231:15,19	47:4 58:14 69:7	314:10 318:11
228:4 289:20	86:22 89:7 93:22	234:10,12,15	69:15 71:13,22	319:17 321:11
paper-based 18:3	273:19	235:10,21 236:22	80:7,9 81:12,17	323:4,14 324:3,8
papers 47:19 48:4	particularly 134:5	237:16 238:10,10	83:9 87:11 93:3	325:8
paperwork 127:10	210:9	238:11,12 239:16	93:17 102:13,21	patterns 58:22
par 153:20,21	partnered 95:8,8	240:3 248:20	104:1 105:14,15	Paul 324:14
180:7	Partners 323:6	255:14 259:5,13	106:2 109:20	pause 9:18 10:2
parallel 63:8 293:2	partnerships 95:9	263:2,8,10,15	112:12,12 113:3	13:4 30:8 38:2
parameters 265:18	parts 51:15	264:12 265:15,19	113:20 114:2	42:1 68:4 72:9
Pardon 42:6	party 89:13	266:11,13 267:1	115:4 116:9	78:12 79:6 82:14
parsimonious	pass 20:16,19,20	267:18 269:3,6,10	117:22,22 118:11	100:16 188:8,11
185:14 198:1	30:15 198:4	270:9 271:3	118:11,13,14,19	190:8 191:8 197:9
201:12 208:18	passes 187:21	274:18,19 278:7	118:21 119:1,2,4	223:22 241:21
parsimony 196:21	path 95:3 127:15	283:19,21 284:1	119:7,12 120:1,12	242:7,10 243:17
part 15:1 23:13,14	pathway 14:1 23:1	285:19,22 286:11	120:15 121:14,15	245:2 246:17
23:21 24:10 26:1	75:19 94:13 95:1	287:13 290:13	121:21 122:4,12	248:14 251:17
54:5 59:20 77:2	95:2 318:20	291:16 294:3,6,9	123:4,14 130:22	253:8 254:18
109:10 127:12	patient 4:9,11 22:9	295:21 296:1,9,11	131:2 133:7	278:17 325:22
130:17 137:6,7	22:21 23:17 27:15	296:18 298:1,13	134:18 135:2,3,19	pay 174:13,18
188:21 196:19	27:18,22 47:14	310:2,5 311:1	137:21 144:16	323:7
217:13 218:3	57:8 60:3 64:6	315:6,7 316:3	147:18 149:6,10	pay-for 85:9
219:2,17,22	66:1 69:9,21	318:1,2 319:14	149:19 150:7	pay-for-perform
233:15 240:20	79:19 80:4,14	320:7,8,16 321:10	151:18,22 153:22	180:14
244:15 258:13	83:21 84:13 90:8	322:7	156:22 164:7,21	payers 129:22
268:21 271:14,14	90:14 102:11,16	patient's 107:12	165:4,8,20 166:2	149:13
274:2 275:9	102:19 103:16	209:9 259:12	170:2 188:18	paying 66:14 84:2
282:15 297:5	104:14 105:7,9	265:13 273:9	196:1 200:10	174:9 329:4

payment 52:21,22	81:18 93:3 103:9	277:22 280:4	98:14	60:20 125:18
53:6,9,13 85:10	103:14,16 111:7	286:8 295:11	philosophical	142:2 256:14
276:15	112:11,12 128:4	302:9,19 303:11	138:2	pilot 94:15 235:5
PCI 7:2,16,22 8:6	129:9 137:6	305:4 319:10	phone 10:4 122:18	236:2
25:10 28:5 60:19	145:20 163:21	performed 185:22	212:11 225:4	pilots 236:6
70:2,8 79:14 80:5	172:16 175:6	performing 60:11	279:16 280:3	Pina 3:14 226:16
84:11 85:4 94:15	189:4,4,5 202:7	performs 211:18	326:2,8 328:4	226:16 230:15
95:11 112:11	227:8,15 228:7,11	period 77:6 178:11	physical 2:4 325:1	234:6 236:12
116:6 117:10,17	236:15 238:22	181:15 189:9	physician 3:9 107:9	237:13 238:2,9
118:5,10,19 119:1	243:2 245:8 247:1	262:3 271:10	107:14 123:6,7,9	239:12 240:8
121:20 127:16	263:6,7 281:13	276:11,19 323:22	123:15,20 124:1,2	249:8 250:7,13
135:20 282:14	302:13,14	326:22	133:2,5,11,17	251:8 252:13
322:1,4,10	percentage 83:9	peripheral 214:4	159:20 160:3,5,20	255:12 256:12
PCPI 227:4 296:21	147:17 150:7	214:11	214:10 265:13	279:19 283:9
peel 146:1	210:12	person 55:13 89:3	281:17 309:8	285:12 286:20
penalized 53:2	percentile 10:10,12	108:9 109:4	physician-ordered	290:21 293:18
131:4	28:18 202:1,3,11	110:10,14 256:5	265:17	294:10 295:9
penalties 52:22	202:20 221:21	320:7	physicians 1:20	296:16 298:7
75:18 76:5	222:14 262:14	personal 84:9	85:8 91:19 105:10	299:19 305:16,21
penetration 157:8	percentiles 12:5	personally 20:7	105:13 132:18	306:11 310:18
Penn 202:11	perfect 33:3 52:17	54:13 134:7	151:3 169:21	311:15 317:19
Pennsylvania 2:5	75:15,15 84:11	167:13 173:7,19	259:4 280:20	323:13 324:10
people 16:19 19:4	85:3,19 207:13,19	personnel 66:16	286:5 292:5	Pinnacle 127:15
21:16 27:10 31:7	283:12 284:5	176:11,18 179:1	295:20 305:14	140:14 155:12,18
53:6,15,16 60:16	287:16 288:15	291:12	321:19	156:1,13,20 164:6
61:1,3,6,10,22	301:13 316:22	perspective 44:12	physiologic 236:17	164:13 166:10
62:22 69:6 84:21	322:13	46:4 56:17 66:11	237:6,15 238:3	168:12,18,18
92:6,6 97:7	perfectly 15:1	87:14 110:6 262:1	physiologically	169:9 170:9,11,14
111:16 114:20	157:21 291:3	262:2 267:15	237:20 238:7	171:13 174:12
117:7,10,13 133:3	perform 70:19	perspectives	physiology 324:22	179:13,15,18
148:7,21 156:4	209:21 212:1	327:20	pick 18:6,8 26:17	287:19 302:9,13
174:6,10 178:12	performance 1:19	pertain 25:9	65:17 88:17 109:4	304:20 305:13
180:13,19 183:18	2:21 3:9 13:5	Pharmaceutical	149:5,7 171:6,7	307:3 310:11
199:13 200:19	19:7 76:14 85:10	2:8	222:4	313:8 314:13
202:7 207:2 230:9	93:13 112:9,14	Pharmacists 2:9	picked 123:11	place 58:5 61:16
231:18 233:19	113:16 116:2	pharmacotherapy	149:20 171:5	62:20 73:16 123:8
268:8 272:18	130:4 133:20	37:12	210:13	217:22 230:20
279:16 286:10	140:21 141:7	Pharmacy 2:7	picking 123:10	234:7 278:2,5
292:12,13 301:5	153:8,10,12,16	PharmD 2:6	picture 24:10,11	311:7
301:16 310:2	186:5 187:17	phase 220:17	pictures 215:22	places 58:15 60:12
perceive 19:6	188:15,16 189:16	PhD 2:1 3:7,10	piece 36:18 59:2,21	297:17
perceived 47:11	190:9 200:8 204:5	phenomena 91:17	89:20 125:19	plan 7:11 75:16
percent 10:11,12	205:12 211:18	144:13	126:18 127:18	84:4 265:21 278:5
10:16,16,17 25:8	215:15 227:3	phenomenally	140:6 170:21	310:16
33:12,15,17,17	242:20 243:10,12	314:8	178:19 179:10	planned 94:3 95:18
38:12 45:22 51:4	243:12 256:16	Phil 104:6	291:6 308:14,15	Plano 2:16
72:17,18,20 81:17	260:11 275:7	Philippides 2:11	pieces 39:21 43:15	plans 40:20,22
	•	•	•	•

	-	_	_	
252:5	polled 162:5	219:4	presumably 44:15	42:7 67:22 68:5
platform 63:12	poor 247:3 282:8	PQRS 252:6	62:13	116:4,8,12,19,22
play 63:5 133:18	286:17 315:18	313:10	presume 126:10	153:19 154:1,3,6
playing 317:9	316:15	practicality 180:12	pretty 23:11 36:2	190:12,16,20
plea 181:19	pop 136:14	practically 134:17	40:10 58:14 59:1	191:9 243:20
please 225:1 226:15	population 1:14	practice 58:22	73:18 74:11 76:16	244:3,7,16,20
264:7,21 285:7	18:2 46:2 66:21	214:15 309:22	128:18 157:15	303:13,16,22
326:5	66:21 67:3 79:13	316:21	161:13 162:6	304:7
pleasure 100:22	90:8 117:21 121:8	practices 155:22	193:7,19 198:6,17	private 65:3 114:12
plot 77:2 212:1	133:14 136:3	156:11,21 168:17	205:21 210:17	114:17 123:6,15
plots 72:16	168:22 197:3	169:2,4,5,8,12	220:19 244:5	124:2,21
plug 222:2	206:4 220:8 235:3	193:16 255:22	249:2 252:9	pro 180:10 283:12
plus 9:9 18:11	235:20 269:20	305:12,15,18	260:11,16 283:16	283:15
37:11	276:22	practitioner 265:14	290:15 302:19	probably 13:10
pneumonia 24:22	populations 102:19	practitioners 256:2	prevalence 116:8	14:2 34:6 38:17
point 13:13 26:7,14	122:14 236:8	280:17	190:17	48:21 60:10 61:8
40:11 42:2 46:9,9	portfolio 11:20	precedent 289:2	Prevention 1:12,13	61:9 62:5 63:13
49:5 51:6,16	40:9 95:20 138:22	precordially 207:2	previous 147:19	67:1 71:17 75:1,3
66:19 75:18,21	220:19 328:11,14	predicting 209:8,19	150:8 156:19	86:4 103:15 111:7
79:7 82:15 92:5	portfolios 328:17	predominant	186:3 242:19	115:15 118:2
95:2 96:10 97:15	positive 126:6	287:21 288:9	243:22 274:11	120:17 130:21
104:12,13 105:8	167:2 266:21	predominantly	307:5,10	159:4 174:22
107:5,10 111:5	possibility 217:4	117:17	previously 32:16	203:3,8 204:18
122:17 124:9	313:12	predominated	93:20 103:10	205:18 214:8
125:8,9,12,21,22	possible 61:13	20:16	151:11 182:9	247:5 248:1 252:9
128:10 129:8,20	70:16 76:4 101:22	prefer 20:7 72:19	273:12,22 274:16	254:5 256:14
131:10,20 132:12	178:11,17,22	128:10	primarily 113:20	272:22 288:9
140:13 141:21	217:4 261:7	prescription 37:12	139:21 255:21	290:4 313:10
143:13 147:14	possibly 254:10	109:2 137:8,17	primary 4:5,7,8,10	324:9 327:11
153:4 155:1 159:8	post 8:5	144:7	4:12,15,20,22	problem 14:19
168:13 169:17	post-cardiovascu	present 1:11 3:1,21	5:12 25:10 28:5	15:15 45:16 54:6
170:8 171:11	102:21	83:9 206:19	31:17 70:8 101:19	54:7 106:14
181:8 182:19	post-discharge	209:17 217:16	102:6 123:9,19	108:14 113:7,21
188:9 197:13,21	4:18 226:4 227:1	259:21	157:1 239:7	115:14,18 118:5,6
203:17 221:1	229:18,19 243:2	presentation	255:22 265:13	118:9 123:12
232:1 242:8 245:5	post-inpatient	208:13 279:20	279:10 280:17	145:21 203:11
256:17 268:16	257:11	291:14	282:10 290:7,8	233:17 234:3
306:1 307:10	post-meeting	presented 165:19	293:5,14,16 307:1	262:11 267:7,8
317:11	171:20	presenter 23:10	323:3 324:19	274:8 294:7,7,9
pointed 54:17	pot 299:18	presenting 101:18	principal 196:3	problematic 117:10
149:4 205:12	potential 17:9	president 2:10	prior 8:22 36:16	118:15
212:17	23:18 184:3	101:7	148:6 150:15	problems 63:14
points 51:11,12	309:20 320:15	presiding 1:10	182:10 184:15	115:15 201:18
104:17 110:2	322:21	press 225:1 326:5	257:6 312:16	257:17
154:19 184:11	potentially 55:6	pressure 185:17	326:19	procedure 124:18
policies 29:15	95:19 133:18	198:18 206:16	priorities 67:16	150:10
policy 97:18	179:17 181:4,15	pressures 213:9	priority 15:10 42:5	procedures 8:3

				rage 550
123:4 153:21	project 1:3 2:19,19	142:7	put 11:16 17:13	296:15
320:3	2:20,21 131:11	provisional 172:18	18:1 21:7,10,17	quarterly 32:6
proceed 15:17	161:10,14 314:12	proviso 149:14	24:18 29:21 39:13	quartiles 33:16
171:19 172:2	projects 139:1	proxy 98:9	52:12,13 53:8	question 10:20
proceedings 188:8	promote 164:21	Psychiatric 233:11	68:13 101:20	12:16 15:12 17:3
188:11 190:8	prone 55:16	PT 2:3	104:7 149:14	17:19 20:21 26:19
191:8 223:22	proof 250:16	PTCA 147:22	158:9 168:8	28:19 36:8 38:21
225:18 278:17	proper 29:21	public 4:16 5:15	175:22 176:10,17	40:3 41:5 43:22
process 22:3,13	proponent 108:7	32:11 35:16 56:18	178:7 184:7 198:7	44:3,17,20 53:20
25:21 26:11 27:9	180:21	59:11 76:1 87:4	201:8 211:4,4	71:3,12 84:7
29:18,19 32:7,9	proportion 52:10	88:6,11 94:2,9,14	237:11 256:14	100:11 108:12,13
32:12 33:2 38:21	87:11 203:3	94:20 95:7 96:2	271:12 280:8	109:11 111:1
48:12 84:18,18	proposal 172:18	113:19 143:18	284:6 295:12	138:2,7,17 141:2
94:12 102:2 106:3	proposed 222:7	224:18 225:1,3	311:2,7 328:19	141:9 151:18
107:3 142:14	259:15	252:5 313:4 326:1	puts 56:9 223:7	160:3,15 161:3
173:1 191:19	proposers 172:5	326:7,14	putting 13:16 29:17	164:5 168:7
215:16 228:22	proposing 17:4	publication 176:2	57:16 90:12	177:18 207:5,18
235:9,13 237:15	205:20 268:9	315:2	184:18 231:4	208:7 212:6,7
258:20 260:20	proprietary 157:18	publicly 94:16	240:15 281:19	217:3 218:22
261:3 274:3	prove 252:16	184:9 189:8	326:12	217.3 218.22 219:13,14 239:21
308:18 327:8	proved 92:3	218:17 219:1	520.12	250:3 265:4
processes 24:19	proven 206:2	252:4	0	267:21 268:1
32:16 56:9 57:21	provide 52:16	published 48:3	QCC 261:6	282:19 285:3
85:7 107:6	66:17 87:16 114:5	163:7,7,8 170:12	QIOs 311:18	290:2,17 294:17
produce 247:12	115:2 142:3 192:3	208:16 227:6	QQC 282:5	296:6 305:7 307:7
produced 72:16	115.2 142.3 192.3	236:13	QRS 318:5	310:1,9 312:19
profiles 211:20	261:18	pull 12:14 43:5	qualified 313:9	315:5 318:18
prognosis 280:6,10	provided 28:10,17	162:21 199:6	qualify 21:2 53:7	320:22 326:5
283:5,13,15	32:5 34:2 36:11	201:7	318:3	
317:12,15	49:18 161:8	Pulmonary 3:11,16	qualifying 148:3	questioning 321:1 questionnaire
prognostic 281:19	187:13 188:16	101:8	quality 1:1,8 23:15	280:14 285:20
283:1,11,12 284:4	189:6 190:18	pulse 206:22	31:18 32:4 41:13	286:4 299:5,6,7
	191:14 194:17	punse 200.22 punch 323:10	44:21 48:19 49:18	302:18
284:5,7 317:17		purchasers 129:22	53:3 59:12 60:13	questions 15:5 69:1
program 23:15 96:1 101:5 110:8	196:7 229:4,17 265:18	purchasing 219:2	66:9,14 74:17	69:3 127:8 163:22
110:10,15 111:8	provider 6:22 7:5,9	220:1	75:21 76:2,16	186:18 195:5,9
123:3 134:7 148:2	111:12 123:1	purely 75:21	87:4 92:2 93:22	201:15 207:10,14
123.3 134.7 148.2 148:4 164:20	140:7 227:16	purpose 15:19	94:11 102:16	294:16 307:16
		141:8 164:19	105:16 116:10	
165:13 167:9 232:4 250:21	239:7 261:13 263:1 296:8	300:13	244:15 247:3	quick 17:3 100:10 102:9 109:22
	providers 58:9	purposeful 107:7	249:18 250:19	102.9 109.22
252:3,6,17 268:22 programs 85:10	156:1,12 187:10	purposes 55:19	252:17 258:8	250:2 267:20
115:2 218:19	259:5 302:12	56:1 66:10 135:2	290:22 291:5	309:6 310:8
			299:22 300:16	
251:22 progress 165:6	304:21 312:15	266:7	315:18 320:16	quicker 22:10
progress 165:6	provides 59:4 62:9	push 206:8 221:13	321:10,18,20	quickly 50:13
progressive 152:12	90:15 193:7	pushing 96:11 234:4	quantitative 285:5	109:17 124:9
167:19 172:12	providing 106:9	234.4	1000000200.0	151:6 287:18
1				

292:22 325:21	251:1,2 276:7	reality 299:19	282:1 287:18	recommendation
quite 48:15 64:12	rating 35:9 261:7	realize 28:2 51:2,16	288:12,14 290:4	46:10 102:19
65:14 112:17	ratio 185:19 202:13	64:6 127:18 184:3	301:3 319:9,22	146:3 182:8,16
118:12 199:16	203:7,20	220:17 248:1	322:8 327:19	247:7
208:17 217:7	rationale 50:9	292:12	328:18	recommendations
228:3 274:4	68:19 71:1 121:13	realized 23:4	realm 83:6 144:22	9:8 32:19 36:14
285:16 319:15	122:11 187:4	realizing 288:8	reaper 289:21	182:19 233:19
quorum 225:15	122.11 187.4	324:17	292:10	282:8 326:13
quote 122:21	RCTs 9:8,10	really 15:14,18	reapply 97:21	recommended
quoting 116:16	reabsorbers 237:4	16:7,16 18:2 19:5	reason 8:3 19:4	19:13 47:3 56:7
quoting 110.10	reach 7:4 138:15	22:20,21 23:10	27:18 89:11	
R		24:18 25:17 29:2	111:13 145:18	recommending 13:15 18:19
R 226:1	reaching 103:15 reaction 197:8			
Rabia 183:16,17	read 103:8 106:8	29:18 33:21 36:8	146:13 159:12	reconvening 327:10
race 189:19		37:11 39:21 44:17	174:21 175:1	
races 243:6	106:10,11 134:12	50:22 51:14 52:16	236:17 237:7,11	record 18:4,10
radial 206:22	150:3 160:2	56:19 57:4,16	239:1 272:4	63:21 64:1 97:5
raise 21:6,9,12	readable 186:12,13	59:8 60:2,11,20	276:18 287:16	98:4 121:3 137:2
165:4 232:5	192:11,11	62:22 63:13 64:5	reasonability 70:17	146:8 177:13
raised 55:14 168:13	readily 45:10 249:4	64:7,13 67:17	reasonable 135:4	179:5 180:13
252:19 307:5,10	reading 34:19	68:11 69:20 70:2	178:12 217:8	213:10 225:19,20
raises 72:4	readmission 94:16	83:1 85:17 86:20	230:5	234:8 263:12
raising 181:2	227:21 228:10,20	88:2,7 91:4,5 92:4	reasonably 214:17	308:14
ran 45:16	228:21 233:7,13	92:10 105:12	reasons 111:9,11	recorded 208:8
RANDAL 3:15	236:14 244:13	106:17 107:9,13	130:4 190:13	214:9 295:17
	251:1	109:10,17 111:5	203:18 228:15	records 18:6 63:20
random 73:1,2,8,8	readmissions 244:2	114:20 115:7	230:19 257:2	83:16 136:11
73:11,13,21 74:14	244:12 258:21	119:10 120:20	reassuring 200:7	137:15
Randy 101:11	259:7	122:10 125:9	200:14	recycling 97:15
109:15,18 151:5 166:2	reads 136:19	127:9 130:15,21	recall 12:19 40:9	redefine 164:17
	147:17 149:22	131:17 132:17	56:4 97:10	reduce 22:11
range 75:2 305:20	172:7,16	136:18 137:1,4	recap 4:2 6:18	258:20 259:7
ranged 33:16 189:3	ready 30:1 67:10	138:22 141:10	receive 79:21 82:3	reduced 81:12
rapidly 46:4	72:3,5 77:16 79:1	144:8 160:2,10,11	87:11 279:12	reducing 23:1
rare 26:20 114:13	127:10 139:4,7	160:14 163:12,17	322:7	244:1
ratchet 280:12	188:4 191:3 215:2	163:17,20 171:7	received 56:12 80:4	reduction 233:13
rate 7:21 24:6,9	215:3 225:17	171:18 176:13	80:14	redundancy 70:3
34:22 46:1 103:6	239:20 241:20,22	193:18 194:1	receives 105:6,6	redundant 55:6
128:19 145:21	301:15 308:2	196:18 197:7	receiving 57:11	62:7 70:6
185:17 189:3	324:15	198:2 200:4,22	268:20 270:15	refer 81:12 105:14
198:18 206:16,21	real 20:8 22:14	201:19 207:5	recess 225:20	123:7,9 124:2
228:10 236:14	50:13 124:8 125:8	217:14 231:18	recipe 82:22	125:4,6 127:21
276:9 277:14,15	203:11 272:4	235:5,9 238:17	recognition 252:3	130:12,20 132:8
rated 9:12 102:18	292:21 303:2	249:9 255:1 256:2	261:12	132:13 152:7,8
180:14	314:14	256:18,22 257:6	recommend 15:20	154:14 158:5,9,12
rates 94:16 103:14	realism 321:14	257:17 261:17	35:22 123:2 126:3	159:13,21 160:1
120:5 127:22	realistically 174:5	263:9 267:6 276:3	178:5 194:13	161:1 241:5
189:14 235:6	174:8	277:16,20 280:1	289:17	283:22 292:12
	I	I	I	I

322:16	188:16	101:5,8,15,21	108:15 136:6	137:10 173:3
reference 201:21	reflects 73:5	102:8,10,18 103:4	203:10 280:5,22	309:2 311:2
references 187:15	reform 114:22	103:6,13 104:4,17	relates 189:17	315:20
referencing 74:2	reframe 44:4 239:3	105:4,5 106:1,3,7	196:6 281:18	remind 111:16
referral 4:9 102:1,1	refreshing 65:3	108:7,10,11,15	relation 173:22	232:1
102:3,5 103:2,14	refusal 131:9,13,15	110:10 112:10	relationship 108:3	removed 130:6
103:20 104:5,8,16	131:18 132:1,7,7	113:3,6,9,16	108:14 187:5,16	removing 260:8,12
104:18,18,20	135:6 144:19	114:2,6 115:6,8	relative 144:13,14	reoccurrence 165:2
105:2,2,6,7,12	145:8,14,20	115:16 117:12	216:3	repeat 36:8 44:3
106:7,19,21 107:1	refusals 146:1	121:9 123:3,21	relatively 33:11	repeatedly 159:14
107:8,13,16,19	refuse 130:22 135:8	126:21 128:18	90:3 221:9 225:9	repeating 34:17
108:18,21,21	323:20	130:12,15,22	262:12	42:19 61:20,22
109:13 110:19	refused 145:18	131:6 133:4,6,11	released 45:19	69:19
111:11,14 114:2	regard 75:20 144:3	134:8 135:18	relevance 20:10	reperfused 71:6,14
122:20,21 123:2,8	206:12 232:3	136:15 137:12,19	relevant 62:9	71:17,22
123:14,17,22	regarding 213:1	140:7 148:2,4	reliability 39:11,17	reperfusion 26:10
124:7,19 126:19	244:4	150:3,15,22 158:6	72:14,15 74:19	70:2,5,7 71:3,5,8
126:20 128:5,16	regardless 113:15	158:7,7,10,12	77:15,20 78:13	71:11
129:6,16,21	114:3 118:8	159:22 160:6,9	120:4,7 121:15,19	replace 164:3,8
132:12 133:21	regards 112:16	161:2 164:20	121:20 122:13	166:6 219:9
135:17 136:6,10	304:19	165:13 167:9	127:3 139:8,9,13	report 89:2 169:3
137:22 144:6	registries 157:11	172:10 180:6,9,10	154:10,16 155:8	213:5 315:2
149:2 151:10,20	159:6 163:12	180:21 232:3,4,10	162:3,7,8 163:2	326:13,19,20
152:5 160:11	174:17	232:16 257:8,15	163:13 164:6,11	reported 42:21
165:12 166:4	registry 31:10,12	257:16 283:7	166:9 175:5,6,19	52:5 57:2 61:15
167:8,9,16 170:20	31:14,17,21 32:2	321:5 322:15,16	183:1 186:14	94:16 122:6
177:8 232:3,10	32:6 36:9 41:6	322:17	191:12 210:8	145:19 184:10
257:8,9,13,18	48:9 52:6 59:4,13	rehabilitation 3:12	212:5 215:2,3,5	189:8 218:17
321:5,8	61:4 62:15 63:8	3:17 4:9,11 48:18	215:10 245:10,18	219:1 227:15
referrals 132:18	66:11 83:10,20	102:22 104:2	245:20 246:3,12	244:12 252:4
146:19	87:16 89:8 94:18	110:3,8 151:13,21	246:14 304:12,19	259:9
referred 48:17	95:12 125:15	152:5 153:21	305:2 306:1,3,8	REPORTER 264:7
104:1 110:7,10,12	126:7 140:14	177:8	306:15,20 307:20	reporting 23:15
110:14,17 111:3,5	155:12 156:13,20	rehospitalization	reliable 73:19	32:11 46:18 56:18
111:8 117:12	161:20 164:7,13	236:1 275:18	76:16 123:22	59:11 62:8 76:1
123:18 125:3,5	166:10 173:12	292:16	140:11 162:4	87:4 88:6,11 94:2
127:7 129:17	177:4,5 179:11,12	rehospitalizations	164:6 203:5	94:9,14,20 95:7
130:8 133:1 137:9	185:2,4,7 189:3	292:19	205:21 222:9	96:2 113:19 120:3
138:3,5 148:3	207:16 214:12	rehospitalized	271:22	143:18 192:17
150:2,16,18	219:12 220:4	292:14	reliably 173:11	252:5 258:8
158:10 160:7,13	228:13 248:19	reimbursement	185:11 198:19	260:14 271:10
165:21 172:9	302:9,13,21	53:10 149:12	199:6 214:12	313:5
referring 80:15	304:20 305:13	reiterate 235:19	relook 222:8	reports 32:5 145:20
127:10 151:3	307:3 310:10	253:15 254:7	relooking 194:6	repository 62:17
247:16,18	313:9	relate 112:20 181:3	rely 142:6	representative
reflect 55:2	regular 203:21	related 25:22 52:22	remain 270:14	118:20 119:6
reflecting 118:22	rehab 51:3 100:18	53:11 67:16	remember 100:12	representatives
100 10 00 0	H 14 16 20	.1 104 5	106 16 011 11	110 < 205 1
----------------------------	----------------------------	----------------------	---------------------------	-------------------
100:19 226:8	results 14:16,20	rich 184:5	196:16 211:11	119:6 305:1
represented 119:15	57:3 98:4 200:13	ride 290:19	risk-standardized	samples 73:21
represents 34:3	245:20 247:1,13	riffle 169:22	4:13 183:10 189:2	Sana 1:16 12:2
40:20 56:21	247:16 260:10	right 12:15 15:11	189:14,21	77:17 83:4 100:3
155:14 277:5	266:13 306:3	15:21 16:22 18:19	risks 144:17	136:8 144:18
reproducible 73:21	resume 271:3	20:1,18 21:4 34:1	Rite-Aid 109:4	173:22 205:7
221:19 222:9	resumed 97:6	54:22 56:22 61:14	RN 1:19 3:6,8	212:17 226:20
request 133:20	resynchronization	62:5 64:10 66:2	road 218:4	231:21 250:1
279:13	284:19,20 288:19	67:13 71:5 74:9	ROBERT 3:13	267:19 284:9
Requests 327:14	320:4	74:11 75:6 76:12	robust 95:12 193:7	288:13 294:15
require 151:20	retained 185:11	80:6 84:1 85:5	289:1	295:9 307:10
166:4 196:19	retesting 175:6	86:8 87:6 88:4,18	roll 33:1,13	310:7
274:14	retire 54:12	89:22 90:3 113:2	rolling 271:9	Sana's 17:19 93:2
required 67:5	retired 11:6 16:15	115:18,20 126:9,9	rookie 100:22	satisfied 290:15
162:18 266:16	16:16 20:3	129:18 140:3	room 1:8 10:13,19	299:11
268:19	retirement 20:8	143:8 146:21	21:15 31:7 58:17	saw 10:18 118:18
requirement 49:2	retool 184:15	147:8 152:1,19	108:9 112:18	134:1 175:16
167:16	retrievable 179:6	153:12 154:3	183:19 197:4	215:22 240:19
requires 160:2,4	retrospective	167:10,15 168:22	224:21 225:5	320:7
research 3:2 64:19	161:13	169:19 171:12,12	277:14 293:20,21	saying 16:17 78:6
163:9 314:12	return 271:4	172:7 199:4 201:8	309:12 323:15	91:22 110:20
researcher 258:3	returning 271:3	202:10 204:15	rooms 180:5	113:3 132:22
reserve 11:16 13:17	Reva 2:22 38:21	207:13 212:22	roughly 155:22	150:13 155:21
13:22 14:8 15:7	49:22 97:1 141:1	215:9 221:6 222:7	277:13	156:4 182:15
15:16 16:3,6,11	191:16 217:10	222:12,21 225:6	round 303:15	205:5 212:7
20:11 21:1,7,10	revascularization	234:6,20 262:15	routinely 141:2	225:14 238:4,6
21:17 59:17	139:22	263:4 266:17,18	216:19	244:15 254:7
reserving 69:1	review 11:3 40:9,12	270:6 273:14,16	RSMR 196:17	264:2 316:12
resources 175:3	76:19 141:17	274:8 278:9	219:1,22	317:8,10 320:10
193:14	191:18 192:6	280:10 282:3	RTs 236:3	says 29:13 64:13
respects 56:11	194:18,22 195:2,3	287:8,12 294:10	Ruggiero 2:12 4:7	83:20 86:9 127:9
respond 316:2	195:5	302:7 305:11	99:11,11	130:8 132:14
327:2	reviewed 156:2,4	306:6 310:18	rule 23:13,22	134:6 135:17
responding 284:21	268:10	316:8 318:21	run 134:8 137:13	136:15,17 138:9
response 84:5	reviewers 43:11	322:13 324:5	172:22	150:4,6,13 159:10
104:9 108:3	163:1	325:10 326:9	rupture 90:21	159:10 165:20
266:10 285:1	reviewing 247:21	328:2 329:6	rural 161:16 171:2	167:17 201:22
responses 147:4	reviews 9:12	rights 53:14		214:18 223:1
responsible 107:14	327:15	righty 225:16	S	264:8 269:22
responsive 56:11	revise 259:15	rising 249:11	S 226:1,1,1	273:11 297:22
rest 44:7 92:3	revising 274:2	risk 144:14,21	safety 187:10	298:6 317:17
restate 314:5	revisions 273:18	157:18,22 185:15	sails 283:4	scan 42:22
result 14:17 260:12	revisit 148:10	185:15 197:2	salt 264:3	scatter 211:22
263:18 265:11	rewarding 321:19	198:15 209:11,16	sample 41:10 72:17	scenario 160:22
266:21	rewording 171:19	213:20 214:18	72:18,19 73:2,2,8	scenarios 159:19
resulted 188:22	rhetorical 138:7	216:3 314:10	73:9,11,13 74:14	schedule 231:15
resulting 39:17	rhythm 207:3	risk-adjusted 7:21	76:15,15 118:20	234:15 237:12

239:5 325:7	25:11,20 36:1	227:16 233:20	set 23:22 52:14	108:13 170:17,19
327:17	37:14 39:22 63:1	234:7 237:18	58:9 64:14 121:8	200:2 230:18
scheduled 171:21	68:18 70:4 72:20	240:3 241:11	126:13 138:19	236:16 261:3
243:3 326:20	73:17 74:16 75:17	255:20,21 276:5,8	155:15 159:19	319:13
scheduling 229:9	75:18 77:3 90:11	sees 113:20	186:8,10 188:20	showcased 187:7
229:13,20	90:13 95:11,22	segment 22:9,22	199:2 213:19	showed 10:15
scholarships 115:3	104:3 115:9	segments 85:13	223:8 328:5	186:6 228:5 247:1
School 1:18,22 2:3	119:16 120:20	select 18:9 219:16	setting 4:10,12	259:20
2:7 3:13	121:13 122:11	self-care 261:11	52:19 54:15	showing 109:12
science 191:11	125:17 130:5,10	sell 74:12	104:13 105:4,5,5	110:9 171:12
Sciences 2:8 3:3	132:19 140:20	seminal 138:14	119:16,17 120:21	200:2
scientific 39:11	144:20 146:10	send 16:16,20 25:9	147:18 148:7	shown 22:11 32:17
68:8 117:5 118:12	148:10 155:20	62:20 83:16 109:3	149:1,7,21 150:8	32:22 128:3
154:9 155:10	157:19 158:8,14	124:19 161:17	158:19 160:9	197:18 209:4
191:15 200:3	160:4 165:9,9	170:12 171:15	177:9 184:6 259:1	shows 73:7 74:2
245:9 304:10	171:18 191:21	173:5 238:22	261:21 262:2	212:1 303:16
315:1	197:9 203:10	263:13 310:2	270:8,19	shrinking 46:3
score 77:22 300:6,7	208:22 210:3	sending 236:3	settings 104:15	shuffling 299:16
300:10,11 306:5,8	218:2,3 224:20	240:17 262:22	124:11 161:15,16	sick 237:16,17
scores 170:17	229:12 231:14	263:8 267:1,10	161:17 171:15	side 26:16 156:1
188:17 215:16	235:1 236:4 241:9	sends 16:6	seven 27:9 30:11	241:12 315:1
305:4	249:5,14 256:19	Senior 2:10,20,21	42:3 64:10 72:10	317:8
scoring 50:18	263:16,20,22	2:22	92:18 143:14	sign 83:19
210:14	272:7 277:11,13	sense 83:8,12 86:11	155:2 162:17	signal 16:7,17,21
scour 83:15	285:7 287:11	124:4 159:4 238:8	228:8,9 233:20	19:4,18 74:17
screening 265:4	290:14 295:15,21	256:12 257:5	235:22 236:10,14	76:16 245:19
se 51:20 59:4 127:5	295:22 296:9,21	305:15	237:19 238:6	306:2
search 179:19	298:21 310:22	sensitivity 204:1,1	290:9	signed 97:11
second 24:12 28:5	315:1 320:10,18	sent 239:17 240:11	seven-day 231:11	significant 29:2
69:12 159:18	321:17,21 324:10	sentence 42:18 99:1	severity 190:17	33:5 34:3 38:14
164:5 184:16	seeing 13:12 33:5	273:1	shake 148:11	38:17 113:17
191:17 210:21	33:14 59:21 75:3	separate 28:1 42:13	share 16:2 267:21	118:18 177:6
233:4 283:18	77:16 79:1 82:10	86:6 107:6 129:5	shared 144:9 145:5	273:18 277:5
293:4 296:5	96:4 109:20 119:1	148:20 161:19	sharp 134:15	significantly
302:14	191:2 216:8	246:22 271:20	Sheri 104:5	102:15 228:10
Secondarily 29:16	217:10 218:6	305:12	shocker 74:16	signs 185:17 207:8
57:1	220:18 221:15	septic 24:21	shoot 295:5	264:1
secondary 4:6,7,9	223:15 224:8	sequentially 295:21	short 74:13 103:11	similar 13:11 14:3
4:11,13,15,20,22	235:21 240:14	series 328:3	214:16	89:14 95:3,17
5:13 6:9 279:11	244:19 245:22	serve 92:4 97:18	short-term 196:2	109:6 113:10
Secondly 56:2	246:11 251:12	116:9	260:2	122:15 145:12
seconds 224:2	252:21 306:13	service 20:5 35:16	shortcoming	200:12 211:10
section 59:18	311:21 315:5	services 3:7,8 58:18	170:10 274:20	233:9 240:10
141:12 210:22	325:7	270:16	shortening 287:13	242:19 243:21
211:1,22	seeking 11:18	serving 99:5	shortfall 156:10	256:8 309:5 328:5
see 6:14 8:15 15:22	seen 19:10 73:10	SES 189:19	157:7	similarly 53:2
20:4 21:8 24:13	75:13 145:5 197:1	session 94:17	show 9:1 21:8,16	simple 141:5 160:3
	1	1	1	·

			1	
161:3 207:7	skilled 270:13,19	52:7 59:11 62:22	specialty 295:21	119:4,12,19
285:17 293:22	slightly 69:16 149:3	63:6,11 70:17	specific 35:21 36:2	120:18 147:20
simpler 206:15	slow 291:20	73:5 83:22 118:9	36:6 55:21 56:10	149:6 150:1,9,14
simplified 300:21	slump 279:14	128:20 129:1	66:11 110:18	150:17 151:7,10
simply 52:14	small 57:3 117:22	141:4 144:13	122:14 166:20	151:12,19 152:11
101:19 127:7,21	119:4 136:1,2	157:3 173:17	185:8 192:18	154:15,20 156:9
157:19 165:11	137:6,7 156:20	177:22 191:22	214:13 261:10	164:2,8 165:3,14
288:1 300:20	163:11 171:8	197:5,7 199:14	264:17 270:7	165:21 166:7,12
simultaneously	235:4 250:8	201:17 208:14	291:21 310:11	167:6,15 170:3
219:15	smiling 146:14	217:18 227:7	specifically 43:22	172:9,14 176:21
single 45:20 134:19	smoking 35:3,4,5,9	228:14 249:10	81:11 94:15 95:18	178:7 181:22
137:1 296:17	35:13,18,18 36:10	281:3 301:9	187:7 261:3 269:5	182:11 276:6
sinks 180:5	36:15 37:11 135:6	303:19 314:5	309:3	277:1 299:14
sir 49:3 64:16	135:7 136:16,17	315:9 316:1	specification	staff 2:18 195:3
309:4	146:12 159:14	318:14 319:20	192:21 301:1	234:13 249:13
sister 147:15	Society 2:9 261:10	324:7	specifications 69:2	265:8 291:11
site 75:10 77:10	sold 131:8	sorted 139:5	154:10 193:17	296:22
86:19 87:13	solid 15:14 28:15	sorts 52:3 327:1,16	196:7,14 245:12	Stage 317:18
127:10 130:1	solving 267:6	sound 90:2	248:5,7 297:6,8	stamp 23:16
162:8,22 212:9,12	somebody 26:18	sounds 85:16 173:6	297:18 304:11	stance 107:7
261:9	94:7 119:19 130:8	181:2,6	specificity 36:20	stand 39:7 55:3
sites 52:5 87:21	150:1 179:9	source 17:3 195:20	266:4	90:4 291:16 292:2
155:13 161:7,12	183:14 214:10	200:16 207:13	specified 183:1	292:8,9
161:14 162:5	241:11 257:1	220:21 268:13	192:10 259:11	stand-alone 15:3
163:17 170:14,22	263:12,19 267:5	sources 192:13	specify 36:11 208:7	standard 70:17
174:8 175:2	285:19 290:20	spaces 199:8	specs 195:11	204:12 205:22
179:15 185:11	299:1 312:17	Spangler 2:14 4:20	spectrum 75:7	222:9 232:10,13
213:14	317:20	35:20 37:14 38:20	76:14 266:21	307:12 308:13,15
sitting 19:16 29:10	someone's 285:5	40:2 49:4 50:6	267:6	308:18
309:8	someplace 146:2	52:19 99:19,19	speculate 74:22	standardization
situation 13:8	somewhat 7:20	100:10 226:6	speed 71:16 289:11	67:8
299:11	118:22 130:6	228:18 232:11,15	289:11,13,14,15	standardize 202:20
six 79:8 96:13	148:13 205:18	237:10,22 238:4	291:10,11,21	221:18
142:21 149:16	222:4 275:8	242:17 243:21	292:17	standardized 203:2
161:7,7 162:17	sooner 95:19	245:11 246:21	spend 133:7,9	204:10 205:15
174:7 175:14,15	sorry 23:3 36:7	248:18 251:21	spent 179:1 295:9	212:9 217:17
175:18,22 176:10	55:12 79:17 86:2	254:6 255:8 256:4	spine 90:18	223:8
183:6 246:18	100:10 108:19	286:14 313:4	spirit 196:21	standardizing
252:10 278:20	126:4 173:8	speak 26:22 43:2	223:11	312:14
281:13 292:1	194:20 211:15	54:2 66:22 75:19	split 72:17 73:8,9	standards 192:20
322:22	239:20 246:1	90:6 95:21 114:1	73:11 74:14 77:13	193:1 287:14
six-minute 285:15	247:8 264:8	125:13,15 157:16	97:14	302:15 305:3
289:6,16 290:3,4	268:10 270:5	161:6,9 279:15	spoke 134:4 140:12	standing 1:3 60:18
291:10 297:10	272:22 274:10	speaking 56:17	spoken 324:13	97:13 324:19
308:22 311:3,7	296:20 298:5	264:6	St 22:9,22 324:13	327:7,13,21
size 305:2	306:6	specialist 1:19	stability 277:14	standpoint 71:14
Skaggs 2:7	sort 44:19 48:3	239:7 284:1	stable 46:7 118:7	87:7 88:6 302:20
	I	I	I	I

Page 3	64
--------	----

	_	_	_	_
302:20,22 308:16	269:21 297:15	STI 95:8	230:2 261:2	summary 34:6
308:20	states 104:7 105:1	stick 78:2 185:12	study 12:18 163:9	super 255:17
star 225:1 326:6	152:1 170:2	199:9	278:6 305:10	supervisor 162:22
start 6:7 51:19 85:7	227:11	sticking 26:1	stuff 25:8 68:21	support 221:11
91:14 140:17	statin 7:1 35:10	stir 299:18	182:4 293:7	319:5
173:2 184:3	145:12	stole 126:1	subacute 240:1,4	supported 48:11
235:16 237:20	statistic 170:18	stop 15:21 19:19	241:6	167:2
269:2 280:19	186:2 213:21	21:4,12,18 23:1	subcategories	supporting 187:5
281:22 282:4	216:3	34:9 136:17	62:11	suppose 213:7
286:9 287:5	statistical 260:7	stopped 21:14	subcriteria 20:17	supposed 54:14
288:15,15,19	statistics 134:20	stops 20:18 30:14	20:20	245:3
started 6:19 44:19	status 11:16 13:17	strategies 189:13	Subcriterion 279:2	sure 17:7,13 31:3
91:21 100:11	13:22 14:8 15:16	strategy 244:16	subjective 281:9	32:13 39:9 42:10
103:4 128:4 318:9	16:4,6,11 21:1	stratify 314:10	286:21 295:3	43:21 44:2,5
starting 184:14	64:20 112:21	Street 1:9	submission 32:1	49:19 50:6 54:14
starts 9:19 13:1	114:3 166:3 208:3	strength 106:22	41:17	93:2 127:1 149:1
30:3 37:19 41:20	208:6 240:16	110:5,9	submit 52:9 83:21	167:11,13,14
68:1 72:6 78:9	241:15 299:21	strengths 210:5	139:4 187:20	168:15 169:10
79:3 82:11 92:15	300:1	stress 167:2,3,3	submitted 131:11	172:5 173:17
96:6,17 112:1	stay 227:18,21	stressed 57:16	155:11,21 282:5	192:3 193:4,22
115:22 116:20	stays 260:11	strict 198:6	submitting 31:21	198:8,21 203:16
139:10 142:17	steady 128:18	strike 299:9	subpopulations	231:5 245:6
143:10 147:1,10	Stearns 2:14 4:22	stroke 1:13 146:10	303:4	254:11 255:10
152:21 153:14	93:19 98:16,16,20	235:3,4 238:12	subsequent 16:14	261:19 263:16
154:4 183:3 188:5	steering 131:12,17	strong 15:14 32:19	subset 19:22 20:2	264:22 268:14
190:4 191:4 215:4	STEMI 8:8 9:10	92:8 108:7 109:10	136:3 156:20	276:2 301:14
216:9 218:9	22:8 23:17 25:10	109:11,13,14	substantial 44:10	309:12 314:11
223:17 224:11	27:5 79:12,20	229:22 230:10	244:5	315:2
242:2 243:14	80:3	289:5	substantially 249:3	surgery 8:2 116:7
244:21 246:14	stent 158:5 322:7	stronger 49:8	substantiate 34:14	117:11 118:3
248:11 251:14	stents 7:13	strongly 16:20 45:8	suburbs 124:22	120:1,14 125:17
253:5 254:15	step 23:12,13 25:15	46:12 131:18	success 13:11	135:21,22 147:21
278:11 301:19	50:10 85:18 102:2	132:6 171:18	successful 208:19	147:22
303:7 304:3	111:1,6,7 124:8	209:21 247:2	sufficient 104:19	surgical 117:20
306:16 308:3	149:14 191:17	structure 273:1	231:14	surmountable
311:22 313:17	199:19 231:18	structured 198:11	sufficiently 187:4	115:8
325:11	286:7 314:6 320:9	struggle 106:5	297:19	surprised 254:4
state 92:1 151:6	320:18 321:16	struggles 66:6	suggest 93:16 277:2	surrogate 317:3
227:12	322:12	struggling 130:3	suggested 217:1	survey 216:21
state-of-the-art	step-down 58:19	STS 117:19 125:8	suggesting 86:3	surveyed 275:14
37:13	Stephen 227:5	125:13,14,17	suggests 172:8	surveys 309:6
stated 77:20 121:4	228:11	126:6 139:19	289:1	survival 44:15
148:21 187:4	steps 27:9 64:10	143:2	sum 201:11	Susannah 3:1
statement 34:19	Steve 101:3 115:13	stuck 303:3	summarize 116:5	183:22 197:20
80:2 109:22	151:7,14	studies 47:8 104:5	summarized 114:8	213:16 214:18
148:18 152:2	STEVEN 3:10	110:18 113:9	summarizing	suspect 29:1
195:22 264:10	steward 9:5 183:12	179:3 189:11	318:18	suspended 11:17

,				
16:15	tag 72:4	325:20	270:5	thank 6:3 8:12,17
switch 131:21	taint 323:17	tangible 16:3	terms 12:4 17:10	12:10 21:18 30:17
132:5	take 53:21 65:14	target 41:7 67:3	35:12 56:7 58:1	65:15 68:7 78:15
switched 131:21	73:1,2 75:9 105:8	targeted 22:5	69:5 76:14 80:4	82:16 96:11,22
132:3	109:6 110:6	task 35:16 46:14	84:14 97:8,19	97:2 100:7 101:1
switching 58:18	126:15 133:22	201:22	100:11 105:16	101:17 105:18,21
symptom 5:10	155:17 164:2	TAVR 126:7	116:8 118:10	106:9 116:15
279:8,21	172:18 194:1	team 57:19,21,22	121:15 127:16	153:5 155:5 183:8
symptomatic 318:8	221:20 222:16	58:16 101:10,11	133:20 164:18	188:10 190:15
symptomology	237:8 253:12	133:18 211:16	169:1 184:16	221:14 224:16,17
167:4	258:9 289:9 292:1	219:3 240:21	190:16 191:15	224:17 228:16
symptoms 4:21	292:3 311:4 320:9	255:22 258:13	196:21 205:21	254:19,21 257:21
176:22 181:21	taken 47:11 51:12	technical 191:18	207:21 208:17	260:18 279:2,19
258:19 259:3,12	51:20 264:12,16	192:5,20 194:22	209:16 215:13,19	297:4 325:15,16
259:13,18,20,21	265:9,11 266:5	195:3	216:2 223:1	326:9 329:2,7
261:12,16 262:17	269:11	technicalities 229:7	247:10 255:6	thanks 18:15 34:9
263:12 264:1,11	takes 66:16 175:8	Ted 2:2 98:8,15	268:3,6 269:7	50:13 55:12 56:13
264:13 265:5,8	209:8 235:12	teleconference 3:21	276:6 285:4,9	82:16 228:18
266:10,12 271:8	237:1 281:2	Telehealth 266:2	296:6 320:1,2	231:20 258:14
274:1,7,12,14,18	285:22 289:13	telephone 101:2	326:11 327:6	theirs 177:15
275:11,12,17,21	290:4 323:18	tell 24:16 34:19	terrific 57:5	theoretically 89:1
276:21 281:2,18	talk 27:10 70:4	47:14 84:12 97:8	tertiary 123:5,16	theory 121:14
282:21 283:4	117:8 131:1 134:4	108:8 137:20	123:16	therapies 284:2
284:14 285:6	135:5 148:15	170:16 179:3	test 31:6 45:10	288:17
286:4 297:20	155:17 194:11	200:4 202:19	162:2 167:2,4	therapy 2:4 7:7
312:11 318:11,21	195:6 199:5 211:2	230:16 234:7	176:12 200:18	23:20 42:20 70:5
318:22 319:18	226:22 238:2,5	283:6 290:8 295:6	208:22 280:9	70:9 79:14,21
system 2:16 43:10	242:21 257:14	320:5 321:3	285:10,17 296:19	80:5 151:20 166:9
62:8 63:6 131:14	talked 40:9 67:12	323:20 324:11	297:11 301:13	284:19,20 289:10
134:6 143:3,5	68:20 122:19	telling 309:9	311:10	320:4
268:5,9 276:15	146:9,11 173:22	ten 28:13 44:9 57:8	test-retest 162:7	thereof 248:7
303:20	186:20 193:11	64:10 95:12	tested 211:13	they'd 151:12
systematic 9:11	196:20 212:11	204:17,19 218:13	215:16	241:9
systematically	215:17 216:22	251:18 253:9	testing 33:1 41:10	thing 24:13 27:12
169:12	296:18 321:22	290:5,10 294:8	77:21 161:19	28:9 39:22 49:9
systems 104:8,20	talking 12:15 39:12	323:19	162:12 166:10	51:18 55:5 56:14
104:22 192:14	46:22 59:18 68:12	ten-minute 323:1	171:12 176:12,18	63:17 69:12 83:1
205:13,16 206:1	68:15 89:3 112:21	tend 42:8 60:16	186:15 198:21	84:1,12 95:4,17
systolic 45:4 69:13	124:1 144:10	113:13 114:18	200:7 208:10	110:21 111:11
185:17 198:17	155:15 178:13	TEP 194:17	210:22 211:1	128:20 130:17
	180:11,15 216:17	term 48:22 62:4	215:14 222:12	132:5 134:3 135:4
$\frac{\mathbf{T}}{\mathbf{T}_{204,1,226,1}}$	238:20 242:18	97:13,18,20 98:3	245:17,19 260:8	136:12 137:1
T 204:1 226:1	245:17 268:4	98:6,14,14,15,17	285:14 305:4	145:9 146:1 158:1
table 4:1 148:21	272:13 292:4	98:20 99:4,9,10	306:2,3,4	173:22 181:19
293:21	298:13 326:15	99:12,14,16,18,20	tests 285:8,10	184:9,21 191:21
tabulation 38:11,11	talks 68:18 138:10	99:22 100:2,4,6,9	289:18 298:22	199:21 200:20
tactics 250:22	155:11 257:8	terminology 152:15	Texas 1:22	209:5 214:7
	1	1	1	1

				_
219:11 230:7	63:3,7,13 64:4,7	223:12 231:3,18	26:18 38:13 46:5	97:17 98:3,15
231:22 235:20	64:14 65:12 67:15	232:20,21 233:6	48:21 50:7 52:11	99:1,9,10,16,20
241:9 263:1 276:8	70:3,14 71:14	232:20,21 255:0	52:14 58:1 65:11	99:22 100:1
282:22 283:18	73:4 76:21 77:19	238:17,19 239:11	70:22 124:11,16	328:15
289:10 293:4	78:1 82:20 83:5	240:13 241:22	131:13 159:16	threshold 73:15
295:10 317:22	84:10,11,13,20	240:13 241:22 242:17 243:9	163:3,4 187:13	165:4
318:15,19	85:3 87:3,8 88:4,7	244:14 245:3,15	200:19 228:18	thrombolytics 28:4
things 19:19 20:5,6	89:10 90:6 91:11	247:5,22 250:7,13	230:10 232:17	throw 239:10
40:14 41:14 44:22	93:10 94:5 105:22	252:2,10 253:20	245:13,19 249:6	throwing 319:1
51:1 53:1,14	106:4,15,21 108:1	254:5 255:18	305:19 310:3	thunder 126:2
57:18 60:1,4,14	108:8,16 112:16	256:17 260:6,16	311:16	tidy 326:16
60:15,19,22 61:18	113:7,15,15	272:22,22 275:4	thoughtful 97:3	tied 52:21 53:5
65:22 67:12 68:15	118:10,12,21	278:5 280:20	thoughts 11:2	ties 261:5 316:7
76:7 79:16 84:2	119:5,9,10,15	281:17 282:14,20	233:18 329:4	TIGHE 2:21 6:10
85:20 106:4	120:2,5,16 121:19	283:20 286:10	three 8:5 9:20 10:4	6:16 8:13,17 23:3
128:13 139:2,4	123:12 124:9,15	287:1 288:14,21	13:2 20:19 21:17	30:17 67:11 74:1
144:6 153:22	124:16 125:8,9,12	288:22 289:2	30:4 35:15 37:20	97:10 98:7,13
177:3 180:7,15	125:14,20 127:2,3	290:17 298:8,9,18	41:21 57:10 64:10	116:15 154:17
182:11 192:4,18	127:6,6 128:19,22	299:19 300:5,11	68:2 72:7 78:10	181:1 182:18
194:13 197:20	129:4,4,13 130:21	300:13,15,16	79:4 82:12 92:16	224:19 225:5
199:2 201:11	132:11 133:11	301:11,16 303:14	95:14 96:7,20	278:22 279:12
203:9 204:14	134:1,13,21 135:1	303:16 304:13,17	98:5,11 99:6,13	296:20 325:18,22
205:20 207:7,14	135:2,4,5 136:21	305:14 307:4,10	101:15 112:2	326:9 328:22
208:9 209:13	137:3,9,13 138:15	308:19 309:13,15	116:1,21 117:14	tighter 272:7
229:11,20 230:5	139:2,17,19,22	309:20 311:5	117:16 134:9	time 4:6 6:4 12:22
240:22 288:18	140:12,18,19	312:9,11,13 313:7	139:11 141:18,19	14:11 19:21 21:21
292:21 304:18	143:1,5,18,19	314:22 315:17,22	142:18 143:11	22:6,10,11 23:16
317:1,2 326:16	144:4,5,18 145:8	318:15 319:4,7,12	147:2,4,5 153:1	25:13,14 26:4,5,7
327:7,16 328:1	145:14 146:4,17	319:16,22 321:4	153:15,15 154:5	26:11,12,12 27:3
think 11:2 15:12,13	148:12 150:19	322:14 324:2	172:14 183:4	27:7,19 28:12
15:21 19:18 20:5	151:15 152:2,9,13	325:6	185:8 190:5,10	29:9 40:12 41:17
20:10 23:10 24:1	152:16 154:15	thinking 64:9	191:5 201:11	44:15 51:14 53:15
24:7 26:14,15,16	155:3,14,22	172:21 220:9	208:4 215:6	55:4 56:16 58:22
26:19 27:4,19	156:11,16 157:8	237:14 282:1	216:10,14 218:10	60:19 63:5 70:2,8
29:3,5,6,10 32:2	157:15 162:10	317:22	223:19 230:18	72:1 73:22 77:6
33:20 34:4,12	164:15 166:13	thinks 15:22	234:1,20 242:3,11	79:13,14,22 84:17
35:1,12 36:14,16	167:5,7,20 168:1	290:20	243:15 244:22	90:19 96:11,22
36:18 38:13,16	171:20 172:6	third 146:1	246:15,22 248:13	97:15 98:1 132:6
39:3 41:8 43:10	177:2,10,11	third-party 149:13	250:22 251:15	133:12 134:9
44:16,18 45:16	181:19 182:18	thirds 86:10	253:6 271:20	139:3 141:19
46:8,17 48:2,6,10	189:15 196:18	Thomas 1:9,14 2:5	278:13 295:10	146:10 153:5
48:13 49:20 50:14	197:4,17 198:1	2:13 3:15 4:3,12	301:4,20 302:3	176:1,11,19 179:1
50:16,19,21 51:4	201:1 203:1,14,16	4:20 101:11	303:8,12 304:4	179:8,9 181:9,14
51:6,12 53:12	204:20 207:19,22	109:15,15,19	306:17 308:4	189:9 196:17
54:5 55:15,18	214:7 217:3,5	151:5,5 166:2	312:2 313:18	200:1 206:2
57:5 58:10 59:20	220:16 221:1,3,11	324:16	325:14 328:10	207:12 224:18
60:1,21 62:21	222:8,21 223:9,10	thought 11:5 21:14	three-year 97:12	228:3 233:21
	l	I	I	I

234:5 239:15218:22 219:17,20totally 91:12treat 300:15253:14 282:22242:18 246:4,9tingles 90:18107:17 135:10treated 28:2 33:22trying 43:3,5 43248:6,7 249:21title 7:19 274:11155:15 298:1535:11 240:1175:20,22 84:1252:7,12 259:16289:20touch 328:20treating 102:13100:12 125:2261:19 262:3today 32:11 55:7touched 139:17105:15 294:9127:4 128:14263:7 276:11,1955:13 216:18tough 159:13treatment 82:3129:13 130:10	3:13 5 7:19
248:6,7 249:21title 7:19 274:11155:15 298:1535:11 240:1175:20,22 84:1252:7,12 259:16289:20touch 328:20treating 102:13100:12 125:2261:19 262:3today 32:11 55:7touched 139:17105:15 294:9127:4 128:14	5 7:19
252:7,12 259:16289:20touch 328:20treating 102:13100:12 125:2261:19 262:3today 32:11 55:7touched 139:17105:15 294:9127:4 128:14	5 7:19
261:19 262:3today 32:11 55:7touched 139:17105:15 294:9127:4 128:14	5 7:19
	/:19
262.7276.1110 $55.12216.19$ tough 150.12 treatment 82.2 $120.12120.10$	/:19
277:1 280:16 278:4 325:15 tougher 138:2,4 265:16,18 160:18,19 17'	
281:8 287:12 token 171:8 272:5 town 324:9 tremendous 102:17 184:15 205:11	
293:11 296:9 told 91:16 169:9 track 94:7 142:10 103:1 104:9 209:14 221:17	7
301:9,14 309:10 230:22 235:7 165:17 227:11,12 254:11 267:3	
314:15,19 323:2 Tom 11:4 56:15 tracks 31:14 142:8 301:11 284:13 288:10	5
326:4 327:9 84:8,8 88:9 91:13 traditional 186:15 tremendously 289:2 306:11	
328:15,19 329:5 92:11 98:11 99:3 traditionally 113:8 176:13 308:17	
time-limited 152:2 158:3 205:7 134:22 150:18 trend 20:4 74:6 TUESDAY 1:5	
162:13210:2 215:1,1trans-extraction118:22 276:6turn 40:15	
timeliness 71:7,11 226:6 233:3 161:14 277:11 turned 65:8 75:	17
timer 9:19 13:1 235:19 244:9 transfer 8:22 11:13 trial 206:7 76:20	
30:3 37:19 41:20 246:1 253:13 20:1 22:2 23:14 trials 46:14 209:4 turns 211:6	
68:1 72:6 78:9 254:3,7 271:11 27:13,20 28:1 239:13 287:5 Twelve 30:10 4	2:3
79:3 82:11 92:15 292:20 329:1 269:4,12 270:1,22 tried 58:7 70:15,16 92:18	
96:6,17 112:1 ton 293:17 272:15 273:6 314:6 Twenty 147:12	
139:10 142:17 tool 85:22 248:21 transferred 9:2 trod 82:20 twice 158:4	
147:1,10 152:21 261:19 264:20 23:18 27:22 troponin 69:15 two 6:22 9:9,10	,20
153:14 154:4 265:1 266:4 transferring 27:15 185:19,19,20 11:10 13:2 19	:16
190:4 215:4 216:9 267:16 283:1,11 27:17 198:18 201:18 30:4,9 37:10,7	20
218:8 223:17 283:12 284:5,6,7 transfers 11:22 202:8 203:8,19,20 41:21 42:4 46	:6
224:11 242:2 285:10 286:16 80:12 203:22,22,22 49:6,19,20 68	:2
243:14 244:21 288:1 310:22 transition 221:7 204:15,16,22 69:17 71:4 72	:7
246:13 248:11 316:22 317:17 transitional 220:17 206:15 213:1,2,6 72:11,21 73:9	,21
251:14 253:5 tools 285:9 286:17 transitions 187:11 213:13 216:20 74:2 75:16 76	:15
254:15 278:11 287:8 297:9 317:3 238:21 222:12 223:2 77:9,11 78:10	
301:18 306:16 325:2 translate 275:17 283:3 79:4 82:12 86	:10
308:3 311:22 top 29:6 47:1,7 translated 128:16 troponins 202:6,15 91:6 92:16,19	
313:17 325:10 167:10 translating 186:12 213:1 222:10 96:7,18 97:19	,20
times 26:3 42:22 topic 257:5 303:15 transparency 85:9 trouble 35:9 134:10 98:3,19,21 99	:11
85:11 131:1 134:9 topics 290:10 transplant 116:7 272:12 279:17 107:5 112:2 1	16:1
185:3 232:18 topped 10:21 11:15 117:11 118:3 true 25:12 80:11 116:21 118:6	
280:18 296:17 13:22 14:7 15:15 119:20 226:17 94:8 208:15 121:10 122:7,	7
320:6 15:19 16:8,18 288:18 289:7 292:18 300:1 134:9 138:3	
Timing 191:4 17:1 33:8 34:5 transplantation truly 14:4 51:15 139:11,14,20	
Ting 2:15 4:9 16:2 38:19 51:2 54:11 147:22 63:1 134:17 140:22 142:18	3
38:16 54:3 84:7 60:6,8 transplants 119:7 283:19 328:5 143:11 147:2,	11
86:2 100:5,5 topping 13:12 transportation truncated 310:20 147:13 152:22	2
144:2 151:17 16:12 60:9 113:13 230:20 trust 146:5 153:7 154:5	
163:22 165:18 total 250:5 travels 329:5 try 37:3 44:4 52:17 159:19 163:1,	22
167:12,21 173:8 totality 37:5 64:5 treadmill 280:8 53:6,7 70:10,11 174:22 183:4	
177:2,16,19 64:15 284:7 73:3 76:3 173:2 185:16,18 188	8:6

				204 21 207 7
190:5 191:5,10	underplay 319:17	updated 328:14	309:20 316:2	204:21 205:5
203:15 215:5,9,11	understand 40:2	updating 142:11	user 40:20	208:8 213:16
216:10 218:9	54:4 107:17,18	upper 185:21	uses 14:14 139:20	222:17 232:8
219:10,15 220:6	110:1 122:11	201:20 202:4,10	168:12 193:1	281:16 301:12
223:18 224:5,12	126:18 133:3	202:16 203:8	204:11 213:4	320:18
230:2,19 236:7,18	165:18 172:6	204:2,6,8 212:8	217:19	value-based 219:2
237:3,7,12 241:8	209:15 210:7	212:10,13 213:2,6	usually 72:2 236:20	220:1
242:3 243:15	221:10,19 262:11	213:12 223:2,5,8	270:11	values 185:18
244:22 245:4	264:14 269:20	upwards 103:14	utility 40:21	valve 117:11 118:2
246:14 248:12	270:4 284:13	197:1	utilize 193:13	120:1,14,16,22
251:15,22 253:6	314:9	urge 54:1 91:3	utilized 112:11	121:14 122:4
254:16 278:12	understanding	222:7	304:20	125:17 135:22
281:3,14 289:13	218:18	urgent 258:21		147:22
290:11 292:21	understood 108:4	usability 85:6	V	valves 119:21
294:16 296:11	undue 184:18	86:18 92:20 96:4	VA 2:17	variabilities 227:11
298:16 301:4,19	uneducated 309:7	139:18 143:16,22	vague 263:6	227:12
303:8 304:4,8,8	unenthused 262:7	145:10 146:22	Valentine 2:16 4:22	variability 35:7
306:17 308:4,8	unfortunately	178:20 218:15	260:19 262:15,19	59:22 186:6,8
312:1,5 313:18,22	51:13 127:2 128:9	223:16 224:4	263:4	238:13
325:11 326:18	199:4 255:20	251:20 253:4,10	valid 127:9 140:11	variable 66:3 75:10
two-year 97:12,17	uninsured 115:4	312:7,9,13 313:15	233:6	198:9 208:12
97:20 98:13,14,17	unintended 25:2,3	313:21	validate 126:20	variables 198:15
98:20 99:3,17	294:5	usable 143:18,20	129:1	199:2,18 200:19
100:4,5,9	unintentional	use 7:16 16:15 17:4	validated 206:6	207:20 208:21
twofold 148:19	180:18,19	17:11,22 41:3	validity 34:15	209:4,22
type 14:12 35:21	unique 192:8	43:3 55:22 59:10	39:12,17 67:19	variation 33:18
36:2,11 38:21	United 1:19 104:7	89:13 92:20 96:4	78:15,18 79:1,2	43:19 57:1 71:21
50:5 116:8 157:14	170:2	118:8 141:11	79:11 82:10	73:17 200:3
244:13 266:5	universally 86:13	152:11 155:18	139:16,17,19,22	variations 33:6,14
270:22 271:1	114:10	157:21 170:5,14	140:3,4 142:16,20	varies 34:22
285:13 286:16	University 1:16,18	170:22 171:1	163:14 186:15	variety 86:1
293:14	1:21,22 2:1,2,4,8	181:14 193:15	198:16 200:6	various 50:17
types 7:13 15:4	2:13 3:3 31:4	197:1 200:1,10	211:22 215:12,14	63:16 65:5 111:9
24:18 50:4 163:13	258:12	202:1 203:21	215:17 216:6,8	139:1 186:14
264:19	University/Boston	204:9 205:17	246:20,22 247:5	196:22
	2:11	213:13 214:2	247:11,15,22	vary 238:10
U	unknown 121:22	218:15 223:7,16	248:4,10,12	vas 116:6
ultimate 129:3,9	122:1,3,3 210:10	224:4 239:13	306:22 307:2,2,7	Vasc 300:7
ultimately 7:12	210:12 211:3,7	249:9,17,21	307:20 308:2,7	vascular 214:4,11
16:16 327:4	unnecessary 61:10	251:20 253:4,10	valuable 65:14	vasodilator 318:4
unable 181:7	70:22	261:3 276:7	205:1,1	ventricular 45:4
unbelievable	unstable 9:9 117:8	277:14 280:16	value 15:2 16:3,17	70:20 81:3,11
222:13	152:13 181:22	283:6 287:8 312:7	17:1 19:6 46:22	version 48:9
unchanged 322:8	182:6,12 322:8	312:16,17 313:16	47:6,9 58:11	versus 28:21 50:10
unchartered	unusual 13:8 27:13	313:21	85:10 130:12,14	57:19 58:11 72:18
221:10	unwieldy 64:7	useful 57:4 58:8	131:6 185:19	73:8 74:7,7,11
undergone 147:21	update 51:21	87:8 199:20	202:20 203:8,22	76:15,19 80:3,5

123:15 136:6	154:3 167:21	98:9 106:16,19	148:9,15 149:1	63:10 70:4,12,14
152:4 209:15	168:3 172:18	108:16,18 115:22	152:13 155:17	77:5 85:13,19
210:12 212:2	173:18 177:20	116:20 143:10	164:15,21 165:9	107:7 121:2,4
215:20 291:20	178:4 181:7,12	165:20 167:15	171:18 173:21	124:13 131:13
vetted 193:5,9	182:15,22 188:4	183:3 188:5,7	178:8,20 184:11	133:13 134:20
vetting 193:7	190:3 191:3 215:2	190:7 191:7 215:5	184:22 192:13	146:18 148:18
viable 201:4	215:3 216:8 218:7	215:8 216:12	193:4 198:2	149:22 169:14,14
Vice 2:10	221:16 223:15	218:12 223:18,21	201:17 208:3	169:18 172:7,20
victims 13:10	224:8,9 241:20	224:13 278:12,16	213:6,9 217:11	192:16 222:10
Vidovich 2:17 5:13	242:1 243:12	302:1 303:7,10	221:2 223:4	228:21 236:11
18:17 19:1,12	244:20 245:22	304:3,6 306:19	230:13 231:14	250:14,20 257:9
26:6 29:5 64:17	246:12 248:10	308:6 312:4	232:8,12 247:9	295:19 298:19
99:8,8 145:11	251:13 253:3,12	313:20 325:12,14	253:16,21 254:1	299:20 300:15
273:10,15 274:6	254:13 257:3	327:4	263:1,2,6 267:8	303:17 316:21
274:15 279:11	278:9 301:16	Vy 2:19 98:3	275:14,22 285:3	321:21
282:12 300:19	303:6 304:2	· j 2.17 70.5	288:13 290:19	ways 50:17 52:7
321:21	306:14 308:2,2	W	295:5 297:21	53:8 270:10
view 107:5 119:11	311:21 313:15	wagging 319:2	307:11 314:4	we'll 6:7 8:18 21:18
201:19	314:3 324:15	wait 46:5 48:21	315:2 323:16	67:20 79:2 82:10
visit 133:9 240:10	325:9,11	100:8	329:7	96:15 97:2 111:21
251:1 263:19	voted 10:5,6 13:5,6	waiting 45:19	wanted 46:20 65:17	115:20 116:18
266:1 290:5 296:2	13:6 30:9,10,10	309:11 323:15	88:17 90:9,10	117:8 139:8 140:3
296:17 298:4	30:12 38:3,4 42:3	waiving 36:22	95:22 98:1 109:22	142:15 143:8
304:14 308:22	42:3,4 68:5,6	walk 234:10 285:15	122:17 148:19	146:21 147:8,15
316:12 323:1	72:10,10 78:13,14	289:6,16,22 290:3	149:17 161:5	152:19 153:12
visits 238:20 264:9	79:8 82:17,17	290:4 291:10,20	163:17 171:6,7	154:3 156:6 183:9
visualizing 268:2	92:18 96:13,19,20	292:4 293:7,18,21	176:10 185:12	194:10 220:21
vital 185:16 207:8	112:7,7 116:3,3	294:9 308:22	192:12 193:22	224:9 229:1 278:9
VO2 280:10	117:1 139:13	311:3,7 321:13	198:8 235:18	313:10 315:14,14
volume 75:2 77:4	142:20,21 143:14	walker 299:17	289:4 297:7	315:15 326:19
voluntary 31:14	147:12 153:6,17	walking 297:11	305:22	328:5
94:17,20	154:7 183:6,6,7	Wanda 3:8 17:17	wanting 221:12	we're 12:14 13:12
vote 9:17 12:22	188:12,13 190:10	17:18 18:13 23:4	wants 170:5 197:10	17:11 19:16 20:4
15:7 20:15 21:11	190:10 191:10,10	23:7 30:17	246:11	21:20 25:7,12,17
30:1 37:17,18	215:9 216:13	want 8:10 9:13	warning 84:8	43:4 45:19 54:14
41:19 67:10,20	218:14,14 224:5	15:20 16:20 18:20	Washington 1:9,17	55:5 56:22 59:7,8
68:18 72:3,5	224:14,15 242:11	21:1,16 27:6 39:9	2:2	59:18,21 61:9
77:16 78:2,8 79:1	246:18 248:15	39:16,22 41:2	wasn't 38:9 78:21	63:10,14 67:13
79:2 82:10 90:20	251:18 253:9	42:22 49:4 50:12	80:1 190:20	72:4 75:3 88:10
92:12,13 96:5,11	254:19 257:1	64:3 69:12 77:18	230:10 237:11	97:13 101:18
96:15 106:15	278:19 303:12	85:15 90:20	241:1	106:16,18 108:16
111:20,21 115:21	304:8 306:21	103:12,15 106:18	watch 293:20	108:18 119:1
116:18 131:22	308:7 312:6	116:9 120:17	watched 239:17	122:10 123:10
139:8 140:4	313:22 325:13	122:12 126:17	water 249:10	125:10,10 130:7
142:15 143:8	votes 131:22	131:7 132:9 133:2	waters 221:10	132:16 136:10
146:21 147:7,9	voting 15:11 21:7	133:3 134:4 145:1	way 34:7 39:18	137:3 141:22
152:19 153:12	21:10 67:13,21	145:2,3,3 146:4	42:18 52:11 53:8	142:11 144:10
	Ι		Ι	I

145.17 140.5	227.2 7 12 241.9	225.9 249.2 255.2		
145:17 149:5	237:3,7,12 241:8	225:8 248:3 255:2	workgroup 229:8 230:9	wrote 85:16 296:1
155:15 156:4	280:3 296:11	257:22 258:14 273:17 274:10		Wunmi 2:19 98:1
157:12 160:18,19 164:15,16,16	weigh 207:11 weight 35:12 46:15	305:22 307:4,21	working 31:5 45:15 56:17 58:21 73:5	X
165:8,20 167:5	weighting 35:10	320:20 326:11	142:4 251:2	
168:9 169:16	37:4 49:6 68:20	320.20 320.11 329:1	328:12	Y
171:12 172:20	Welcome 4:2 30:22	wise 50:11 151:3	works 39:22 41:2	Yale 3:13 31:4
174:9 178:7.13	279:18	wise 50.11 151.5 wish 114:8	93:8 209:2 214:14	183:21,22 192:7
180:15 181:6	well-detailed	withdraw 226:12	251:5 293:3	211:11
184:8 188:4 191:3	245:14	withdrawn 226:12	309:12	Yay 117:3
201:6 208:2	well-known 48:2	withstood 301:13	world 19:19 63:1,2	yeah 159:8,16
210:16 211:16	well-stated 295:3	women 12:16,18	121:1 136:11,22	162:16 171:11
214:20 215:3	well-vetted 206:5	112:15 113:9,11	137:22 144:8	174:20 182:18
220:17 221:6,9,17	went 7:6 97:5 158:6	113:13	150:22 309:16	183:21 210:20
226:3 229:5	196:4 225:18,20	wonder 35:6	322:10	211:15,16 220:16
238:20 241:22	weren't 11:6 46:21	133:19	worlds 61:14	262:6 275:14
242:18 245:3,4	161:22 228:6	wondered 257:9	worried 286:15	277:11 283:9
253:20 260:17	237:14	wonderful 140:20	worry 35:2 72:21	284:10 288:12
267:3,6,9,10	whatnot 120:15	191:14,20 280:7	82:21 225:15	289:19 291:8
268:4 272:19,20	315:10	280:15 310:12	294:4	293:22 300:19
276:18 277:16	whatsoever 257:18	wondering 61:12	worse 111:4 203:11	306:6,7 317:7
289:10,11,14	white 57:14	182:7 238:7	237:7,8,21 263:20	319:4,19
292:4 298:8	whites 10:16	324:20	316:13	year 25:10,11
306:11 319:7,15	wholeheartedly	word 7:18 43:3	worsen 151:4	45:21 55:8 91:6
320:22 325:17,18	84:4	62:5 90:19 152:11	worsening 151:11	98:6 99:12,14
328:12	wide 57:1	177:11,12 179:19	164:10,13 166:3	100:15 140:22
we've 24:17 56:12	widely 19:13	wording 155:2,3	236:18	141:7 150:2,5,20
60:5,5 64:14	widened 318:5	166:15 173:5	worsens 150:19	154:15 156:5,8 162:15 163:5
67:12 77:15 82:20	wider 199:2	182:7 230:5 274:7	worth 144:20	171:10 172:10
89:3 127:13	wife 41:1 85:1	words 164:8 166:6	175:22	202:5 203:6,12
139:17 146:11	willing 20:12 51:21	172:13,14 255:15	worthy 46:17,17	202.3 203.0,12 217:21 235:5
155:2 171:20	154:18 175:22	work 17:13 26:19	wouldn't 29:15	302:14,14 328:6
207:16 216:16	win 249:16	56:18 61:1,10	87:22 94:22 124:3	year's 175:22
235:2 247:19	WINKLER 2:22	85:9,13 95:5 97:9	158:15 159:1	176:18
250:15 258:4	10:3 11:9 13:7	101:3 104:21	221:20 241:15	years 16:15 29:7
276:8 288:4,19	14:14 15:9,12	162:2,2,19,20	315:19 328:10	46:6 57:14 59:14
303:15 320:21	16:5 17:14,18	163:15 168:8	wrap 181:11	64:22 77:9,11
323:6	18:21 19:3 20:14	171:9 180:9 194:5	wrapped 14:12 write 231:6 322:19	95:13 97:20 98:12
weaker 127:4,17	24:5 30:13 39:6	198:4 217:20		98:19 99:6 101:6
weakness 108:21 weaknesses 210:5	40:8 41:4 50:3 62:21 68:9 100:14	236:11 237:5 268:3,6 301:3,4	326:19 writing 29:14 144:6	102:5 141:18,19
webpage 271:16		322:12 323:9,11	231:13 274:9	146:15 155:2
website 94:22	138:21 141:8,21 148:12 171:17	328:4,19 329:3	281:6	156:14 180:4
259:10	148.12 171.17 177:14,17,21	worked 20:12 56:3	written 297:22	204:17,19 252:10
week 134:9 237:8	183:14,17 187:1	134:20 174:21	310:4	260:21 274:5
weeks 149:16 173:2	191:20 217:11	193:12 195:4	wrong 48:7 49:22	275:3 276:1
175:9,9,9 236:18	220:16 224:16	207:16 240:20	262:12 285:8	311:16 323:19
175.5,5,5 250.10	220.10 22 1.10	207.10 2 10.20	202.12 203.0	

	_	_	_	_
328:10	1-0 144:12	171:5 216:13	277:8	326:22
yesterday 6:4,18	10 28:20 49:11,12	238:6,7 302:3	2011 45:18,20	300 174:10
28:11 32:3 40:10	51:7,8 76:13	147 4:12	259:10	31st 188:19
46:21 72:19 95:13	183:6 222:1	15 10:5 68:5 79:8	2011-2012 77:7	326 5:15
109:1,7 116:5	233:21 237:19	112:11 133:9	243:1 302:12	329 5:17
122:1 124:15	238:22	147:5 153:6 222:1	2012 9:7 45:18 46:6	35 74:7,11 76:6,9
186:21 190:14	10-day 228:8,9	238:22 248:15	2013 9:7	103:9 162:21
244:11 282:14	231:11 236:14	150 155:22 156:11	2014 1:6 91:5	228:7 302:14
York 101:4 226:19	10,000 201:19	305:20	2015 327:11	325:17
281:1 283:22	10.8 189:5	1500 156:1	21 4:6 224:14	36 302:13
286:21 287:21	10:00 97:1,2,6	15th 1:9	22 1:6 101:6 224:1	
288:8 291:2	100 4:10 10:11 76:9	16 78:13 82:17	224 4:16	4
294:19 295:4,7,14	76:9,11 103:16	139:13 142:20	226 4:19	4 281:12 283:19
295:22 298:15,17	129:9 137:6	154:7 190:9	23 245:7	317:18
299:3 302:16	1030 1:8	303:11 304:8	234 117:22	40 74:7
309:13 316:18	10th 10:12	308:8 325:13	2377 4:8 30:18,21	45 74:7,11 76:7,9
	11 32:15 34:12,15	167 305:11	24 8:21	175:15,16
Z	35:7 38:3,4 43:5	17 116:3 243:18	2450 5:10 279:6,8	48 236:4
zero 76:11 80:20	49:11,12,12,12,15	18 24:15 103:8	2455 4:18 226:4	
81:6 82:5 211:3	49:16,16 58:2	254:19 298:1	2458 226:11	5
316:6	60:1,4,15 61:18	328:9	2473 4:13 183:9	5 60:4 116:3 210:10
zeros 49:13	61:19 62:11 70:12	183 4:14	25 73:15 74:7	5,000 25:11
	72:10 88:22 91:10	19 24:21 112:6	2500 156:12	50 202:7 227:15
0	152:4,8 224:5	153:16 188:12	258 4:21	243:1 281:12
0.006 202:15	246:18 306:20	191:9 245:4,7	25th 10:10 262:13	50-50 97:14
0.026 202:12	117 74:3	1a 35:1 54:5,20	279 5:11	541 250:7
0.04 202:10,16	12 51:7 147:19	102:18 279:2	28 216:1	55 33:16
0.73 322:3	150:8,15 151:21	1As 51:1	280 186:7 188:22	553 41:14
0.78 186:2 216:4	152:3 165:22	1B 141:9	286 6:11	56 128:4
0.86 215:22	166:4,15 167:16	1D 68:16	28th 149:11	5As 35:22 37:11,15
0.99 306:7	177:9 182:10			5th 326:16
0286 4:5 6:7 8:19	218:14 312:6	2	3	6
0289 4:6 21:21 23:6	12-month 271:10	2 13:5 49:15,16	3 49:15 112:7	
23:8	12:13 225:19	117:1 298:17	281:14 283:19	6 4:2 10:6 78:14
0521 4:21 257:21	12:15 225:6	310:4 317:21	291:2 295:22	60 26:8 45:22 81:17
258:1	12:30 225:14	2:26 329:11	310:3 317:21	134:7,8,15,18,20
0642 4:9 100:18	12:44 225:20 226:2	20 76:13 116:22	318:6,10	65 188:18 196:1
124:18 127:7	1200 302:12 304:21	133:10 227:8	3,000 48:5	66 33:15
0643 4:11 124:6,12	305:14	228:11	30 4:8 25:9 112:12	69 247:1
125:1 127:14	13 13:6 28:18,21	20,000 188:22	134:22 135:2	7
147:16	152:4,7 161:12,14	200 171:9 174:4,10	189:14 195:16	7 13:6 49:11 68:5
1	162:5 197:2,6	180:4	227:10,17 311:1	70 38:12 45:22 51:4
	215:10 242:12	2000 156:12	30-day 4:13 8:7,8	111:7
1 4:2 9:7 46:10	313:22	2002 227:5	94:15 183:9	75 33:17 81:18
56:21 76:7 84:14	13.1 189:4	2007 103:4	185:12 195:13	128:5
96:14 100:11	133 95:13	2009 188:19	211:10 219:1	75th 28:18 262:13
187:19 188:19	14 96:13 143:14	2010 103:5 269:16	227:21 310:22	, C III 20, 10 202, 13
			Ι	

				rage 572
· · · · · · · · · · · · · · · · · · ·	1	l	l	l
8				
84:5				
8,800 260:22				
8:00 1:9 6:2				
80 86:21 103:14				
111:7 145:20				
324:12 328:11				
800 156:16				
839 41:11				
87 10:12				
888 260:22				
000 200.22				
9				
9 49:11,12				
9.6 189:4				
9:44 97:5				
90 26:8 103:14				
900 41:8				
95 10:17				
950 41:9				
95th 202:2				
96 10:16 37:15				
97 10:16 73:11				
98 25:8				
99 33:11				
99th 202:1,11,20				
221:21 222:13				
9th 1:8				
701 1.0				
	I			l

<u>CERTIFICATE</u>

This is to certify that the foregoing transcript

In the matter of: Cardiovascular Measure Endoresment Project Standing Committee Meeting

Before: National Quality Forum

Date: 04-22-2014

Place: Washington, D.C.

was duly recorded and accurately transcribed under my direction; further, that said transcript is a true and accurate record of the proceedings.

near A Guis &

Court Reporter

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. WASHINGTON, D.C. 20005-3701 373