



## Medicaid Child Task Force Measure Applications Partnership

### TASK FORCE CHAIR

#### **Richard Antonelli, MD**

Medical Director of Integrated Care, Boston Children's Hospital, Harvard Medical School  
Boston, MA

Richard Antonelli is Medical Director of Integrated Care at Boston Children's Hospital and is on the faculty of Harvard Medical School. He has published work defining mechanisms for integration and coordination of care across systems, beginning with Making Care Coordination a Critical Component of the Pediatric Health System, with support from The Commonwealth Fund. He is a member of the NQF Standing Committee on Care Coordination. He is serving his second term as the child health subject matter expert on the NQF Measure Applications Partnership Medicaid Task Force. His work informs the design and implementation of care coordination and integration strategies across the US in both adult and pediatric systems. His clinical efforts include providing care for patients with complex needs.

### TASK FORCE MEMBERS

#### **Terry Adirim, MD, MPH**

Deputy Assistant Secretary of Defense for Health Services Policy and Oversight, Office of the Assistant Secretary of Defense for Health Affairs  
Elk Grove Village, IL

Terry Adirim, M.D., M.P.H. serves on the MAP Medicaid Child Task Force representing the American Academy of Pediatrics. Dr. Adirim is the Deputy Assistant Secretary of Defense for Health Services Policy and Oversight in the Office of the Assistant Secretary of Defense for Health Affairs. In this role, she leads policy development and program oversight of the Military Health System's clinical policies and programs, including quality improvement and patient safety, health information technology, disease prevention, population health, behavioral health, among others. She provides medical information, advice and consultation to senior Defense officials, Congress, other government agencies and DoD stakeholders. The Military Health System is a \$50 billion enterprise that serves 9.4 million beneficiaries around the globe.

Dr. Adirim graduated from the University of Miami Miller School of Medicine with research distinction and completed her pediatrics training at the Children's Hospital of Philadelphia. She completed pediatric emergency medicine and sports medicine fellowship training at Children's National Medical Center in Washington, D.C. She graduated from Harvard School of Public Health with a Master's degree in Public Health and in 2006 was selected as an AAAS 2006-2007 Science and Technology Policy Fellow and served in the Office of Health Affairs at the Department of

Homeland Security (DHS). After the AAAS fellowship, she continued to serve in the DHS Office of Health Affairs as Senior Advisor (2007-2010) and more recently at the Department of Health and Human Services as the Director of the Office of Special Health Affairs at the Health Resources and Services Administration (2010-2014). Just prior to coming to the Department of Defense, she was Professor of Pediatrics and Emergency Medicine at Drexel University College of Medicine and attending physician at St. Christopher's Hospital for Children (2014-2016).

### **Kathryn Beattie, MD**

Executive Medical Director and Administrator, St. Luke's Children's Hospital  
Boise, ID

Kathryn Beattie serves on the MAP Medicaid Child Task Force representing America's Essential Hospitals. Dr. Beattie is the Executive Medical Director and Administrator of St. Luke's Children's Hospital in Boise, Idaho. After earning her Medical Doctorate at the University of North Carolina at Chapel Hill and completing an internship and residency in pediatrics at University of Medicine and Dentistry of New Jersey — Robert Wood Johnson Medical School, she began her career as a board-certified pediatrician with Princeton Nassau Pediatrics in Princeton, NJ. She concurrently obtained an MBA from Columbia University, and was subsequently managing partner for her group prior to transitioning to hospital administration in 2005. She was the Senior Vice President of Medical Affairs for St. Charles Medical Center in Bend, OR from 2005 to 2007 and then SVP and Chief Medical Officer for UW Medicine - Valley Medical Center in Renton, WA from 2007 until 2015. She has served on the Washington State Hospital Association Public Policy Committee; the Board of Directors for First Choice Health Partners, the largest independent PPO network in the Pacific Northwest; the American Heart Association – Puget Sound Board of Directors; PacLab Network Laboratories Board of Directors; and Regional Long Term Acute Care Hospital Board of Directors. Dr. Beattie has extensive experience in healthcare administration including: healthcare quality, patient safety, accountable care, medical staff relationships, hospital operations, clinic and Hospital-outpatient department management, service line development, transitions of care and regulatory/accreditation compliance.

### **Andrea Benin, MD**

Senior Vice-President, Quality and Patient-Safety for the Connecticut Children's Medical Center,  
Children's Hospital Association  
Hartford, CT

Andrea L. Benin is Senior Vice-President, Quality and Patient-Safety for the Connecticut Children's Medical Center as well as Assistant Professor of Pediatrics, University of Connecticut School of Medicine. Connecticut Children's Medical Center is an 187-bed freestanding children's hospital in Hartford, Connecticut with 16 clinical sites across the region serving >300,000 outpatient visits, >11,000 surgeries, and >55,000 emergency department visits each year. In this role since 2012, Dr. Benin drives the agenda and activities to provide the highest quality, safest, zero-harm care for children in Connecticut and beyond. Dr. Benin is a pediatrician with background and training in informatics, public health, epidemiology, and infectious diseases. Dr. Benin has particular expertise in developing, validating, and measuring metrics of quality of care – in both paper and electronic formats and is also a Visiting Assistant Professor, Yale Center for Medical Informatics. She has recently completed funding to research electronic approaches to evaluating reports of adverse events. Dr. Benin has served on and continues to serve on multiple peer-review groups and study sections as well as several national steering committees. Such current involvement includes chairing the Measures and Standards Subcommittee of the Board of Trustees' Quality, Safety, and Performance Committee of the Children's Hospital Association. Dr. Benin received her

A.B. cum laude from Dartmouth College and her medical degree from Tufts University School of Medicine.

### **Gregory Craig, MS, MPA**

Healthcare Policy Analyst, American Nurses Association  
Silver Spring, Maryland

Gregory Craig serves on the MAP Medicaid Child Task Force representing the American Nurses Association. Gregory Craig represents the American Nurses Association (ANA) as a Health Policy Analyst on the National Quality Forum Medicaid Child Measure Applications Partnership. Mr. Craig is an experienced health policy professional whose focus has been on payment systems, particularly Medicaid. Mr. Craig currently produces policy work on federal legislation and regulations that pertain to ANA's health care reform principles and health policy initiatives. He has recently provided numerous analyses of the American Health Care Act and its potential impact on the U.S. healthcare system. Prior to joining ANA in December 2016, he worked on Medicaid policy for the Ohio General Assembly, where he consulted directly with state legislators and other stakeholders to oversee Ohio's Medicaid program and other healthcare programs to ensure low cost growth and quality outcomes. Mr. Craig earned both his Master of Public Administration and Master of Science in Economics from The Ohio State University.

### **Ann Greiner, MUP**

President & Chief Executive Officer, Patient-Centered Primary Care Collaborative  
Washington, D.C.

Ann Greiner serves as President & Chief Executive Officer of the Patient-Centered Primary Care Collaborative (The Collaborative). In this role, she is responsible for leading the overall organizational strategy, managing a high-functioning internal staff, and fostering strategic partnerships across the nation's health care sectors.

Ann directs The Collaborative's policy agenda, working across a diverse stakeholder group of more than 70 executive member organizations to advance an effective and efficient health care system built on the strong foundation of primary care and the patient-centered medical home (PCMH). Ann has dedicated her entire career to advancing the quality of U.S. health and health care. She has more than 20 years of experience, including senior-level policy, research, and communications roles at prestigious national not-for-profit organizations.

Before working at NQF, Ann held high-profile policy, research, and public affairs roles at the American Board of Internal Medicine, the Institute of Medicine (now the National Academy of Medicine), and the National Committee for Quality Assurance (NCQA). In these roles, she worked with others to pioneer research to help the field and the public understand the extent of the U.S. health care quality problem (Institute of Medicine), published some of the first-ever quality ratings bringing needed transparency to health care (NCQA), and helped Congress and other policymakers to understand and support the use of high-quality measures to drive improvements in care (National Quality Forum).

Ann has a Master's Degree in Urban Planning from the Massachusetts Institute of Technology and a Bachelor of Arts Degree in English Literature from Hobart and William Smith Colleges.

**Deborah Kilstein, RN, MBA, JD**

VP Quality Management and Operational Support, Association for Community Affiliated Plans  
Washington, D.C.

Deborah Kilstein began her career in Medicaid as a nurse doing level of care and quality care determinations in nursing homes. She progressed through the organization and became Medicaid Director and ultimately Deputy Commissioner of Human Services. Ms. Kilstein has also worked at the Center of Health Care Strategies focused on state operations issues. She spent almost three years managing operations as a health plan. For the last nine years at ACAP, she has focused on quality issues including measurement and quality improvement.

Currently, Ms. works at ACAP, a trade organization of nonprofit Safety Net Health Plans predominantly serving the Medicaid population. In this role, she works with the 57 health plans on issues related to quality measurement and improvement. I recently led a learning network for health plans on the issue of reducing prescription drug abuse and on improving integration of physical and behavioral health services, including the creation of toolkits for use by the health plans.

**Rachel La Croix, PhD, PMP**

Performance Evaluation and Research Unit Administrator, Bureau of Medicaid Quality, Florida  
Agency for Health Care Administration  
Tallahassee, FL

Rachel La Croix serves on the MAP Medicaid Adult and Child Task Forces representing the National Association of Medicaid Directors. Dr. La Croix has been with Florida Medicaid since 2003. She has worked with quality and performance standards for the Florida Medicaid program and has worked with evaluations of the Medicaid program for ten years, and has served as administrator of the unit for over five years. Dr. La Croix oversees and coordinates performance measure selection and analysis; evaluation design and contracts for evaluations and other research related to the Florida Medicaid program; the External Quality Review contract and activities; and managed care plan quality activities including Performance Improvement Projects, Cultural Competency Plans, Quality Improvement Plans, and Enrollee and Provider Surveys. Prior to her current role, Dr. La Croix was the Program Administrator for Disease Management programs for Florida Medicaid primary care case management recipients and served as team lead on special projects related to managed care network adequacy surveys, complaints and grievances, and the agency's development of a new complaints tracking system for Medicaid. In her previous roles, she presented on Florida's Disease Management Initiatives at several national conferences and served on the Florida Diabetes Alliance's Leadership Council. Before working for Florida Medicaid, Dr. La Croix served as a research associate at the Florida Department of Juvenile Justice, where she analyzed and reported on the use of health services in residential and detention facilities. Dr. La Croix worked as an intake counselor at an outpatient substance abuse treatment clinic while working on her MA in Sociology at the College of William and Mary. She worked as a research assistant on an HIV/AIDS prevention grant funded by the National Institutes of Health for five years while working on her PhD in Sociology at Florida State University.

**Roanne Osborne-Gaskin, MD MBA FAAFP**

Senior Medical Director, MDwise, Inc.  
Indianapolis, IN

Dr. Osborne-Gaskin serves on the MAP Medicaid Adult and Child Task Forces representing the

American Academy of Family Physicians. Dr. Osborne-Gaskin is Senior Medical director at MDwise, Inc., a Medicaid Managed Care Entity in Indiana and former Associate Medical Director for Neighborhood Health Plan of Rhode Island, the state Medicaid program. At Neighborhood Health plan of Rhode Island, she was the clinical lead for the Care Management Maternal and Child program and the Health Effectiveness Data and Information Set (HEDIS) Women's Health workgroups. Her interests are population health, continuous quality/process improvement, Lean in healthcare and Addiction medicine. Dr. Osborne-Gaskin currently serves as the Co-chair on the Medicare, Medicaid, and Children's Health Insurance Programs Advisory Panel on Outreach and Education (APOE). She did her Family Medicine Residency at Montefiore Medical Center, Residency Program in Family and Social Medicine and obtained a Masters of Business Administration at George Washington University, Washington, D.C.

### **Amy Poole-Yaeger, MD**

VP Medical Affairs for Pediatric Care and Clinical Programs, Centene Corporation  
St. Louis, MO

Dr. Poole-Yaeger earned a Bachelor of Arts degree in Neurobiology and Physiology from Northwestern University and a Doctor of Medicine degree from Washington University.

Dr. Poole-Yaeger is a board-certified pediatrician with 20 years of clinical experience as a Pediatric Hospitalist. She has over 10 years of Medicaid managed care experience and currently serves as the Vice President Medical Affairs for Centene Corporation with a focus on clinical programs. She co-developed Centene's award winning Start Smart for your Baby® program and has a special interest in the prevention of preterm and low birth weight births. Prior to joining Centene, she worked as an Associate Medical Director for a leading managed care organization.

### **Amy Richardson, MD, MBA**

Senior Medical Director, Aetna Medicaid  
Phoenix, AZ

Amy Richardson is Senior Medical Director for Pediatrics at Aetna Medicaid. In that capacity she oversees efforts to improve the care of children in the 17 Aetna Medicaid health plans. She has a specific focus on NICU care, particularly the care of infants with Neonatal Abstinence Syndrome. Dr. Richardson is a board certified Pediatrician who completed a Robert Wood Johnson General Pediatric Academic Development Fellowship at the University of Rochester following a stint in the USPHS. After a clinical career in academic General Pediatrics and Pediatric Emergency Medicine, her primary focus has been managed care for more than a decade. Before joining the national Aetna Medicaid organization, she was the Medical Director for Medical Policy at Johns Hopkins HealthCare, the managed care subsidiary of Johns Hopkins Medicine. In that capacity she served on the Governor's Task Force on Point of Care Lead Testing, with the goal of assuring that all of Maryland's children were appropriately screened for lead exposure and treated according to CDC standards. At Aetna Medicaid Dr. Richardson is leading an enterprise-wide initiative to increase rates of influenza vaccination for both children and adults.

### **Carol Sakala, PhD, MSPH**

Director of Childbirth Connection Programs, National Partnership for Women & Families  
Washington, DC

Carol Sakala is Director of Childbirth Connection Programs at the National Partnership for Women & Families. She fosters use of performance measurement, innovative payment and delivery

systems, consumer engagement, and other most promising levers for accelerating reliable provision of high-value maternity care. She is co-investigator of Childbirth Connection's national Listening to Mothers surveys and lead author of major reports, including Evidence-Based Maternity Care and Maternity Care and Liability. She brings a consumer stakeholder perspective to the National Quality Forum's MAP Coordinating Committee and Perinatal and Reproductive Health Standing Committee, the Learning and Action Network's Maternity Multi-Stakeholder Action Collaborative Strategy Team and many other advisory bodies.

#### SUBJECT MATTER EXPERTS (VOTING)

##### **Kim Elliott, PhD, CPHQ**

Executive Director of State and Corporate Services, Health Services Advisory Group  
Phoenix, AZ

Kim Elliott is the Executive Director of State and Corporate Services for Health Services Advisory Group an External Quality Review Organization. Kim will lead External Quality Review (EQR) work for various state Medicaid programs to determine compliance with the Centers for Medicare and Medicaid requirements as well as individual state Medicaid requirements. Kim is the Executive Director of performance measure validation and audits which includes the HEDIS, CMS core measures, and state-specific performance measures. Kim also leads and coordinates state Medicaid program reviews in the areas of operational and financial compliance, clinical and non-clinical performance measures, performance improvement projects, auto-assignment algorithms, and select quality studies. Previously Kim worked for nearly 15 years as the Administrator of the Clinical Quality Management area of the Arizona Medicaid program and led the state's quality initiatives including, quality strategy, quality and performance measures, quality improvement, care coordination, evidence-based policy decisions, value-based purchasing and integration. Kim led the Agency's Quality Assurance/Management, EPSDT/Maternal, Child and Oral Health, Prevention and Wellness, Quality Improvement and the Behavioral Health programs for the Acute, Long Term Care, Children with Special Health Care Needs, Developmentally Disabled, Foster Care and Behavioral Health programs. Kim has participated in CMS Expert Panels including Medicaid Access to Care and in the development of Core Measure sets. Kim has also participated in the National Quality Forum MAP and Subject Matter Expert work groups on Long Term Care and Respiratory/Pulmonary Care. Prior to her role at AHCCCS, she worked for Medicaid, commercial and Medicare health plans where she designed and implemented quality improvement initiatives for preventive health, special needs, chronic disease, developmental screening and childhood obesity. Kim is also a Master Facilitator for the Stanford Chronic Disease Self-Management Program. Kim has her Ph.D. in Health Sciences, a Masters in Organizational Management and a Bachelor's in Business Administration.

#### FEDERAL GOVERNMENT MEMBERS (NON-VOTING)

##### **Kamila Mistry, PhD, MPH**

Senior Advisor, Child Health and Quality Improvement  
Director, Priority Populations Research, Agency for Healthcare Research and Quality (AHRQ)  
Rockville, MD

Kamila Mistry is the Senior Advisor for Child Health and Quality Improvement and the Director of Priority Populations Research at the Agency for Healthcare Research & Quality (AHRQ). In these



roles, Dr. Mistry leads a number of national initiatives focused on improving quality of care for mothers and children including the Pediatric Quality Measures Program (PQMP). Prior to coming to AHRQ, she served as the Program Director for the Healthy Steps for Young Children National Evaluation at Johns Hopkins which focused examining a pediatric practice model aimed at improving quality of care and child outcomes. Formerly, she has also led a number of child health initiatives at the state and local levels. At the Texas Department of Health, Dr. Mistry led programs targeting maternal and child health, including designing and implementing the CDC Pregnancy Risk Assessment Monitoring System (PRAMS) for the state. Dr. Mistry completed her NRSA post-doctoral fellowship at the Johns Hopkins School of Medicine, Department of General Pediatrics in Family Health Services Research. She received a PhD in Child and Adolescent Health and Development and MPH in Health Policy from the Johns Hopkins Bloomberg School of Public Health. In addition to her role at AHRQ, Dr. Mistry is a Part-Time Assistant Professor at Johns Hopkins School of Medicine, Department of General Pediatrics where she mentors post-doctoral fellows and conducts research.

### **Suma Nair, MS, RD**

Director, Office of Quality Improvement  
Rockville, MD

Biography forthcoming.

### **Marsha Smith, MD, MPH, FAAP**

Medical Officer, Quality Measurement Value Based Incentives Group, Centers for Medicare & Medicaid Services  
Baltimore, MD

Marsha Smith is the Medical Officer for the Center for Medicare & Medicaid Services, Center for Clinical Standards and Quality, Quality Measures and Value Based Incentives Group, Division of Program Measurement Support (DPMS). The mission of DPMS is to lead coordinate, and support quality measurement across CMS and HHS to improve outcomes, beneficiary experience of care and population health, and to reduce healthcare cost through improvement. Dr. Smith serves as technical lead for DPMS clinical quality measure related efforts as well as cross component initiatives. Dr. Smith also provides medical consultation to the CMS Center for Medicaid and CHIP Services. Prior to joining DPMS, Dr. Smith was the Medical Officer for the CMS Division of Health Information Technology and was responsible for supporting clinical quality measures for the CMS Electronic Health Record Incentive Program.

Before joining CMS, Dr. Smith served as the Director of Perinatal Health for the Maryland Department of Health and Mental Hygiene (DHMH), Center for Maternal and Child Health where she was responsible for developing and maintaining statewide systems and services to improve reproductive health. Dr. Smith served as lead for DHMH's statewide Perinatal Collaborative as well as lead for the Maryland's fetal and infant mortality review, child fatality review and maternal mortality review programs. Prior to her tenure with the state of Maryland, Dr. Smith served as Medical Director for the Baltimore City Health Department's, Sexually Transmitted Disease Clinic. Dr. Smith also served as Deputy Health Commissioner for Baltimore City.

Dr. Smith is board certified in Pediatrics by the American Board of Pediatrics and is a Fellow of the American Academy of Pediatrics. She received her Doctor of Medicine Degree from the University Of Pittsburgh School Of Medicine and Masters of Public Health in Health Policy and Management from the Johns Hopkins University Bloomberg School of Public Health.