NATIONAL QUALITY FORUM

+ + + + +

MEASURE APPLICATIONS PARTNERSHIPS

+ + + + +

MEDICAID CHILD TASK FORCE IN-PERSON MEETING

+ + + + +

FRIDAY OCTOBER 17, 2014

+ + + + +

The Task Force met at the National Quality Forum, 9th Floor Conference Room, 1030 15th Street, N.W., Washington, D.C., at 9:30 a.m., Foster Gesten, Chair, presiding.

PRESENT:

FOSTER GESTEN, Chair, National Association of Medicaid Directors TERRY ADIRIM, American Academy of Pediatrics ANNE COHEN, Harbage Consulting* BETH FELDPUSH, America's Essential Hospitals SUSAN FLEISCHMAN, Kaiser Permanente MARSHA LILLIE-BLANTON, Centers for Medicare & Medicaid Services SUSAN LACEY, American Nurses Association KAREN LLANOS, Centers for Medicare & Medicaid Services MARC LEIB, Marc Leib, MD, LLC CINDY PELLEGRINI, March of Dimes CAROL SAKALA, National Partnership from Women & Families ALVIA SIDDIQI, American Academy of Family Physicians* MARSHA SMITH, Centers for Medicare & Medicaid Services* SANDRA WHITE, Aetna

NQF STAFF:

HELEN BURSTIN, Chief Scientific Officer BETH CAREY, Project Manager ANN HAMMERSMITH, General Counsel SARAH LASH, Senior Director

ALSO PRESENT:

KRISHNA ARAVAMUDHAN, Dental Quality Alliance

WILLIAM GOLDEN, Arkansas Medical*

DAVID KELLEY, Pennsylvania Department of

Public Welfare Office of Medical

Assistance Programs

DENISE REMUS, All Children's Hospital, Johns

Hopkins Medicine

MARSHA SMITH, CMS, Federal Liaison*

MARK SCHUSTER, Children's Hospital Boston*

* present by teleconference

CONTENTS

CONTENTS	
Pag	je
Welcome and Review of Meeting Objectives	4
Introduction of Task Force Members and Disclosures of Interest	.1
Presentation of David K. Kelley, MD, MPA, Chief Medical Officer, Pennsylvania Department of Public Welfare Office of Medical Assistance Programs	29
Presentation of William E. Golden, MD, MACP, Medical Director, Arkansas Medicaid	- 0
Medicaid	
-	
Recap of Morning Discussion	14
Prioritizing Measure Gap Areas 14	! 7
Measure-Specific Recommendations on 17 Strengthening the Child Core Set	13
Cross-Cutting Recommendations on Strengthening the Child Core Set 27	14
Opportunity for Public Comment 34	16
Next Steps	16
Adjourn	

	iage i
1	P-R-O-C-E-E-D-I-N-G-S
2	9:37 a.m.
3	CHAIRMAN GESTEN: Good morning
4	everyone. Welcome to the meeting. Thank you
5	all for coming near and far.
6	We have a great I'm so used to
7	being in this room and having it be a huge
8	table. I've never been here with such an
9	intimate group. And I think that's terrific.
10	It will be a great day.
11	We have a pretty ambitious agenda
12	I would say. So we're going to try to get you
13	out of here on time, but also cover all the
14	things that we're here to do.
15	As you will go through some of the
16	specific objectives, but we're on an
17	accelerated time frame to do a review of
18	measures which will be a prelude for a much
19	longer and hopefully more leisurely period of
20	time in which we can review the measures that
21	exist for CHIPRA and make comments.
22	But I appreciate those of you who

1	are able to either review materials, review
2	notes or be on the previous webinar that we
3	had to go over our task. We'll do a little
4	bit of repeating of that for today.
5	I want to welcome all of you and
6	folks on the phone and the public and the
7	folks in the room as well. And there will be
8	opportunities for everyone to make comments.
9	I think the ground rules are, it's
10	helpful to use the microphones so that folks
11	on the phone and in the room can hear you.
12	And turn your mic off when you're done
13	speaking. And it's typical to use the put
14	your card up like this when you want to say
15	something and try to call on folks in order as
16	well.
17	We're going to do introductions in
18	a second. Let me just if you go to the
19	next slide. We'll go through what our
20	objectives are today.
21	We're going to hear from early in
22	the morning, the States talking about their

1	experience in implementing the Medicaid Child
2	Core Set. We have two, three if you count me,
3	States represented around the table that will
4	make some comments.
5	And our goal for today is to make
6	some concrete, actionable recommendations.
7	Recommendations to both NQF and CMS for
8	strengthening the existing Child Core Set.
9	Really focusing on two tasks that
10	we are going to, I think for the sake of
11	logistics, segment into looking at and
12	prioritizing measure gap areas. And then
13	prioritizing and looking at specific measures
14	within those prioritized gaps. And we'll talk
15	more about how we're going to do that as well.
16	We'll also have an opportunity to
17	talk some about other larger or strategic
18	implementation issues around data and
19	alignment and overall challenges that States
20	have and opportunities that States have in
21	terms of collection of measures.
22	Before we go to go around and

1	do introductions and conflict of interest
2	statements and so on, why don't I just see
3	first Marsha, if you have any opening remarks
4	that you want to make to this group?
5	DR. SMITH: I'm thankful for
6	everyone that's here today. I'm looking
7	forward to reviewing the measures and going
8	forward with improved, enhanced core set for
9	children. And just want to get started.
10	Thanks.
11	MEMBER LILLIE-BLANTON: So thank
12	you Marsha. That's Marsha Smith. Dr. Marsha
13	Smith who is with our Center for Clinical
14	DR. SMITH: Oh, I'm sorry, I
15	thought it was me. Excuse me.
16	MEMBER LILLIE-BLANTON: That's
17	fine, that's fine. We're glad you spoke up.
18	CHAIRMAN GESTEN: Well first of
19	all, are there any other Marsha's before you
20	go? I can see I need to be more specific. Go
21	ahead Marsha.
22	MEMBER LILLIE-BLANTON: We now

1	know your name. So I just want to also
2	welcome you. But also I really, truly want to
3	thank you for taking the time to be with us
4	today.
5	I want to send a special thanks to
6	those of you who have been with us from the
7	very beginning. I know that there are some of
8	you around the table who have been working
9	with us on our core measures for many years.
10	And so it's nice to have the
11	continuity and the experience to share with
12	others. And I certainly want to thank our
13	state partners.
14	But I really, truly also want to
15	thank NQF because I feel like we have moved
16	from having a support, an ongoing support for
17	this work. Because it's easy to get started.
18	It's hard to sustain this work with you know,
19	credible, experience and knowledge. And you
20	have given us that resource.
21	So I want to thank you. And I am
22	looking forward to this discussion.

ſ

1	Unfortunately I'm going to be popping in and
2	out, I have a couple of meetings that I have
3	to listen to on the phone and be a part of.
4	But I will certainly be here for
5	the entire meeting. And certainly look
6	forward to the discussion and the report.
7	CHAIRMAN GESTEN: Thank you so
8	much, Marsha. And I neglected to add my
9	thanks to the NQF staff who for many of you
10	who have been involved in NQF know how
11	critical a role and wonderful role that they
12	play.
13	So to my left, Sarah, to my right,
14	Beth, have been just terrific in terms of
15	setting up the logistics. Putting the
16	materials together, being responsive I think
17	to some of the needs that were articulated in
18	the first webinar about additional data or
19	additional resources. So thank you both very
20	much.
21	And let me just Helen from NQF,
22	do you want to make any opening comments

1	before we get started?
2	DR. BURSTIN: Good morning, Helen
3	Burstin, Chief Scientific Officer at NQF.
4	Just delighted that you could join us today,
5	both those at the table and great to see so
6	many people in the audience as well. It shows
7	that this is an incredibly important topic.
8	And I'm so glad with the help of
9	CMS we're able to help continue to help in
10	the standardization around these measures.
11	Thanks.
12	CHAIRMAN GESTEN: Logistics. Beth
12 13	CHAIRMAN GESTEN: Logistics. Beth are there?
13	are there?
13 14	are there? MS. CAREY: Sure, just some
13 14 15	are there? MS. CAREY: Sure, just some housekeeping items. I think most of you have
13 14 15 16	are there? MS. CAREY: Sure, just some housekeeping items. I think most of you have been able to log into the internet. But if
13 14 15 16 17	are there? MS. CAREY: Sure, just some housekeeping items. I think most of you have been able to log into the internet. But if you haven't and you have a guest, NQF guest
13 14 15 16 17 18	are there? MS. CAREY: Sure, just some housekeeping items. I think most of you have been able to log into the internet. But if you haven't and you have a guest, NQF guest password that you have to login.
13 14 15 16 17 18 19	are there? MS. CAREY: Sure, just some housekeeping items. I think most of you have been able to log into the internet. But if you haven't and you have a guest, NQF guest password that you have to login. Restrooms are located past the

Γ

1	be breaking for lunch and then we'll be
2	breaking once again in the afternoon.
3	If you need anything during those
4	breaks, if you need to step out to make a
5	phone call in a quiet room, anything like
6	that, just let us know and we'll try to
7	facilitate your participation today.
8	CHAIRMAN GESTEN: Great, let's go
9	back. Can we go back to the previous slide?
10	Yes, the names are up there.
11	So I want to turn things over to
12	Ann Hammersmith, who's the General Counsel for
13	NQF. And we'll in the context of this do both
14	introductions and disclosures of interest.
15	Ann?
16	MS. HAMMERSMITH: Thank you. I
17	see some familiar faces around the tables. So
18	some of you have done this before. But just
19	to refresh everybody's memory, I'll do a
20	little explanation and then we'll do
21	introductions and disclosures.
22	Because this is a MAP group, I

1	would say in this case most of you sit as
2	organizational members. When you sit as an
3	organizational member, you do indeed represent
4	the interests of the organization that you're
5	associated with for purposes of sitting on
6	this committee. It may be your employer. It
7	may be a professional society.
8	So because you're here to
9	represent those interests, we ask for a very
10	abbreviated disclosure of interest. Which is
11	do you have an interest of \$10,000.00 or more
12	that is related to something that is going to
13	be discussed today, related to the work of the
14	Committee, directly related to the work of the
15	Committee.
16	The subject matter experts, you
17	have a you received a longer disclosure
18	form. And we'll deal with you separately
19	because it's a little bit easier, it gets
20	confusing if we mix them all together.
21	Our federal government liaisons,
22	you do not have to disclose. I think you've

1	already introduced yourselves. So we've taken
2	care of that.
3	I'm going to read the names of the
4	subject matter experts just to refresh
5	everybody's memory. Your Chair, Foster Gesten
6	is a subject matter expert. Anne Cohen is a
7	subject matter expert. And so is Marc Leib.
8	If you're on the phone, I will
9	call your name when it's time for you to
10	introduce yourself and disclose. So let's
11	start with the organizational members. Tell
12	us who you are, who you're with or who you're
13	representing. And then if you have anything
14	to disclose. And again, that's the \$10,000.00
15	or greater interest in something directly
16	related to the Committee's work.
17	So let's start with Susan Lacey
18	since she's right next to me.
19	MEMBER LACEY: Susan Lacey
20	representing the American Nurses Association
21	and I have nothing to disclose. Thanks.
22	MEMBER SAKALA: Good morning,

ſ

1	Carol Sakala from the National Partnership for
2	Women and Families. And I have nothing to
3	disclose.
4	MEMBER FLEISCHMAN: Good morning,
5	Susan Fleischman from Kaiser Permanente, and
6	we take care of 590 thousand Medicaid and CHIP
7	members. So we have a greater than \$10,000.00
8	interest in this, in that we are a reporting
9	health plan.
10	MEMBER WHITE: Good morning, I'm
11	Sandra White, Dr. Sandra White. I'm the
12	Executive Director of Aetna Medicaid National
13	Quality Management. We're also a reporting
14	organization.
15	MS. PELLEGRINI: Good morning, I'm
16	Cindy Pellegrini, I'm Senior Vice President
17	for Public Policy and Government Affairs at
18	the March of Dimes. And I have no interest to
19	disclose.
20	MEMBER ADIRIM: I am Terry Adirim.
21	I am a pediatrician representing the American
22	Academy of Pediatrics. I don't have anything

	rage 13
1	to disclose.
2	MEMBER FELDPUSH: Hi, I'm Beth
3	Feldpush, I'm the Senior Vice President for
4	Policy and Advocacy at America's Essential
5	Hospitals. And I have nothing to disclose.
6	MS. HAMMERSMITH: Is Alvia Siddiqi
7	on the phone?
8	MEMBER SIDDIQI: Yes, I'm on the
9	phone. Good morning everyone. This is Alvia
10	Siddiqi. I sit on the Commission of Quality
11	and Practice for the American Academy of
12	Family Physicians. And my day job, I'm the
13	Medical Director for Illinois Health Connect,
14	we're a State PCCM program. And I have
15	nothing to disclose.
16	MS. HAMMERSMITH: Okay, thank you.
17	Now we'll move onto the subject matter experts
18	who got a longer form, or you should have
19	gotten a longer form.
20	Because you sit as individuals, we
21	are more interested in your personal dealings
22	in terms of consulting, research, speaking.

1	But we only want to hear about it if it
2	directly pertains to the work of this
3	Committee. So in other words we don't want
4	you to recite your resume.
5	Obviously you sit as individuals.
6	You're individual subject matter experts. So
7	you sit in a different position then the
8	organizational members. So we'll start with
9	Marc Leib.
10	DR. LEIB: Marc Leib. I spent ten
11	years with the Arizona Medicaid Program, but
12	for the last four months I've been doing
13	independent consulting work. None of the work
14	I've done is in any way a conflict or a
15	conflict of interest in either financial or
16	the subject matter of this Committee.
17	MS. HAMMERSMITH: And the Chair?
18	CHAIRMAN GESTEN: Good morning,
19	Foster Gesten. I'm Medical Director in the
20	Office of Quality and Patient Safety at the
21	New York State Health Department. I
22	previously was the Medicaid Medical Director

1	in New York. And still have a role in quality
2	measurement and improvement for the Medicaid
3	Program in New York.
4	We're a part of a consortium of
5	the Center of Excellence grant led by Mount
6	Sinai related to the development of CHIPRA
7	measures. I have received no funds related to
8	that, but the Department receives has a
9	grant, has a partial grant through that to
10	work to develop pediatric measures.
11	I also sit on the NCQA CPM, which
12	also reviews and makes recommendations
13	regarding measurements. And am part of a team
14	that is involved in implementing the CHIPRA
15	core measures in New York State.
16	MS. HAMMERSMITH: Okay, thank you.
17	And is Anne Cohen on the phone?
18	MS. COHEN: Yes I am. This is
19	Anne Cohen. I'm your disability related
20	subject matter expert. I'm a disability and
21	health policy consultant. And I'm experienced
22	about disability-targeted quality measures and

Γ

1	Page 10
1	serve under Duals Disability MAP.
2	I have no conflicts to disclose.
3	MS. HAMMERSMITH: Okay, thank you.
4	Any questions or comments from anyone based on
5	the disclosures? Anybody on the phone have
6	questions or comments?
7	Okay, thank you. Parting words
8	are, we rely on you to help us make our
9	conflict of interest process work. If you
10	believe that someone on the Committee is
11	acting in a biased way, or if they have a
12	conflict, please speak up in real time.
13	You can always bring it up in the
14	meeting itself. If you would rather not do
15	that, you can go to your Chair, who will go to
16	NQF staff. Or you can go directly to NQF
17	staff. Have a good meeting.
18	CHAIRMAN GESTEN: Thank you Ann
19	and thanks everyone. So let's just go through
20	the agenda.
21	As I said, we're aiming to
22	conclude around 4:00. In the morning we're

1	going to hear from a couple of states and get
2	their views on some of the challenges and
3	opportunities and experience in implementing
4	and using current CHIPRA Core Measures.
5	After that, we are going to have a
6	panel which will talk about and address some
7	of the questions and issues that came up on
8	our web meeting. And present a little bit
9	more data that was requested by some of the
10	members to expand some of the data and
11	background and backdrop of Medicaid and CHIP.
12	We're going to hear a bit about
13	some of the measures and issues related to
14	oral health. And then that discussion in the
14 15	oral health. And then that discussion in the morning really sets the stage for us to have
15	morning really sets the stage for us to have
15 16	morning really sets the stage for us to have a more specific conversation in which we talk
15 16 17	morning really sets the stage for us to have a more specific conversation in which we talk about some of the measure gap areas.
15 16 17 18	morning really sets the stage for us to have a more specific conversation in which we talk about some of the measure gap areas. And you'll see the gap areas that
15 16 17 18 19	morning really sets the stage for us to have a more specific conversation in which we talk about some of the measure gap areas. And you'll see the gap areas that we talked about in the previous webinar come
15 16 17 18 19 20	morning really sets the stage for us to have a more specific conversation in which we talk about some of the measure gap areas. And you'll see the gap areas that we talked about in the previous webinar come up and we'll have a more explicit conversation

1	And then attached to or connected
2	to looking at those gap areas, we'll be
3	looking at measure specific recommendations to
4	strengthen the core set related to those
5	prioritized gap areas.
6	In the later afternoon, we'll have
7	a conversation about some of the broader,
8	what's described here as crosscutting
9	recommendations regarding strengthening the
10	core set, which go beyond a conversation about
11	gap areas and measures specifically to get
12	into more implementation and broader issues
13	and then an opportunity for public comment.
14	Are there any questions about the
15	agenda that folks have before we kind of get
16	started and talk about what our objectives
17	are? Okay.
18	So this should be familiar to
19	folks. Our charge in this expedited review.
20	And we'll go over the you'll see at the
21	bottom, the time frame, it describes exactly
22	how expedited this review is.

Г

1	Our charge today is to review
2	states' experience in reporting the measures.
3	To identify and prioritize gap areas to fill.
4	And we've had a significant down payment on
5	that conversation. And then recommending
6	potential measures for addition to the set.
7	We have folks as was mentioned
8	earlier by Ann and others, our task force
9	consists of both current MAP members from the
10	Coordinating Committee and individuals from
11	some of the various MAP workgroups that are
12	relevant to the objective and the task in
13	front of us.
14	We began our convening in
15	September with a webinar. And we have a
16	report that's due to CMS by November 14. So
17	you can see that it's a fairly accelerated
18	time frame in which we have to do our work.
19	As I mentioned, we have a second
20	in-depth report due to CMS by September 1,
21	2015. And I believe that work starts in
22	earnest sometime in the spring of 2015, is

202-234-4433

Γ

1	that right? So we'll be back again.
2	There'll be issues that we may not
3	be able to resolve or that may be open issues.
4	Or we may need be waiting for certain
5	developments in measure testing that we'll get
6	into later on this afternoon. So understand
7	that there will be a second chance to really
8	be able to look at the core set and make
9	recommendations.
10	The next slide. So I think the
11	good news is, that this is not the first time
12	at this rodeo in terms of looking at measures
13	and trying to improve the set. CMS the
14	CHIPRA core set has been around a little bit
15	longer than for example, the adult core set,
16	which some of you may be familiar with.
17	There have been I believe at least
18	two and possibly three different rounds of
19	looking at and trying to improve and iterate
20	the core measure set. And the goals of the
21	child core set, which are the same goals for
22	the adult set as I recall, are really

Γ

1	threefold.
2	And these I think are going to be
3	important as we get into the issues of both
4	gap areas and measures specifically. And that
5	is to increase the number of states that are
6	reporting the core set measures. And we'll
7	talk later today about state reporting.
8	Increase the number of measures
9	that are reported by each state. And I think
10	importantly the reason that brings us to this
11	work is to increase the number of states and
12	the ability for states to use the measures to
13	drive quality improvement, which is really I
14	think, what the measures, the purpose that
15	measures serve.
16	So we are, and again, Marsha
17	Lillie-Blanton, feel free to jump in here if
18	you have things to add to and I'm sorry?
19	And Karen hey, Karen. I'll let you
20	introduce yourself in a sec.
21	This focus is really the focus
22	has been on incremental changes. As we

1 continue the states and CMS continues to 2 better understand what's working and what's 3 not working. 4 We have -- as you'll hear about, 5 there are significant always resource and time 6 issues that states deal with. But frankly, 7 all healthcare organizations, state down, are 8 dealing with time constraints, resource issues, alignment issues relative to measures. 9 10 A plethora of measures and obligations that we 11 have to respond to. 12 So I think that's important contextual information. We know that MAP and 13 14 this task force can help strengthen the 15 existing core set. There is a major 16 opportunity and obligation on the part of 17 states and CMS with respect to child health 18 through Medicaid and CHIP. 19 So this is serious work, important 20 work. So filling gap areas, aligning the 21 measures that we have with CMS' quality 2.2 domains, aligning measures with other programs

1	that CMS and HHS has are important goals and
2	aspirations not only of our work, but of the
3	MAP generally.
4	And there will be conversation in
5	the next year about which measure about
6	retirement of measures. That issue may come
7	up today in terms of measures you might want
8	to replace or retire.
9	Although we see more of that work
10	going on in 2015 when we have a longer period
11	of time. With a focus of today and this
12	accelerated work really around making
13	recommendations for gap areas.
14	But let me Karen, let you
15	introduce yourself. And if you want to make
16	any comments or additions to.
17	MEMBER LLANOS: Hi everyone, and I
18	apologize for being late. I forgot what DC
19	traffic is like.
20	So my name is Karen Llanos. I am
21	at the Center for Medicaid and CHIP Services.
22	And up until recently led the work related to

Γ

1	the adult core or the children's core set.
2	And I want to say we're so excited to have the
3	child core set in the MAP.
4	It's proven to be such an
5	effective method of getting stakeholder
6	engagement. And as you will hear, an
7	expedited and in the longer term, because we
8	did an expedited review for the first time,
9	the adult core set came into MAP as well.
10	And I think we're just extremely
11	happy to have folks around the table thinking
12	about these issues and how we can align better
13	and fill the gaps in. And I think we're
14	looking forward to hearing your feedback. And
15	it's an expedited review, but it's a process,
16	right.
17	So I think what you'll hear today,
18	you know, we've got David Kelley and Dr.
19	Golden to give you the state perspective. But
20	that really is kind of our ultimate guidepost.
21	Is we hear from our state partners and want to
22	make sure that the measures that we select for

1	the core set are ones that are most doable and
2	they're reliable and that they will be ones
3	that resonate with the needs of other quality
4	measurement needs in their state.
5	So I think we welcome a broad
6	discussion. And just to let you know, that
7	that's some of the filters that we use when we
8	think about what really needs to go into the
9	core set is efforts, capacity, data
10	collection, variations across the states. So
11	there's lots of different things.
12	And I think I'll just echo one
12 13	And I think I'll just echo one thing that I said to the adult MAP when we
13	thing that I said to the adult MAP when we
13 14	thing that I said to the adult MAP when we first met was, I think for those of you that
13 14 15	thing that I said to the adult MAP when we first met was, I think for those of you that serve on other MAP Committees, the children
13 14 15 16	thing that I said to the adult MAP when we first met was, I think for those of you that serve on other MAP Committees, the children and adult core set measures are a little bit
13 14 15 16 17	thing that I said to the adult MAP when we first met was, I think for those of you that serve on other MAP Committees, the children and adult core set measures are a little bit different than the other measurement reporting
13 14 15 16 17 18	thing that I said to the adult MAP when we first met was, I think for those of you that serve on other MAP Committees, the children and adult core set measures are a little bit different than the other measurement reporting programs in that they are at the state level.
13 14 15 16 17 18 19	thing that I said to the adult MAP when we first met was, I think for those of you that serve on other MAP Committees, the children and adult core set measures are a little bit different than the other measurement reporting programs in that they are at the state level. So it's a state reporting program. There's no

1	different delivery systems, which can be
2	challenging. So we're asking a lot from
3	states and we're asking a lot from measures.
4	And it's a voluntary program as well.
5	So thank you and I look forward to
6	hearing more about your feedback.
7	CHAIRMAN GESTEN: Thank you so
8	much Karen. Before we get into the state
9	perspectives, and David if you can actually
10	come up to the mic, that would be great.
11	Let me just see if folks have any
12	clarifying questions they want to ask about
13	the objective or why we're here. You guys
14	have been very quiet, which makes me very
15	nervous, but I know you're just saving
16	yourselves for the real meat of the meeting.
17	But any questions about our
18	objectives or about the agenda? Okay, great.
19	Bill, are you on the phone?
20	DR. GOLDEN: Yes, sure.
21	CHAIRMAN GESTEN: Hi Bill.
22	DR. GOLDEN: Hi.

1	CHAIRMAN GESTEN: So we I'm
2	pleased to introduce colleagues from
3	Pennsylvania and Arkansas Medicaid programs
4	who will give state perspectives on the
5	implementation and use of CHIPRA measures. We
6	really welcome their comments and we'll have
7	a chance to interrogate them afterwards and
8	talk about some of the issues that their
9	experience reveals.
10	We'll start with Dr. David Kelley
11	who is the Chief Medical Officer at the
12	Pennsylvania Department of Public Welfare
13	Office of Medical Assistance Programs. David,
14	I don't know if you have slides or not?
15	You do not. David does not have
16	slides if folks are wondering. And I'll turn
17	things over to you. David?
18	DR. KELLEY: Thank you. I
19	appreciate the opportunity to come here and
20	give you Pennsylvania's perspective on the
21	core measure set, the CHIPRA core measure set.
22	Just a little bit of background.

1	Pennsylvania has had managed care, mandatory
2	managed care for over 17 years. In 2013 we
3	moved to statewide mandatory managed care.
4	That included over those 17 years, dual
5	eligible adults as well as dual eligible kids.
6	So when we are measuring the
7	quality of care, we're not cherry picking and
8	just measuring normal healthy kids. We are
9	measuring and looking at the entire spectrum
10	of our pediatric population that Pennsylvania
11	covers. So I know there's been a lot of
12	discussion about you know, risk adjustment and
13	what not around certain measures.
14	I can tell you that for 17 years,
15	our plans have been measuring and reporting
16	and they've been compared nationally to what
17	other states have done that have perhaps not
18	included those populations. And we're very
19	proud of that.
20	I've been asked to talk about the
21	purpose and use of the core set measures,
22	various implementation and measure gap areas.

1	I'll start with really the purpose and use of
2	the core measure set.
3	In Pennsylvania we applaud CMS'
4	efforts in developing the core measure set.
5	Within our managed care organizations, we have
6	over time asked them to report on to us all
7	of the pediatric core measures. There are
8	still one or two I think that are off the list
9	that operationally our approach was to have
10	them actually report in a staggered fashion.
11	So things that required chart
12	review or were more administratively
13	burdensome, we tried not to make our plans do
14	all of them all at once. And we staggered the
15	implementation of some of those measures.
16	So one of our purposes is to
17	really have our managed care plans very
18	rigorously measure. And we actually go
19	through the EQRO process in that those
20	measures are validated as what we call
21	Pennsylvania Performance Measures.
22	So our EQRO actually, these are

Г

1	validated measures. So we're very rigorous.
2	We want our plans to be very rigorous in how
3	they measure the core set. Our plans also
4	report to NCQA, so it's also very nice when
5	there is overlap of the NCQA set.
6	So one of the key purposes is
7	really to have our managed care plans do the
8	core measure set and then we report those
9	measures publically. So that is one of our
10	key purposes is to publically report the
11	measures that have been established.
12	The other area that we have we
12 13	The other area that we have we happily receive the CHIPRA grants to actually
13	happily receive the CHIPRA grants to actually
13 14	happily receive the CHIPRA grants to actually work with seven key partners. One of those
13 14 15	happily receive the CHIPRA grants to actually work with seven key partners. One of those initiatives was actually the extraction the
13 14 15 16	happily receive the CHIPRA grants to actually work with seven key partners. One of those initiatives was actually the extraction the electronic extraction of the core measure set.
13 14 15 16 17	happily receive the CHIPRA grants to actually work with seven key partners. One of those initiatives was actually the extraction the electronic extraction of the core measure set. We worked with two institutions,
13 14 15 16 17 18	happily receive the CHIPRA grants to actually work with seven key partners. One of those initiatives was actually the extraction the electronic extraction of the core measure set. We worked with two institutions, especially Geisinger Health System and
13 14 15 16 17 18 19	happily receive the CHIPRA grants to actually work with seven key partners. One of those initiatives was actually the extraction the electronic extraction of the core measure set. We worked with two institutions, especially Geisinger Health System and Children's Hospital of Philadelphia as well as

1	So it was a very high volume child
2	serving institutions have over the last
3	several years have been actually
4	electronically extracting the core several
5	of the core quality set measures and reporting
6	them to us. And I think if you go to AHRQ's
7	website, we have some reports that we've filed
8	about some of those efforts.
9	The other area that we also were
10	working on around electronic health records is
11	actually several of those institutions have
12	implemented the developmental delay measure
13	into actually their workflow, where that
14	screen is actually being done as part of the
15	workflow while parents and kids are sitting in
16	the waiting room. I can say that we have now
17	screened thousands more kids.
18	And again, a lot of the impetus
19	was really around this was a core measure set.
20	We must focus on this. It allowed us to set
21	our priorities within the state. And I can
22	say that as part of that grant, several of

202-234-4433

1	those institutions are going to sustain that
2	activity.
3	Also, we are hoping as best we can
4	to link the core set to our Meaningful Use
5	Program, which I also help to oversee, our
6	High-Tech Incentive Program. And I would
7	highly encourage what I call the QRDA-1
8	packaging of measures.
9	So any measures that you come up
10	with in the future, or even current measures,
11	I would highly recommend that you put them
12	into a standardized QRDA package so that
13	providers can actually extract out of their
14	EHRs and report. Our quality strategy is
15	really to move forward with that type of
16	extraction and reporting.
17	So again, having the core set out
18	there, it has given us an additional set of
19	quality measures that we can put forth to our
20	providers, to our consumers, to say this is
21	what's important. We lastly, we have used
22	the measure set to also really push linkage to

202-234-4433

_	rage 33
1	our statewide immunization registry.
2	And again, we think that again,
3	this is having the core set there has
4	helped to drive that process along with some
5	of the Meaningful Use requirements.
6	Lastly as far as purpose and use,
7	as far as dental goes, CMS has given us the
8	task of increasing our dental preventative
9	rates by ten absolute percentage points.
10	Again, having the measure set there for
11	prevention, our plans are able to actually
12	measure how many of their kids are getting
13	preventative services.
14	They have always measured the
15	HEDIS rate. But again, having the core set
16	has really allowed us in our managed care
17	plans to not only measure that, but actually
18	work on quality improvement. So again, the
19	purpose and use of the core measure set within
20	Pennsylvania I think has been very valuable.
21	Moving to barriers. I don't know
22	if you want me to just move through and then

1	have questions later. As far as barriers, and
2	again, I'll be try to be brief on this.
3	This are some technical spec
4	issues. I'm not going to get into all of
5	them. Our EQRO as I mentioned is working with
6	us as well as all of our managed care plans to
7	operationalize the measures.
8	We have identified and we can send
9	documentation of some of the specific areas of
10	where we have our plans have struggled
11	around again the developmental delay. There's
12	some inconsistencies or some definitional
13	issues around that.
14	There are also another so one
15	of the barriers are some of the technical
16	specs perhaps need to be could be a little
17	bit tighter. Another issue is looking again,
18	I mentioned previously around chart review and
19	the added expense of chart review.
20	Again, our plans are out there
21	typically in providers' offices doing a lot of
22	other chart reviews related to NCQA HEDIS.

Г

1	But every time there's a measure that involves
2	chart review, that's extra time and energy.
3	That's why again, I'll come back and keep
4	plugging the electronic extraction of measures
5	whenever possible in a very consistent
6	fashion.
7	The other area specific to
8	extraction is hospital records. Our health
9	plans typically are very good in getting into
10	providers' offices and extracting records.
11	When it comes to hospitals and health systems,
12	there are sometimes technical and/or legal
13	questions or challenges or barriers.
14	We've had to on a few occasions
15	cite our state regulations and our authority
16	to do any chart review we want to do based on
17	the fact that we paid for that service. But
18	again, there are some barriers associated with
19	that. Again, looking at the live birth and
20	the class measure.
21	One other issue in Pennsylvania,
22	we have a carve out between physical health

l

1	and behavioral health. And there are some
2	measures that carve out issue makes things
3	somewhat difficult.
4	Again, follow up after
5	hospitalization for mental illness. And I
6	think there are one or two more. I think the
7	ADHD medication, there's some barriers around
8	because of our carve out model.
9	One of the things that we've done
10	though is, we've worked with our EQRO because
11	we do a counter validation through our EQRO
12	for both physical and behavioral health plans.
13	We actually have been able to have our EQRO
14	help out and really kind of crosswalk some of
15	those measures.
16	But it is in a carve out state.
17	There are some challenges when the behavioral
18	health and physical health services are the
19	claims are sitting, or the provider networks
20	are sitting in different managed care
21	organizations.
22	The one other comment that I'd

1	like to make around the weight management
2	measure is that before NCQA had their measure,
3	we had a Pennsylvania Performance Measure that
4	actually included looking at what is your BMI
5	or BMI percentile. The current measure
6	doesn't really allow us to assess our
7	population the rate of obesity.
8	So you're really just looking
9	you're checking off boxes and looking at
10	outcomes. I would highly encourage that you
11	move towards folks are out there charting
12	this anyway. We should really be reporting on
13	BMI percentiles and then you can roll that up
14	to your population so you can actually have an
15	understanding of those kids that are at risk
16	or that are obese.
17	So just a comment. And again, I
18	think that is now an NCQA measure. But it's
19	something that I think warrants a little
20	additional investigation.
21	So those are the major barriers.
22	Again, I can certainly share some specific

1	concerns. I know our health plans and our
2	EQROs have had some issues around the live
3	birth measure and also the C-section measure,
4	and the developmental delay measure.
5	And we could certainly, if folks
6	want to hear, or get specific documentation,
7	we can have our we can send those documents
8	to you if there is interest in doing that.
9	Next I'd like to move to what I
10	think is probably the most important part of
11	today is really what are the measure gap
12	areas. And again I'll start off by saying
13	that we need to electronically extract and
14	focus on you know, where are we headed in the
15	next four or five years, into the brave new
16	electronic world and packaging them into the
17	standardized QRDAs that ONC has put forth.
18	Again, there are not enough core
19	measures that are actually a part of
20	meaningful use when you look at that
21	crosswalk. So to me that is a huge gap. I'm
22	helping to manage the Meaningful Use Program.

1	My pediatricians come to me and say there's
2	
2	only a couple of measures.
3	Then you have us measuring the
4	core set. And then you have us doing this,
5	and you have us doing that. Align those
6	measures and allow for electronic extraction
7	and reporting. And the development of
8	specific QRDA-1s for those particular
9	measures.
10	One of the areas that I think was
11	previously mentioned in this Committee was
12	looking at screening for abuse and neglect.
13	And also looking at underneath that is
14	injury and trauma and actually those things
15	might actually be linked.
16	And I think that it really needs
17	to be using or leveraging claims data to
18	really look at and get better. And perhaps
19	earlier detection of potential abuse and
20	neglect. I think that that is an area that
21	has not been addressed. It's a very important
22	area.

ſ

	rage 12
1	Coming from we're still called
2	Pennsylvania Department of Public Welfare. We
3	still run a child welfare program. That name
4	is changing in November.
5	But again, I think focusing on
6	those kids I think is extremely important.
7	And developing measures that would look at
8	coming through emergency room claims and other
9	claims to look for areas where there
10	potentially may be abuse and neglect.
11	Especially you know, if kids are
12	being brought to various EDs. Those EDs, the
13	emergency departments are not seeing the whole
14	picture. Whereas health plans have the
15	ability to really look at and see the entire
16	picture. They can look at hospitalizations,
17	they can look at ED visits across the
18	spectrum.
19	Another area that I actually want
20	to continue to focus on is we really need to
21	pay attention to our kids in foster care. And
22	we know that from the mental health standpoint

1	to assure that there is excellent access to
2	outpatient ambulatory mental health services.
3	Wraparound services I think are extremely
4	important.
5	These are kids that need trauma
6	based care. They need to be aggressively
7	managed so that in their time of need, we're
8	here for them. We in Pennsylvania have looked
9	at some of our use of wraparound services,
10	especially as it has been linked to kids in
11	foster care that are also on antipsychotics.
12	I can tell you that there is a
13	significant there's significant room for
14	improvement. And getting those kids better,
15	on antipsychotics, getting them more
16	comprehensive behavioral health wraparound
17	services is absolutely essential.
18	Playing on that same note, many of
19	us around this table for many years worked on
20	looking at the antipsychotic medication use in
21	kids. Happily that is now an NCQA measure.
22	I would highly recommend that you add that to

	raye 11
1	the core set.
2	The CMS Quality Conference several
3	years ago, I think I got up and passionately
4	said that we need to make this a focus. It
5	needs to be part of the core set. And again,
6	I'll reiterate that.
7	It's now a HEDIS measure. And we
8	need to really be looking at that and
9	measuring that aggressively for all kids. But
10	especially for those kids that are in foster
11	care. And then also making sure that those
12	kids are getting the behavioral health
13	services that they deserve and need.
14	Also I think on your list was
15	appropriate use of CAT scans. And we would
16	highly advocate that. That again, health
17	plans have the ability to look across the
18	spectrum of multiple emergency rooms, multiple
19	places of service to look at how often our
20	kids are being exposed either appropriately or
21	inappropriately to radiation.
22	Then looking at cost measures.

1	And the consideration of looking at the cost
2	of care in certain chronic diseases that we
3	know are fairly prevalent in our populations.
4	Looking at the cost of care of
5	asthma and the cost of care of Type 1 diabetes
6	or even Type 1 or Type 2 diabetes since we
7	have more of a problem of adolescent obesity
8	and diabetes. Again, I think it's important
9	to look at the cost of care if you can do that
10	in a risk adjusted fashion, which I think is
11	a definite possibility.
**	
12	I'll come back to dental and that
12	I'll come back to dental and that
12 13	I'll come back to dental and that I think that the measures that we have right
12 13 14	I'll come back to dental and that I think that the measures that we have right now are fine. We are able to focus on both
12 13 14 15	I'll come back to dental and that I think that the measures that we have right now are fine. We are able to focus on both prevention and other services. We also in
12 13 14 15 16	I'll come back to dental and that I think that the measures that we have right now are fine. We are able to focus on both prevention and other services. We also in Pennsylvania use the HEDIS measure.
12 13 14 15 16 17	I'll come back to dental and that I think that the measures that we have right now are fine. We are able to focus on both prevention and other services. We also in Pennsylvania use the HEDIS measure. So I think what we have, what
12 13 14 15 16 17 18	I'll come back to dental and that I think that the measures that we have right now are fine. We are able to focus on both prevention and other services. We also in Pennsylvania use the HEDIS measure. So I think what we have, what we're measuring currently is adequate. We
12 13 14 15 16 17 18 19	I'll come back to dental and that I think that the measures that we have right now are fine. We are able to focus on both prevention and other services. We also in Pennsylvania use the HEDIS measure. So I think what we have, what we're measuring currently is adequate. We is it perfect? No. In Pennsylvania we have
12 13 14 15 16 17 18 19 20	I'll come back to dental and that I think that the measures that we have right now are fine. We are able to focus on both prevention and other services. We also in Pennsylvania use the HEDIS measure. So I think what we have, what we're measuring currently is adequate. We is it perfect? No. In Pennsylvania we have a measure where we actually look at dental

202-234-4433

ſ

1	special needs, something that we've been
2	monitoring and measuring for many years. Our
3	health plans measure that. So again, that
4	addresses some of the special needs
5	populations.
6	The other thing that we're really
7	starting to look at and push for, I think
8	we've also have been measuring sealants for
9	many years, sealant use. The other thing that
10	we're looking at now is actually developing
11	kind of a preventative dental episode of care
12	that doesn't just say well oh, I got a
13	preventative dental service.
14	But there are three or four
15	preventative dental codes that translate into,
16	and I always look at my dental directory for
17	what those codes are. But there are three or
18	four of them that equal an excellent episode
19	of care for prevention. And that might be a
20	more robust way of actually looking for
21	whether or not that child is actually getting
22	the full episode of care of preventative

1	services.
2	Again, I would like to thank
3	everyone for the opportunity to come here and
4	share our experience. I again applaud CMS for
5	all the great work that they have done over
6	the past four or five years in really putting
7	out these core quality measures both for kids
8	and adults.
9	I think speaking for the State of
10	Pennsylvania, I think it's helped to drive and
11	improved the quality of care that we deliver,
12	that our managed care plans deliver. And
13	again, we find that there is great utility in
14	the measures and as you are thinking about
15	developing new measures, please keep in mind
16	some of the challenges that I've raised.
17	One last additional plug that I'll
18	make is that in a quality improvement cycle,
19	it takes time to implement and then actually
20	measure baseline. So whenever you're dropping
21	or adding measures, be aware of the time
22	frame. And perhaps a three to four year time

ſ

1	frame is kind of a minimum time frame in which
2	to really put forth new measures and keep them
3	there.
4	It's not productive if a measure
5	is dropped after a year or two. Unless again,
6	there have been you know, huge challenges
7	nationally doing that measure.
8	Again, I would like to thank
9	everyone for the opportunity to share
10	Pennsylvania's perspective. Thank you.
11	CHAIRMAN GESTEN: David, thank you
12	so much. What a great threw out a lot of
13	issues, a lot of experience. Very thoughtful.
14	I really appreciate you coming and sharing
15	those.
16	Why don't we I would suggest
17	maybe if folks have clarifying questions, to
18	ask David, to do that now. And then save
19	broader discussion issues perhaps after we get
20	a chance to hear from Dr. Golden.
21	
	But does anybody have any specific
22	But does anybody have any specific clarifying questions? While you guys are

	rage is
1	thinking, I have a couple.
2	Can you, just for go ahead, was
3	there somebody on the phone? Okay.
4	Can you for the uninitiated, two
5	things. Can you briefly describe, because I
6	want people to be on the same page, what QRDA-
7	1 packaging is? Because I'm not sure everyone
8	knows what that means.
9	And you said a little bit about
10	carve out which is very familiar for the folks
11	who are in the biz. But can you can you
12	say a little bit more about why what
13	challenges the state has in being able to take
14	information from two separate organizations
15	and put them together.
16	Because my working assumption is
17	even when things are carved out, the state
18	still has access to information from both
19	organizations. So how the carve out relates
20	to actually putting measures together.
21	DR. KELLEY: Sure. I'll address
22	the QRDAs, I'll have to I'll blank on the

1	exacts what it exactly stands for, but it
2	is these are the quality, the meaningful
3	use quality measures that I believe ONC has
4	defined.
5	They are standardized ways of
6	extracting in a common language, computerized
7	language set, that an electronic health record
8	that meets meaningful use standards of being
9	interoperable. Those providers that are using
10	that system should be able to extract and
11	package a quality measure that has specific
12	data elements that are prepackaged and
13	predefined so that everybody's extracting and
14	reporting on as best as possible, exactly the
15	same measure.
16	So for instance, if you're looking
17	at BMI or BMI percentile, there is a QRDA
18	package, I believe that's one of them that
19	does exist, where you actually the
20	providers, EHRs should be able to report on
21	the you know, typical demographics you know,
22	age, sex. And then look at things like BMI,

1	BMI percentile, height weight.
2	There's a prepackaged set that can
3	be pulled out of the EHR and reported in a
4	standardized way. And then transported
5	securely to whomever. Whether that is to a
6	health plan. In Pennsylvania we're planning
7	to have them packaged and sent to us, the
8	state as part of the Meaningful Use Program in
9	the future.
10	So that is what I meant by that
11	packaging. It's a standardized approach. And
12	I believe it's ONC that actually defines them.
13	The HL7, yes.
14	DR. SMITH: Yes, HL7 defines the
15	standards. ONC sets the requirements for what
16	the e-measures must include.
17	DR. KELLEY: Second question
18	around "carve out." And again, this is in the
19	State of Pennsylvania. We have eight physical
20	health managed care plans. And we have five
21	behavioral health managed care plans.
22	And so there is services that are

1	rendered and paid for by different sets of
2	managed care plans. Our physical health plans
3	in some of the measures, they only have access
4	to their physical health information.
5	And in fact as of March of this
6	year, we helped alleviate some of those issues
7	by actually using our state and counter data
8	set. And we're now actually pushing the
9	behavioral health claim set to our physical
10	health plans. We still have to pull out drug
11	and alcohol and HIV information.
12	So some of those challenges are
12 13	So some of those challenges are not as big as what they may have been. We've
13	not as big as what they may have been. We've
13 14	not as big as what they may have been. We've been able to work around that's one
13 14 15	not as big as what they may have been. We've been able to work around that's one potential work around. That's only new. We
13 14 15 16	not as big as what they may have been. We've been able to work around that's one potential work around. That's only new. We only started that in March of this year.
13 14 15 16 17	not as big as what they may have been. We've been able to work around that's one potential work around. That's only new. We only started that in March of this year. We also do have the capability,
13 14 15 16 17 18	not as big as what they may have been. We've been able to work around that's one potential work around. That's only new. We only started that in March of this year. We also do have the capability, our EQRO has we send them and they validate
13 14 15 16 17 18 19	not as big as what they may have been. We've been able to work around that's one potential work around. That's only new. We only started that in March of this year. We also do have the capability, our EQRO has we send them and they validate both physical and behavioral health claims.

202-234-4433

,	189e 55
1	health.
2	I don't know of other states that
3	have carve outs though, have some of those
4	capabilities. The encounter validation, I
5	don't think that's a mandatory EQRO
6	obligation.
7	So I don't know, just raising that
8	as a potential issue in barriers for being
9	able to measure those measures that go across
10	both the physical and behavioral health realm.
11	CHAIRMAN GESTEN: Thanks. Thanks
12	for clarifying both. And thanks to I'm not
13	sure who it was on the phone who clarified
14	that.
15	DR. SMITH: Marsha.
16	CHAIRMAN GESTEN: It's Marsha,
17	okay. Thank you Marsha.
18	DR. SMITH: The other Marsha.
19	CHAIRMAN GESTEN: The other
20	Marsha. The first Marsha.
21	Dr. Golden is the Medical Director
22	for Arkansas Medicaid. And I believe Bill

1	that you have some slides that we could I'm
2	sorry, there's a question from Susan? I'm
3	sorry Susan.
4	MEMBER LACEY: No, that's fine.
5	So my question to you is, I believe I got this
6	right, it takes two to three years for making
7	sure a core measure is fully integrated into
8	your system, which is I think that's what
9	you said.
10	So how then or can you give us
11	a little bit of a time line, so our third goal
12	here is to increase the number of states using
13	core measures to drive quality improvement.
14	So if it takes a couple or three years to get
15	a core measure going, so how then does the
16	State of Pennsylvania, or a typical state, say
17	take the data, what kind of reporting can you
18	give people, providers? And then how do you
19	drive the quality?
20	I'm curious. I have no idea what
21	you would do in that thing.
22	DR. KELLEY: Let me clarify. The

ſ

1	measures that are not NCQA HEDIS tend to take
2	longer because they're not you know, a part of
3	the "package" deal that our plans to get NCQA
4	accreditation and then be recognized. It's
5	not part of that package deal.
6	So some of those measures that are
7	not NCQA and/or and also require chart
8	review, are more difficult to operationalize.
9	MEMBER LACEY: Sure, sure.
10	DR. KELLEY: As far as getting to
11	actual quality improvement, we within
12	Pennsylvania, we work with our managed care
13	plans, they are the ones that are really
14	pretty aggressively measuring this.
15	We also have set aside funding for
16	provider pay for performance where they are
17	focused on particular measures. And
18	unfortunately not enough of them are pediatric
19	measures.
20	So that is one way in which all of
21	our plans are working with their provider
22	networks to improve the quality of care. The

1	other mechanism that we're using, and again it
2	goes back to meaningful use, is that we now
3	have I think over 2,500 providers that are now
4	sending us the QRDA-3s, which are measures
5	across their entire practice.
6	They are now sending us those
7	measures and we're the results, numerators
8	and denominators. So we're actually
9	aggregating that and sharing you know,
10	performance with them. And so that's another
11	mechanism.
12	But what really needs to happen
12 13	But what really needs to happen and part of what we did with the CHIPRA grant
13	and part of what we did with the CHIPRA grant
13 14	and part of what we did with the CHIPRA grant was those institutions, they're all very high
13 14 15	and part of what we did with the CHIPRA grant was those institutions, they're all very high volume child serving institutions, they're
13 14 15 16	and part of what we did with the CHIPRA grant was those institutions, they're all very high volume child serving institutions, they're actually extrac they were extracting I
13 14 15 16 17	and part of what we did with the CHIPRA grant was those institutions, they're all very high volume child serving institutions, they're actually extrac they were extracting I think eight of the core measures. And
13 14 15 16 17 18	and part of what we did with the CHIPRA grant was those institutions, they're all very high volume child serving institutions, they're actually extrac they were extracting I think eight of the core measures. And actually looking at ways to improve those
13 14 15 16 17 18 19	and part of what we did with the CHIPRA grant was those institutions, they're all very high volume child serving institutions, they're actually extrac they were extracting I think eight of the core measures. And actually looking at ways to improve those measures.
13 14 15 16 17 18 19 20	and part of what we did with the CHIPRA grant was those institutions, they're all very high volume child serving institutions, they're actually extrac they were extracting I think eight of the core measures. And actually looking at ways to improve those measures. So for instance Children's

1	participated in that program where they're not
2	just measuring, but then they were taking
3	those results and we would share those results
4	with them.
5	And they would say well, are we
6	really you know, of course the first reaction
7	always was well, there must be something wrong
8	with how we're extracting. And sometimes they
9	were right about that.
10	But then we also kind of
11	internally shared how they were doing compared
12	to others within those seven institutions.
13	And it got a little competition going too.
14	So what we're really pushing is
15	that providers in their provider setting
16	really need to start to leverage electronic
17	health records. One of the great things that
18	came out of our CHIPRA grant with Geisinger
19	was they actually said okay, here's the core
20	set, we're going to develop the pediatric
21	quality bundle that our pediatricians are
22	going to be measures on.

Γ

1	I'm not going to say that that
2	came about because of the core set, because
3	Geisinger was kind of looking at that anyway.
4	But the core set help them, working with us
5	helped them to really pick things that maybe
6	they would not have picked.
7	Does that answer your question?
8	CHAIRMAN GESTEN: Great great
9	question. I think we probably want to
10	probably circle back to this when we start
11	thinking about both gap areas and measure
12	selection, which is you know, what are the
13	characteristics of measures themselves that
14	might facilitate the process that you're
15	talking about David or what kinds of things
16	may make it harder to use measures for quality
17	improvement.
18	So thanks so much for that
19	question. Bill, sorry for the false start.
20	But you are up. And I believe you have some
21	slides. And maybe we should go to the first
22	slide.

ſ

1	Thank you so much for joining us
2	remotely. And I appreciate and look forward
3	to your input.
4	DR. GOLDEN: Well thank you very
5	much for the invitation. I'm sorry I'm not
6	there in person, I'd like to see everybody.
7	I've decided I just want to limit how much
8	airplane time I'm doing in the last few weeks,
9	SO.
10	But I the comments that I want
11	to offer today, for those of you who don't
12	know me, I've been involved with NQF in other
13	measurement activities for a long time. But
14	I wanted to just and again, it's always a
15	risk to get involved with a conversation that
16	you all have been having and not be aware of
17	what your conversations have been.
18	But a lot of times what we have
19	done and approached measurement in Arkansas
20	Medicaid is really look at measures that are
21	feasible, have validity and then what is their
22	impact or their purpose. Or you know, what

202-234-4433

1	can we do with the measurement itself to
2	improve care.
3	And those are fundamental aspects
4	of things that I think really should go into
5	looking at the core set. Next slide.
6	We produce an annual HEDIS report.
7	We've been using HEDIS data for a long time
8	doing a variety of measures. And so we have
9	a data subcontractor doing administrative
10	claims data.
11	It's also kind of fueled some of
12	our experience. We've used our recent CMS
13	quality grant to revamp this book into an
14	electronic compendium across multiple kinds of
15	measures including CAS measures that we think
16	will be of value to our state decision makers
17	as well as to outside parties. Next slide.
18	We have an inpatient quality
19	incentive program. And this gives you a sense
20	of what we've used. We have a five percent
21	bonus program for all of our hospitals. We're
22	a non-managed care state. We're totally PCCM.

Γ

1	We've had this for about the last seven or
2	eight years.
3	Here are some of the key measures
4	we've been using. We've pushed improving
5	transitions of care measurements. A joint
6	commission has now standardized. Increased
7	transition of care measures by about three or
8	fourfold over the last five years.
9	Early elective delivery is the
10	hospitals collect the data and then we data
11	validate. We have reduced early elective
12	deliveries in Arkansas by 90 percent, 95
13	percent over the last four years with this
14	measure.
15	Exclusive breast milk feeding. An
16	important measure. We were one of the lowest
17	in the country. We've increased in the last
18	two years 20 percent by this incentive program
19	statewide.
20	And now we're targeting low-risk
21	C-sections. We've already had about a ten
22	percent drop statewide since that time. Next

1	slide.
2	So we use this kind of data not
3	only for quality improvement, but also we
4	publish it in the Arkansas Medical Journal.
5	And this gets you a sense of when we put
6	people on notice, how we're going to use the
7	measure. And you can see that graphic there
8	shows the practice variation in the different
9	maternity hospitals in the state. Next slide.
10	We have used measures also, now we
11	have a statewide payment reform program. We
12	have a primary care medical home program which
13	has gotten huge enrollment, now has 70 percent
14	of the eligible Medicaid patients in the
15	program.
16	And we have these metrics that are
17	now tied to the bonus payments. And these are
18	all now mostly administrative. And you can
19	see there's quite a bit of variation of
20	performance.
21	But if we go to the next slide, we
22	have now looked at the practices that have

1	5,000 or more patients that would be eligible
2	for shared savings. And you have to pass
3	these metrics in order to receive their shared
4	savings, or their bonus payments.
5	And you can see these larger
6	practices are making quite a bit of progress
7	in this regard. We've also added as a
8	performance requirement to get you PMPMs in
9	the medical home, the ability to extract data
10	out of your medical records, much like Dave
11	Kelley just talked about and the QRDs.
12	So we think that by 2016, we will
13	be able to routinely extract clinical data out
14	of EMRs and use them for the incentive bonus
15	payment systems. Next year we're going to
16	require this to be an activity that they have
17	competency to do.
18	And I want to underscore the last
19	set of comments. Electronic medical records
20	have only been able to really do this reliably
21	in the last calendar year. Next slide.
	-
22	We also had other episodes of

Γ

1	care. We required people to we've looked
2	at percentage of patients getting antibiotics
3	for URIs. We have a new QIP or a quality
4	grant about follow ups for hospitalizations.
5	And I'll talk about that after
6	mental health. As I said, we regularly report
7	to the medical community, the Arkansas Medical
8	Journal this kind of data. Next slide.
9	This is an interesting slide. We
10	did a big statewide quality improvement
11	program with coloring books, television ads,
12	alternative prescriptions in 2000-2001 that
13	reduced antibiotics prescribing for colds and
14	accomplished nothing.
15	One year of an episode-based
16	incentive program for URIs, and you can see we
17	reduced the use of antibiotics for viral URIs
18	by 18 percent in one calendar year. Really
19	striking and remarkable given the static
20	nature of this measure over the previous
21	efforts that we had with academic detailing.
22	Next slide.

1	So we've learned some lessons
2	about all this data work. And some of the
3	things that might be useful if we reflect
4	upon. National specifications can and do
5	fail.
6	For example, we had reported our
7	behavioral health follow-up visit rates and
8	they were extraordinarily low. So we launched
9	a quality improvement project and discovered
10	that we were missing important data.
11	There were local codes that were
12	not in the national specs. We put in the
13	local codes that covered different kinds of
14	providers and we increased our rates five to
15	sixfold, a substantial change.
16	We have issues about how people
17	define well child visits, which causes data
18	variation between states. We have different
19	ways of defining ER visits. Is it a triage
20	visit, is it an emergency visit, is it a non-
21	emergency visit? And that use in our state
22	can drive different rates of ER visits that

1	again is non-standardized across states.
2	Then we have the problem with how
3	FQHCs and rural health clinics bundle their
4	services and do their billings that can
5	distort data. And that is a problem in many
6	States in terms of reporting this kind of
7	data.
8	We've seen this with the adult
9	quality grants. Good ideas come up as
10	measures and then people find out you can't
11	collect the data. Not probably a good tactic
12	because there are lots of things we can
13	measure and measure with feasibility and
14	validity.
15	Clinical data is still missing in
16	action as I think we were just talking about.
17	The new ONC report underscores that. But as
18	I say, I think we're on the verge of having
19	the QRD data of being able to reliably extract
20	data across large populations of clinics.
21	Next slide.
22	So a question to ask is really why

1	is the data being collected? Is it for the
2	statewide comparisons? Is it for
3	accountability? Is it for quality
4	improvement?
5	And depending on the function, you
6	may use different data and different metrics
7	and different use of those measures for
8	stimulating activity. And so just because
9	it's going to be a metric is used at the
10	state level, it may be used in a different way
11	with different kinds of specification if used
12	for quality improvement.
13	Something to consider also as we
14	move forward is what to do with private option
15	States. There you start getting into
16	fragmented populations. They're kind of
17	Medicaid patients and they're kind of not.
18	Next slide.
19	I'll give you an example of
20	measures that you have on your list that we're
21	not going to do. And frankly I have some
22	questions about whether they should be used.

1	You can see this is a current
2	measure, antenatal steroids to prevent
3	respiratory distress syndrome. We did this
4	analysis in 1997. And we discovered that the
5	failure rate to we found a much higher rate
6	than in the literature.
7	And we found that if the patient
8	arrived the mom arrived four hours or more
9	before delivery, 87 percent that got the meds
10	got the steroids. And that about 50 or 60
11	percent of the failure to perform was because
12	the mom delivered almost immediately after
13	arrival.
14	So if you're going to collect this
15	data, it has to be something you can impact.
16	And in this case, very often the performance
17	failure was a reflection more of a time of
18	arrival at the hospital then it was the
19	performance of the institution itself. And
20	I'm not sure that's currently reflected in the
21	current data collection techniques. Next
22	slide.

Γ

1	So some thoughts on some specific
2	measures. We've talked about the antenatal
3	steroids, early elective deliveries. We use
4	the joint commission protocol versus using
5	birth certificates. And we have the hospitals
6	collect the data with data validation.
7	Well child visits. We need
8	standardization of definitions. And we have
9	a problem with that minute clinics are
10	starting to do this activity and may or may
11	not be in your data set.
12	Immunizations. We have large
12 13	Immunizations. We have large amounts of data integrity issues.
13	amounts of data integrity issues.
13 14	amounts of data integrity issues. Fragmentation of where the immunizations are
13 14 15	amounts of data integrity issues. Fragmentation of where the immunizations are given and integrity of the registry systems
13 14 15 16	amounts of data integrity issues. Fragmentation of where the immunizations are given and integrity of the registry systems currently in place. So again, inter-state
13 14 15 16 17	amounts of data integrity issues. Fragmentation of where the immunizations are given and integrity of the registry systems currently in place. So again, inter-state comparisons are fraught with difficulties.
13 14 15 16 17 18	amounts of data integrity issues. Fragmentation of where the immunizations are given and integrity of the registry systems currently in place. So again, inter-state comparisons are fraught with difficulties. Next slide.
13 14 15 16 17 18 19	amounts of data integrity issues. Fragmentation of where the immunizations are given and integrity of the registry systems currently in place. So again, inter-state comparisons are fraught with difficulties. Next slide. BMI, we don't submit this data
13 14 15 16 17 18 19 20	amounts of data integrity issues. Fragmentation of where the immunizations are given and integrity of the registry systems currently in place. So again, inter-state comparisons are fraught with difficulties. Next slide. BMI, we don't submit this data because it's collected by our school systems.

	rage //
1	administrative data.
2	ADHD follow up. There's questions
3	about definition of a provider. Technically
4	speaking it's supposed to be a provider with
5	prescribing authority. That would preclude a
6	large amount of our mental health systems
7	where the follow up could be with licensed
8	social workers or psychologists.
9	Again, you have to question about
10	the time frame. We have it by comparison
11	across states in 30 days. We've added this
12	other accountability measure for medical
13	homes. And our primary care providers are
14	saying why can't you have some leeway here?
15	It's hard for patients as well as offices to
16	get them in within 30 days.
17	If they come in a week later, is
18	that really clinically meaningful. What is
19	the intent of this measure in terms of being
20	a gotcha or trying to drive clinical
21	performance?
22	Prenatal care, we have issues of

1	Medicaid benefits. Many of these patients are
2	getting prenatal care at health departments
3	prior to the enrolling in Medicaid. So again,
4	you have some issues about the value and the
5	validity of what's being reported.
6	We have global fees that preclude
7	the capacity sometimes to actually measure
8	visit rates during pregnancy. Post-natal care
9	is the same problem in terms of limitations on
10	Medicaid benefits. Next slide.
11	So other ideas for metrics.
12	Again, what do we want to accomplish? Do we
13	want to stimulate activity or do we want to
14	actually have these measures as quality
15	metrics in and of themselves?
16	My guess is this large variation
17	in tonsillectomy rate across States might
18	stimulate review of those activities. Like
19	previously mentioned by David, CT scans in
20	kids, looking at CT scans before appendectomy,
21	whether or not states are using a greater use
	whether of not blatch are using a greater use

1	Pertussis rates per 1,000 in kids
2	might be an indicator of vaccination failure
3	rates. We might want to look at a structural
4	element. How many practices are still part of
5	vaccines for kids? A lot of pediatric
6	practices, a lot of primary care practices are
7	dropping out of the immunization game.
8	Neonatal abstinence is important.
9	Rates of pediatric HIV could be an indicator
10	of failures of prenatal care. Rates of
11	pediatric ADHD, huge practice variation.
12	Might want to look at performance and
13	gamesmanship of behavioral health providers.
14	An unused area, an unexamined
15	area, patients who are getting stimulants and
16	atypical antipsychotics. This in our state is
17	about 45 percent. It is under reported and I
18	think this is very common. This is a major
19	area that I think is under appreciated and
20	under studied.
21	Again, rates of adolescent suicide
22	could be a marker for failures of an

1	adolescent behavioral health system
2	performance. So again, a marker perhaps to
3	drive other activities in the state. Next
4	slide.
5	So here's a slide that comes out
6	of the Secretary's report. And you can see
7	there's tremendous variation in use of
8	measures and reporting of measures by states.
9	So the final slide I have is some
10	suggestions for additional activity. Should
11	we do some root cause analysis of why some of
12	these measures are static in terms of lack of
13	improvement?
14	Should we look do a root cause
15	analysis of why states are doing noncollection
16	of data? Is it because of structural problems
17	at the state, or because some of the issues
18	I've disclosed, the measures themselves are
19	not attractive or have issues about
20	collection?
21	So perhaps the states should be
22	surveyed for their confidence in the measure

1	results. And how in their perception of the
2	utility of the data. We have many things we
3	can measure. We should measure things that
4	have potential for follow up impact and
5	potential for change.
6	So I leave those comments. It's a
7	bit of a buffet of thought as you move forward
8	with this important task. As I think that
9	this is an important area to drive change, and
10	we should leverage this opportunity to
11	maximize our time and our resources to do
12	activities and to promote activities that can
13	make an impact on our healthcare systems.
14	So thank you for listening and I'd
15	be happy to respond to comments or questions.
16	CHAIRMAN GESTEN: Bill this is
17	Foster, thank you so much. Again, extremely
18	thoughtful presentation on some of the issues.
19	And I think some of the tremendous
20	opportunities to use measures to drive change.
21	And I think you teed up as did
22	David, some specific issues related to gaps as

1	well as some crosscutting issues that I think
2	we'll get into later this afternoon. So for
3	both of you, I appreciate that very much.
4	Let me just ask if there are any
5	questions, clarifications for Dr. Golden? And
6	then David, if you don't mind, you're still
7	here? Yes. I'll invite you back to the table
8	because I think there are some issues we might
9	want to have both of you comment on.
10	Questions for Bill?
11	MEMBER LACEY: Sorry, me again.
12	So I believe you said Bill, that you're going
13	to make a criterion for and help me if I
14	didn't hear you right, a criterion for
15	continuing to receive the incentives for
16	outcomes that
17	DR. GOLDEN: For the medical
18	homes, yes.
19	MEMBER LACEY: Right.
20	DR. GOLDEN: We have two sets of
21	metrics. One set is performance of medical
22	homeness if you will, that we are investing in

1	these practices and to maintain the per member
2	per month subsidies if you will, they have to
3	have certain attributes in their practice.
4	And so we're adding to that
5	attribute the next calendar year, the ability
6	and capacity to extract clinical data out of
7	their EMRs to profile their practices. In
8	particular, we're going to be starting with a
9	diabetes control and hypertension control.
10	And once they can extract their
11	data on a regular basis, we then can add these
12	kinds of metrics into the quality measures.
13	The quality measures are paired with their
14	eligibility to receive bonus payments for
15	managing total cost of care.
16	So we have two silos of measures.
17	One is for being a medical home and getting
18	support dollars. The other is for bonus
19	payments for shared savings.
20	MEMBER LACEY: And so have your
21	practices shared with you the potential
22	economic burden around this type of work that

1	they'll need to do with their electronic
2	medical record vendor to make sure they can
3	meet your standards to get these incentives?
4	And I'm just in my previous work, I did a
5	lot of work with electronic medical record
6	implementation. And anytime things are
7	mandated for reporting or what have you.
8	So the ROI for that, I guess in
9	other words is going to be better for them to
10	comply, even though they may have to work with
11	a vendor in a different way and pay different
12	amounts then nonparticipating to meet this
13	criterion, is going to outweigh what the cost
14	will be for them to do this potential measure?
15	DR. GOLDEN: Yes, I think so. We
16	have an advisory committee that meets monthly,
17	or twice a month at 7:30 on Wednesday mornings
18	with about 15 or 20 docs. And they all come
19	onboard. They're all comfortable with the
20	request.
21	This is not an HIE request with
22	handshakes that are very expensive. But the

1	capacity to extract data out of EMRs which is
2	now a meaningful use expectation by the EMRs.
3	So this would be something they would do
4	inside their practice and then report to us.
5	So we believe it is economically
6	feasible. Plus we are giving them \$5.00 per
7	member per month plus the qualified health
8	plan in Medicaid expansion, we're going to do
9	the same.
10	So there is a fair amount of new
11	economic revenue coming to the practices for
12	being a medical home. And that is our
13	investment in them, which we are then
14	designing activities that we expect them to
15	invest in themselves as a part of this mutual
16	program to enhance capacity in the State.
17	CHAIRMAN GESTEN: Thanks Susan.
18	There's no limitation on how many questions
19	you can ask by the way. So you're allowed
20	MEMBER LACEY: So there's no
21	quota?
22	CHAIRMAN GESTEN: No, there's no

l

1	quota. Cindy?
2	MS. PELLEGRINI: Thank you. And
3	thank you Dr. Golden for that presentation.
4	Can we go back a couple of slides to there
5	was a list that Dr. Golden had in his slides
6	of sort of challenges yes, back one or two
7	more. This one, thank you.
8	Dr. Golden, listening to some of
9	the examples that you gave here of kind of
10	measures where you've had specific challenges,
11	it didn't sound like most of those, with the
12	possible exception of the one you mentioned
13	about local codes. It seemed like most of
14	those were probably not Arkansas specific
15	issues.
16	So to what extent do you work with
17	your peers in other States or have
18	opportunities to find out how others
19	because of course there are many others
20	collecting these measures. How are others
21	confronting and dealing with those challenges?
22	DR. GOLDEN: Yes, well one of our

1	data vendors works with many States for
2	collecting the HEDIS data. So some of the
3	comments I went over these slides with
4	them. And so they're the ones that talked
5	about FQACs and RACs are the major barrier.
6	And I talked with other States on
7	Medicaid quality calls. I would say that's
8	part of the problem is that people are making
9	up their own rules and therefore you end up
10	with data variation that limits the
11	comparability across States.
12	So there really is I think a need
13	for some of for a little closer inspection
13 14	for some of for a little closer inspection about some of the local kluges that are being
14	about some of the local kluges that are being
14 15	about some of the local kluges that are being used to collect this data. Or local
14 15 16	about some of the local kluges that are being used to collect this data. Or local interpretations of specs or lack thereof.
14 15 16 17	about some of the local kluges that are being used to collect this data. Or local interpretations of specs or lack thereof. So for example, the ADHD one, I
14 15 16 17 18	about some of the local kluges that are being used to collect this data. Or local interpretations of specs or lack thereof. So for example, the ADHD one, I think people are using all sorts of
14 15 16 17 18 19	about some of the local kluges that are being used to collect this data. Or local interpretations of specs or lack thereof. So for example, the ADHD one, I think people are using all sorts of definitions of what is a valid provider visit.
14 15 16 17 18 19 20	about some of the local kluges that are being used to collect this data. Or local interpretations of specs or lack thereof. So for example, the ADHD one, I think people are using all sorts of definitions of what is a valid provider visit. And you'd be surprised that it's not going to

1	quantitated exactly what that variation is
2	across the States.
3	CHAIRMAN GESTEN: Other questions?
4	And let me invite also folks on the phone,
5	members of the task force. Anne or Alvia, if
6	you have any questions, since I can't see your
7	card.
8	MS. COHEN: Yes.
9	CHAIRMAN GESTEN: Go ahead.
10	MS. COHEN: This is Anne. I
11	actually have a question for David.
12	You gave a really great
13	description of sort of your measurement gap
14	area for abuse and neglect. And you talked
15	about some pretty creative ideas of areas in
16	which that could be implemented.
17	Can you speak to any barriers that
18	you would think of in terms of implementing a
19	measure like that? Or a specific you know,
20	we don't have a specific measure in front of
21	us today, but I know NQF has several
22	considered different areas regarding that.

Γ

1	So I'm just curious, so if you
2	were to narrow down an area related to abuse
3	and neglect, what would you see as a critical
4	measurement area? And then also you know, any
5	barriers to that?
6	DR. KELLEY: I was thinking more
7	in terms
8	MS. COHEN: I know it's a
9	difficult question.
10	DR. KELLEY: I was thinking more in
11	terms of looking at emergency department
12	claims and/or inpatient claims. So I was
13	thinking in terms of a claims-based measure
14	that could perhaps look at repeat visits to
15	emergency departments and/or other providers,
16	or inpatient stays.
17	Again, there obviously are
18	barriers and pitfalls to how you interpret
19	that. I know that I've had some discussions
20	with David Rubin at Children's Hospital of
21	Philadelphia you know, that they are very
22	interested in this area.

1	I have not gotten into any
2	specific specification definition. But part
3	of our discussion has been around looking at
4	ED claims or looking at various, very specific
5	e-codes, or areas where we think that guns,
6	knives, other implements of destruction have
7	been used and then resulting in emergency room
8	visits.
9	But I think we also want to look
10	more broadly at kids that repeatedly come in
11	with contusions, not just fractures, but
12	contusions and other issues that are going on.
13	And again, you just have to be one of the
14	barriers again obviously is this is claims-
15	based.
16	You have to be I think very
17	careful in how you sometimes interpret those
18	particular types of measures. But I think it
19	is just an area, and I saw it on your list in
20	your previous meeting, on having some
21	discussions with various pediatricians in
22	Pennsylvania. That is one I think on

1	everyone's radar.
2	CHAIRMAN GESTEN: David and Bill,
3	I want to pick up on a theme that both of you
4	raised. And I think we got some comments from
5	email from folks about this issue, which is
6	the e-measures and EHR related measures and so
7	on.
8	I think we understand that the
9	landscape is very much in transition, very
10	uneven in terms of the capacity of practices
11	to be able to do this. Yet we I think
12	everyone's on the same page that we see that
13	that's where the world is going and that has
14	a tremendous number of advantages.
15	I'm wondering if both of you,
16	since you both mentioned it, can help the
17	group think about what we're going to have to
18	what we're going to be dealing with both in
19	the afternoon and I guess in the next year,
20	which is how we think about this time of
21	transition relative to measures.
22	So I guess my specific question

1	would be hearing the suggestion that there be
2	greater alignment with meaningful use and
3	greater attention to electronically specified
4	measures, given that we're living in this
5	transition world, how should this group think
6	about as it's choosing measures, that world?
7	In other words, I guess a concrete
8	question would be, does this now become a
9	filter for measures giving preference to those
10	that are aligned with meaningful use or that
11	have electronic specifications? Do measures
12	that don't have electronic specifications,
13	should they be rejected, or should they be
14	second tier measures?
15	I mean hopefully you get what I'm
16	angling at. And I would be curious about it.
17	Sort of on a practical level, how we should
18	think about this in the near term during this
19	time?
20	DR. GOLDEN: Well part of this
21	gets to my other comments about picking
22	measures and for what purpose and where and

l

1	how. CPCI, we're a CPCI State, which is the
2	Medicare/medical home program that's in about
3	seven markets.
4	And they're requiring the medical
5	homes, which were granted, early adopters, to
6	do this kind of data reporting as part of the
7	program. And it's interesting because as I
8	said, they learned that the EMRs weren't ready
9	to do the work until really January or
10	February of this year.
11	So they're doing that work. And
12	that gave us motivation to extend that to our
13	Medicaid medical home program, which is
14	another 100 practices. And again, these are
15	volunteer practices.
16	And I think that we're on the
17	verge of getting there, but it may be two or
18	three years. And having said that, I'm not
19	sure that this kind of data extraction is
20	ready for statewide measures because it's not
21	going to be universally in play.
22	But it's certainly going to be

1	ready for more local programs, maybe managed
2	at the State level, to drive quality
3	improvement. But for statewide reporting, it
4	might be early. If you can catch my drift.
5	So if you use the measures for
6	clinical improvement with dedicated and
7	targeted sites, it's going to be there in the
8	next two or three years. But for universal
9	data reporting, it may take a while.
10	CHAIRMAN GESTEN: Thanks. David?
11	DR. KELLEY: I would start with
12	looking at your current measure set and those
13	measures that you think are going to stay
14	within this set. And if they're not part of
15	meaningful use, I think that CMS needs to talk
16	to our ONC partners and say put them all on
17	the list, and then oh, by the way, come up
18	with a way to package them as QRDA-1s.
19	That would be my first concrete
20	recommendation is take again, the current list
21	and turn them all into meaningful use measures

ſ

1	physicians. So I would start with that.
2	And then as far as new measures
3	that you come up with or recommendations, I
4	don't think it should be a barrier that
5	there's no e-measure equivalent. But
6	certainly if something does get put on the
7	list that moving forward, you would have a
8	time frame in which the ONC would put that on
9	the meaningful use list and package it as a
10	QRDA.
11	To Bill's point about using this
12	and leveraging this statewide and requiring
13	everyone to do it, it's difficult. In
14	Pennsylvania, what we're going to be doing
15	over the next two years is taking a very
16	incremental approach.
17	We're reaching out to key
18	partners, larger health systems. ACO wannabes
19	that we think have the capability, or they
20	think they may have the capability to extract
21	the QRDA-1 level and to start to report to us.
22	We're already building the

Γ

1	infrastructure to receive those packages with
2	a plan to actually then send those measures to
3	our managed care plans. So we view this as a
4	supplement to what our health plans are
5	currently collecting in hopes of alleviating
6	chart review.
7	So I would especially advocate for
8	the measures that as I previously mentioned,
9	are chart review, if they could be turned into
10	QRDAs, I think that would alleviate some of
11	the barriers that our health plans find in
12	being able to extract and nationally collate
13	those measures and report on them.
14	CHAIRMAN GESTEN: Thanks so much
15	David.
16	DR. GOLDEN: A quick follow up to
17	David's comment. If we do that, I would
18	potentially, you'd want to potentially
19	annotate for the States, what percentage of
20	their universe had the capacity to report so
21	you could make some sense of comparisons.
22	Because you know, you can't

ſ

1	necessarily conclude that when you get the QRD
2	data, that that's reflective of the entire
3	State's performance.
4	CHAIRMAN GESTEN: Dr. Fleischman?
5	MEMBER FLEISCHMAN: Thank you.
6	Can we go back to the slide with all the
7	various number of States reporting and where?
8	And I hope we have a chance to go back to this
9	in the afternoon.
10	But I have a yes, one more.
11	Yes, what do we under do we understand, I
12	mean we've got really engaged States here
13	presenting today. Do we understand what's
14	happening in States that are less engaged and
15	that you know, either not measuring, not using
16	the core set or using very few measures?
17	Because that seems to be like the
18	fundamental question. You know, do we have
19	the wrong measures and that's why they're not
20	doing it? Or no matter how much we improve the
21	measures, there are other reasons that they
22	don't participate or they participate so

Γ

1	minimally.
2	I think that's for me without that
3	context, it's hard to understand what we're
4	solving to here today.
5	DR. GOLDEN: As an aside on this
6	slide, you'll see that there are two dental
7	measures at 51 States. That's because it is
8	a requirement in order for the programs to get
9	paid.
10	And I was told by my data
11	subcontractor that there's quite a bit of
12	variation in terms of what goes into that
13	data.
14	MEMBER LLANOS: So this is Karen,
15	I'll start and Marsha can jump in. So I would
16	say I think it's hard for us to know exactly.
17	I think Dr. Golden raised a great question in
18	terms of a survey. Surveys are really hard
19	for CMS to do.
20	I think what we've been trying to
21	do through our technical systems and analytic
22	support program is when we see that a State's

1	not reporting or that they've not reported the
2	same number one year versus the other, we've
3	worked with our TA team to contact the State
4	to try to get a little bit more of a sense of
5	what the issues are. And they vary. I think
6	that's the hard part.
7	So it could be because sometimes
8	they rotate the measures. They don't have the
9	resources and capacity to collect the same
10	exact measures. I think CAHPS is probably a
11	good example of that.
12	And then I think probably most
12 13	And then I think probably most recently I think what we heard, at least last
13	recently I think what we heard, at least last
13 14	recently I think what we heard, at least last year, was a dip in measures because there was
13 14 15	recently I think what we heard, at least last year, was a dip in measures because there was a huge focus on improving their data systems.
13 14 15 16	recently I think what we heard, at least last year, was a dip in measures because there was a huge focus on improving their data systems. So we know there's lots of factors
13 14 15 16 17	recently I think what we heard, at least last year, was a dip in measures because there was a huge focus on improving their data systems. So we know there's lots of factors at play in terms of whether or not a State can
13 14 15 16 17 18	recently I think what we heard, at least last year, was a dip in measures because there was a huge focus on improving their data systems. So we know there's lots of factors at play in terms of whether or not a State can keep up the number of states that it's once
13 14 15 16 17 18 19	recently I think what we heard, at least last year, was a dip in measures because there was a huge focus on improving their data systems. So we know there's lots of factors at play in terms of whether or not a State can keep up the number of states that it's once reported. I'm trying to remember, I think we

202-234-4433

-	1490 73
1	And I think it sometimes did
2	relate to the delivery system. So managed
3	care penetration rates. The lower they are,
4	the harder it is probably for a State to
5	collect some of these measures.
6	And I don't know Marsha, I missed
7	other things.
8	MEMBER LILLIE-BLANTON: Let me
9	just talk about a couple of the measures in
10	particular that are less than 25. So just so
11	long as you know, we only report the data
12	publically if we have at least 25 States.
13	Which you see there a number of where they're
14	even between the 25 and 36 States.
15	But so two of the measures that
16	are fewer than 25 States are measures that
17	require linkage of birth certificate and vital
18	records. And so that is an additional, you
19	could call it burden, responsibility,
20	challenge on States.
21	But, let me just say that what we
22	have done, working with CDC, is included, we

1	have an effort with AcademyHealth training
2	States, developing their skill set in linking
3	of data. So we recognize the burden and have
4	tried to support better support States who
5	have not been able to at least didn't have
6	the staff resources to do the linkage.
7	The State that I want to talk a
8	little bit about the developmental screening
9	in the first three years of life because
10	that's a measure that requires a set of
11	screening tools which are not you know,
12	routinely used. But yet it is a very
13	important measure.
14	And we are undertaking an effort
15	this year, working with a subcontractor, NORC
16	and NASHP, the National Academy of State
17	Health Policy to better understand the
18	barriers that States are experiencing in
19	collecting that data. And I would suspect a
20	lot of it has to do with that it's the
21	screening tools.
22	The States for example that we

1	know have done a good job, Oregon, Illinois,
2	North Carolina, have financial incentives for
3	the extra cost of that screening tool. And so
4	sometimes it's a burden of data collection,
5	sometimes it's the cost of the tool that's
6	being used to collect the measure.
7	So it varies. But certainly, but
8	I think the data source and cost of collecting
9	it is part of the challenge.
10	And the last issue that I want to
11	raise with a couple of the measures is
12	something that Dr. Golden mentioned. And that
13	is, or I can't remember whether it was Dr.
14	Golden or Kelley.
15	But if a measure requires
16	collecting information from a hospital, that
17	is a different level of chart review then a
18	provider who is under contract or with a
19	managed care organization. And it does add a
20	different level of you know, if it's a
21	claims measure it's a lot easier.
22	But once you have to do reviews

ſ

1	with either a provider or a hospital, it's an
2	extra challenge. And so you know, and of
3	course the CAHPS is a measure, it's a survey
4	data. So that's, I think the problem with
5	that.
6	So I think there is no uniform as
7	Karen mentioned, there is no uniform one
8	reason why States are not very engaged. But
9	data sources becomes and costs of the data
10	sources becomes a major challenge.
11	CHAIRMAN GESTEN: I would just add
12	a couple of things. I think they're important
13	contextually.
14	One is I wouldn't make the
15	assumption that States that don't report many
16	measures report no measures or have no
17	measures. So again, the my understanding
18	of the landscape is that many States may be
19	doing either homegrown measures or may choose
20	not to report.
21	So the lack of reporting on some
22	of these measures does not necessarily mean

1	that nothing is going on. Sometimes it does
2	and sometimes it doesn't.
3	The other thing is, that many of
4	the conversations that I've been a part of
5	regarding putting together the measure set,
6	often includes some measures that folks
7	acknowledge are "a stretch a stretch goal"
8	that is an understanding. And we've talked
9	about some of them today and they've been
10	proposed I think by both Bill and David. Will
11	probably be proposed later on.
12	These are measures that we think
12 13	These are measures that we think are important, but understand that the
13	are important, but understand that the
13 14	are important, but understand that the capacity to be able to measure them right now
13 14 15	are important, but understand that the capacity to be able to measure them right now is not quite in place. But yet a decision
13 14 15 16	are important, but understand that the capacity to be able to measure them right now is not quite in place. But yet a decision might be made to include it as a part of not
13 14 15 16 17	are important, but understand that the capacity to be able to measure them right now is not quite in place. But yet a decision might be made to include it as a part of not just accepting what it is that's easy, but
13 14 15 16 17 18	are important, but understand that the capacity to be able to measure them right now is not quite in place. But yet a decision might be made to include it as a part of not just accepting what it is that's easy, but trying to also include things that are
13 14 15 16 17 18 19	are important, but understand that the capacity to be able to measure them right now is not quite in place. But yet a decision might be made to include it as a part of not just accepting what it is that's easy, but trying to also include things that are important.
13 14 15 16 17 18 19 20	are important, but understand that the capacity to be able to measure them right now is not quite in place. But yet a decision might be made to include it as a part of not just accepting what it is that's easy, but trying to also include things that are important. So I think it's important, it

1	probably to see year to year whether
2	anything's changing in that regard.
3	Other comments?
4	DR. GOLDEN: A concept to
5	consider, and I had it on my slide. About do
6	health plans compete on quality?
7	We're an any willing provider
8	State. So it really and we have somebody
9	doing this, but it doesn't make sense for
10	individual plans to collect the same data from
11	the same doctors. And it's basically
12	burdensome to the plans and to the providers.
13	There are some States beginning to
14	develop umbrella systems to do this in a
15	coordinated way like Minnesota and
16	Massachusetts where you don't have five plans
17	walking into everybody's office to collect the
18	same data.
19	CHAIRMAN GESTEN: So I actually
20	wanted to ask about that. Because neither
21	if you talked about it, I missed it.
22	Which is the issue of alignments,

1	how important it is to align measures for
2	pediatricians and those that are taking care
3	of children and adolescents with other payers.
4	And the degree to which that's both you know,
5	an opportunity if there is alignment or a
6	barrier if there's not.
7	I know both of you work in
8	Medicaid, but you probably have some awareness
9	of I mean you talked about Bill just
10	mentioned it and you talked about some of the
11	challenges of having non-alignment in multiple
12	measure sets.
13	Is that do you think, has that
14	been an important criteria that is the issue
15	of whether measures are aligned with other
16	payers or not so much in your experience? And
17	again, helping this group think about both gap
18	areas and measures for the afternoon. How
19	important that thought about whether it's
20	aligned with other what other payers are
21	collecting?
22	DR. GOLDEN: In Arkansas, we pay

202-234-4433

1	for two-thirds of all pediatric care. So
2	we're the big player. And so alignment is not
3	as critical here as it would be for adults.
4	DR. KELLEY: I would agree that
5	alignment is not as big of an issue. We
6	insure I think 1.1 million children. And many
7	of the measures that are on here are again
8	NCQA. And are you know, typically collected
9	in the commercial world as well.
10	So it's less of an issue in the
11	pediatric world versus the adult world where
12	there are different age bands and differences
13	in what Medicare and/or Medicaid versus
14	commercial products offer as far as NCQA. So
15	I think it's less of an issue in the pediatric
16	population.
17	CHAIRMAN GESTEN: Other questions?
18	We're about out of time, but if we probably
19	if somebody has a burning question, either
20	Anne or Alvia on the phone as well, feel free
21	to jump in if you have something.
22	MEMBER LLANOS: Can I just make a

1	quick contact setting for the meaningful use
2	alignment issue because I think it's an
3	important one. I think I'm happy both doctors
4	raised it.
5	And I'll just clarify a couple of
6	things. So when we first so the initial
7	core set and meaningful use one were kind of
8	around the same time. And we've been
9	partnering with the Office of the National
10	Coordination for HIT to help us.
11	So when we first started down the
12	path, we wanted to do exactly what Dr. Kelley
13	said, was take the core set and make it e-
14	specs. And we've learned a lot in the past
15	four years. And the biggest lesson learned
16	is, it's very hard to retrofit or to re-spec
17	a paper measure.
18	So what we ended up after stage
19	one, was a bunch of one off measures at the
20	provider level that kind of seemed like they
21	were very similar to the core set measures but
22	not exactly. So after and that took us two

ſ

1 2 3 4 5 6 7	years to kind of realize along with ONC and our contracting partners. Our newest or the person that we've used for the past two years has tried to pick up a measure that only has a paper one or that is in development. So we've been
3 4 5 6	Our newest or the person that we've used for the past two years has tried to pick up a measure that only has a paper one or
4 5 6	we've used for the past two years has tried to pick up a measure that only has a paper one or
5	pick up a measure that only has a paper one or
6	
	that is in development. So we've been
7	
	partnering with our other measurement
8	development work.
9	And then so as the paper ones
10	coming, the e-measure is also coming at the
11	same time. And that is what we are submitting
12	into stage three for meaningful use.
13	So that's been kind of the biggest
14	change and our biggest kind of evolution.
15	We've evolved and the field has evolved.
16	I think that the other thing that
17	I just wanted to raise was we do have an e-
17 18	I just wanted to raise was we do have an e- only based measure that we added a couple of
18	only based measure that we added a couple of
18 19	only based measure that we added a couple of years ago. And that's behavioral health risk
14 15	change and our biggest kind of evolution. We've evolved and the field has evolved. I think that the other thing t

1	And the feedback that we've gotten from a
2	couple of States the first year, so that we
3	released was, where are the paper specs to
4	this.
5	So again, I'm just raising that to
6	it really depends on who the State is in
7	terms of whether they are comfortable with an
8	e-spec. I think we've had a couple of States
9	just try to apply the e-specifications to
10	claims based. And we've had to say no, that's
11	not going to work.
12	So I think there's lots of
12 13	So I think there's lots of learning in terms of kind of where States are.
13	learning in terms of kind of where States are.
13 14	learning in terms of kind of where States are. But I just wanted to raise the fact that e-
13 14 15	learning in terms of kind of where States are. But I just wanted to raise the fact that e- only based measures I think also tend to be a
13 14 15 16	learning in terms of kind of where States are. But I just wanted to raise the fact that e- only based measures I think also tend to be a bit challenging.
13 14 15 16 17	learning in terms of kind of where States are. But I just wanted to raise the fact that e- only based measures I think also tend to be a bit challenging. CHAIRMAN GESTEN: Thanks Karen.
13 14 15 16 17 18	<pre>learning in terms of kind of where States are. But I just wanted to raise the fact that e- only based measures I think also tend to be a bit challenging. CHAIRMAN GESTEN: Thanks Karen. Any comments before we take a break?</pre>
13 14 15 16 17 18 19	<pre>learning in terms of kind of where States are. But I just wanted to raise the fact that e- only based measures I think also tend to be a bit challenging. CHAIRMAN GESTEN: Thanks Karen. Any comments before we take a break? For public comments, I think we're</pre>

1	burning question, just hang in there. We will
2	get to it. So, seeing no cards raised.
3	Let me take the opportunity to
4	thank both Bill and David for coming here
5	coming and attending virtually in Bill's case.
6	And then thank you so much.
7	And if you're able to stick with
8	us for the rest of this, well, you're welcome
9	to do that. I know you may have some planes
10	to catch.
11	But thanks so much for coming here
12	and sharing your experience. Thanks so much
13	Bill.
14	DR. KELLEY: Thank you.
15	DR. GOLDEN: Thank you.
16	CHAIRMAN GESTEN: So we're going
17	to take a 15 minute break. Actually 10
18	minutes, I lied. We'll be back and start
19	promptly at 11:30.
20	We have some slides to get through
21	and then some open discussion. So thanks.
22	(Whereupon, the above-entitled

Γ

	189e 105
1	matter went off the record at
2	11:17 a.m. and resumed at 11:32
3	a.m.)
4	CHAIR GESTEN: So for folks on the
5	phone, this is Foster, we are going to get
6	started with the next session.
7	We are going to go for about a
8	half an hour, presentations and some
9	discussion, then open things up for public
10	comment, for folks both in the room and on the
11	phone.
12	So we thought it would be helpful
13	to re-steep a little bit in some of the
14	background data around child health. This
15	both does a little bit of recapitulation of
16	what was presented on the webinar, but it also
17	expands and tries to answer some of the
18	questions that folks had when we had the
19	webinar about some of the background
20	information or additional information that was
21	requested to help explain what it is that we
22	were looking at.

	rage 100
1	So thanks very much, Sarah Beth,
2	for exploring that.
3	And then we'll have a presentation
4	about dental health and dental measures. But
5	why don't we start with you, Sarah, and going
6	through the slides?
7	MS. LASH: Sure, thank you. Next
8	slide?
9	So the reason, excuse me, we're
10	seeking to understand the health-related needs
11	of this population is that we can select
12	measures that correspond to what's most
13	important.
14	So we have, during the web
15	meeting, explored primary care access and
16	preventive care, perinatal health issues, the
17	management of acute and chronic conditions
18	particularly with a lens to children with
19	complex health needs, and also oral health.
20	And EPSDT and that set of benefits
21	was sort of brought up as a potential gap area
22	that the measure set could do more to relate

1	to.
2	So just to remind everyone, the
3	nature of pediatric benefits are a little bit
4	different than in adult-oriented health care.
5	Lots of attention needs to be paid to
6	development risks as opposed to acute
7	conditions.
8	Acute health conditions in
9	children have declined over the past several
10	decades. But the relative important of
11	chronic health conditions and those risks is
12	growing.
13	So today, as opposed to
14	historically, a more significant proportion of
15	children are living with chronic illnesses
16	like asthma and autism, sickle cell disease
17	and CF, obesity, and birth conditions that
18	might have been a lot more serious in the past
19	need to be managed in an ongoing way.
20	So thinking about that
21	epidemiological picture, it influences the way
22	health care expenditures are allocated towards

1	pediatric population, and the health care
2	system needs to continue to improve its
3	capacity to detect, then treat, then manage,
4	and then reduce the impact of physical and
5	mental health conditions that affect
6	development.
7	And the implications of all of
8	this research and understanding are
9	particularly important for the low-income
10	children served by Medicaid, as they face the
11	most significant health risks.
12	So that information and these
13	recommendations are from a CHCS paper on the
14	EPSDT benefits. They had highlighted some
15	domains in preventive care with significant
16	implications for long-term outcomes.
17	So these might correspond to our
18	thinking about gap areas and opportunities for
19	measurement: giving parents guidance about
20	what to anticipate in their children's
21	development; immunizations; preventive dental
22	care; vision and hearing screening at an early

1	age; lead screening; mental health screening;
2	development screening; and Body Mass Index.
3	Again, some of these topics are
4	already covered in measures, and others are
5	not.
6	We also discussed at the web
7	meeting a potential missing piece about the
8	impact of poor birth outcomes relatives to
9	other conditions, so wanted to spend a few
10	minutes filling that out for everyone.
11	In 2009, one of every eight babies
12	in the U.S. was born premature as defined by
13	birth before 37 weeks' gestation.
14	75 percent of infants who go on to
15	use a NICU do so because they are premature.
16	The other 25 percent would have some type of
17	other medical problem.
18	An IOM analysis found that costs
19	related to prematurity totaled at least \$26.2
20	billion in 2005, or \$51,000 and more per
21	premature infant.
22	And more than half of hospital

1	stays related to short gestation, low birth
2	weight, or inadequate fetal development were
3	paid by Medicaid.
4	And so those discharges in
5	particular cost even more, those were close to
6	\$65,000.
7	We had looked at an HCUP analysis
8	of costly conditions and how those sort of
9	drove spending across the system. On a
10	case-by-case basis, infant respiratory
11	distress syndrome, premature birth and low
12	birth weight, and cardiac and circulatory
13	birth defects are tremendously more expensive
14	than any episode of care for mental disorders,
15	asthma, trauma, bronchitis, and ear
16	infections, as we saw.
17	However, if you look at the next
18	slide, they're so much less common that the
19	total costs for those conditions that you see
20	in the red box were below the threshold that
21	would have warranted them getting included in
22	this chart.

1	So we still have significant
2	spending, especially if you look at them maybe
3	bundled, as a chunk of poor birth outcomes
4	on the order of over 4 billion dollars, which
5	would put it squarely in the middle of this
6	analysis.
7	But again, because you have so
8	many more children with asthma and mental
9	disorders and whatnot, in the grand scheme of
10	things, this is a smaller piece of the pie,
11	but a very significant one.
12	There was also a question raised
13	about was classified in that analysis as a
14	mental disorder, as that top condition
15	category. So these are the underlying codes
16	that were included in the analysis.
17	It's a little bit of a mixed bag.
18	But many significant and costly conditions
19	represented here.
20	We also learned that about 40
21	percent of the associated mental health
22	expenditures relate to use of medication.

Γ

1	So again, points to potential high
2	leverage opportunity for measurement and
3	quality improvement.
4	A few more views of this
5	thinking about behavioral health, this is
6	accounting for a disproportionate share of
7	spending for children, given the relatively
8	small number of children who are using
9	behavioral health. It's about 10 percent of
10	the enrollees and close to 40 percent of the
11	expenditures.
12	And as kids grow up and reach
12 13	And as kids grow up and reach their adolescent years, they are more likely
13	their adolescent years, they are more likely
13 14	their adolescent years, they are more likely to experience these conditions, so adolescents
13 14 15	their adolescent years, they are more likely to experience these conditions, so adolescents 13 to 18 are 25 percent of enrollees, but 45
13 14 15 16	their adolescent years, they are more likely to experience these conditions, so adolescents 13 to 18 are 25 percent of enrollees, but 45 percent of those using behavioral health
13 14 15 16 17	their adolescent years, they are more likely to experience these conditions, so adolescents 13 to 18 are 25 percent of enrollees, but 45 percent of those using behavioral health services, and the majority of expenditures as
13 14 15 16 17 18	their adolescent years, they are more likely to experience these conditions, so adolescents 13 to 18 are 25 percent of enrollees, but 45 percent of those using behavioral health services, and the majority of expenditures as well.
13 14 15 16 17 18 19	their adolescent years, they are more likely to experience these conditions, so adolescents 13 to 18 are 25 percent of enrollees, but 45 percent of those using behavioral health services, and the majority of expenditures as well. And the medication issue continues

1	with diagnosed behavioral health conditions,
2	but not always.
3	That's all I wanted to highlight
4	in follow-up to the questions that came up on
5	the web meeting, but we can take any
6	additional questions about this information if
7	folks want to raise those now, just to
8	clarify. Cindy?
9	MS. PELLEGRINI: All right, just a
10	clarification. Can you go back to slide, I
11	noted it was 37? Thank you, there we go.
12	So to make sure I am understanding
13	these two bar graphs correctly, the 10 percent
14	is children who are enrolled 10 percent of
15	the child Medicaid population is receiving
16	behavioral health services.
17	MS. LASH: Yes, that's how I read
18	it.
19	MS. PELLEGRINI: Right, and then
20	of the total spending on the Medicaid child
21	health population, 38 percent is on mental
22	health.

1	
1	MS. LASH: Yes.
2	MS. PELLEGRINI: Okay, thank you.
3	MEMBER FLEISCHMAN: Can I ask a
4	clarification on her clarification?
5	So 10 percent of the children are
6	using behavioral health. The 38 percent, does
7	that mean that 38 percent of the expenditures
8	are on behavioral health, or those children
9	are using 38 percent of the total spend in
10	Medicaid?
11	Because those are different.
12	Because they are using other services as well.
13	So do we know which it is? I am suspecting it
14	is the latter, because it's too big. Do we
15	CHAIR GESTEN: I am looking
16	MS. LASH: We're trying to read
17	the fine print.
18	CHAIR GESTEN: And the fine print,
19	unfortunately, doesn't tell us the answer to
20	that.
21	So I am making the same assumption
22	that you are, which is its total expenditures,

	rage 115
1	which makes sense to me.
2	MEMBER FLEISCHMAN: It's total
3	expenditure, so it's not expenditure on
4	behavioral health services.
5	CHAIR GESTEN: Correct. That
6	would be my understanding on this. We can
7	clarify
8	DR. GOLDEN: Foster, I offer a
9	comment.
10	We analyzed the top five percent
11	spend in our state over the years. In the
12	adolescent range, if you had a behavioral
13	health hospitalization of any kind, that would
14	immediately put you in the top five percent of
15	spend for kids.
16	CHAIR GESTEN: Thanks, Bill.
17	Other clarifying questions for Sarah?
18	MEMBER LACEY: Sarah, so the IOM
19	data that you reported of the results, so
20	they're defining their cost as direct cost for
21	the child, correct, do you think?
22	MS. LASH: I believe that's the

1	case.
2	MS. PELLEGRINI: Sorry, that
3	report actually looked at I won't remember
4	the exact percentages of the \$26.2 billion
5	aid, the vast majority of that was for direct
6	medical expenses, but they also factored in
7	other things like lost work time for parents.
8	MEMBER LACEY: So that's where I
9	was going, so trying to figure that out. And
10	then economic burden on society as a whole,
11	long term, for parents and caregivers.
12	And so then I guess I have a
13	question, and maybe it's not for right now,
14	but how much of that kind of information needs
15	to be a filter, or the work that we're going
16	to be doing?
17	MS. LASH: It's a good question
18	for the group to consider, how you might
19	prioritize the overall impact of various
20	conditions.
21	I think that's why we've shown you
22	a few lists of other groups that have taken a

1	more deliberate look at those high priority
2	conditions with long-term impact.
3	I don't have, for the group, a
4	full analysis of the lifelong costs for every
5	possible diagnosis, unfortunately.
6	But I think we in the group have a
7	good understanding of some of those primary
8	drivers.
9	CHAIR GESTEN: It's a good
10	question. I think the challenge is that there
11	are so many potential filters that one can and
12	should put on, thinking about measures.
13	And prevalence, opportunity for
14	improvement, the strength of the measure, it's
15	alignment characteristics, the practicality
16	there are lots, and we are going to get into
17	that, I think, particularly when we get down
18	to sifting through the measures after we
19	identify gap areas.
20	But clearly we are trying to
21	respond to both burden of illness, costs both
22	immediate and long-term, to give us some

1	backdrop in which we think about what could or
2	should be priority areas.
3	Other questions? Again, either
4	Anne or Alvia, if you have any questions, feel
5	free to jump in.
6	Okay. Thank you, Sarah.
7	And again, I think that we can
8	probably not due to the time frame, for this
9	exercise, but certainly as we think about the
10	longer term, may have more of an opportunity
11	to dig into some of the data, and answer some
12	of the questions, and bring more data forward
13	as we think about the longer trajectory of
14	reviewing measures.
15	So it's my pleasure to introduce
16	Krishna Aravamudhan, who is the Director of
17	the Council on Dental Benefit Programs, and
18	we've asked her to talk a little bit about
19	oral health measures in Medicaid specifically,
20	and as you'll see, we'll be talking about that
21	more this afternoon, both in terms of gap
22	areas and opportunities relative to new

1	measures.
2	So Krisha, take it away.
3	MS. ARAVAMUDHAN: Thank you very
4	much, and thank you for having us here today.
5	Just wanted to very quickly
6	introduce and recognize a few people in the
7	room as well as on the line: Dr. Lynn Mouden,
8	who is the Chief Dental Officer at CMS, and
9	Ms. Mary Foley, who is the President of MSDA.
10	Also on the phone are Dr. Ken
11	Rich, he is the President of MSDA and Chair of
12	the DQA; Jim Crall, professor at UCLA,
13	Chair-Elect; Jill Herndon, who is a health
14	economist at the University of Florida, who
15	did most of the work for the DQA measure
16	validation; and Dr. Ojha, who is the lead
17	staff for the DQA.
18	So I wanted to jump in, I had
19	about 15 slides. So I'm going to be really
20	fast.
21	So I'll talk fast and hopefully
22	answer questions in the end.

1	If you look at the oral disease,
2	and if you've read the NQF report that was
3	published, this is a big problem.
4	Caries, dental caries, is very
5	prevalent and it causes a lot of hardship for
6	our kids. It is something that we have
7	preventive tools in our toolbox, but has
8	resulted in some very, very unfortunate system
9	failures, to the point that this is recognized
10	as an essential health benefit in the
11	Affordable Care Act.
12	To go into the Nadine? Next
13	slide please.
14	So if you want to go into a quick
15	explanation of the dental benefits market,
16	this is very, very important to understand.
17	I know we have to look at the
18	person as a whole, and you have so many topic
19	areas that you have to prioritize later today,
20	but the dental care system and the dental
21	financing system, even within Medicaid, it's
22	a separate system unto itself.

	Fage 121
1	And Medicaid children, oral health
2	very, very significant portion of this
3	market.
4	So if you take a look at all the
5	measures that are out there from CMS for all
6	the different programs, I will let you look at
7	this slide for a minute.
8	But if you look at this slide, the
9	theme that keeps coming up through the slide
10	is, you know, treatment services, preventive
11	services, sealants, utilization that's the
12	theme throughout this set. What's missing?
13	What's missing is outcomes. We
14	cannot measure outcomes in dentistry because
15	we do not have ICD codes transmitting through
16	the claims process to the payer databases.
17	Providers record diagnoses as free
18	text within their charts, within the patient
19	records. But it isn't stored as structured
20	data that goes up.
21	So not to make the perfect the
22	enemy of the good, we have to base or use

1	process measures that are evidence-based in
2	order to see whether the system is working or
3	not.
4	Next slide, please. So I'll focus
5	on the three measures, and the red line and
6	the green line also represent the two Core Set
7	measures that you will be evaluating.
8	These three measures, the blue
9	line basically is any dental service. The red
10	line is a preventive dental services. And
11	then the green line is the dental treatment
12	service.
13	Now, if you see, you have two
14	measures within these three which track so
15	closely. And so the question is, why are we
16	tracking both of them? Why do they track
17	closely? And there are reasons for that.
18	And then you have the treatment
19	measure. But what is so difficult to
20	understand with this set of measures is: what
21	is this data telling us?
22	When you started this conversation

ſ

1	this morning, you talked about the need to
2	measure, the need to make sure you had the
3	data, but the focus was quality improvement.
4	So when we look at this chart and
5	say wow, the treatment service is not going
6	up, or it has gone down, does it mean that the
7	disease burden has come down? No. Because
8	all we are doing with these measures is
9	counting services.
10	We are simply saying, okay, these
11	kids got treatment, without knowing whether
12	the kids needed treatment or whether the
13	treatment helped.
14	So again with the preventive
15	services, we are counting preventive services,
16	and if you look at the code set that goes into
17	this measure, it's a number of services, and
18	one could sit and debate whether all those
19	services are actually evidence-based services
20	that have been shown to improve outcomes.
21	Next slide. So what we did at the
22	DQA when we started this process is basically

ſ

understand, what are we trying to measure here? If our focus is not to measure utilization, but to actually measure quality,
If our focus is not to measure utilization, but to actually measure quality,
utilization, but to actually measure quality,
then we have our hats on this TOM definition
then we hang our hats on this IOM definition
that says: degree to which health services
increase the likelihood of desired health
outcomes.
So we try to make sure that we
know that some service is going to improve
health outcomes before we start measuring that
service.
So come to NQF-land, and we have
four dental measures that are endowed by NOT
four dental measures that are endorsed by NQF
so far. I don't want to go into details of
so far. I don't want to go into details of
so far. I don't want to go into details of these measures, but the first one is simply
so far. I don't want to go into details of these measures, but the first one is simply the HEDIS measure, again, counting services
so far. I don't want to go into details of these measures, but the first one is simply the HEDIS measure, again, counting services for just basic health services, number of kids
so far. I don't want to go into details of these measures, but the first one is simply the HEDIS measure, again, counting services for just basic health services, number of kids who sit in the chair does not differentiate

Γ

	rage 125
1	recall visit.
2	The next one is topical fluoride
3	by pediatricians. And the other two are
4	measures based on the NCHS survey. Next
5	slide, please.
6	So 2008, CMS actually started the
7	Dental Quality Alliance. They had a survey of
8	16 states and said, okay, what do we need in
9	terms of dental health?
10	And they had a number of
11	initiatives. And one initiative that came out
12	from that survey, really, is the Dental
13	Quality Alliance. The Dental Quality Alliance
14	was formed to next slide, please advance
15	performance measurement, and the key thing
16	among the Quality Alliance, or for the Quality
17	Alliance, is the stakeholder involvement.
18	Everyone comes to the table to
19	agree upon what is important to measure, and
20	how it should be measured. So that really is
21	the key in terms of who the DQA is.
22	And we started in 2008, the

1	Alliance came together. We started actually
2	measure development in 2011, and this was the
3	first set of measures we approved last year.
4	And I want to focus on that left
5	panel first, it's the purpose of these
6	measures. If you look, we are very, very
7	clear in parsing measures out as utilization
8	versus quality and cost.
9	And that's really, really
10	important. You can count services, and that's
11	great. But then are you improving the health
12	of the population? Especially when you're not
13	directly measuring the outcome. Next slide,
14	please.
15	So we're very, very happy to note
16	that last year actually, earlier this year,
17	I should say we got five of these measures
18	endorsed by NQF. We submitted a subset to
19	NQF, we got them endorsed.
20	And so the set of four measures
21	that actually target quality of care have now
22	been endorsed. Next slide, please.

ſ

_	rage 127
1	So advantages of these measures
2	I mean, we heard in the morning about, biggest
3	burden to states is a lack of clear
4	specifications.
5	When we started the process, we
6	were very lucky to have the NCQA, to have the
7	joint commission, to show us what it takes to
8	have clear specifications.
9	So we didn't do things on our own.
10	We consulted both of them and said, okay, best
11	of both worlds, what do we need to know for
12	clear specifications?
13	We have a comprehensive set.
14	Again, everyone wants to have, you know, one
15	measure, let's just get that but is that
16	what you really need?
17	It is a fully validated set with
18	very, very clear specifications, and the good
19	thing is, there are no chart audits,
20	everything is based on claims data, and we
21	routed these to all the state dental directors
22	to make sure they all can program this, and

it's all feasible so all of that has been
verified.
Because more than NQF
endorsement and NQF rules are very important,
but our own community should not be burdened.
And so that was a big thing for us as we went
into the process. Next slide.
So if you go back to the big
picture as to what we would like to see, and
Sarah and Beth said, okay, what would you like
Sarah and Beth said, okay, what would you like to see? Give us some guidance.
to see? Give us some guidance.
to see? Give us some guidance. I think there has to be a
to see? Give us some guidance. I think there has to be a continuity. We have to agree to what is the
to see? Give us some guidance. I think there has to be a continuity. We have to agree to what is the care goal, what are we trying to move the
to see? Give us some guidance. I think there has to be a continuity. We have to agree to what is the care goal, what are we trying to move the system towards? And then we have to measure
to see? Give us some guidance. I think there has to be a continuity. We have to agree to what is the care goal, what are we trying to move the system towards? And then we have to measure access, process, outcome. Are we getting
to see? Give us some guidance. I think there has to be a continuity. We have to agree to what is the care goal, what are we trying to move the system towards? And then we have to measure access, process, outcome. Are we getting people there? Are we getting them what they
to see? Give us some guidance. I think there has to be a continuity. We have to agree to what is the care goal, what are we trying to move the system towards? And then we have to measure access, process, outcome. Are we getting people there? Are we getting them what they need? And then, have we improved health?
to see? Give us some guidance. I think there has to be a continuity. We have to agree to what is the care goal, what are we trying to move the system towards? And then we have to measure access, process, outcome. Are we getting people there? Are we getting them what they need? And then, have we improved health? This is really, you need a

1	together Tegt glide
1	together. Last slide.
2	So I'd like to I was
3	fascinated, I made these slides before I heard
4	the discussion in the morning, and I was
5	fascinated to hear the discussion e-measures
6	and EHRs.
7	And I think what we've been
8	working with ONC is trying to create this
9	dashboard and vision for oral health. So
10	you'll see the lefthand side starting from
11	access, you'll see the process, and you see
12	the outcome.
13	You cannot translate this
14	directly, I'll warn you this cannot be
15	translated directly to claims-based measures,
16	but if you agree that the care goal ought to
17	be these, we have the claims-based, the
18	parallel claims-based measures for these.
19	Don't have outcomes yet because of
20	no ICD codes, but you can create that parallel
21	environment between the CHIPRA Core Set as
22	well as meaningful use program.

	1896 150
1	So I'm going to stop there,
2	because I think I heard a bell, and then give
3	it back to Doctor
4	CHAIR GESTEN: Wow, you did it!
5	Krishna, thank you so much. What a thoughtful
6	articulation of a schema of thinking about
7	measures that clearly applies beyond dental
8	measures. So why don't we Terry, do you
9	want to go first?
10	MEMBER ADIRIM: Thanks. And
11	congratulations on getting measures endorsed
12	by NQF, that's great, finally.
13	So I have a question for you. The
14	current Core Set contains a measure for
15	percent of eligibles that receive dental
16	treatment services, and I can see why that's
17	not an optimal measure.
18	So if you could choose one or two
19	of the now NQF-endorsed measures, which ones
20	would you recommend?
21	MS. ARAVAMUDHAN: I discussed this
22	a little bit, and you know, when we try to

1	achieve something and make change, we have to
2	be brave to make the change. Tweaking the
3	system is not going to help.
4	There is no parallel measure for
5	treatment okay, let's take treatment
6	services out, and let's put this in. It's not
7	going to help.
8	I think what you need, again, is a
9	vision for the whole, and see what exists, and
10	what the measure gaps are, and fill it in.
11	If an ideal system we'd like to
12	see is to see the oral evaluation measure,
13	it's a measure of access, it parallels the E/M
14	codes you have in CPT. It does not look at the
15	problem-focused and recall codes you have in
16	CPT.
17	So think about a well child visit,
18	and what goes into it oral evaluation,
19	that's your access measure. You want
20	fluoride, you want sealants. Those are the
21	preventive services we have. And then, later,
22	sometime, you want the outcome measure of

ſ

1	caries.
2	So that's the set you ought to be
3	driving towards. Can you simply take out
4	treatment services and replace it with one of
5	these measures to start the process?
6	Sure, you can do that. But
7	understand that that's the first step, and you
8	should be committed to having the full set at
9	a later day.
10	CHAIR GESTEN: Susan?
11	MEMBER FLEISCHMAN: Yes, I was
12	actually trying to find this online, but so
13	excuse my ignorance on this the fluoride
14	measure, is that from the at the dentist's
15	office, or in primary care?
16	MS. ARAVAMUDHAN: There are two
17	measures, actually, within NQF the earlier
18	endorsed measure is for pediatricians, and the
19	new measure is for the dentist's office.
20	We have numbers that we can show.
21	It's only three percent of the population that
22	gets fluoride at the pediatrician office. So

1	when you're looking at the system as a whole,
2	you are really targeting the bulk of the
3	thing.
4	But both measures are available,
5	and you can measure
6	MEMBER FLEISCHMAN: So do you
7	combine the data? You know, you got a kid who
8	gets
9	MS. ARAVAMUDHAN: You can't,
10	because it's divided. Again, like I said, the
11	dental system financing system is separate.
12	And so if a medical NCO kind of is paying for
13	that, that's different from the dental third
14	party who might be paying for that, so you
15	have to understand the mechanics of the
16	financing system as you make measures, too.
17	CHAIR GESTEN: Beth?
18	MEMBER FELDPUSH: Thanks. Well, I
19	think you've done a really excellent job kind
20	of outlining for us where some of the gaps
21	are.
22	In trying to think about where we

1	then kind of urge progress forward, I will
2	admit I know very little about the processing
3	of dental claims and the information that is
4	either sent on claims or in EHRs.
5	So when you say that there's no
6	ICD codes for this, can you help us kind of
7	understand how would you expect the field
8	to drive towards outcomes? Or what are sort
9	of the first steps in even just beginning to
10	address the information gaps before you could
11	even address measurement gaps there?
12	MS. ARAVAMUDHAN: So Vermont
12 13	MS. ARAVAMUDHAN: So Vermont Medicaid and Nevada Medicaid are the first
13	Medicaid and Nevada Medicaid are the first
13 14	Medicaid and Nevada Medicaid are the first early adopters. Vermont has actually mandated
13 14 15	Medicaid and Nevada Medicaid are the first early adopters. Vermont has actually mandated ICD codes in their system next month.
13 14 15 16	Medicaid and Nevada Medicaid are the first early adopters. Vermont has actually mandated ICD codes in their system next month. So we are very excited to see this
13 14 15 16 17	Medicaid and Nevada Medicaid are the first early adopters. Vermont has actually mandated ICD codes in their system next month. So we are very excited to see this development. Again, it's not that providers
13 14 15 16 17 18	Medicaid and Nevada Medicaid are the first early adopters. Vermont has actually mandated ICD codes in their system next month. So we are very excited to see this development. Again, it's not that providers don't have it they have it, but it's in
13 14 15 16 17 18 19	Medicaid and Nevada Medicaid are the first early adopters. Vermont has actually mandated ICD codes in their system next month. So we are very excited to see this development. Again, it's not that providers don't have it they have it, but it's in their record, no one can mine it.

1	measures ready to field test and get it into
2	the system.
3	That's the big picture hope for
4	the profession, that ultimately we will be
5	able to measure.
6	But again, once we have the goal
7	and the path, we have to start with what we
8	have, and then fill as we go.
9	MEMBER FELDPUSH: And is there
10	anything that could be done at the national
11	level to move that forward?
12	MS. ARAVAMUDHAN: We are working
13	on some proxy measures right now. ED use is a
14	big problem, so we have some emergency
15	department use, and follow-up within seven
16	days off an ED visit for a preventable
17	condition.
18	
	You should not be seeing kids with
19	You should not be seeing kids with cellulitis coming to the ED. And those rates
19 20	
	cellulitis coming to the ED. And those rates

202-234-4433

1	and Well-Being Project remains, if it does, we
2	are hoping to submit it this December.
3	So we are also working on another
4	proxy measure called Early Extraction of
5	Teeth. So you don't want to see kids having
6	their teeth extracted for disease by age 12.
7	Or whatever the age cutoff is, we're working
8	on those validations.
9	So there are some proxy measures
10	like that that you can do with claims data
11	that you have, which we are already working
12	on, we will submit to NQF. But in the long
13	run, we're simply waiting for the ICD codes.
14	CHAIR GESTEN: Cindy?
15	MS. PELLEGRINI: Thanks. Just,
16	hopefully a quick question here for Krishna,
17	and maybe also for Marsha.
18	It sounds like pulling together
19	the DQA has been an extremely successful
20	undertaking in terms of generating the kinds
21	of measures that we're looking for,
22	distributed across out-process and outcome,

Γ

	rage 13/
1	looking longitudinally across childhood.
2	Is this a model that you think can
3	be used, perhaps, for other discrete areas of
4	child health?
5	MS. ARAVAMUDHAN: We are very
6	willing to share. Again, when we started, we
7	didn't know what we were doing.
8	We looked at the PQA, the Pharmacy
9	Quality Alliance, we looked at the NCQA, we
10	looked at the Joint Commission and got them
	all in the room and said, what do we want to
12	do?
13	So they showed us the way, and I
14	
14	think we've improved upon that.
15	There are some advantages just
16	like everything that happens in medicine
17	cannot be translated to dentistry. Everything
18	that happens in dentistry can't be translated,
19	but there are a few things you can do.
20	If you think about all the
21	disciplines in medicine, and all the topic
22	areas, disease areas, and you say okay, these

1	are our big buckets, as a strawman, and then
2	let's prioritize what goal we want to improve
3	in the next four years, and we're going to
4	measure towards that. Maybe that's something.
5	But we're happy to share our
6	process and how we work.
7	MEMBER LILLIE-BLANTON: So, let me
8	just say, because I don't want us to take
9	credit for something that we had very little
10	to do with I mean, we identified a need,
11	but basically the dental community moved it
12	forward. Dr. Mouden has served on this body,
13	so our Chief Dental Officer has been a part of
14	the process.
15	But we have had very little to do
16	with it, other than being a participant.
17	But I do think it's a model to
18	consider, because on behavioral health, and
19	there are other areas where I think there's
20	some major gaps that certainly could help move
21	the field forward.
22	CHAIR GESTEN: So we're going to

1	have to make the last sugging Mang when
1	have to move to the last question. Marc, why
2	don't you go?
3	DR. LEIB: Well first, I want to
4	commend you on being able to take this on and
5	solving the issues with administrative data
6	only, so no one sitting there having to have
7	to do chart reviews, inconveniencing
8	everybody. So that's a great thing to do.
9	I understand your comment about
10	not being able to pull information together
11	because of different payment systems. That's
12	different from state to state. Some states
13	they have completely different payment systems
14	for dentistry, others it is part of the same
15	payment system and you can collect the data
16	collate them.
17	One thing I didn't understand, so
18	here's my question if you go back to the
19	slide that had the four things with the arrows
20	and the phase one, or phase two, and phase
21	three next one, right there. There are
22	stages.

ſ

1	I don't understand what your stage
2	refers to, because I mean, you're putting the
3	oral evaluation
4	MS. ARAVAMUDHAN: That's just the
5	stage of the meaningful use program, that's
6	all it was.
7	DR. LEIB: Oh, that's where it's
8	going to go into meaningful use
9	MS. ARAVAMUDHAN: Yes, yes. So
10	it's
11	DR. LEIB: Got it, so
12	MS. ARAVAMUDHAN: They didn't do
13	all at once, they knew where they were headed.
14	They said let's do the first two first, put it
15	in, and then let's work on the other two.
16	So there's almost a four year gap
17	between first two coming out and second two.
18	But at least ten years down the
19	line, we're not saying, oh my God, we, you
20	know, start all over again.
21	We had a vision and a plan and
22	DR. LEIB: And your new caries

1	point is you want to see a decrease in that
2	based on increase in everything else.
3	MS. ARAVAMUDHAN: Exactly,
4	exactly.
5	CHAIR GESTEN: Okay. Last
6	questions, again, on the phone, before we
7	close and moved to public comment?
8	MS. COHEN: Yes, this is Anne, I
9	have a question.
10	CHAIR GESTEN: Go ahead.
11	MS. COHEN: We heard this point
12	about David in Pennsylvania talking about
13	collecting measures for children with special
14	health care needs, and I am curious whether
15	the Quality Alliance has looked at that area,
16	particularly since their dental needs are so
17	much more complicated.
18	MS. ARAVAMUDHAN: So we have one
19	measure, actually, it's funny you ask we
20	are working on a measure that talks about
21	general anaesthesia, and we want to parse it
22	out by those who have behavioral health

Γ

1	problems, special needs, and things like that.
2	The claims database does not
3	support that. So we're struggling with this
4	because another thing we want to do as a
5	dental community is we do not want Medicaid
6	measures versus CHIP measures versus
7	commercial sector measures.
8	We want a system that works for
9	all that we can compare across all the
10	different financing system, since a child is
11	a child is a child.
12	So there are some problems like
13	that in terms of feasibility, and this is
14	where your local measures will come in if
15	you're able to have specific files, or
16	specific local codes, in terms of doing that.
17	But we're exploring that, so I
18	don't have an answer, but that's something
19	we're working on.
20	MS. COHEN: Another thing that you
21	might want to consider when looking at that
21 22	

Γ

1	developmental disabilities, they need to have
2	such specialized care that many of them end up
3	getting treatment at dental, either, training
4	schools, or actual hospitals.
5	So when you're looking at
6	collecting that measure, that might be
7	something that you need to consider.
8	MS. ARAVAMUDHAN: That is the GA
9	measure. So it's a measure where you're
10	looking at kids in the operating room.
11	MS. COHEN: Oh, okay.
12	MS. ARAVAMUDHAN: So the ED
13	measures, the Emergency Department, follow-up
14	of emergency care, that will be feasible for
15	those Medicaid states that can combine their
16	medical/dental systems, and we have good
17	specifications on that.
18	The GA measure, which is looking
19	at both general anaesthesia and operating
20	room, is not yet fully ready because of these
21	challenges.
22	MS. COHEN: Okay, thanks, thanks

1	for that GA.
2	CHAIR GESTEN: Krishna and
3	company, in the room and otherwise, thank you
4	so much for the presentation and for the great
5	work.
6	We are going to move to public
7	comment before we go to lunch.
8	Kathy, are you on the phone,
9	operator?
10	THE OPERATOR: Yes, sir.
11	CHAIR GESTEN: Kathy, could you
12	give folks on the phone the instructions about
13	how they can ask a question? And also want to
14	take this opportunity, if folks in the room
15	have questions, to sort of queue up. We've
16	got a microphone. But take it away, Kathy.
17	THE OPERATOR: At this time, if
18	you'd like to make a comment, please press
19	star, then the number 1 on your telephone
20	keypad.
21	CHAIR GESTEN: Any questions from
22	our distinguished and good-looking number of

1	folks here in the room?
2	Kathy, anybody who has a question?
3	THE OPERATOR: No, there are no
4	comments on the phone line.
5	CHAIR GESTEN: Wow. WebChat.
6	Twitter.
7	(Laughter.)
8	CHAIR GESTEN: Facebook.
9	Instagram. SnapChat, anything.
10	So while folks are thinking, I'll
11	give folks both on the phone and in the room
12	a change to kind of gather their thoughts.
13	Just in summarizing what we heard
14	this morning: we went over, really, the work
15	of the afternoon, which we'll get to, looking
16	at priority gap areas in measures, and we have
17	some of the down payment on some measure
18	discussion on oral health measures.
19	We heard about state experiences
20	which really, in terms of cross-cutting issues
21	or things that I think we'll track into the
22	afternoon, clearly the issue of alignment with

1	meaningful use in eMeasure specification is
2	one that is going to force us to do a lot of
3	thinking about new measures and choosing
4	measures.
5	We heard about specification
6	challenges, and then last, I think, resources
7	and data source issues, which are continuing
8	challenges. And we got some great
9	recommendations, both from David and from Bill
10	around gap areas for us to consider.
11	We kind of re-immersed in some of
12	the background data, health data, on cost
13	quality in epidemiology for Medicaid and CHIP,
14	focusing on high priority areas clearly
15	related to costs and prevalence in mental
16	disorders, and within that, medication use,
17	asthma, trauma, and birth outcomes.
18	So our afternoon is the real work,
19	in trying to sift through all that information
20	and talk about, revisit, gap areas that we had
21	landed on in our first webinar, try to
22	prioritize some of those gap areas, and then

1	from those within those gap areas, think
2	about what the opportunities are in terms of
3	new measures.
4	So let me just, one more time, in
5	the room? Kathy, anyone on the phone?
6	THE OPERATOR: No sir, there are
7	no questions.
8	CHAIR GESTEN: Okay. Anything for
9	anyone in the room? Last minute questions,
10	comments? So five minutes early for break for
11	lunch, yeehaw.
12	So we're going to meet back at
13	12:45, correct? 12:45? And get started.
14	Thanks, everyone.
15	(Whereupon, the meeting went off
16	the record at 12:09 p.m. and resumed at 12:47
17	p.m.)
18	
19	
20	
21	
22	

Γ

1	A-F-T-E-R-N-O-O-N S-E-S-S-I-O-N
2	12:47 p.m.
3	CHAIR GESTEN: So the morning was
4	fun, this is going to be more fun. Promise.
5	This gets into the meat of the day.
6	So the afternoon, as we talked
7	about, we're going to be talking about
8	prioritizing measure gap areas, and then also
9	talking about specific measures, and then
10	prioritizing the measures themselves.
11	So let me just go over the game
12	plan to make sure we're on the same page about
13	how we want to approach this.
14	We thought that the first thing
15	that we're going to do is taking the gap areas
16	that have been identified by the group
17	previously, matching them to existing NQF
18	measures we're going to try to prioritize
19	those gap areas first.
20	And that will help us in terms of
21	the order in which we dig into the measures
22	within them.

1	We're going to review, briefly,
2	some of the measure selection criteria that is
3	commonly used by NQF and others in thinking
4	about how to select among measures, and I
5	think we heard a number of different other
6	criteria from the presenters this morning that
7	we might want to consider along with that.
8	And then we're going to go in
9	order of the gap areas, although we'll be
10	starting with oral health measures, but then
11	proceeding into the prioritized gap areas and
12	examining and looking at the specific measures
13	that many of you, hopefully all of you, saw,
14	in the Excel file in the grid.
15	And making a collective decision
16	about whether any of them can or should be
17	considered to be added to the set.
18	We're going to, if need be, vote
19	on those with sixty percent of our group, and
20	we have eleven of us, so that's seven people,
21	required to make a recommendation for
22	consideration in the set.

Γ

1	And then once we've gone through
2	that process, so we've prioritized gap areas,
3	we've gone through and decided which measures
4	in those gap areas we think we want to add,
5	the last phase of this will be to actually
6	prioritize those measures, which may or may
7	not relate to the prioritized gap areas.
8	There may be other considerations
9	that folks want to put on the table in terms
10	of how they prioritize measures.
11	The driving concept here is to be
12	able to give to CMS for consideration, amongst
13	a potential sea of measures, some sense of
14	what the highest priority areas are, both in
15	terms of gaps and measures. That's what we're
16	driving towards.
17	And then after we conclude all
18	that, there will be a conversation that we'll
19	have about some of the cross-cutting issues
20	that were mentioned this morning about
21	improvements overall, issues related to a
22	measure collection we can take up, I think,

202-234-4433

1	some of the threads of conversation that we
2	started in the morning that relate to not
3	specific gap areas or specific measures, but
4	really, overriding concerns.
5	So before we start going through
6	the slides, let me just make sure that folks
7	that what I just said is comprehensible.
8	MEMBER ADIRIM: No, yes, what you
9	are saying is comprehensible, but I was just
10	kind of wondering for my ability to provide
11	input, take a little bit of a step backward to
12	kind of understand what the philosophy is
13	behind philosophy may not be a good word
14	but behind the measure set, its purpose.
15	Because one of the speakers
16	mentioned, this morning, about really, you're
17	trying to drive improvement, so it's really
18	outcomes that we should be looking at as
19	opposed to more process type measures, which,
20	a lot of those are in the Core Set.
21	So I am just trying to understand,
22	like, what the philosophy is, what our

1	boundaries are, with regard to that. So maybe
2	the discussion about what's possible, kind of
3	first, before we get into identifying priority
4	areas.
5	And the other comment that I had
6	was that it struck me that some of the
7	discussion about what data is available almost
8	feels like the tail wagging the dog.
9	You may not have that data
10	available now, but that shouldn't in my
11	opinion, shouldn't necessarily force us into
12	certain measures just because the data is
13	available.
14	Just a little bit of a discussion
15	on that would be helpful to me.
16	CHAIR GESTEN: So let me just make
17	a comment on the second part, and then I'm
18	going to ask Marsha or Karen to talk a little
19	bit about the first one, which I think I
20	interpret as, what's the purpose of this? To
21	help frame this, which I think we talked about
22	some, but maybe can repeat it.

1	In terms of the second issue, I
2	don't think that areas where there's no
3	measures are off the table for discussion,
4	particularly as we talk about cross-cutting
5	issues about, not only gap areas, but like
6	absent areas, related to development.
7	And we'll hear a little bit about
8	some of the measures that are kind of in the
9	pipeline for development, that may fill that
10	in.
11	But I do think that there's a
12	practical and pragmatic need that CMS has
13	relative to measure selection right now for
14	states, that doesn't mean that we can't ever
15	have the conversation that you just described,
16	and in fact I think it's envisioned as part of
17	the longer conversation in 2015, but I mean
18	that's how I see the issue about whether we're
19	only allowed to look under the lamppost.
20	I think because of the accelerated
21	timeframe in the practical application, we
22	want to look at measures that sort of fit that

1	criteria that are set up for use in terms of
2	validity and reliability in testing, and other
3	issues' in alignment with the national quality
4	strategy.
5	But I think there will be an
6	active conversation about areas that are
7	difficult, aspirational, where there's not
8	much that's how I see the second part.
9	So Marsha or Karen, do you want to
10	
11	MEMBER LLANOS: Sure, and I think
12	that's right. I would just say, I think it's
13	just a hard conversation to have in terms of
14	data sources.
15	I think when we put measures I
16	mean, you heard from Dr. Kelley, I think one
17	of the first things he said was medical chart
18	review is really hard.
19	We've heard that every single time
20	we've had a stakeholder meeting, whether it
21	relates to our children or adult Core Sets.
22	MEMBER ADIRIM: It seems like some

1	of the measures that aren't being reported by
2	states are available in administrative data
3	sets, they're just not recorded. So also look
4	at that.
5	MEMBER LLANOS: Yes, I mean I
6	think it just depends on what the needs are.
7	So maybe talking about purpose is
8	helpful. So, it's designed legislatively to
9	be a Core Set of measures that states
10	voluntarily report to CMS on an annual basis.
11	We want this to be a Core Set that
12	is valuable and that resonates with the
13	measurement needs in that state, understanding
14	its posture set.
15	States are collecting more than
16	that, or sometimes, less than the core sets.
17	Or measures in addition to that.
18	So it's a starting point, it's a
19	snapshot of a way that we can get
20	standardized, quality measurement data into
21	CMS, hopefully from as many states as
22	possible, to give us a better understanding of

1	how states are purchasing health care and the
2	quality of health care in their state.
3	So it really is designed to be a
4	little bit of everything across the quality
5	domain areas.
6	In terms of intention or purpose,
7	we use that so we can better understand and
8	get a glimpse of how states are performing.
9	So we use it for very high level monitoring,
10	but we also use it to identify areas that need
11	improvement, or we can target quality
12	improvement projects around that, and we would
13	want the states to be doing the same.
14	CHAIR GESTEN: Does that help,
15	Terry?
16	MEMBER ADIRIM: Yes.
17	CHAIR GESTEN: Okay. Any other
18	questions about purpose?
19	Okay. Let's go to the next slide,
20	and I think, Sarah are you going to
21	MS. LASH: Yes.
22	CHAIR GESTEN: lead through

1	some of
2	MS. LASH: Sure. So as we begin
3	discussion of prioritizing our gap areas,
4	wanted to remind you of the contents of the
5	current Core Set.
6	Hopefully, you've had the time to
7	review this material and absorb these a little
8	bit. We won't spend much time on them, so you
9	can take a minute to scan through.
10	And maybe we could have the next
11	slide? This is the other half.
12	So, as you review, we'll want to
13	state for the record the understanding that
14	unless this group takes any specific action,
15	the MAP's recommendation to CMS would likely
16	be to continue the reporting of these measures
17	for purposes of continuity, states continuing
18	to gain experience, and there was a very
19	thorough review as to measures that needed to
20	be removed just a year or two ago.
21	So there's 23 total measures, as
22	we've discussed on the web meeting, they sort

1	of fall out over a variety of different
2	categories, but this is the set to which you
3	would be adding, should you choose to do so.
4	Next slide?
5	It's also worth highlighting the
6	overlapping nature of the children's core set
7	and the adult core sets of measures on the
8	topic of maternal and child health.
9	There's some interesting,
10	mind-bending ways to think about whether the
11	measure applies more to the mother, to the
12	infant, for both, and so there is a presence
13	of maternity measures in both measure sets,
14	but because these programs are targeted to
15	state Medicaid agencies and they have many of
16	the same qualities, from the state
17	perspective, they're sort of two sides of the
18	same coin, and they view them as in many
19	cases, one large set of measures that they
20	need to look at for their Medicaid
21	populations.
22	So in particular, you heard Bill

1	discuss their experience with the antenatal
2	steroids measure and elective deliveries came
3	up. Those are not actually in the children's
4	core set that you are reviewing, those are in
5	the adult.
6	But there are a variety of other
7	measures related to behavioral health risk
8	assessment, chlamydia screening, prenatal
9	care, C-sections, low birth weight, and well
10	child visits.
11	Next slide? So these are the
12	summary of the gap areas we heard you discuss
13	at this group's web meeting: care
13 14	at this group's web meeting: care coordination, specifically looking for
14	coordination, specifically looking for
14 15	coordination, specifically looking for measures related to home and community-based
14 15 16	coordination, specifically looking for measures related to home and community-based care and coordination with social services;
14 15 16 17	coordination, specifically looking for measures related to home and community-based care and coordination with social services; screening for abuse and neglect; injuries and
14 15 16 17 18	coordination, specifically looking for measures related to home and community-based care and coordination with social services; screening for abuse and neglect; injuries and trauma, I heard that there would be
14 15 16 17 18 19	coordination, specifically looking for measures related to home and community-based care and coordination with social services; screening for abuse and neglect; injuries and trauma, I heard that there would be potentially a relationship between those two

1	behavioral health as an indicator of poor
2	access to the former; overuse measures and
3	measures of medically unnecessary care CT
4	scans were one example of a service that is
5	potentially overused.
6	There was an observation that the
7	set is rather lacking on inpatient-oriented
8	measures. It's missing a look to durable
9	medical equipment, and it needs potentially a
10	greater presence of cost measures, or
11	researched use measures in general,
12	specifically targeting the kids who have
13	chronic conditions and are consuming more
14	services.
15	So that brings us to a shorter
16	list, on the next slide, of a few gap areas
17	where there are measures currently available
18	for your review, and it's here where we want
19	to start the discussion of the order in which
20	you want to tackle these gap topics for the
21	purposes of the measure-specific review.
22	We do plan to get through all of

202-234-4433

1	them, but sometimes, discussion goes a little
2	bit longer than we anticipate, so we want to
3	make sure that we start with the areas this
4	group considers highest priority.
5	So there's a brief count of the
6	number of measures that we're bringing forward
7	for your review related to each gap area.
8	There's most on the topic of
9	inpatient. Some maternity stuff is in there.
10	Three related to care coordination, five
11	mental health, and three cost.
12	CHAIR GESTEN: Let me just point
12 13	CHAIR GESTEN: Let me just point out, just so that we're clear. Currently
13	out, just so that we're clear. Currently
13 14	out, just so that we're clear. Currently available is translated to current NQF
13 14 15	out, just so that we're clear. Currently available is translated to current NQF endorsed measures, correct?
13 14 15 16	out, just so that we're clear. Currently available is translated to current NQF endorsed measures, correct? Which is one of the criteria which
13 14 15 16 17	out, just so that we're clear. Currently available is translated to current NQF endorsed measures, correct? Which is one of the criteria which we'll get to, I think, in the next slide, that
13 14 15 16 17 18	out, just so that we're clear. Currently available is translated to current NQF endorsed measures, correct? Which is one of the criteria which we'll get to, I think, in the next slide, that is used it's not an absolute criteria, but
13 14 15 16 17 18 19	out, just so that we're clear. Currently available is translated to current NQF endorsed measures, correct? Which is one of the criteria which we'll get to, I think, in the next slide, that is used it's not an absolute criteria, but it's an important criteria that's been used in

1	and this, I think, gets, Terry, to your point,
2	is that there are measures that the group
3	identified as priority gap areas, specifically
4	abuse and neglect, injuries in trauma,
5	radiation exposure, durable medical equipment,
6	and so on which you do not see on this
7	list, and you do not see on this list because
8	currently, anyway, at least in terms of NQF
9	measures, there's nothing that relates to
10	those sections.
11	It doesn't mean it's not
12	important, and as we'll see a little bit
13	later, some of those areas may have measures
14	in development.
15	And as we may hear, from states or
16	from some of you around the table, you may
17	actually be familiar with measures that are
18	being used at your institution or at an
19	organization in your state.
20	But the delimiting factor here,
21	and what we want to focus on, are those areas
22	which you all identified as important gap

1	areas for which there's currently a set of
2	measures that have been through a process of
3	validation, reliability testing, auditing, and
4	a process that NQF uses to evaluate those
5	measures.
6	So I just wanted to make sure
7	folks are clear about this, and these gap
8	areas, and how they relate to the others.
9	I think we're ready for the next
10	slide, yes? Or, oh, we are going to do this
11	now? Okay, sorry. That's right, the
12	measure-specific stuff we do later.
13	So in terms of you know, I've
14	been saying to Beth and Sarah that this is
15	going to be there are just some challenges
16	to prioritization, it's like trying to pick
17	among your children which ones are most
18	important, and we know how well that works.
19	Although we all know that we are in fact the
20	favorite child of our parents.
21	But I think one of the things I
22	think we can start with some open discussion

1	about how people think about these four areas
2	relative to prioritization, and before we get
3	more formal, see whether or not we have some
4	consensus about how we think about these.
5	Recognize that we're doing this in
6	isolation from looking at the measures
7	themselves, meaning that we might find that we
8	prioritize a gap area, and then we look at the
9	measures, we don't like them so much, or vice
10	versa, there may be lower priority areas.
11	But again, I think our intent here
12	is to make sure that we have a collective
13	understanding of which areas we think are most
14	important and most vital for CMS to consider
15	as it thinks about gap areas and potentially
16	changing the measure set.
17	So anybody want to start off with
18	any comments about your thoughts about how
19	they might go about, how they think about
20	prioritizing these gap areas?
21	And let me just, I neglected to
22	check and see Anne and Alvia, are you back

	rage 103
1	on the line?
2	MS. COHEN: This is Anne, on the
3	line.
4	CHAIR GESTEN: And
5	MEMBER SIDDIQI: Alvia's here.
6	CHAIR GESTEN: Great, thank you.
7	MEMBER SIDDIQI: Sure and I just -
8	I was going to make a comment about the
9	gap error area issue of ranking as well.
10	I actually like the list as
11	presented, and I think the last two, I would
12	maybe just flip, and maybe do cost measures
13	and those three that relate to the readmission
14	rates before the inpatient measures, which it
15	seems like there are many more inpatient
16	measures that we could look at.
17	But in terms of inpatient
18	measures, those that relate to readmissions
19	certainly are important to states. A lot of
20	them may hopefully correlate with the adult
21	core set as well.
22	So states may be feeling that they

1	already report on those adult core set
2	measures and maybe adding it to the pediatric
2	measures and maybe adding it to the pediatric
3	population would not be an increased burden.
4	So that was my only
5	recommendation, is really the same list, but
6	just flipping the last two.
7	CHAIR GESTEN: Thank you. Cindy?
8	MS. PELLEGRINI: Thanks. I am a
9	little bit confused with the qualification of
10	cost being related to readmissions.
11	And maybe I'm just not remembering
12	the call we had correctly. To me, those are
13	I mean obviously readmissions have costs,
14	but readmissions are in and of themselves an
15	important health outcome.
16	And I could be mixing up the
17	different MAP committees, or NQF groups I've
18	been on, but what I'm mostly remembering is
19	cost being expressed as a concern for patients
20	and families, and so I'm not sure I'm seeing
21	the sort of, you know, the kind of equity here
22	that's been given, saying cost in this case is

202-234-4433

1	going to be equal to readmissions.
2	MS. LASH: I think you're making a
3	great point that the gap area as identified by
4	this group and others is broader. There's
5	lots of components to cost, especially out of
6	pocket.
7	The measures we found are on the
8	topic of readmissions. So to be transparent
9	about what you're going to find when we peel
10	back that layer, those three measures are
11	related to avoidable costs that relate to
12	being readmitted.
13	MS. PELLEGRINI: Now in most cases
14	the costs being incurred here are being
15	incurred by insurers or providers. Less by
16	families, is that fair?
17	MS. LASH: Primarily, yes.
18	MS. PELLEGRINI: Okay, because I
19	am thinking about again, it probably was on
20	a different call, but discussions of measures
21	related to out of pocket spending, and I'm not
22	sure if those are endorsed or not.

1	MS. LASH: I don't believe so.
2	CHAIR GESTEN: The challenge, or
3	the difference might be, out of pocket costs
4	for Medicaid, at least in our state, are
5	almost zero.
6	I mean, they're particularly
7	related to admissions and so on. So it's not
8	that it doesn't have any salience, but it may
9	be less important for Medicaid than it is for
10	other populations.
11	But you're right. It's a great
12	point. There are potentially other types of
13	cost measures that might be important, but
14	this is basically trying to fill in see
15	what we have that relates to the gap areas in
16	the existing measures, and it's not a perfect
17	fit. And as Alvia mentioned, readmission
18	could just as easily be considered part of an
19	inpatient measure as well.
20	So I think Beth, you were next.
21	MEMBER FELDPUSH: Yes, thanks.
22	Just kind of a follow-up on the readmissions

1	comment, and then back to sort of a more
2	general question I think I struggled with
3	looking at that as a cost issue also, and not
4	to say that it isn't, but I wasn't sure why
5	readmissions were singled out as specifically
6	related to costs when other things weren't.
7	Because when you look at provision
8	of care or lacking of preventive care leading
9	to more costs later or then I'm thinking,
10	well, okay, maybe it's because inpatient
11	admissions are really expensive. Well, so are
12	just regular admissions, much less
13	readmissions.
14	So I struggled a bit with that
15	conceptually of sort of trying to find where
16	that boundary of cost was.
17	I guess, back to my sort of
18	general question in trying to rank order
19	these, I know we are going to talk a little
20	bit more about specific criteria when we talk
21	about specific measures, but I am sitting here
22	struggling with how to rank order even these

1	topics, because I keep coming up with
2	different criteria in my mind of like, well,
3	if I looked at it this way, you know I might
4	say care coordination is sort of the root of
5	all good care, so maybe that's more important,
6	but then you get to well, maybe the inpatient
7	services are most expensive. So I am kind of
8	just really struggling with how to even
9	conceptually rank order the topics.
10	CHAIR GESTEN: Go ahead.
11	MS. LASH: On your first point, if
12	I'll just respond, I think there will be a few
13	occasions as you look at the measures where
14	they're two-fers, and there's different ways
15	that they relate to affordability or care
16	coordination.
17	So do be flexible in your thinking
18	as to when a measure might fit more than one
19	of these gap areas. It's just a way for us to
20	organize them for you.
21	CHAIR GESTEN: Your order
22	question, I don't frankly have an answer to

1	help you with that. If you'll notice, we have
2	not given, here's the lens through which you
3	should look at this, and rank order it
4	deliberately.
5	Because I think that we wanted to
6	get a sense we wanted you to individually
7	think about what was important to you.
8	But I mean, the areas are called a
9	gap for a reason. It means that we're saying
10	that the existing measurement set either
11	incompletely or completely ignores a certain
12	area.
13	So in my mind, one of the ways in
14	which I think about this is, to what degree
15	are the current measure set completely not
16	representing what's contained in this gap
17	area?
18	And there are, in my mind, two
19	part ways of prioritizing them. One is, if
20	there's absolutely nothing, and the other
21	would be is there something better?
22	And I might think about those

1	differently. But the background information
2	about the epidemiology, health issues, common
3	health issues, costs, and so on, were I think
4	partly meant to at least provide some context
5	to think about these, but otherwise, we're
6	asking folks to think about it from their
7	point of view.
8	So I didn't help at all, did I?
9	(Laughter.)
10	MEMBER FELDPUSH: Not really, but
11	and again, I am not trying to pick on the
12	order of the conversation here, but then I'm
13	kind of going, well, now I want to look at the
14	individual measures and those ones that I
15	think are the most sound, and measures that
16	capture the gaps, well then maybe that's how
17	I prioritize, and I go no, I know you want us
18	to think not necessarily about just the data
19	or just the measures that we have available,
20	but then we're also kind of starting from this
21	shorter list in the gap area for which
22	measures are available.

1	So I'm sorry to make it even more
2	confusing and challenging, but it's just a
3	struggle that I'm having.
4	MS. LASH: Sure. If I might make
5	a suggestion then, since it seems like there's
6	not a strong feeling in the group as to
7	priorities among these gap areas, we might
8	just proceed jumping in that measure-specific
9	discussion in the order that Alvia suggested,
10	unless there's any objection.
11	And then we can reserve our
12	discussion time for that really valuable
13	weighing of pros and cons, and strengths and
14	weaknesses, as it relates to those measures.
15	Foster, Karen?
16	CHAIR GESTEN: Sounds find to me,
17	unless anybody, again, wants to make a pitch
18	for why one of these or two of these really
19	kind of rise to the top.
20	I think there's
21	DR. GOLDEN: Can I make a comment?
22	CHAIR GESTEN: Yes.

Γ

rage 1/1
DR. GOLDEN: Just from our
perspective in Arkansas, mental health is such
a dominant player in our pediatric cost and
volume.
We are really the predominant
pediatric mental health payer, so I'd put that
with a star.
And we have been cautious with
inpatient measures only because of volume
differences, most via one major children's
hospital, and so you get into volume issues if
you don't pick your inpatient measures very
carefully.
CHAIR GESTEN: Thanks, Bill. Any
other comments? Any objections to proceeding
in the way that Sarah just mentioned?
Okay. Why don't we go to the next
slide, which I think starts to talk about the
filter of thinking about measures, in a way,
and again I don't know Beth, are you going
to do it?
MS. CAREY: So just to give you

1	some background on the measure selection
2	criteria, which, as Foster mentioned, these
3	are developed to assist MAP with identifying
4	the characteristics that are associated with
5	an ideal measure set, either for public
6	reporting or payment programs, so these are
7	consistent across all of the MAP work groups
8	and task forces.
9	They are not absolute rules,
10	rather they are meant to just provide some
11	general guidance on making the measure
12	selection decisions, and the central focus
13	should be on the selection of high quality
14	measures that address the national quality
15	strategy.
16	And competing priorities, as we've
17	just been discussing competing priorities
18	often need to be weighted against one another,
19	and these measure selection criteria can be
20	used as a reference when you're evaluating the
21	relative strengths and weaknesses of a program
22	measure set, and how the addition of an

1	additional measure would contribute to that
2	set.
3	So we have here listed the measure
4	selection criteria, starting with the NQF
5	endorsement that shows that they have been
6	through that evaluation process to meet
7	importance, scientific reliability,
8	feasibility, use and usability.
9	And then, I won't read all of
10	them, but you can see them listed here. Next
11	slide.
12	So MAP uses consistence decision
12 13	So MAP uses consistence decision categories, and again, these are the same
13	categories, and again, these are the same
13 14	categories, and again, these are the same across all of the work groups and task forces.
13 14 15	categories, and again, these are the same across all of the work groups and task forces. The decisions are used to, again, to provide
13 14 15 16	categories, and again, these are the same across all of the work groups and task forces. The decisions are used to, again, to provide consistency, and then in addition to the
13 14 15 16 17	categories, and again, these are the same across all of the work groups and task forces. The decisions are used to, again, to provide consistency, and then in addition to the decision category, there's usually a statement
13 14 15 16 17 18	categories, and again, these are the same across all of the work groups and task forces. The decisions are used to, again, to provide consistency, and then in addition to the decision category, there's usually a statement providing the rationale behind the decision.
13 14 15 16 17 18 19	categories, and again, these are the same across all of the work groups and task forces. The decisions are used to, again, to provide consistency, and then in addition to the decision category, there's usually a statement providing the rationale behind the decision. For this particular review, the

1	and address the identified gaps, and then the
2	conditional support category is appropriate
3	for measures that are either still going
4	through the NQF endorsement process and are
5	pending endorsement, or there is something
6	that needs to be changed or addressed by
7	either the measure steward or working with CMS
8	to confirm the feasibility before it would
9	garner a full, strong support.
10	Okay. So again so again, this
11	is our list of the gap areas that we've been
12	talking about. Care coordination, I believe
13	that should actually be four measures, four
14	endorsed measures, that are these are the
15	measures that are on your spreadsheet.
16	So there's four measures in care
17	coordination that are all using
18	patient-reported data or surveys. We have
19	mental health five mental health measures
20	that we've kind of bucketed into three in
21	screening or risk assessment, one on
22	treatment, and then one that's looking at

1	medication as a safety measure. We did have
2	quite a few inpatient measures, and again,
3	we've tried to bucket them, but you can use or
4	not use these categories, it's just way of
5	trying to organize them.
6	Some measures on premature birth
7	or low birth weight. There's a few measures
8	that we identified about cardiac or
9	circulatory birth defects, and then we kind of
10	have the Other topic.
11	One thing to keep in mind when we
12	do get to looking at the specific measures in
13	this set, several of them are at the facility
14	level, which doesn't disqualify them, but may
15	pose some challenges to rolling out to a state
16	level.
17	And then in the cost or
18	readmission measures that we identified, we
19	have three of them. One is fully endorsed,
20	looking at PICU unplanned readmissions, and
21	this one is EHR specified. And then we have
22	two that are going through our endorsement

1	process now, specifically for pediatrics, and
2	those are coming from the Centers of
3	Excellence. They're new measures, and they're
4	both specified at the facility level.
5	Okay. So actually, we can switch
6	to the spreadsheet. Or actually, do you want
7	to go back to the slides for just a second?
8	So again, we're going to start
9	with the oral health measures. We're starting
10	there, it was a specific ask from CMS to start
11	looking for a potential substitution for the
12	treatment measure that's currently in the core
13	set.
14	So we teed up this conversation
15	this morning with Krisha's presentation, and
16	these are the five measures that are fully NQF
17	endorsed, and the specifications are on the
18	spreadsheet.
19	And then just to have in the back
20	of your mind Nadine if you could switch to
21	the next slide, there are a few measures that
22	we know of that are in development in this

1	area, but because they're not fully vetted and
2	tested for feasibility and reliability and so
3	forth, they're not under our consideration for
4	this review, but we could revisit them in the
5	future if you'd like to go back and look at
6	them.
7	CHAIR GESTEN: Do you just, Beth,
8	the check I wasn't sure, the check mark in
9	that grid means ?
10	MEMBER LLANOS: But probably not
11	endorsed yet.
12	MS. CAREY: It means it's been
13	completed and delivered, but not, right
14	CHAIR GESTEN: But not endorsed.
15	MS. CAREY: Right, exactly, if
16	they were endorsed, they'd be on the measure
17	list, and the two readmission measures would
18	fall in that bucket. They are going through
19	the endorsement process currently.
20	CHAIR GESTEN: Do folks needs any
21	refresh or description of the Centers of
22	Excellence program? We didn't I don't

1	think we covered that very much, or talked
2	about that, I don't know how familiar folks
3	are with what that is.
4	So Karen or Marsha, can you just
5	talk a little bit about what it is?
6	MEMBER LLANOS: Sure. So the
7	Centers of Excellence, it's a measurement
8	development grant program, and it is funded by
9	CMS, and it's managed by the Agency for
10	Healthcare Research and Quality.
11	So it's a four year program, so
12	we're wrapping up, so that's why you see some
13	of those completion dates going through, I
14	think, January or February, and probably a
15	little beyond that as well.
16	So it really is so it's not
17	your traditional kind of development contract.
18	It is grant programs with seven Centers of
19	Excellence who have defined themselves so
20	it's mostly academic centers partnering with
21	universities or health systems.
22	And in terms of kind of the topic

1	areas that they selected, these were areas
2	that so if the Centers of Excellence
3	started almost four years ago, then we
4	identified the program areas probably four
5	years ago as well.
6	I think they were both identified
7	before Marsha and I started at CMS through a
8	joint partnership with CMS and AHRQ, and there
9	was also a public comment period as well.
10	So it really did take into it's
11	a snapshot of kind of where we were four years
12	ago, I would say, in terms of the needs across
13	agencies in the pediatric measurement field,
14	and so that was before the initial course that
15	was implemented, so that's another thing to
16	take in mind, so I would say probably the
17	biggest driving force between the gap area
18	topics were what the gap areas were in the
19	initial Core Set, and we are now I think three
20	years into the Core Set evolution as well.
21	So the measures are developed on
22	an ongoing, rolling basis. And one of the

1	measures, Behavior Health Risk Assessment, is
2	one of the Centers of Excellence measures, and
3	we added that about two years ago.
4	And then I think a few other
5	measures that have been developed by some of
6	our NCQA by our NCQA Center of Excellence,
7	have been adopted into HEDIS recently, and I
8	think those were some of the ones that were
9	mentioned earlier today.
10	MEMBER LACEY: So are you saying
11	the Centers for Excellence program is winding
12	down, so they will not be in existence, or
13	they will not continue under the auspices of
14	
15	MEMBER LLANOS: It's a grant
16	program, so it does have a
17	MEMBER LACEY: So they have to
18	continue to sustain their work themselves if
19	they want to do it.
20	I guess the reason why I'm asking
21	is because on the spreadsheet, the steward
22	organization, a lot of those is the Centers

1	for Excellence, and so my question is if they
2	are potentially going away, I think we need to
3	think about that.
4	MEMBER LLANOS: It's a good point
5	to raise. So it is a cooperative grant
6	agreement where in some cases the Centers of
7	Excellence are prepared to be the measure
8	steward going on, sometimes they're not. It
9	really depends.
10	So the Centers of Excellence range
11	anywhere from an academic center to NCQA. So
12	you could see how their ability or their
13	interest in becoming a measure steward on an
14	ongoing basis would be different.
15	There's also the potential that
16	CMS could become a measure steward, as it has
17	in the past. Certainly other centers than CMS
18	have served as a measure steward role as well.
19	So I would say I think it's a
20	relevant issue, we retired one of our measures
21	last year because it was the measure
22	steward was no longer taking that, so it's a

1	relevant, I think, discussion point
2	regardless.
3	But I would say in the purposes of
4	this discussion, almost too early to tell. I
5	think you should flag it if it's an area
6	it's a measure of interest, and if it's not
7	completed or not endorsed, then we'd have to
8	revisit it anyway in next year's cycle.
9	CHAIR GESTEN: Cindy.
10	MS. PELLEGRINI: Just for
11	clarification, did I understand right that CMS
12	has asked us to consider retiring one or both
13	of the dental measures currently in the Core
14	Set and substituting?
15	CHAIR GESTEN: That's my
16	understanding, yes.
17	MS. PELLEGRINI: Can you just
18	provide us a little bit more information about
19	why, or which there's also, there's two.
20	Is it both of them?
21	MEMBER LILLIE-BLANTON: It's the
22	Dental Treatment Measure. And as you heard

Γ

1	today, I mean the problem with that is that it
2	really is a utilization measure, and it's not
3	in relation to need, any measure of need, so
4	as you look at it and you're tracking it over
5	time, it's hard to evaluate whether we're
6	doing better, we're doing worse.
7	It's I don't want to say
8	meaningless, because it has some value to us
9	because we do want to make sure that we know
10	that children who have dental caries are being
11	treated, but it just it's not very useful
12	to us, it's a measure of service used.
13	And it's not very actionable. You
14	know, if you talk about a measure that you
15	want to improve, what do you want to is the
16	goal to just get children caries treated?
17	It's not a it's not a good measure that we
18	can kind of shape a quality improvement
19	project around.
20	CHAIR GESTEN: So Marsha, just to
21	be completely clear, you're talking about the
22	measure that's described as received dental

1	treatment services not in terms of retirement,
2	not the one that's or substitution, not the
3	only that's received preventive dental
4	services.
5	MEMBER LILLIE-BLANTON: Right.
6	No, that one you need the length, we
7	CHAIR GESTEN: Correct.
8	MEMBER LILLIE-BLATON: There's
9	value for it, we use it. We encourage greater
10	use of preventive dental services.
11	CHAIR GESTEN: Okay. So should we
12	go back to the this is the list of the ones
13	that we heard about this morning from Krishna,
14	and then the other slide will give you the
15	information, a little bit more specificity on
16	the measure itself, and the spreadsheet, yes.
17	And maybe we should put that one
18	up so that people can see some of the details.
19	Krishna is still here. One of the questions
20	I had, I didn't see it in the information that
21	I had, was the way in which some of the
22	measures hinge on high risk.

1	I am just wondering, either if
2	someone at the table, or Krishna, you can come
3	up and explain to the group how high risk is
4	determined. You mentioned that this is an
5	administrative measure, so I'm guessing you
6	have some interesting administrative way of
7	determining high risk.
8	MS. ARAVAMUDHAN: So you can so
9	these measures are real quality measures that
10	talk about right care for the right person at
11	the right time.
12	So it was important for us to
13	we propagate, we talk about risk-based care,
14	but what are we doing? So this measure does
15	it.
16	The risk's logic is based on past
17	history of caries, which is the strongest
18	predictor for future risk. However, as we
19	were going through this process, we now have
20	new CDT codes, which are procedure codes that
21	help classify patients at risk.
22	So low risk, moderate risk, high

1	risk. So you can pick it up that way as well.
2	Everything is simply based on claims data.
3	CHAIR GESTEN: So there are two
4	approaches one is looking at history of
5	caries, and the other is using the CDT codes,
6	either one is used to identify
7	MS. ARAVAMUDHAN: Either one is
8	used, and over time we hope that you know, you
9	can drop the past history and simply go with
10	the caries codes.
11	CHAIR GESTEN: Thanks. As long as
12	you're here, does anyone have any technical
13	questions or clarifications around the
14	measures that were presented? Since we have
15	a little bit of time, and want to talk about
16	these specifically.
17	Beth, was that a hand, or
18	MEMBER FELDPUSH: That was a hand,
19	it was a question, yes.
20	CHAIR GESTEN: Okay, yes.
21	MEMBER FELDPUSH: So on the
22	treatment the existing treatment measure,

1	that's measuring caries that are filled, or
2	not necessarily? It's
3	CHAIR GESTEN: It can be treatment
4	for anything though, right? It can be
5	treatment for anything.
6	MEMBER FELDPUSH: So the five that
7	we're looking at on the list here, I mean,
8	oral evaluations, sealants, sealants, and the
9	topical fluoride, look to me as more
10	preventive services, so do you call those
11	treatments too? But they're that's all
12	preventive, so there's not necessarily, in
13	this group of five measures now there's
14	utilization of services, but there's not
15	necessarily in this list of five something
16	a new measure, or a substitution measure, that
17	gets at treatment.
18	You are really just kind of
19	looking to solve a more general dilemma of the
20	existing measures not giving you much
21	information, so can we find other measures
22	that give more information, even if there's

1	nothing really specific about treatment on
2	this list. Got it. Thank you.
3	MEMBER LILLIE-BLANTON: We want to
4	improve the oral health of children in many
5	ways.
6	MEMBER FELDPUSH: Okay. Good goal
7	to have.
8	CHAIR GESTEN: Cindy?
9	MS. PELLEGRINI: Thanks. Showing
10	my ignorance here of dental practice, can you
11	tell us a little bit about why there are
12	separate measures for sealants for the two age
13	groups?
14	I mean, I see first molar and
15	second molar, but
16	MS. ARAVAMUDHAN: Good question.
17	So the preventive services measure, if you
18	take a look at the codes that are there, it's
19	about, you know, did they get a cleaning,
20	which there's no evidence to support it does
21	anything in children, and then it combines
22	cleaning with fluoride with sealants.

1	And it is not about right care for
2	the right person for the right time. It says
3	any sealant, you put it on, any one fluoride
4	one fluoride varnish to a child does
5	nothing.
6	It's about, like vaccinations, you
7	have a periodicity schedule that you've got to
8	maintain for the child to benefit from it. So
9	you have evidence for topical fluoride saying
10	it has to be at least two or four applications
11	within a year, so the measure is looking, did
12	they get those two applications in that year?
13	With sealants, it is like you've
14	got to seal the teeth as soon as they erupt.
15	So the six to nine is looking at your first
16	molars, first permanent molars, that's the age
17	span when they come out, and say you've got to
18	seal them.
19	Because if you waited until 11,
20	12, they're already diseased. And so the cost
21	to the system also increases if you don't
22	catch it early.

1	So 10 to 14 represents a second
2	set of permanent molars, and the 6 to 9
3	represents the first set of permanent molars.
4	And when we went through our
5	validation, we found a lot of instances when
6	we were catching sealants in pre-molars,
7	primary teeth, things like that, which aren't
8	really getting you to the QI goal.
9	MS. COHEN: This is Anne, I have a
10	question.
11	CHAIR GESTEN: Go ahead.
12	MS. COHEN: So I'm just curious,
13	again this is, you know, admitting my
14	ignorance as well to dental practice, so the
15	measure 2528, the topical fluoride, I'm
16	curious in terms of rate of cavities, is there
17	any influence on communities that fluoridate
18	their water versus not? And then how that
19	particular measure might kind of have impact
20	the topical fluoride measure might somehow
21	be impacted in terms of the number of cavities
22	in one community versus another?

1	MS. ARAVAMUDHAN: So water
2	fluoridation is a public health kind of
3	initiative. Especially this particular
4	measure, we often get asked: why didn't you
5	throw all Medicaid in high risk? You know,
6	why isn't it a population?
7	If we take that tact and say
8	everyone and use risk as a population
9	indicator, and throw everyone in a community
10	you don't know whether they're getting
11	other sources of fluoride, what's happening at
12	the individual level.
13	So this measure actually addresses
14	that by saying that you've got to look at the
15	individual child's risk for caries and then
16	use prevention as necessary.
17	The other thing we like to stress
18	is we're not making a policy statement here to
19	say, you should have a benefit for this or you
20	should not have a benefit for this. You're
21	simply asking the question: are people who
22	ought to get the service getting it?

-	rage 195
1	MS. COHEN: Thanks, that's
2	helpful.
3	CHAIR GESTEN: Marsha?
4	MEMBER LILLIE-BLANTON: I want
5	I don't want to overly influence the group,
6	but I do want to talk about one of these
7	measures that I find particularly attractive
8	because it aligns with our oral health
9	initiative, and also with the directive that
10	came to us from Congress, which is very
11	important to us.
12	Congress asked us to track and to
13	measure sealants in six to nine year olds, but
14	they asked us to only do it, if I'm not
15	mistaken, in CHIP. Is that correct?
16	So we have begun to try to look at
17	ways of doing that, but that measure becomes
18	attractive for that reason. In addition, we
19	announced an oral health initiative about four
20	years ago and set two goals, and one of the
21	goals was to improve use of preventive
22	services, and the other was particularly to

1	improve the use of sealants in children six to
2	nine, which was also linked to what Congress
3	asked of us, and would be broader than
4	children in CHIP.
5	So I think you know, I really
6	do encourage you all to review all of them,
7	but I want you to know that when I learned
8	that the sealants in six to nine year olds had
9	been NQF endorsed, it, I thought, helped us to
10	address one of the challenges we had, because
11	we had not set baseline data for our six to
12	nine year old sealant goal, because we
13	continue to have problems trying to decide how
14	to measure it, because there are just many
15	challenges.
16	Because the group of children six
17	to nine continues to shift every year, and we
18	were trying to understand how we tracked it,
19	and once NQF, or at least the DQA, was able to
20	find a measure of need, it became easier for
21	us to then look at, over time, if we were
22	tracking the measure, performance, and whether

1	or not we were moving in the direction we
2	needed to move in.
3	So I just wanted to give that
4	little bit of background.
5	CHAIR GESTEN: Marsha, clarifying
6	question are sealants included in the
7	current measure of preventive services?
8	MEMBER LILLIE-BLANTON: Yes, it
9	is.
10	CHAIR GESTEN: So you're capturing
11	it, but you're capturing it en masse with
12	other things.
13	MEMBER LILLIE-BLANTON: Yes, we
14	are.
15	CHAIR GESTEN: So my second
16	question is since you're actually collecting
17	1
	that measure itself, are you not able for some
18	
	that measure itself, are you not able for some
18	that measure itself, are you not able for some reason to generate this measure from the data
18 19	that measure itself, are you not able for some reason to generate this measure from the data that's collected currently?
18 19 20	that measure itself, are you not able for some reason to generate this measure from the data that's collected currently? MEMBER LILLIE-BLANTON: Only

	raye 190
1	CHAIR GESTEN: It's just a rate
2	MEMBER LILLIE-BLANTON: Yes, it's
3	not disaggregated.
4	CHAIR GESTEN: Correct, I got it.
5	MEMBER LILLIE-BLANTON: And
6	there's a lot of evidence base that sealants
7	really can make a difference in reducing
8	caries later on.
9	So while there are other
10	preventive services that we count in that any
11	preventive services, this is a key preventive
12	service, that our understanding is can really
13	make a difference in preventing reducing
14	caries.
15	CHAIR GESTEN: Thank you for
16	completely biasing me on this list.
17	(Laughter.)
18	CHAIR GESTEN: Other thoughts,
19	Cindy? Go ahead, Cindy.
20	MS. PELLEGRINI: Sorry, I am
21	looking again at the two measures here of 6 to
22	9 and 10 to 14, and wondering: does it make

1	sense, really, to break them up, or to
2	consider them almost as a pair that either you
3	take both, or you take neither?
4	Or is there a reason that I'm not
5	aware of that we would care less is a harsh
6	way of saying it, but place less weight on the
7	care for the 10 to 14 year olds?
8	MS. ARAVAMUDHAN: Can I give an
9	opinion, and this I will just qualify, saying
10	it's just my opinion, not the DQA's, I'm
11	thinking of.
12	But I think it's all about
13	provider behavior. I think if you can change
14	provider behavior to say, this is important.
15	You've got to watch for it and do it. We're
16	going to watch you the first time.
17	I think we can be assured that it
18	will happen the next time. It's in the
19	record, you know.
20	So that's the thing about the six
21	to nine, the early age group, to see whether
22	the provider behavior component is working.

1	CHAIR GESTEN: My opinion is also
2	that there's two schools of thought about
3	this. One is, you know, if you don't measure
4	it, it doesn't you've heard the mantra
5	about it, if it's not measured, it doesn't
6	happen.
7	But I also believe in what Krishna
8	said, which is that it's very challenging, I
9	think, for groups to put into effect
10	improvement that would just stop at age ten,
11	and it's hard to imagine clinicians saying,
12	oh, we're not being measured on ten, so who
13	cares?
14	Again, I think measurement and
15	improvement relies on the mechanics of how
16	improvement needs to be put in, as well as
17	professionalism.
18	Was that just another way of, I
19	think, framing what you just described? Beth.
20	MEMBER FELDPUSH: So just kind of
21	as a practical question about using this
22	measure. In the measure specifications, is

Γ

1	there either an exclusion or a code for child
2	already has sealants?
3	MS. ARAVAMUDHAN: Very good
4	question. So that was something that we
5	really struggled with. The measure has
6	specified limitations that it does not exclude
7	kids who already had sealants, or a tooth had
8	not erupted.
9	We feel that if everyone measures
10	the same way, that is still going to be
11	comparable.
12	Now the e-measures I showed you in
	_
12	Now the e-measures I showed you in
12 13	Now the e-measures I showed you in the morning, they do have it, because they
12 13 14	Now the e-measures I showed you in the morning, they do have it, because they have the capability of taking the richness of
12 13 14 15	Now the e-measures I showed you in the morning, they do have it, because they have the capability of taking the richness of the patient record to actually exclude kids.
12 13 14 15 16	Now the e-measures I showed you in the morning, they do have it, because they have the capability of taking the richness of the patient record to actually exclude kids. So while you will get a more
12 13 14 15 16 17	Now the e-measures I showed you in the morning, they do have it, because they have the capability of taking the richness of the patient record to actually exclude kids. So while you will get a more precise score with an e-measure based off of
12 13 14 15 16 17 18	Now the e-measures I showed you in the morning, they do have it, because they have the capability of taking the richness of the patient record to actually exclude kids. So while you will get a more precise score with an e-measure based off of patient record, that is simply not the reality
12 13 14 15 16 17 18 19	Now the e-measures I showed you in the morning, they do have it, because they have the capability of taking the richness of the patient record to actually exclude kids. So while you will get a more precise score with an e-measure based off of patient record, that is simply not the reality today. So to have a claims-based measure that
12 13 14 15 16 17 18 19 20	Now the e-measures I showed you in the morning, they do have it, because they have the capability of taking the richness of the patient record to actually exclude kids. So while you will get a more precise score with an e-measure based off of patient record, that is simply not the reality today. So to have a claims-based measure that is still comparable just requires reliable

1	MEMBER FELDPUSH: So in practice,
2	I am just thinking if you were to start
3	collecting this measure tomorrow, a state
4	that, say, has historically already done a
5	good job in providing this care to children
6	might score lower than a state who is ramping
7	up now and doing really well, because a state
8	where more children already have sealants are
9	going to maybe look like they have a lower
10	score.
11	MS. ARAVAMUDHAN: Your reporting
12	year is one year, right? And you're having
13	kid age-in and age-out of that one year
14	bracket. So you're not really looking at
15	prevalence of sealants all throughout the age
16	ranges. You're simply we're looking at the
17	one year period.
18	And the great thing about these
19	measures that are only based on administrative
20	data, CMS that has data historically, like in
21	the CARTS system or the MSIS system, can run
22	the measure retrospectively and get a trend

202-234-4433

1	line from like 2005, or whatever it is, and
2	have that basis to inform the decisions as
3	well.
4	The only thing with this measure
5	to be aware of is you're not going to target
6	100 percent as your benchmark.
7	You're going to have to see what
8	the measure score looks like across plans,
9	across states, and then pick your benchmark.
10	CHAIR GESTEN: Your question if
11	I may, before I get to you Marc, your question
12	raises a broader issue, which is when Terry
13	asked, you know, what's the purpose of this,
14	you notice that neither Karen nor Marsha said
15	the purpose of this is to be able to compare
16	New York to Delaware.
17	And I think you were specific in
18	not saying that. So in my mind, there's a
19	couple ways to think about this. Clearly
20	having measures that are comparable across
21	states has some value.
22	Having measures that states

1	themselves can use and look at for improvement
2	over time also has additional value as well.
3	And if in fact state-to-state comparison is
4	not at least a high level or a high priority
5	reason to have core measures in the Medicaid
6	program, then again, it's an open question
7	about its comparability from state whether
8	comparability from state-to-state matters in
9	picking measures or not.
10	I just throw it out there as just
11	a bit of an observation. Marc?
12	DR. LEIB: Well first, I highly
13	support the use of sealants in these age
14	populations, so you're not taking anything I
15	say as meaning that.
16	But I'm not sure that the measure
17	
10	as constructed is going to give us useful
18	as constructed is going to give us useful information either initially or ongoing.
18 19	
	information either initially or ongoing.
19	information either initially or ongoing. Just take a perfect world. A
19 20	information either initially or ongoing. Just take a perfect world. A dentist has you're looking at six to nine

1	child that he or she sees gets their sealant
2	as soon as that tooth erupts in that first
3	year, then for the next three years, they're
4	going to score zero on anyone who is seven, or
5	eight, or nine, because they got them all as
6	age six.
7	And so they're at best, they're
8	going to look to be, oh, 20 percent, the six
9	year olds, compared to that entire age range,
10	and they're going to stay at 20 percent, and
11	they're never going to look like they're
12	improving, whereas a dentist who didn't do
13	quite as good a job their first year, look at
14	almost 100 percent if they suddenly start
15	putting sealants on maybe there's extra pay
16	for that, or there's a bonus, or whatever it
17	is and they're going to look like they're
18	at 100 percent, and they're not going to be
19	able to tell the good dentists from the bad
20	dentists because the numbers don't measure the
21	same thing over the same time period.
22	In my mind, I'm not an expert at

202-234-4433

1	this by any means, if you're looking for
2	the measure should be the presence of a
3	sealant on a tooth in that age range, and it
4	wouldn't matter once they got it, it would
5	still be present the next year, and the next
6	year, and the next year, so that you'd always
7	be counting a child with a sealant over the
8	total population of that age range instead of
9	just the first year that they got it, and then
10	ignoring them the other three years.
11	MS. ARAVAMUDHAN: So we've had
12	numerous discussions about this. And again,
13	the thing is that there is limitation in the
14	claims database as to how much you can exclude
15	and how precise you can make this measure.
16	This is what it is. If you take a
17	reporting period, and one thing important to
18	remember, we're not measuring the dentist,
19	we're not measuring the provider, we're
20	measuring the plan, and we're measuring the
21	pair.
22	So you're looking at huge sample

1	sizes here and hundreds of thousands of
2	children that are included, and we have seen
3	tremendous performance gap even within the
4	four programs that we used for the NQF
5	validation testing.
6	So that tells us that, hey, the
7	existence of performance gaps and existence of
8	something that has the highest level of
9	evidence in dentistry ought to be measured.
10	So the problem about the six to
11	nine I can go on and on about it, but the
12	problem about the six to nine is a churn in
13	Medicaid. You are not going to you are
14	going to have to control, and Pennsylvania
15	does something like this, where their measure
16	goes that you only include the children who
17	are three years consecutive enrollment in
18	Medicaid program, and then you go on and
19	measure if they have a sealant.
20	Now if you put that limitation to
21	the denominator, so you'd need three years
22	continuing in enrollment, you are looking at

-	rage 200
1	ten percent of the population.
2	And then when you start thinking
3	about the ten percent of the population, you
4	are looking at, okay, do I need a valid
5	measure or do I need a generalizable measure?
6	DR. LEIB: I was not suggesting we
7	exclude people if they are not in for three
8	years.
9	MS. ARAVAMUDHAN: But that's the
10	only way you can say because you will not
11	get claims. Let's say they moved out of
12	Medicaid, you're not going to get claims.
13	DR. LEIB: If the goal is to
14	increase the number of sealants on Medicaid
15	children's teeth, appropriate to the
16	appropriate age range, taking a snapshot once
17	a year by plans, by dentists, I fully
18	understand, as to how many children in that
19	age range have a sealant on the tooth, whether
20	it was placed today, yesterday, or last year,
21	shouldn't matter.
22	The sealant is in place, and

1	that's our goal, is to have sealants on teeth.
2	MS. ARAVAMUDHAN: And you will not
3	
4	DR. LEIB: And I'm not sure this
5	measure measures sealants on teeth. It
6	measures sealants put on teeth this year, not
7	sealants on teeth in the entire
8	age-appropriate population.
9	CHAIR GESTEN: So I think you're
10	making an interesting point, and I think we
11	also need to probably get out on the table any
12	questions that people have about the measures,
13	because I think what we need to head to,
14	sooner rather than later, is sort of a head
15	count hand count, of measure by measure,
16	whether any of these sort of fit the criteria
17	that you have in your head that they should be
18	added to the list.
19	So healthy debate around some of
20	the limitations of the measure, some of the
21	challenges in the continuous enrollment, I
22	don't mean to shortchange that as an issue,

1	but my suggestion is that at this point if
2	there are questions about other measures that
3	people might have, that would help them be
4	able to make a decision about whether they
5	think these should be added, we should
6	probably prioritize that conversation.
7	Cindy, you have something in that
8	
9	MS. PELLEGRINI: It's a very quick
10	dental question
11	CHAIR GESTEN: Okay.
12	MS. PELLEGRINI: and I was just
13	curious, is part of the rationale here that,
14	if I am remembering my own kids' experience
15	correctly, that new molars are erupting every
16	year during that period, and so that's why the
17	kids have to keep going back?
18	Because you're never going to get,
19	I think, you're never going to have 100
20	percent of the new molars to put sealants on
21	at age six
22	MS. ARAVAMUDHAN: You're correct,

```
1
      we have --
 2
                  MS. PELLEGRINI: -- or seven, or
 3
      eight.
 4
                  MS. ARAVAMUDHAN:
                                     -- four molars,
 5
      and they all don't come up at the same time.
 6
                  So the measure is only looking at
 7
                  So technically the child can be
      least one.
 8
      counted multiple times during the multiple
 9
      years, too.
10
                  CHAIR GESTEN: Marc, did you have
11
      another question, or is your thing just still
12
      up? Don't confuse the Chair, he's very easily
13
      confused.
14
                  (Laughter.)
15
                  CHAIR GESTEN:
                                 And does anybody
16
      have any, I want -- does anybody have any
17
      questions, clarifications about the specific
18
      measures before we actually, I think, start to
19
      take them one at a time, which I think makes
20
      sense as an approach.
21
                  Okay, I guess Krishna, before you
22
      go, I just want to make sure that I -- it came
```

1	up this morning, I want to make sure I
2	understand: the fluoride intensity measure
3	captures the delivery of fluoride only by
4	dentists, not by primary care.
5	So I'm revisiting Susan's question
6	earlier, and I heard your comment that in, at
7	least in the testing sites that you had, that
8	the primary care delivery of fluoride
9	accounted for a very small percentage.
10	MS. ARAVAMUDHAN: Okay, it's three
11	percent.
12	CHAIR GESTEN: Generally. But I
12 13	CHAIR GESTEN: Generally. But I also heard Susan say, between sessions, that
	_
13	also heard Susan say, between sessions, that
13 14	also heard Susan say, between sessions, that in California, she thinks that that rate is
13 14 15	also heard Susan say, between sessions, that in California, she thinks that that rate is actually very different.
13 14 15 16	also heard Susan say, between sessions, that in California, she thinks that that rate is actually very different. But I just want to make sure I
13 14 15 16 17	also heard Susan say, between sessions, that in California, she thinks that that rate is actually very different. But I just want to make sure I understand, the measure as written captures
13 14 15 16 17 18	also heard Susan say, between sessions, that in California, she thinks that that rate is actually very different. But I just want to make sure I understand, the measure as written captures topical fluoride only by dentists?
13 14 15 16 17 18 19	also heard Susan say, between sessions, that in California, she thinks that that rate is actually very different. But I just want to make sure I understand, the measure as written captures topical fluoride only by dentists? MS. ARAVAMUDHAN: Correct. And I

1	oral health services.
2	But we had to pick to submit to
3	NQF, so what we submitted is the dental
4	services, because again, whom do you want the
5	accountability to be on? Which system do you
6	want the accountability to be on? Do you want
7	to start getting pediatricians to make sure
8	they have the child in every six months, so
9	they meet the two times a year for high risk
10	kids, you know, periodicity, or should this
11	accountability lie with the other financing
12	system?
13	CHAIR GESTEN: Thank you. Any
14	other questions?
15	So in terms of process, unless
16	somebody has a better idea, I thought that we
17	should start at the top and go down, and
18	again, I would say that in terms of voting,
19	you don't need to vote for any of them.
20	I guess what we're looking for is,
21	is there a measure in which at least 60
22	percent of us, which would be seven, including

1	two folks on the phone, assuming they're
2	hanging in there, say yes, this is a measure
3	that I think we should prioritize for
4	inclusion in the set.
5	Is that Sarah and Beth, do you
6	have any different idea of how to proceed?
7	Should it be six until Susan comes
8	back? Yes, because it's based on who's here,
9	right? Sandra.
10	MEMBER WHITE: Yes, now, would
11	that be prioritization for inclusion into the
12	set with modifications, or prioritization for
13	inclusion as written in the current
14	CHAIR GESTEN: As written. There
15	will be a prioritization among measures sort
16	of at the end, but for right now, it would be
17	within this set, whether any of these measures
18	and again, you don't have to just vote for
19	one, but are there measures that for you
20	suggest that it should be added to the set,
21	based on what you know about it, as it's
22	written currently?

1	Okay. So why don't we start with
2	2511, Utilization of Dental Services. Just by
3	a show of hands, and I'll get to folks on the
4	phone, how many folks would vote for this to
5	be included as a measure to be added to the
6	CHIPRA Core Set?
7	2511, the one on the top, the
8	measure number. And I'm seeing no hands here.
9	Anne or Alvia?
10	MS. COHEN: I am not raising my
11	hand, this is Anne.
12	CHAIR GESTEN: Okay, not raising
13	your hand.
14	Okay. I'll tell you what, what
15	I'll do is I'll just turn to you guys, and if
16	you're raising your hand, just let us know
17	that you're in favor of it, and that'd be
18	great.
19	For 2517, Oral Evaluation? Show
20	of hands?
21	On the phone?
22	MEMBER SIDDIQI: Agree.

Γ

1 CHAIR GESTEN: I am sorry, on the 2 phone was yes? 3 MEMBER SIDDIQI: Sorry, Alvia 4 speaking --5 CHAIR GESTEN: Okay. 6 MEMBER SIDDIQI: And I also vote 7 in favor. 8 CHAIR GESTEN: For 2508, Okay. 9 Sealants in Age 6 to 9 Years Old? Show of 10 hands? On the phone? Was that yes for 11 12 both of you? 13 MS. COHEN: Yes. 14 MEMBER SIDDIQI: Yes. 15 CHAIR GESTEN: Thank you. 16 MS. LASH: That's nine total. 17 CHAIR GESTEN: For Measure 2509, 18 Sealants in 10 to 14 Year Olds. Show of 19 hands? And Anne or Alvia? 20 MS. COHEN: Yes. 21 MEMBER SIDDIQI: Yes. 22 CHAIR GESTEN: That was two yeses.

1	MS. LASH: Also nine.
2	CHAIR GESTEN: Also nine. And
3	then, was that the last one? No, there's one
4	more after that.
5	Topical Fluoride Intensity,
6	Measure 2528. Show of hands? Anne or Alvia?
7	MS. COHEN: Yes. This is Anne.
8	MEMBER SIDDIQI: Yes.
9	MS. LASH: That's just two.
10	CHAIR GESTEN: Two. Is there one
11	more on that list, or is that it?
12	MS. COHEN: The Annual Dental
13	Visit?
14	CHAIR GESTEN: Annual Dental
15	Visit. This is the NCQA measure? This is an
16	annual this is just a visit of any kind,
17	right? Having one or more dental visits with
18	a dental practitioner during the measurement
19	year, existing HEDIS measure, correct? Yes.
20	Show of hands for Annual Dental
21	Visit? One? Anne or Alvia?
22	Okay. Sounds like one.

1	MS. LASH: That's one total.
2	CHAIR GESTEN: Okay. So we had
3	two that made this two sealants measures,
4	is that right, passed the test, and we'll go
5	back and potentially prioritize those with
6	other measures as we go through the other
7	areas, the other gap areas. So great.
8	MEMBER WHITE: I wonder if we can
9	have any comments on why the last measure
10	failed.
11	CHAIR GESTEN: Anybody want to
12	comment on why they didn't vote for it?
13	MEMBER FELDPUSH: It just didn't
14	seem very specific to me, and from the
15	presentation earlier in looking at the three
16	measures that are currently available, I got
17	a sense that there was a desire for more
18	specificity, which is why I liked the sealant
19	measures and not just the general annual visit
20	measure.
21	MEMBER ADIRIM: An annual visit
22	doesn't necessarily equal what we want for

1	outcomes, whereas the sealants do that.
2	MS. PELLEGRINI: I thought in
3	Krishna's presentation that she said there was
4	also a measure that had been developed that
5	was outcome-related on caries, the presence of
6	caries, and I just was curious why that didn't
7	end up among our choices. Maybe it hasn't
8	been endorsed yet, but I thought we had a list
9	that had.
10	MS. ARAVAMUDHAN: Measures that
11	are possible, feasible, for Medicaid programs,
12	outcome measures, are not there yet. We are
13	looking at proxy measures that we hope to
14	submit this year to NQF. We have e-measures.
15	CHAIR GESTEN: And then, I mean
16	I'd also point out in the slide set, and you
17	saw it briefly, that there are three measures
18	that are also in the pipeline from the Centers
19	of Excellence as well.
20	So again, there may be a
21	conversation next, you know, in the next
22	cycle, in which the broader scope of measures,

1	end up being more measures available to be
2	able to look at, including those as well as
3	the Centers of Excellence measures if they've
4	gone through the process and are ready for
5	prime time, or believed to be important, even
6	if they're not ready for prime time.
7	Okay, I think we're ready to move
8	onto care coordination.
9	And there was a slide, I'm not
10	sure what the number is, maybe an overall
11	slide, maybe we should do that first.
12	Yes, Helen?
12 13	Yes, Helen? DR. BURSTIN: Just a quick point
13	DR. BURSTIN: Just a quick point
13 14	DR. BURSTIN: Just a quick point of clarification on these measures, these are
13 14 15	DR. BURSTIN: Just a quick point of clarification on these measures, these are all measures that come out of the National
13 14 15 16	DR. BURSTIN: Just a quick point of clarification on these measures, these are all measures that come out of the National Survey of Children's Health, which is done by
13 14 15 16 17	DR. BURSTIN: Just a quick point of clarification on these measures, these are all measures that come out of the National Survey of Children's Health, which is done by HRSA every four years, is my understanding,
13 14 15 16 17 18	DR. BURSTIN: Just a quick point of clarification on these measures, these are all measures that come out of the National Survey of Children's Health, which is done by HRSA every four years, is my understanding, and Terry may be able to help there if I'm
13 14 15 16 17 18 19	DR. BURSTIN: Just a quick point of clarification on these measures, these are all measures that come out of the National Survey of Children's Health, which is done by HRSA every four years, is my understanding, and Terry may be able to help there if I'm getting that wrong from a prior life.
13 14 15 16 17 18 19 20	DR. BURSTIN: Just a quick point of clarification on these measures, these are all measures that come out of the National Survey of Children's Health, which is done by HRSA every four years, is my understanding, and Terry may be able to help there if I'm getting that wrong from a prior life. So they've not yet been adapted,

1	that more often, it's part of they also
2	have the National Survey of Children with
3	Special Health Care Needs.
4	So it might be a conversation for
5	CMS to have with HRSA, HRSA's office, to see
6	if there's an opportunity there to think about
7	fielding it potentially more often, but
8	otherwise it's difficult to see how would they
9	be brought be useful to you, since the
10	periodicity is so infrequent.
11	CHAIR GESTEN: And you're talking
12	about the measures which we haven't put up on
13	the slide set yet, but these were suggested,
14	these are the four these.
15	DR. BURSTIN: These, right. So
16	they popped up and they disappeared. These,
17	yes. So these are all from that national
18	survey.
19	CHAIR GESTEN: But these, they're
20	from the national survey, they've been NQF
21	endorsed as measures.
22	DR. BURSTIN: As measures of the

1	state level, right. But again, I just want to
2	be sensitive to the fact that there's not a
3	data vehicle for CMS to do them short of
4	thinking about having a conversation with HRSA
5	about whether this could be fielded more often
6	or done in collaboration, but these are
7	specific items from within the survey that are
8	reliable and valid as indicators of quality.
9	These are some great, great
10	measures.
11	MEMBER ADIRIM: Yes, I think
12	that's a CDC survey that the get their data
13	from, right? For Children with Special Health
14	Care Needs? Yes.
15	CHAIR GESTEN: So why don't we
16	I guess before we switch to the more detailed
17	measure description, I didn't have the same
18	kind of disconnect that other folks had about
19	costs and readmissions on the perceived as
20	safe as care coordination.
21	Sarah, you gave me a spiel. I
22	wasn't completely buying it, but can you give

1	everybody else the spiel? Maybe they'll buy
2	it.
3	MS. LASH: It's a stretch.
4	CHAIR GESTEN: Yes, go ahead.
5	MS. LASH: This part of this
6	gap area is characterized as connection
7	between the health system and the broader set
8	of services that children need to have
9	wellness. So, a healthy community, a safe
10	community, a safe school.
11	719 is actually has care
12	coordination in it, that one might not be such
13	of a stretch. Also, these transition from the
14	pediatric services system to the adult health
15	services system, might be a little more
16	squarely in the care coordination space.
17	Again, we turned over a lot of
18	rocks to try to find potential measures to
19	offer you. If they don't fit, they don't fit.
20	There's really no need to force it. But that
21	was the rationale.
22	CHAIR GESTEN: And I don't know if

1	you or somebody can comment, for the first and
2	the last one, the ones that deal more directly
3	with care coordination of individuals versus
4	coordination between health care and other
5	services. Can you comment on whether the
6	concepts that are in those are or are not
7	captured within the CAHPS, the current
8	existing CAHPS survey, whether it's the CAHPS
9	survey for chronic care needs, or general
10	CAHPS in terms of care coordination.
11	Because my understanding, without
12	having all the questions in front of me, is
13	that there are in fact questions that relate
14	to issues related to care coordination.
15	They're from a survey, from an existing
16	survey, that is part of the measure, the Core
17	Measure Set.
18	So I need a little bit of help in
19	understanding I understand it's a different
20	survey, maybe a different purpose, but it
21	would be helpful to understand how it may
22	differ from the existing CAHPS survey, if

	rage 223
1	anybody is able to do that.
2	The current CAHPS survey that is
3	part of the CHIPRA Core Measure Set.
4	MEMBER LLANOS: Yes, so we've got
5	two well, so we've got the Child CAHPS
6	Survey Health Plan, and then supplemental
7	items for children with chronic conditions.
8	CHAIR GESTEN: Well I'm pretty
9	sure there are questions in there related to
10	care coordination. I guess I'm wondering, in
11	what way might they differ, or what might be
12	the added or differential value of using a
13	completely different survey to ask for the
14	same concepts?
15	DR. BURSTIN: I pulled up Child
16	Medicaid, and there is a question, for
17	example, in the last six months, did anyone
18	from your child's health plan, doctor's
19	office, or clinic help coordinate your child's
20	care? Among these different providers, so it
21	may be quite simple, yes.
22	CHAIR GESTEN: Why don't we go to

1	the next slide, I think, talks about this
2	is what we have, what's on the shelf, the next
3	slide talks about what's in development, is
4	that right? If I'm not mistaken.
5	MEMBER ADIRIM: So does that mean,
6	is the ADAPT going through endorsement, or it
7	says measure ready, what does measure ready
8	mean?
9	DR. BURSTIN: It's not been
10	submitted yet.
11	MEMBER ADIRIM: Oh, okay.
12	MEMBER LLANOS: I should mention,
13	so there's no requirement as part of the grant
14	program for any of the measures to be
15	developed. It was really on to the Center of
16	Excellence whether or not they budgeted for an
17	endorsement.
18	MS. COHEN: Can you can
19	somebody in there talk about the children with
20	disabilities algorithm? Anybody familiar with
21	that?
22	CHAIR GESTEN: Children with

1	disabilities algorithm? I am not familiar
2	not done? I guess nobody can comment about
3	nobody is here, Anne, that can comment on what
4	they are, unless Marsha, do you have any
5	insight?
6	MEMBER LILLIE-BLANTON: I just
7	wanted to explain, or at least mention, that
8	oh, yeah, I'm sorry.
9	I just wanted to mention that we
10	are setting aside some dollars to support the
11	Centers of Excellence in going through the
12	measure endorsement process.
13	So while we can't say for sure
14	that it will ultimately be endorsed, or that
15	they'll finish the process, that we are trying
16	to continue to support them.
17	And that process is still shaping
18	up.
19	MEMBER LACEY: So you're setting
20	aside some dollars for the Center of
21	Excellence to work on things, but what's your
22	timeline for winding down for the Center of

1	Excellence?
2	MEMBER LLANOS: It's supposed to
3	end in February 2015, although a Center of
4	Excellence could ask for a no-cost extension,
5	so it really would vary depending
6	MEMBER LACEY: Oh, a no-cost
7	extension, got you.
8	MEMBER ADIRIM: So can we consider
9	some of these, if we
10	CHAIR GESTEN: For immediate
11	for adoption right now?
12	MEMBER ADIRIM: Well, I guess not,
13	because they're not NQF endorsed, right?
14	MS. LASH: Aside from the measure
15	designated with a check mark, which
16	unfortunately, we don't have more details to
17	offer you about, the rest of the measures are
18	not finished being tested.
19	MEMBER ADIRIM: Right, well I was
20	going to you know, at some point I would
21	advocate for this ADAPT measure, I mean that's
22	big in pediatrics transition you know, for

1	kids with special needs transitioning from
2	pediatric care to adult care, it's pretty
3	important, that's all.
4	CHAIR GESTEN: I think the
5	challenge is I don't think we have any
6	description of the measure, measure
7	specification, it hasn't gone through the
8	process.
9	So I think, right, and again, we
10	may be in a very different position in 2015
11	relative to these measures, including that
12	one, since that one actually may be further
13	developed.
14	So I think, as I said earlier,
15	there's nothing wrong with footnoting it as an
16	issue that's very important. It may, even if
17	it's not a it won't be part of something
18	that can be recommended right now for
19	addition, I think it sets us up for an early
20	conversation next year around high priority
21	areas.
22	I mean, I know that same of these

1	other ones I know that the one kept on has
2	the Center of Excellence somewhat involved in
3	it, I think it's very much in a developmental
4	phase in terms of the medication
5	reconciliation, really important area. But
6	not ready close to being able to be
7	recommended as a specific measure.
8	DR. BURSTIN: I'll just point out,
9	I did get an email from the Centers of
10	Excellence folks that they would like to
11	submit ADAPT to us, when we can, they're in
12	their final testing phases.
13	MEMBER LACEY: But you do have, we
14	do have 1340 on the coordination of care,
15	children with special needs who receive
16	services needed for transition to care, but
17	it's not the ADAPT, I know it's not that
18	particular yes.
19	CHAIR GESTEN: So maybe what we
20	should do is go to now the more detailed
21	Nadine, if we could go to the more detailed
22	version of the measure so that folks can see

1	a little bit more about numerators and
2	denominators and exclusions and so on, and get
3	a sense of these.
4	So I would invite, if folks have
5	any questions about what's in these surveys
6	what's in these measures or these surveys,
7	that we can answer before we kind of go down
8	the list and vote on them, now would be now
9	would be the time to do that.
10	I think I asked my question about
11	the degree to which 0719 or even 1340 I
12	guess I'll ask it, I asked it about 0719, but
13	for 1340, for the children with chronic needs
14	survey, CAHPS survey, is there I'm
15	wondering, I don't know off the top of my
16	head, whether there are questions that are
17	asked at all about transition from child to
18	adult.
19	Again, this would I think the
20	challenge would be it applies to a broader age
21	group, the survey itself, so there would only
22	be a subpopulation who might qualify in terms

1	of a transition process. But I don't recall
2	off the top of my head whether there's any
3	questions in that CAHPS survey that
4	specifically talks about transition from child
5	health providers to adult providers.
6	MEMBER LACEY: And you said it's
7	Q4, they only do it every four years.
8	DR. BURSTIN: Yes, it's only
9	fielded every four years, which I think is the
10	biggest issue, really, is it's just not
11	feasible to collect Christine Bechtel, who
12	is the lead for this survey, has recently just
13	moved to Hopkins, so it might be a good
14	conversation, certainly if you haven't
15	already, to have with Christine, and see if
16	there's an opportunity to adapt it for your
17	use, because there are some wonderful
18	questions in those surveys that we've seen.
19	MS. COHEN: This is Anne. This is
20	one of the areas that I voted for, the care
21	coordination area, and I think one of the
22	challenges that we found in the Duals group is

1	that one simple question doesn't really get to
2	the answer.
3	So for instance, 1340's
4	specification talks about children 12 to 17
5	who are asked by their provider to have a
6	discussion about transitional care, but yet my
7	question would be, is there actually follow-up
8	whether that individual actually followed
9	up on the transitional care, or got assistance
10	in doing so, other than having a discussion.
11	So I think, Sam I mean, Sarah,
12	it might be helpful to talk about some of the
13	challenges with the care coordination in
14	general that we found out with the Duals
15	group.
16	CHAIR GESTEN: Anne, we're having
17	a little bit of trouble hearing you, I don't
18	know if you can get closer to the mic or turn
19	up the volume.
20	Let me make sure I heard, I
21	think, most of your question, but let me make
22	sure I have it.

1	I heard you saying that there are
2	challenges and limitations to asking one or
3	two questions about a broad concept, and that
4	further, beyond using survey information,
5	there's also the issue of whether, not only
6	did people perceive, perhaps, that their needs
7	were met, but whether in fact follow-up care
8	actually happened.
9	Was that the essence of what you
10	described, or did I miss it?
11	Anne? May have lost her. Beth,
12	did you have a question?
13	MS. COHEN: Are you there, hello?
14	CHAIR GESTEN: Now we can hear
15	you.
16	MS. COHEN: Hello? Okay, sorry,
17	my phone is having challenges. That's
18	correct, that was the gist of what I was my
19	comment. I specifically had a kind of a
20	question about 1340, as an example, where it
21	looks like this area talks about the provider
22	asking whether the individual thought about

1	transitional care and insurance coverage, but
2	the idea is, was it actually followed up upon?
3	What assistance did they get within that
4	transition?
5	And then I suggested that perhaps
6	an area for discussion, I know the Duals group
7	has talked a lot of about care coordination
8	questions, and we've struggled with how usable
9	the questions are and how meaningful they are.
10	And I thought maybe that might be
11	a good area to draw into the discussion, if
12	Sarah has any information about that, I don't
13	know if that would be helpful at all.
14	CHAIR GESTEN: I think it would
15	be. Do you have specific measures in mind
16	from that, from the Dual group, that would
17	relate to children, or Sarah is shaking her
18	
18 19	 MS. COHEN: No, yes. I think it
	 MS. COHEN: No, yes. I think it was more likely a struggle identifying
19	

1	MS. LASH: Yes, I think it's a
2	similar conversation. There's a strong desire
3	for strong measures of coordination, and we've
4	hit this same wall before in that other work
5	group.
6	CHAIR GESTEN: Yes, this wall is
7	very familiar.
8	MS. COHEN: So, I think the reason
9	why I'm bringing that up is that even if the
10	CAHPS questionnaire has maybe one question, I
11	think it might be important to highlight this
12	area, even if sort of we don't have perfect
13	measures, knowing, across the MAP, we are
14	facing that same struggle.
15	CHAIR GESTEN: Thank you. Beth?
16	MEMBER FELDPUSH: So my question
17	or comment is actually more of a general one,
18	than I had my sign up a little earlier, and
19	probably should have just jumped in.
20	But my sentiments really echo
21	yours, Foster, in thinking that there's a
22	pretty rich pipeline here. And we don't know

1	what's going to happen to those measures, but
2	I'm a little bit hesitant, personally, to vote
3	on any of the four that are up on the
4	spreadsheet today, just because this is an
5	incredibly important area, I absolutely think
6	it's a high, high, high priority, and hope
7	that this type of activity is one that the MAP
8	will do on a yearly basis because new measures
9	come on line. But I sort of worry about being
10	faced with the dilemma of a year from now
11	saying, oops, sorry, we think there's
12	something better now than we voted on last
13	year. One, because it's kind of hard to pull
14	measures out of the set, and two, you really
15	don't want to do that, because you hope that
16	you'll collect longitudinal data once you get
17	going on something.
18	So again, sorry, just a general
19	comment now, but an incredibly important area,
20	but I'm just a little hesitant to sort of pull
21	the trigger on voting on any of these today.
22	CHAIR GESTEN: Great, thanks. Any

1	other comments before we start voting?
2	Okay. Well, why don't we take it
3	from the top. First measure is 0719, Children
4	Who Receive Effective Care Coordination of
5	Health Care Services When Needed.
6	Again, this is a survey, a survey
7	all of these measures are from a survey.
8	Can I have a show of hands of
9	folks who believe this should be prioritized,
10	added to the measure set?
11	One. Anyone on the phone? Okay.
12	0720, Children Who Live In
13	Communities Perceived As Safe. Can I have a
14	show of hands in the room? On the phone?
15	0721, Children Who Attend Schools
16	Perceived As Safe. Show of hands in the room?
17	On the phone?
18	And I apologize, folks on the
19	phone, no one raised their hand for 0720 or
20	0721, and we had one, I think, for 0719.
21	For 1340, Children With Special
22	Health Care Needs Receive Services for

1	Transition to Adult Health Care. Show of
2	hands in the room? One. On the phone?
3	MS. COHEN: Anne says yes.
4	CHAIR GESTEN: Two. Great. Okay.
5	Well, none of these measures passed our metric
6	for passing, but the issue absolutely is
7	coming back, as a number of folks mentioned,
8	it's a really important area.
9	So we have I think two more areas
10	to go through, maybe three, depending on
11	whether you're a lump or a splitter, or
12	whether we can put cost together with
13	inpatient, which I may suggest that we do.
14	Moving onto an area that was
15	prioritized, you heard prioritized by the
16	states, and we've had some conversation about
17	this, behavioral health measures, so I don't
18	know, Beth or Sarah, do you want to go through
19	what it is that we have relative to the
20	behavioral health measures?
21	MS. CAREY: Sure, I can give you
22	the overview here.

1	So we have five measures listed
2	here on this slide. They're a mix of no,
3	I'm sorry, these are all process measures, but
4	there's a mix of data sources and measurement
5	levels, which we'll see when we get to the
6	spreadsheet.
7	1365 and 2337 are currently going
8	through are currently going through
9	evaluation for endorsement, so if they are
10	selected, they would need to be recommended
11	with conditional support.
12	We categorized them, and again,
12 13	We categorized them, and again, you can do this in whatever way is useful, but
13	you can do this in whatever way is useful, but
13 14	you can do this in whatever way is useful, but we categorized them into buckets of screening
13 14 15	you can do this in whatever way is useful, but we categorized them into buckets of screening and risk assessment. We have preventive care
13 14 15 16	you can do this in whatever way is useful, but we categorized them into buckets of screening and risk assessment. We have preventive care and screening for clinical depression, child
13 14 15 16 17	you can do this in whatever way is useful, but we categorized them into buckets of screening and risk assessment. We have preventive care and screening for clinical depression, child and adolescent major depressive disorder,
13 14 15 16 17 18	you can do this in whatever way is useful, but we categorized them into buckets of screening and risk assessment. We have preventive care and screening for clinical depression, child and adolescent major depressive disorder, child and adolescent major depressive borders
13 14 15 16 17 18 19	you can do this in whatever way is useful, but we categorized them into buckets of screening and risk assessment. We have preventive care and screening for clinical depression, child and adolescent major depressive disorder, child and adolescent major depressive borders suicide risk assessment.
13 14 15 16 17 18 19 20	you can do this in whatever way is useful, but we categorized them into buckets of screening and risk assessment. We have preventive care and screening for clinical depression, child and adolescent major depressive disorder, child and adolescent major depressive borders suicide risk assessment. We have, 0004 is on initiation and

1	that currently is undergoing review is 2337,
2	which is an antipsychotic use in children
3	under five, and that's actually going through
4	our safety committee.
5	MEMBER ADIRIM: 0004 is substance
6	use treatment, but here it says it's something
7	okay, I got it. Thought it was ADD.
8	MS. CAREY: So Nadine, do you want
9	to show us, quickly, the measures in the
10	pipeline. It should be the next slide.
11	Right, so this was an area where
12	there were quite a few measures coming up
13	through the pipeline from the COEs. So CAHPS
14	of course is ready, there is a bundle of
15	measures on antipsychotic use which has been
16	finished in the development phase but has not
17	been submitted for endorsement here at NQF.
18	And there's a, you know, a range
19	of other measures, Denise Dougherty at AHRQ
20	tried to put them into the buckets as we
21	talked about them during our web meeting.
22	So looking at access to outpatient

1	or ambulatory mental health care, and then
2	also looking at some measures of ER use for
3	mental and behavioral health.
4	So we can flag these to come back
5	and revisit during our spring meeting.
6	Do we want to go to the
7	spreadsheet?
8	CHAIR GESTEN: Yes. I'm sorry,
9	let's go to the spreadsheet. I was mesmerized
10	by the number of measures.
11	So we have one two three four
12	five. What's that? Now we can see it,
13	finally.
14	So they range from, as was
15	mentioned, measures on treatment for alcohol
16	and drug dependence, clinical depression
17	measures, measures around assessment of
18	suicidality and suicide risk, and then the
19	essentially utilization measure looking at
20	percentage of children under five who are
21	dispensed antipsychotics. Did I miss any?
22	MS. COHEN: This is Anne, I have a

1	clarifying question. You mentioned in the
2	measurement development area, if you can go
3	back to that, because I missed it, there was
4	another antipsychotic measure that's being
5	developed, is that correct?
6	CHAIR GESTEN: There was actually
7	a set of measures, that was partly why I was
8	mesmerized.
9	MS. COHEN: Sorry, I missed it.
10	CHAIR GESTEN: No, that's fine.
11	There are seven measures, some of which have
12	been NCQA approved, and I believe that they
13	relate to a number of different issues, you
14	may have it in front of you, related to
15	atypical antipsychotic use, polypharmacy, were
16	there metabolic screening measures related to
17	that?
18	MS. CAREY: I actually don't have
19	the topics, but three of them are, of the
20	seven.
21	MEMBER LLANOS: This is Karen,
22	I'll add, we've actually taken one of the

1	antipsychotic use measures and we're in the
2	process of e-specifying it, along with our
3	partners at ONC, and that one should be ready
4	soon.
5	Yes, paper and an e-version of one
6	of the antipsychotic measures.
7	CHAIR GESTEN: Anne, did that
8	answer your question?
9	MS. COHEN: Good, I was just sort
10	of thinking about the earlier conversation
11	about the need for antipsychotic measures as
12	well as a suicide measure, and the desire to
13	just kind of link them, electronically, and so
14	I'm just kind of wondering if the existing
15	measure has e-availability as well as the one
16	that's in development, or?
17	I think it's the same challenge we
18	just had with the care coordination questions,
19	that it looks like there's so many in
20	development.
21	CHAIR GESTEN: Right, and
22	according to Karen, at least one of the

1	antipsychotic use measures is currently being
2	developed for e-specifications, correct?
3	MS. CAREY: Yes, we have been
4	working on it for over a year, so it should be
5	relatively soon.
6	It's different from the PQA one,
7	which I think is the one that right, so our
8	NCQA team is e-specifying one that's a little
9	bit different, I think we've tried to compare
10	the two, and I think the PQA one which is on
11	the previous slide that's been endorsed is
12	more of a never event, if I am remembering
13	correctly, and this one is not. This one, I
14	think, also includes a follow-up component, if
15	I'm not mistaken.
16	CHAIR GESTEN: Are we ready to go
17	back
18	MS. COHEN: Okay.
19	CHAIR GESTEN: Should we go back
20	to the specifications of the measures?
21	Let me just invite, if folks have
22	questions about the measures themselves, this

1	is the time to ask. Susan?
2	MEMBER LACEY: So on the status,
3	this is on the spreadsheet, so when you look
4	at the status, can someone give me a little
5	bit more information about what it means?
6	Obviously, endorsed means endorsed, but
7	steering committee review/recommended versus
8	recommended for endorsement by standing
9	committee? So is sounds like a continuum
10	that happens, or what's
11	DR. BURSTIN: Those are pretty
12	much the same thing. Both of those measures
13	have gone through our committees, recommended,
14	the last one in fact already going out for our
15	final approval by our Consensus Standards
16	Approval Committee, so that one's quite far
17	along.
18	MEMBER LACEY: So both that, and
19	
20	DR. BURSTIN: Yes, the one above
21	it as well, yes.
22	CHAIR GESTEN: So I have a couple

1	questions, I guess, taking my Chair hat off.
2	I'm wondering if anyone cares to
3	comment on I know that there's been a lot
4	of attention to very young children getting
5	antipsychotics, but I also know that while
6	perhaps any percentage is of concern, the
7	percentages are so low that I wonder whether
8	it's truly a measure that's useful relative to
9	quality improvement.
10	So I just wonder if anybody has a
11	view of that.
11 12	view of that. And then my second question is,
12	And then my second question is,
12 13	And then my second question is, the measures on major depression clearly
12 13 14	And then my second question is, the measures on major depression clearly major depression is a highly prevalent cause
12 13 14 15	And then my second question is, the measures on major depression clearly major depression is a highly prevalent cause of mental illness in adults. I guess I'm
12 13 14 15 16	And then my second question is, the measures on major depression clearly major depression is a highly prevalent cause of mental illness in adults. I guess I'm wondering whether, of all the various mental
12 13 14 15 16 17	And then my second question is, the measures on major depression clearly major depression is a highly prevalent cause of mental illness in adults. I guess I'm wondering whether, of all the various mental health conditions, whether major depressive
12 13 14 15 16 17 18	And then my second question is, the measures on major depression clearly major depression is a highly prevalent cause of mental illness in adults. I guess I'm wondering whether, of all the various mental health conditions, whether major depressive disorder is in fact the most common in
12 13 14 15 16 17 18 19	And then my second question is, the measures on major depression clearly major depression is a highly prevalent cause of mental illness in adults. I guess I'm wondering whether, of all the various mental health conditions, whether major depressive disorder is in fact the most common in adolescents, or whether it's others, or a mix,
12 13 14 15 16 17 18 19 20	And then my second question is, the measures on major depression clearly major depression is a highly prevalent cause of mental illness in adults. I guess I'm wondering whether, of all the various mental health conditions, whether major depressive disorder is in fact the most common in adolescents, or whether it's others, or a mix, that's most common.

	1496 240
1	right mental health condition for adolescents?
2	So I welcome if anyone has a
	SO I WEICOME II anyone has a
3	comment or thought about that.
4	MEMBER ADIRIM: So what is the
5	most common mental health condition in
6	adolescents?
7	CHAIR GESTEN: Okay, that sounds
8	clearer than what I said yes. That works for
9	me.
10	MEMBER ADIRIM: No, I'm trying to
11	understand what you're asking. Well no, I
12	would imagine it would be ADHD, depression,
13	and anxiety. I mean I could look it up, but
14	
15	CHAIR GESTEN: Okay. So
16	depression is in the top you believe it's
17	in the top two.
18	MEMBER ADIRIM: I think so. I can
19	look it up, though. It's tough to consider
20	what's the most impactful, what drives costs,
21	what, you know.
22	CHAIR GESTEN: Cindy, did you have

1	a
2	MS. PELLEGRINI: Yes, just as we
3	were looking at the list of measures under
4	development, and while I find some of these
5	measures attractive, and I think they're
6	certainly on very important issues, I think
7	I'm finding myself kind of in the place where
8	Beth was on the last one, where I am really
9	hesitant to choose from among these when
10	there's so much more coming.
11	And you know, we heard from Dr.
12	Kelley about the lag time and the ramp-up time
13	that's needed. If we put these in, are we
14	going to with one of these in, are we just
15	going to want to take them out in six months
16	or a year when we go through this process in
17	a more in depth way in 2015?
18	DR. BURSTIN: Comment on the PQA
19	one, because I knew that would come up.
20	So I did pull up the Pharmacy
21	Quality Alliance one that was raised. So that
22	is completely generated through prescription

1	claim data, so that might be one for
2	consideration.
3	And to Karen's point, it does look
4	at any use of antipsychotics in children under
5	five, although the developer presented pretty
6	scary data about how high that how rapidly
7	rising the use of antipsychotics in that age
8	group were, where there are no approved FDA
9	indications for those drugs.
10	So just to put it on there, at
11	least in terms of the burden question, I just
12	wanted to at least put that on the table.
13	MEMBER ADIRIM: I accessed
14	something, National Adolescent Health
15	Information Center, the top one in five
16	adolescents experience significant symptoms of
17	emotional distress, one in ten emotionally
18	impaired.
19	Most common are depression,
20	anxiety disorders, and ADHD, in substance use.
21	CHAIR GESTEN: Thanks.
22	MS. COHEN: This is Anne, I

1	actually was looking at your question about
2	the under age five children with
3	antipsychotics.
4	There's actually a number of
5	reports that have been done by Mathematica and
6	Rutgers, again, just, somebody else commented
7	about the increase in prescription
8	antipsychotics.
9	I am kind of wondering, I know
10	that another issue has been the increased
11	diagnosis of schizophrenia among children, I
12	think under age ten, and I'm interested in
13	whether that's another area that we might want
14	to consider tracking, particularly, obviously,
15	with these antipsychotics.
16	So it's just, it's not on the
17	list, I don't even know if there's a measure
18	area, but I know it's been a growing area.
19	CHAIR GESTEN: This is Foster, I
20	have seen similar, related to increased
21	diagnosis of bipolar, but I am not aware of
22	measures related to that.

1	Again, taking the Chair hat off
2	for a second and talking about measures that
3	are not on here, I am much more familiar, for
4	a variety of reasons, with the measures that
5	have just gone through NCQA recognition
6	related to antipsychotic use, and if I had to
7	pick measures not currently on the list for
8	picking, I'd certainly be much more interested
9	in those measures which I think get at many of
10	the issues, many of the important issues
11	related to inappropriate antipsychotic use in
12	kids and safety issues.
13	And it sweeps in a broader
14	percentage of kids as well, in terms of
15	measurement. So we're in this period where
16	measures have not yet gone, we don't even know
17	if they will be submitted to NQF, my guess is
18	they will, so for me it's a little bit of
19	awkward timing, because I know that there's
20	some things around the bend that aren't on
21	this list that I think I'd probably prioritize
22	over many, if not all, of these.

1	MEMBER LLANOS: Just to so I
2	just pulled up the in sync one related to the
3	multi it's multiple current antipsychotics
4	in children and adolescents, and that's the
5	one, I think, Foster, you were just
6	referencing.
7	So it's the percentage of children
8	and adults ages 1 to 20 who are on two or more
9	concurrent antipsychotics, a lower rate
10	indicates better performance.
11	So it captures a wider range, but
12	then you can report four age range
13	stratifications, 1-5, 6-11, 12-17, 18-20, and
14	then a total range, as well.
15	And that's just one of the seven
16	that were mentioned on that previous page.
17	CHAIR GESTEN: Go ahead, I'm
18	sorry, Susan?
19	MEMBER LACEY: So we have 0576,
20	Follow-Up Hospitalization for a Mental
21	Condition, and we have 0108, for ADHD
22	Follow-Up. And as reticent as we might be

1	about adding something that we may be able to
2	refine and get better a little bit later, we
3	really don't have anything all the way at the
4	back, at capturing kids who are already
5	getting in trouble.
6	Right now, what we're doing is
7	capturing data when kids are already in
8	trouble out of the hospital, or what have
9	you.
10	So there's nothing in there. And
11	I think what we were hearing on the call was
12	that this whole cornucopia of what mental
13	health conditions are for children, we've got
14	to start somewhere, and I would hate for us to
15	just not try to capture anything on the front
16	side with this group.
17	CHAIR GESTEN: I am not sure I am
18	following you. Can you translate it into, you
19	are advocating for I thought you were
20	advocating for more upstream a measure
21	that's not on here, which is something
22	upstream. But it sounds like you're saying

1	MEMBER LACEY: No, what we have
2	is, you know, the endorsed, on the spreadsheet
3	so we have the endorsed piece around
4	Follow-Up After Hospitalization
5	CHAIR GESTEN: In the current
6	measure set. The current Core Set has
7	Follow-Up After Hospitalization
8	MEMBER LACEY: So those are
9	current, and that's what we have.
10	CHAIR GESTEN: and ADHD
11	Management.
12	MEMBER LACEY: Right. So I would
13	hate to look at this whole potential list that
14	has some, you know, screening for depression,
15	screening for suicidal tendencies and what
16	have you, and just not add anything
17	CHAIR GESTEN: Gotcha.
18	MEMBER LACEY: to the mix, just
19	because we're waiting for something that
20	potentially may be better
21	CHAIR GESTEN: Okay.
22	MEMBER LACEY: and that's

1	worrisome.
2	CHAIR GESTEN: Wait, there's a
3	screening measure, is there a screening
4	measure for there isn't a screening measure
5	in the Core Set, is there?
6	MEMBER LACEY: No. Nope.
7	CHAIR GESTEN: In the adult one.
8	MEMBER LACEY: It's all on the
9	back side.
10	CHAIR GESTEN: Okay. Sandra.
11	MEMBER WHITE: You know, I also
12	agree with the previous speaker, and I'm
13	sorry, who was speaking? Susan?
14	And this is based upon, of course,
15	what we know about our members that have a
16	behavioral health issue. If they have a
17	physical issue, the cost is 1x. A physical
18	issue with a behavioral health issue, the cost
19	is 4-5x.
20	And from the information presented
21	this morning, looking at the mental health
22	disorders that was presented earlier this

1	morning, which shows that there's a
2	disproportionate spending of Medicaid premiums
3	for behavioral health, and even though it's a
4	very small number of that population, it's
5	extremely high cost.
6	So there is 10 percent of the
7	children who are driving almost 40 percent of
8	the cost. So I, too, would agree that we do
9	need to have some upstream mental health
10	screening for this population.
11	CHAIR GESTEN: I'm sorry, I didn't
12	see who did Cindy? Go ahead.
13	MS. PELLEGRINI: I'll be brief, I
14	was just going to say, I agree completely
15	about the importance of all of this. The only
16	thing that gives me pause on this one is that
17	it's only for clinical depression, and that
18	it's not more holistic for mental health in
19	general.
20	CHAIR GESTEN: Terry?
21	MEMBER ADIRIM: Right, and I
22	agree, actually, with what everybody is

ſ

1	saying. However, it sounds to me, one of the
2	last things Karen just said was that it's
3	being measured in the adult Core Set, right?
4	So that, you know, if you're
5	aligning the sets, states are already
6	reporting it, this would be something that
7	would be easy to report, right?
8	CHAIR GESTEN: How many states are
9	reporting this one, for adults? Do you have
10	any idea?
11	MEMBER LLANOS: I'd have to pull
12	it up, but I don't know off-hand.
13	MEMBER ADIRIM: Yes, but
14	depression is very common in adolescents, and
15	it's something you don't want to miss because
16	it could have dire consequences.
17	CHAIR GESTEN: So I'm wondering if
18	other folks the two things that concern me
19	about the measure: one is that I believe the
20	task force recommendation, the U.S. Preventive
21	Task Force recommendation relative to this,
22	talks about appropriateness of screening if

1	there is in fact a system in place, and it's
2	that "if there is a system in place" part that
3	becomes problematic when you talk to
4	clinicians about whether they screen or not.
5	I have a personal view of that,
6	but in terms of the ability to use a measure
7	of screening, I don't see that as I'm not
8	advocating that it should be an exclusion, but
9	I don't see that in the exclusion category for
10	this measure, as it relates to, at least, U.S.
11	Preventive Task Force recommendations.
12	And then, it's very small print,
12 13	And then, it's very small print, but I can see it, because I just had an eye
13	but I can see it, because I just had an eye
13 14	but I can see it, because I just had an eye examination there's an awful lot of
13 14 15	but I can see it, because I just had an eye examination there's an awful lot of exclusions that I wonder about the ability to
13 14 15 16	but I can see it, because I just had an eye examination there's an awful lot of exclusions that I wonder about the ability to standardize or to implement, or
13 14 15 16 17	but I can see it, because I just had an eye examination there's an awful lot of exclusions that I wonder about the ability to standardize or to implement, or operationalize, these. So exclusions include
13 14 15 16 17 18	but I can see it, because I just had an eye examination there's an awful lot of exclusions that I wonder about the ability to standardize or to implement, or operationalize, these. So exclusions include patients who refuse to participate; if there's
13 14 15 16 17 18 19	but I can see it, because I just had an eye examination there's an awful lot of exclusions that I wonder about the ability to standardize or to implement, or operationalize, these. So exclusions include patients who refuse to participate; if there's an urgent situation, however urgent is
13 14 15 16 17 18 19 20	but I can see it, because I just had an eye examination there's an awful lot of exclusions that I wonder about the ability to standardize or to implement, or operationalize, these. So exclusions include patients who refuse to participate; if there's an urgent situation, however urgent is defined; where there's motivational issues;

1	again, I'm not sure how that's defined.
2	There's a number of different
3	exclusions that make me wonder about the
4	ability to standardize this. Those exclusions
5	give me a little bit of pause.
6	But I'm wondering if anyone else
7	has any comments or concerns about those, or
8	actually, I don't have to ask
9	MEMBER SIDDIQI: Alvia Siddiqi,
10	and Foster you pretty much took one of the
11	points that I was just about to make, and I
12	completely agree that from the USPSTF
13	standpoint, it's really challenging for
14	providers, often it's for a provider system,
15	especially for primary care, to implement
16	routine screening for clinical depression
17	unless you have appropriate referrals and
18	systems in place to be able to manage what we
19	do with a patient when they do test positive
20	on that screening.
21	And so I think this is still a
22	very challenging measure to see states report

1	on, also because a follow-up needs to be
2	documented if we're looking at 0108, and that
3	is something that you really typically can't
4	use claims data to easily be able to identify
5	follow-up that was recommended.
6	I'm thinking of this as more of a
7	hybrid-type measure where a chart you'd use
8	would probably be required as well, so I kind
9	of am more excited about the upstream of the
10	newer measures, especially the one that you
11	had mentioned about antipsychotics, as well as
12	the need for including some of those types of
13	measures that may be more helpful.
14	So I'm kind of on the I kind of
15	don't believe right now that this measure is
16	not going to be as effective in terms of
17	having states report on it, feel comfortable
18	operationally to be able to use it.
19	CHAIR GESTEN: Okay, thanks Alvia.
20	Terry, did you have a question? Or was that
21	just a remnant? Susan, and then Sandra?
22	MEMBER LACEY: So I'm just going

1	to play devil's advocate with you, Foster.
2	So my husband works at a federally
3	qualified clinic, he's a pediatrician. He
4	sees women who bring in their kids all the
5	time who had gestational diabetes, or they
6	were very sick, or what have you. And they
7	were screened for xyz, and the results were
8	such that they needed intervention, but either
9	they're undocumented or they can't get
10	whatever they need, and they don't have the
11	money, or what have you, and they don't get
**	
12	it.
12	it.
12 13	it. And so I hesitate for us not to do
12 13 14	it. And so I hesitate for us not to do something just because we don't have the
12 13 14 15	it. And so I hesitate for us not to do something just because we don't have the perfect environment in place within a
12 13 14 15 16	<pre>it. And so I hesitate for us not to do something just because we don't have the perfect environment in place within a community to refer people to, because I think</pre>
12 13 14 15 16 17	<pre>it. And so I hesitate for us not to do something just because we don't have the perfect environment in place within a community to refer people to, because I think that's a slippery slope.</pre>
12 13 14 15 16 17 18	<pre>it.</pre>
12 13 14 15 16 17 18 19	<pre>it.</pre>
12 13 14 15 16 17 18 19 20	<pre>it. And so I hesitate for us not to do something just because we don't have the perfect environment in place within a community to refer people to, because I think that's a slippery slope. I mean, I think we have to say: this is what we need to do, and then, you know, other departments, agencies, or what</pre>

Γ

1	systems do get in place, and I don't know if
2	that's our role.
3	CHAIR GESTEN: Sandra?
4	MEMBER WHITE: One of the other
5	considerations that we can I am trying to
6	read my screen at the same time.
7	(Laughter.)
8	MEMBER WHITE: One of the other
9	considerations that we can also discuss is
10	considering 1364 and 1365, and not
11	incorporating 0418, because 1364 and 1365 does
12	not have any significant exclusions.
13	And I do agree, it's problematic
14	when there is not a standardized screening
15	tool. There are lots of exclusions. But we
16	certainly can more strongly consider the ones
17	that do not have any exclusions.
18	CHAIR GESTEN: Okay. Those
19	measures, as I understand them, 1364 and 1365,
20	it says electronic clinical data or electronic
21	health record as the data source, but for most
22	folks, this is chart review. That's

1	currently, in the current world, right?
2	The Sarah said, in terms of the
3	question of how many states currently and
4	again, this is just really for informational
5	purposes, not to just for context. There
6	are five states that are reporting the adult
7	version of the Screening for Clinical
8	Depression measure, as it stands now. Five.
9	Was there did somebody on the
10	phone, Anne or Alvia, did you want to make a
11	comment?
12	MS. COHEN: This is Anne, I
12 13	MS. COHEN: This is Anne, I actually did want to make a comment.
13	actually did want to make a comment.
13 14	actually did want to make a comment. I kind of echo what other folks
13 14 15	actually did want to make a comment. I kind of echo what other folks were saying, that I still think we need to
13 14 15 16	actually did want to make a comment. I kind of echo what other folks were saying, that I still think we need to really do something in this category, and that
13 14 15 16 17	actually did want to make a comment. I kind of echo what other folks were saying, that I still think we need to really do something in this category, and that while the measure is not perfect, I think it's
13 14 15 16 17 18	actually did want to make a comment. I kind of echo what other folks were saying, that I still think we need to really do something in this category, and that while the measure is not perfect, I think it's important to look at it in particular with
13 14 15 16 17 18 19	actually did want to make a comment. I kind of echo what other folks were saying, that I still think we need to really do something in this category, and that while the measure is not perfect, I think it's important to look at it in particular with the fact that I assume, obviously, this is at

ſ

1	sort of mental health services via that
2	category or development and disability
3	categories, it's so fragmented to capture this
4	group that we need data from somewhere.
5	And we have heard how much to
6	carve out data can be a challenge. So maybe
7	this is an area in which we can get better
8	quality data to the board.
9	MEMBER SIDDIQI: And this is
10	Alvia, I was just going to make the comment
11	that
12	CHAIR GESTEN: Alvia, I am sorry
13	Alvia, you are very muffled, and it's a little
14	challenging to hear you. I don't know if
15	there's if you can take us off speaker, or
16	
17	MEMBER SIDDIQI: Sure, I just did.
18	Is that better?
19	CHAIR GESTEN: Much better, thank
20	you.
21	MEMBER SIDDIQI: Much better, sure.
22	So I was just going to add that

1	the challenge with the routine screening type
2	measure for depression is when we look at the
3	USPSTF screening guidelines for this, that has
4	looked at a whole body of evidence with many
5	scholars, obviously, looking in and trying to
6	determine whether the evidence supports a
7	routine screening for depression without
8	staffs and systems in place for appropriate
9	follow-up and referral, and that is why that
10	recommendation through the USPSTF screening
11	task force about depression routine screening
12	not being implemented unless you have proper
13	systems in place is a really important one to
14	note.
15	And I just think that that's still
16	really a challenge across the board, and I
17	just want to echo the fact that the EHR
18	systems would not be able to well,
19	essentially you would need to cull through
20	that data through the EHR systems rather than
21	look at simple claims data to be able to
22	report on even 1364 or 1365, I still find them

1	sort of challenging.
2	And really for 1364, it's
3	essentially just it seems like it's looking
4	at certain DSM-IV criteria, and then 1365 is
5	looking at another assessment for suicide
6	risk, so those would not be really readily,
7	you know, operationally they would be very
8	challenging to achieve, I think.
9	CHAIR GESTEN: Thanks. Sandra, I
10	assume that that's a remnant, that's a
11	vestigial card, vertical card, in front of
12	you.
13	That's okay. Not a problem. Any
14	other questions or comments?
15	MEMBER LLANOS: This is Karen. I
16	just wanted to share, and I was going to I
17	wasn't sure if this would be helpful context
18	now, or during public comment, I don't know if
19	our SAMHSA partners are on, but so they had
20	sent us a letter in terms of measures to
21	consider, so I'll just share it with all of
22	you.

1	I think one of them has been
2	retired, so I won't mention that one, and the
3	other two are on this list, for what it's
4	worth. And I think you've discussed both of
5	them. The first one is 0418, the Screening
6	for Clinical Depression, and the second one is
7	the Major Depressive Disorder Suicide Risk
8	Assessment, 1365.
9	So, again, just for consideration,
10	this is from SAMHSA. 1365 and 0418, and
11	those are the two that SAMHSA shared with us
12	in terms of feedback.
13	CHAIR GESTEN: Susan.
13 14	CHAIR GESTEN: Susan. MEMBER FLEISCHMAN: Yes, trying to
_	
14	MEMBER FLEISCHMAN: Yes, trying to
14 15	MEMBER FLEISCHMAN: Yes, trying to understand, on 1364 and 1365 in states with
14 15 16	MEMBER FLEISCHMAN: Yes, trying to understand, on 1364 and 1365 in states with mental health carve outs, is this a combined
14 15 16 17	MEMBER FLEISCHMAN: Yes, trying to understand, on 1364 and 1365 in states with mental health carve outs, is this a combined data set from the mental health community?
14 15 16 17 18	MEMBER FLEISCHMAN: Yes, trying to understand, on 1364 and 1365 in states with mental health carve outs, is this a combined data set from the mental health community? Sometimes it's in managed care, sometimes it's
14 15 16 17 18 19	MEMBER FLEISCHMAN: Yes, trying to understand, on 1364 and 1365 in states with mental health carve outs, is this a combined data set from the mental health community? Sometimes it's in managed care, sometimes it's county, it's not in managed care. Sometimes

	Faye 209
1	CHAIR GESTEN: So I don't think
2	there's a as we heard from David, you hear
3	from other folks, I don't think there's a
4	simple answer to that. The reality is that
5	there are states in which there are carve outs
6	of numerous kinds and stripes, you know, they
7	can include anything from behavioral health to
8	pharmacy to you name it.
9	However, the ability to then put
10	that data together is also variable, so it's
11	not just is it carved out, but is there a
12	mechanism to be able to splice it back
13	together?
14	And again, my understanding, I
15	think as David articulated, is it can be very
16	variable between states that have carve outs.
17	So mental health issues, like some other
18	issues, may have some challenges.
19	I don't know if Marsha or Karen,
20	either of you have a finer point on that as an
21	issue.
22	MEMBER FLEISCHMAN: It's actually

	rage 270
1	even worse than state-by-state.
2	So in California, the physical
3	health plans share do everything up to a
4	certain point on serious mental illness, and
5	then county mental health kicks in, it's not
6	in a managed care setting. And that bar is in
7	a different place in each county, dependent on
8	county policy, but more importantly, county
9	resources and capabilities.
10	So in a county with poor
11	capabilities, we want the child to get care,
12	so we push our we push out what we offer so
13	that the kid doesn't fall through the cracks,
14	and counties with better capabilities, because
15	they're not getting paid for it, will try to
16	push it out into the community.
17	So I don't have a clue, like on
18	the diagnostic evaluation, how we would start
19	to understand who has had a proper evaluation
20	as far as the criteria, and who hasn't.
21	CHAIR GESTEN: Other comments
22	before we get to a vote?

1	Okay. Let's take it from the top.
2	First measure is 0004, The Initiation
3	Engagement of Alcohol and Other Drug
4	Dependence Treatment. By a show of hands, if
5	you believe this should be added to the
6	current Core Measure Set.
7	On the phone? Okay, it was a zero
8	here.
9	0418 is Preventive Care and
10	Screening, Screening for Clinical Depression
11	and a Follow-Up Plan. By a show of hands in
12	the room, all those who believe this should be
13	added to the measure set?
14	And on the phone?
15	Okay, that was five, right? We
16	need seven now, is that right? We need seven.
17	1364 is Child and Adolescent Major
18	Depressive Disorder Diagnostic Evaluation. By
19	a show of hands in the room, all those in
20	favor of adding this, recommending to add
21	this? One, two, three.
22	On the phone? Okay, three total.

	Fage 272
1	For Measure 1365, Child and
2	Adolescent Major Depressive Disorder Suicide
3	Risk Assessment, by a show of hands, if you're
4	in favor?
5	One, two, three, four, five
6	six, sorry.
7	And on the phone?
8	MS. COHEN: Yes, this is Anne.
9	CHAIR GESTEN: Seven. And the
10	last measure, 2337, Antipsychotic Use in
11	Children Under Five Years Old. A show of
12	hands?
13	We have three. On the phone?
14	MS. COHEN: Yes, this is Anne.
15	CHAIR GESTEN: Four. Okay, so we
16	had one that made it, 1365.
17	So we have two, or if you're a
18	lumper, I think we might try to lump the
19	inpatient and the cost together, since as
20	pointed out, they're kind of in the same
21	category, to go.
22	We're at break time. My

1	suggestion is that we break now and come back
2	at 3, or, if we can do a five minute break
3	is that, am I pushing it by a five minute
4	break? Is five okay?
5	Why don't we try to come back in
6	five, and then we'll start by tackling that,
7	and then we'll move on to the cross-cutting
8	issues, or whichever comes first, if it's
9	public comment first. No, public comment
10	comes after the cross-cutting issues. So why
11	don't we come back in five minutes?
12	(Whereupon, the above-entitled
13	matter went off the record at 2:47 p.m. and
14	went back on the record at 2:55 p.m.)
15	CHAIR GESTEN: Is there anyone
16	that has to leave before 4:00? So we know
17	because we have some voting stuff that may
18	complicate our math a little bit, but okay.
19	Anne and Alvia, are you hanging in
20	there okay?
21	MEMBER SIDDIQI: Yes. Alvia.
22	MS. COHEN: Yes.

1	CHAIR GESTEN: Thank you. Thank
2	you so much. I know how hard it is to stay
3	all day on a conference call, but we very much
4	appreciate you being there. And, again, feel
5	free if if you have something to say and
6	I'm just forgetting that forgetting you,
7	feel free to just jump in.
8	So in terms of process and where
9	we are, we have one big lumped category that
10	we are going to go through. We are going to
11	put together in-patient measures along with
12	"costs," which are the readmission measures to
13	go through. So far we have three measures
14	that have met the threshold, and we'll go back
15	to those and whatever we may decide to endorse
16	here to prioritize those before you leave. So
17	start thinking about your favorites. Again,
18	it is going to be another challenge to pick
19	among them, but that's what we are here and
20	charged to do.
21	And we will have time for some
22	open comments, if there is anyone on the line

1	or left in the room. One brave soul. And
2	then just kind of probably just revisit
3	very briefly some of the cross-cutting issues,
4	just to make sure that we didn't miss any,
5	allow you to put some on the table that
6	perhaps we didn't get to, and then we should
7	be okay.
8	So I don't know if who wants to
9	do this slide? Beth. This is Beth.
10	MS. CAREY: Perfect timing. Okay.
11	So
12	CHAIR GESTEN: And while you're
12 13	CHAIR GESTEN: And while you're getting ready, let me just in case I forget
	_
13	getting ready, let me just in case I forget
13 14	getting ready, let me just in case I forget at the end, thank you all for I'm just
13 14 15	getting ready, let me just in case I forget at the end, thank you all for I'm just stalling here.
13 14 15 16	getting ready, let me just in case I forget at the end, thank you all for I'm just stalling here. MS. CAREY: Thank you.
13 14 15 16 17	getting ready, let me just in case I forget at the end, thank you all for I'm just stalling here. MS. CAREY: Thank you. CHAIR GESTEN: For making your
13 14 15 16 17 18	<pre>getting ready, let me just in case I forget at the end, thank you all for I'm just stalling here.</pre>
13 14 15 16 17 18 19	<pre>getting ready, let me just in case I forget at the end, thank you all for I'm just stalling here.</pre>

1	DR. BURSTIN: And as long as we're
2	stalling, I'll also mention that Mark Schuster
3	from the Children's Hospital Boston, who is
4	the lead for one of the centers of excellence,
5	some of the measures we have been talking
6	about, is on the line.
7	So if you have any questions for
8	him, he is happy to answer them. They do
9	readmission measures, and we also added, just
10	because we had it recently went through our
11	committee as well, we also added child H-CAPS
12	to the list for your consideration as well.
13	So that just was very favorably reviewed by
14	our committee.
15	MS. CAREY: Okay.
16	CHAIR GESTEN: You good?
17	MS. CAREY: I've finished my
18	candy.
19	CHAIR GESTEN: Okay.
20	MS. CAREY: So we're ready to go.
21	Okay. So as Foster was saying, we do have a
22	big bucket of measures here to go through. We

1	categorized two measures in premature birth or
2	low birth weight, 0304, late sepsis or
3	meningitis, and very low birth weight
4	neonates; and 0477 under 1,500 grams and vent
5	not delivered at appropriate level of care.
6	We have under the bucket of
7	cardiac and circulatory birth defects 0339, a
8	pediatric heart surgery mortality rate; 0340,
9	a pediatric heart surgery volume, which is
10	also in AHRQ PDI Number 7; and then a paired
11	measure set, pediatric cardiac surgery
12	mortality and volume.
13	And then under our remainder
14	bucket of other topics we have PICU
15	severity-adjusted length of stay; the PDI
16	Number 2, pressure ulcer rate; a PICU
17	standardized mortality ratio; and then a
18	standardized mortality ratio for neonates
19	undergoing non-cardiac surgery.
20	And when we get to the spreadsheet
21	we'll see that these measures are, again, a
22	mix of outcome and structure measures. The

1	ratios are mostly structural measures. Data
2	sources are a mixed bag, and measurement
3	levels are also a mixed bag between facilities
4	and I believe population.
5	One thing to keep in mind, again,
6	is that some of the facility level measures
7	could be a challenge to roll up to a state.
8	And then on this slide we're
9	showing the also large list of measures and
10	development from the centers of excellence
11	that AHRQ has provided us to look at, and you
12	can see that, again, there are quite a few on
13	this slide that are checkmarked as being
14	complete, but they have not come to NQF yet
15	for endorsement evaluation.
16	MEMBER ADIRIM: Do you have
17	specifics about the sepsis ones?
18	MS. CAREY: This is pretty much
19	all of the information we have. We can go
20	back and try to get more information unless
21	anybody else at the table knows.
22	Okay. Should we keep going, then,

ſ

1	to the readmissions? So, Nadine, if we could
2	go to the suggested
3	CHAIR GESTEN: Hang on a second.
4	Carol, did you have a question?
5	MEMBER SAKALA: (Off mic comment.)
6	CHAIR GESTEN: That would be
7	great. Thanks.
8	MS. CAREY: Okay. Very good. So
9	here we have 0335, PICU unplanned readmission.
10	And now that we are putting these two together
11	it does relate to 0334, which is the
12	severity-adjusted length of stay. They were
13	submitted by the same measure steward. And
14	then our two new readmissions measures, 2393,
15	which is pediatric all condition, readmission
16	measure; and 2414, which is a lower
17	respiratory infection readmission measure.
18	Can we have the next slide,
19	Nadine? No, we don't have any more of those,
20	because right, we don't have an additional
21	slide of the centers of excellence measures
22	for this one, because the two are on they

1	are further along and have already come to
2	NQF.
3	Any questions on this, or should
4	we jump to our spreadsheet?
5	CHAIR GESTEN: So, Carol, probably
6	now is the time to make your comment.
7	MEMBER SAKALA: So I think there
8	is one more measure that would be really
9	outstanding for this measure set that already
10	is endorsed and could have been on that first
11	list, and that is the exclusive breast milk
12	feeding measure, which is the proportion of
13	newborns exclusively fed breast milk during
14	the hospital stay.
15	And it really addresses a lot of
16	the concerns that have been raised today, for
17	example, about volume, that over 98 percent of
18	our children are exposed to the hospital care
19	at the beginning of their lives. That would
20	relate to this measure. And, by the way, 85
21	percent of moms, because it's a great you
22	know, breastfeeding is outstanding for both of

Γ

1	them, and it also relates very well to other
2	measure sets the in-patient quality
3	reporting, it's an optional measure, and for
4	meaningful use, the eligible hospitals, it's
5	an optional measure.
6	And although we haven't been
7	talking about the Joint Commission as an
8	alignment focus, I think it's important to
9	note that beginning this year hospitals with
10	over 1,100 births per year are mandated to
11	report their perinatal care measure set, which
12	includes this one.
13	So I think it's a potentially good
14	candidate, and of note is that the conditions
15	that you discussed, Sarah, earlier many of
16	the conditions, it's preventive for some of
17	the chronic conditions that we're concerned
18	about in this population.
19	CHAIR GESTEN: So we don't have
20	the specific specifications in front of us,
21	but I think if folks have questions about them
22	does anybody object to the notion of

ſ

1	putting what's one more? Does anybody
2	object to the notion of putting one more in
3	front of us for us to take a look at
4	MEMBER ADIRIM: No. I was just
5	going to ask about that particular measure,
6	what data set is used to derive that measure?
7	I mean, I don't even
8	MEMBER SAKALA: Yes. But I forgot
9	to mention also that it is e-specified, so
10	that it has the option of that.
11	MS. CAREY: I just pulled it up on
12	QPS. It's measure 0480, PC05 exclusive breast
13	milk feeding, and the subset measure of PC05A,
14	exclusive breast milk feeding, considering
15	mother's choice.
16	The measure description is PC05
17	assesses the number of newborns exclusively
18	fed breast milk during the newborn's entire
19	hospitalization, and a second rate PC05A,
20	which is a subset of the first, includes those
21	newborns whose mothers choose to exclusively
22	feed breast milk. This measure is part of a

1	set of five nationally implemented measures
2	that address perinatal care; PC01, elective
3	delivery; PC02, Caesarean Section: PC03,
4	antenatal steroids; PC04, health care,
5	associated blood stream infections in
6	newborns.
7	CHAIR GESTEN: Not collected
8	currently by payer type, correct?
9	MS. CAREY: Let me scroll down.
10	CHAIR GESTEN: One of my questions
11	would be, what is the mechanism by which
12	states would be able to collect this from
13	Medicaid specifically?
14	MS. CAREY: It is the data
15	source comes from administrative claims,
16	electronic clinical data, and paper medical
17	records, and the level of analysis at this
18	facility or population is a process measure.
19	CHAIR GESTEN: Okay. Is there a
20	question? Yes? Okay. So we have a lot up
21	here, and it can't all fit on one screen, so
22	we can I guess we can play around with this

1	or maybe do these by sections. If folks have
2	questions or thoughts about these measures, I
3	guess this is probably the time to talk about
4	clarifying ask any clarifying questions
5	about the measures. Sandy? Sandra?
6	MEMBER WHITE: So are these
7	measures will also be expected to be
8	reported by the health plans, or are these
9	measures only data collection by the state?
10	CHAIR GESTEN: So I'll try to
11	answer it for CMS. Always a danger. But
12	since you're in the room, you can answer. But
13	given that you're not chopping at the bit to
14	answer it, I think the existing I think
15	what we heard in the two presentations this
16	morning from the states was that the answer to
17	that can be variable, depending on the measure
18	and depending on the state.
19	So there are certainly some states
20	who have driven, if you will, core measures
21	through requirements in the health plans, so
22	there is other states for some measures,

202-234-4433

1	either because they collect the data set
2	directly, have done it themselves, if it could
3	be done through administrative data.
4	So I don't think that there is a
5	simple answer to your question, but it's a
6	good one. I don't know. Would you answer it
7	differently, or do you
8	MEMBER WHITE: This is probably a
9	rhetorical question. And the reason that I'm
10	asking it is because both of the state
11	presenters this morning, they talked about the
12	barriers of being able to collect certain
13	types of information, and particularly
14	collecting data from a hospital system rather
15	than from a provider who is a part of the
16	health plan providers network.
17	So I think it's I can probably
18	say with certainty that it's going to be
19	extremely challenging for health plans to get
20	this kind of information from the various
21	hospital systems.
22	MS. COHEN: This is Anne. I have

1	a question regarding that. And maybe this is
2	and I know there is somebody else from
3	California in the room as well, so maybe I'm
4	way off base here, but I know I believe
5	that in California there is some
6	hospital-level data that is reported up to
7	kind of the state and to the kind of managers
8	or state hospitals.
9	And I'm just kind of curious
10	whether there may be a different way of
11	looking at some of these measures, since it is
12	state-level reported. Is it possible for the
13	hospitals to report directly? Does it
14	necessarily have to come from the health
15	plans? It may be from it's a separate
16	agency within the state that works with the
17	Department of Health Care Services. It is
18	just kind of an "out of the box" idea, but I'm
19	just trying to get that concern.
20	CHAIR GESTEN: No, Anne, that's a
21	good point. And it's not clearly out of the
22	box, because I think we've encountered this

ſ

1	already with existing measures. For example,
2	CLAPSI measures are reported to the state, and
3	I think we have had some conversations about,
4	you know, why not just use that directly. But
5	do you have I think the methodology in
6	terms of the mechanism by which the data is
7	presented may present some challenges as
8	currently constructed to just kind of sweep up
9	measures from somewhere else. But, Karen, do
10	you want
11	MEMBER LLANOS: I think you're
12	right. I mean, I'll just give you an example.
13	I think what everyone is raising is exactly
14	right. Some measures are just harder to
15	collect, and facility measures tend to be
16	those types of measures that are harder for
17	states to report on.
18	I think we have heard that
19	challenge on both the children and adult core
20	sets. Some states have found ways around
21	them, but they are still challenging in terms
22	of the data collection.

1	CHAIR GESTEN: Yes. Denise, why
2	don't you just introduce yourself. We're
3	rewarding you for being the only person in the
4	audience for hanging in. We've made you an
5	unofficial member of the task force.
6	MS. REMUS: You're in my niche
7	now. I know this I know the
8	CHAIR GESTEN: Go ahead.
9	MS. REMUS: world. I'm Denise
10	Remus with All Children's Hospital in St.
11	Petersburg, Florida. We are part of Johns
12	Hopkins Medicine System. And I think I am the
13	only hospital representative, perhaps, in the
14	room.
15	As I was looking at these
16	measures, I just wanted to clarify for the
17	group that the PICU measures, as I have been
18	reviewing them, are from the VPS system.
19	That's a clinical registry system that
20	hospitals participate in. So the way these
21	are defined, you'd need to be participating in
22	that registry system.

1	And I can share with you that All
2	Children's, as advanced as we believe we are
3	as a very high quality, freestanding
4	children's hospital, literally just started
5	participating in the VPS registry. So it's
6	not quite as prevalent.
7	The pediatric surgery mortality
8	measures that you are looking there are from
9	the Society for Thoracic Surgeons' congenital
10	heart surgery database. Again, I would guess
11	that the majority almost all of the
12	hospitals that do congenital heart surgery are
13	in these registries, but I just wanted to
14	clarify, the data goes into those registries.
15	So it's a different flow of data
16	than what hospitals do with NHSN and others.
17	From the state, you can grab easily from NHSN.
18	It is not, I don't believe, going to be very
19	easy for you to grab from these registries,
20	and sometimes it's difficult for the hospitals
21	to get their own data back from the
22	registries. And some of the risk adjustment

1	actually occurs downstream from the hospital.
2	So we don't necessarily have all
3	of that detail in a way that we could readily
4	pass forward. So I just wanted to share that
5	perspective.
6	CHAIR GESTEN: Thank you so much,
7	Denise. Other questions? Comments? Susan?
8	MEMBER LACEY: Can I just get some
9	clarification around the pressure ulcers? So
10	that's hospital-acquired, I'm assuming, trying
11	to maybe be in alignment with adult CAPUs.
12	And then that's administrative data collected
13	every four years. This is an AHRQ HCAHP. No?
14	Or is it just
15	DR. BURSTIN: Not every four
16	years. It's oh, Denise knows this.
17	MEMBER LACEY: Oh.
18	MS. REMUS: Yes. The pressure
19	ulcers, to be honest with you, this PDI, based
20	on the administrative data, it is a valid
21	measure based on administrative data. I can
22	tell you that hospitals who were in Magnet,

1	and hospitals who really monitor this and
2	I'm learning more about the pediatric world
3	we don't we monitor this mainly because
4	this is what leaves our door from an
5	administrative data.
6	But we capture our pressure ulcers
7	using a Magnet measure, using clinical events,
8	because we do have a lot of pressure ulcers
9	that occur in our population that would never
10	be captured in this measure.
11	So especially in a lot our
12	preemies, our babies, you know, it's so I'm
13	just acknowledging that this, like many of the
14	others, is just one of those challenges of
15	administrative versus clinical data. We
16	monitor and improve based on our clinical
17	data. It's the Magnet measures, it's the
18	nursing care sensitive measures, it's that
19	operational definition.
20	This is easy to collect, and it is
21	something certainly that you could do and
22	monitor, just recognizing that it captures,

ſ

1	you know, a portion of those that occur within
2	the hospital setting, especially, again, in
3	this in your very frail babies.
4	CHAIR GESTEN: Cindy?
5	MS. PELLEGRINI: Clarification.
6	This does say in the exclusions that it
7	excludes neonates. So are you thinking that
8	it would not capture most of those babies?
9	MS. REMUS: This measure it would.
10	We monitor our pressure ulcers across all of
11	our babies.
12	MS. PELLEGRINI: Right.
13	MS. REMUS: So, you know,
14	internally we monitor everything.
15	MS. PELLEGRINI: But just based on
16	what you were saying, it sounded like a high
17	percentage of what you capture is in the
18	neonates. So we would expect this measure not
19	to do that.
20	MS. REMUS: In components that
20 21	MS. REMUS: In components that don't transfer into the ICD-9 codes that would

1	challenges.
2	If you don't mind, I'd like to
3	make a comment on the exclusive breast milk
4	feeding, and I'm sharing this not because it's
5	a freestanding children's hospital. We don't
6	actually have to report this, because we don't
7	fall under that umbrella. We don't do
8	deliveries, but we care for these babies.
9	And in working with Johns Hopkins
10	and the Children's Center that does have to
11	report this, we have found some concerns with
12	this, and they are working with Joint
13	Commission on trying to clean up. And, of
14	course, if any of those specifications are
15	changed, they would roll into the measure that
16	you are working with.
17	But there are challenges where we
18	do need to give supplements for medical
19	purposes that are that fail this measure
20	and are not acknowledged right now currently.
21	And some of those other components of the
22	medical condition of the baby that are not

1	fully specified that we are finding as we
2	evaluate when this measure is failed.
3	So it's I don't think it's
4	anything to throw out the baby with the bath
5	water, so to speak, but just know that as with
6	many measures there is continuous effort to
7	try to enhance and understand how that
8	definition that looks really good when it's
9	put out there in the real world, what some of
10	the caveats are that we need to try to explain
11	and modify the definition.
12	CHAIR GESTEN: Thanks, Denise.
12 13	CHAIR GESTEN: Thanks, Denise. Why don't you stay put, because there might be
13	Why don't you stay put, because there might be
13 14	Why don't you stay put, because there might be other issues. We're on in-patient, and you
13 14 15	Why don't you stay put, because there might be other issues. We're on in-patient, and you hung in there.
13 14 15 16	Why don't you stay put, because there might be other issues. We're on in-patient, and you hung in there. Can we go down to the measure on
13 14 15 16 17	Why don't you stay put, because there might be other issues. We're on in-patient, and you hung in there. Can we go down to the measure on readmissions? I had some questions about that
13 14 15 16 17 18	Why don't you stay put, because there might be other issues. We're on in-patient, and you hung in there. Can we go down to the measure on readmissions? I had some questions about that one. It's the all condition readmission one
13 14 15 16 17 18 19	Why don't you stay put, because there might be other issues. We're on in-patient, and you hung in there. Can we go down to the measure on readmissions? I had some questions about that one. It's the all condition readmission one I think that I had the question on.

1	no more measure that is a lightning rod than
2	the readmission measure. So now so let's
3	include pediatrics in this as well.
4	The measure does say it's case mix
5	adjusted, which is interesting, and that
6	addresses one of the potential issues that
7	but I guess I was struck by the number of
8	exclusions, and I I don't know if there's
9	anybody here who can help or but I would
10	just point out that, as I look at this and
11	think about the fact that neonate births are
12	excluded, and births are probably not
13	probably, they are the number one cause of
14	number one hospitalization in Medicaid.
15	Mental health is this the one
16	where mental health is excluded, too? So
17	we've excluded mental health, and we excluded
18	births from readmissions, probably two of the
19	most important, either based on volume, costs,
20	whatever, admissions to the hospital for the
21	Medicaid program.
22	And then there are other

1	exclusions related to whether the data is
2	actually valid at the it says that the
3	that there is an exclusion if records are not
4	felt to be complete or valid. And I
5	understand why that would be true, but I'm
6	sorry?
7	DR. BURSTIN: I was going to say,
8	if you wanted me to this just went through
9	our evaluation by a standing committee, so
10	they have looked at all of these issues. This
11	was definitely one of the these were
12	measures they did recommend pretty highly,
13	having gone through lots of the weedy kind of
14	issues. And I'm, you know, happy to share
15	that information with the group if they'd like
16	to see it.
17	The biggest concern that people
18	had raised is that it doesn't exclude what may
19	be you know, what may not be preventable
20	readmissions, but that is sort of the state of
21	the art currently in terms of readmission
22	measures to enrollment.

1	CHAIR GESTEN: But can you comment
2	on that on the committee's thoughts and
3	deliberations about excluding records if of
4	questionable quality and who how one
5	operationalizes the issue, the exclusion
6	issues here, that talk about excluding records
7	of questionable quality? And what why
8	wouldn't hospitals, why wouldn't states say,
9	"All our data is of questionable quality.
10	We're not going to include it." What's the
11	incentive and who makes that judgment about
12	whether the quality is
13	MS. REMUS: This is Denise. I
14	can't yes, I was going to say, I can't
15	speak to that, but typically it's the
16	demographics. If you're missing things that
17	you need to actually find that readmission,
18	you are missing a Social Security number or
19	medical record number or the other whatever
20	the fields are that are used to link, that is
21	usually where your quality threshold is.
22	DR. BURSTIN: And, actually this

1	is the danger of looking at the incomplete
2	stuff as opposed to the full stuff that the
3	committee full reviewed, because it does
4	exactly as Denise just pointed out. You can't
5	do readmission rates without, for example,
6	having the patient identifier, admission date,
7	discharge date. It's those kinds of things as
8	opposed to the quality of the record.
9	CHAIR GESTEN: So it's record by
10	record. It's not it's not only none, it's
11	a record by record evaluation.
12	DR. BURSTIN: Yes.
13	CHAIR GESTEN: And then, is there
14	a report of what percentage of records met
15	that criteria, so that you
16	DR. BURSTIN: There should be. I
17	don't have that in front of me.
18	CHAIR GESTEN: Okay. And the
19	rationale to exclude newborns and mental
20	health.
21	MS. REMUS: have mixed feelings
22	about this, and I truly know the adult world

1	extremely well with readmissions. I have been
2	focused on that for many years.
3	Having drilled into the pediatric
4	data, I have some concerns about one I know
5	mental health is challenging. And mental
6	health, if you're if this is a provider
7	level and, again, I guess that's most of
8	these are provider level. We at our facility
9	have probably two patients a day Baker Act'd
10	in our EC. We have no in-patient beds. We do
11	not provide behavioral health/mental health
12	services.
13	So those patients are EC visits,
14	are not admitted, so they wouldn't actually
15	fall into this metric, but that's just
16	reflective of the challenge that we have in
17	finding beds to take care of adolescent
18	patients.
19	They are not treated routinely in
20	hospitals in our community. We hold them
21	until they can go to a residential facility,
22	so they are typically up on our floor, then a

1	medical clearance, and then they'll move out
2	with the mental health. Those are patients
3	that we have to coordinate with the community,
4	we can't handle independently, and they are
5	really a challenge.
6	The other I have actually just
7	finished looking at a year of our readmission
8	data, all-cause, 30-day. And our big concern
9	is we have a huge Hem/Onc population. And we
10	have some patients who are coming in every
11	month for their treatments, and they're not
12	excluded in an all-cause readmission measure.
13	And it doesn't look to some of those therapies
14	where it truly is not safe for these Medicaid
15	children to be treated and receive their
16	therapies in the community.
17	I just this measure hasn't been
18	it hasn't been
19	DR. BURSTIN: This measure has a
20	lot of those bells and whistles, so we
21	probably shouldn't get into the details.
22	MS. REMUS: Okay. Okay, good. So

1	that's good. So that's not clear from looking
2	at it, that that's one of the nuances that we
3	are concerned with is how we implement that.
4	So are those excluded, your
5	Hem/Onc?
6	DR. BURSTIN: No. Planned
7	readmissions are
8	MS. REMUS: Oh, okay. Okay.
9	CHAIR GESTEN: If they're planned.
10	Planned is another category.
11	So I guess one of the challenges I
12	think of taking some of the measures, and this
13	isn't just for this measure or these
14	categories is whether the way in which certain
15	measures are crafted, when they are going to
16	be used relative to particular public
17	reporting or payment programs for CMS to
18	providers, whether those limitations, all of
19	which you describe which have been around
20	those issues a lot as well, whether they are
21	as germane when the accountable unit is a
22	state and state Medicaid program, where one

1	could argue that, well, you as one facility or
2	hospitals may have concerns about what it is
3	that they can or cannot deliver on or
4	differences between them in terms of their
5	case mix.
6	In looking across a state in terms
7	of the development of a system for treatment
8	of mental health, it may not be irrational to
9	hold a state accountable for that. So I'd
10	just throw it out there as a one of the
11	challenges of trying to interpret measures
12	that reasonably develop for the provider level
13	to thinking about it from a programmatic or
14	statewide point of view.
15	DR. BURSTIN: And Mark Schuster
16	from Children's is on if you want to ask the
17	questions about mental health and newborns.
18	And, as we said, PIMU is excluded, so just to
19	
20	CHAIR GESTEN: Well, for time
21	reasons, I probably won't, if that's okay, and
22	let other folks Mark, you had your

1	DR. LEIB: This is measured at the
2	plan level, not at the hospital level. So if
3	they get admitted to a different hospital 10
4	days later, it gets picked up and captured,
5	because it says
6	CHAIR GESTEN: Yes. This measure
7	I specified is I think is at the hospital
8	level, so your question raises the issue of,
9	if this was one that was put forward, what
10	does it mean in the context of state Medicaid
11	programs? Is it simply a collection of the
12	hospital measures, or is it reported, getting
13	to Sandra's point, is it reported somehow on
14	a plan level, or does the state do the
15	reporting, and so on, right.
16	DR. LEIB: You know, there is I
17	do I have heard rumors of hospitals doing
18	I know on this one we had to do that, but
19	that some hospitals who admit their return
20	patients to a sister hospital, just to avoid
21	the identification of a readmission.
22	And especially with surgical

1	complications, things like that, that they
2	never come back to the primary hospital. They
3	go to a sister hospital. Again, I'm not
4	saying here you do that, but it does occur
5	where if you do capture the data at the plan
6	level, you pick those things up and you have
7	a benefit.
8	CHAIR GESTEN: Not to mention the
9	issues of observation stays, but we won't go
10	there. Did you have another was that your
11	comment?
12	Okay. Beth.
12 13	Okay. Beth. MEMBER FELDPUSH: Thank you. Is
13	MEMBER FELDPUSH: Thank you. Is
13 14	MEMBER FELDPUSH: Thank you. Is it for the purpose of the Medicare measures?
13 14 15	MEMBER FELDPUSH: Thank you. Is it for the purpose of the Medicare measures? The initial hospital is the one to which the readmission is attributed to no matter where
13 14 15 16	MEMBER FELDPUSH: Thank you. Is it for the purpose of the Medicare measures? The initial hospital is the one to which the readmission is attributed to no matter where
13 14 15 16 17	MEMBER FELDPUSH: Thank you. Is it for the purpose of the Medicare measures? The initial hospital is the one to which the readmission is attributed to no matter where they go, so
13 14 15 16 17 18	MEMBER FELDPUSH: Thank you. Is it for the purpose of the Medicare measures? The initial hospital is the one to which the readmission is attributed to no matter where they go, so DR. LEIB: Correct.
13 14 15 16 17 18 19	MEMBER FELDPUSH: Thank you. Is it for the purpose of the Medicare measures? The initial hospital is the one to which the readmission is attributed to no matter where they go, so DR. LEIB: Correct. MEMBER FELDPUSH: Right. But just
13 14 15 16 17 18 19 20	MEMBER FELDPUSH: Thank you. Is it for the purpose of the Medicare measures? The initial hospital is the one to which the readmission is attributed to no matter where they go, so DR. LEIB: Correct. MEMBER FELDPUSH: Right. But just on these measures, I just want to make sure we

1	forward, but they have not gotten all the way
2	through the NQF process, correct?
3	DR. BURSTIN: That is correct.
4	Most of our readmission actually, all of
5	our readmission measures are did not move
6	forward through membership vote, so we are
7	doing some additional consensus-building. It
8	will go through our CESAC and Board. But at
9	this point these were recommended by the
10	Steering Committee, yes.
11	MEMBER FELDPUSH: But because the
12	process isn't completed yet, it would be
13	somewhat of an assumption or kind of
14	conditional support. But then also, Helen,
15	given the intensity of the work that NQF is
16	doing around readmissions, I wondered if you
17	could just share briefly with us some of the
18	pilot testing around the SES factors and
19	whether any of that is planned or can play
20	into these measures as well.
21	DR. BURSTIN: Yes. So the
22	Admission/Readmission Committee was operating

1	under our policy prior to the SES report, so
2	they were not allowed to consider issues of
3	SES. I know this was something that I believe
4	his team and Marc can speak to that if he'd
5	like was interested in including and they
6	were excluded.
7	So it is something I think they
8	could address going forward. But we will be
9	watching our trial period when measures can be
10	submitted that, with SES adjustment, we also
11	expect multiple measures will likely be pulled
12	into the trial period that are already
13	endorsed for looking at the SES adjustment and
14	whether it's appropriate.
14 15	whether it's appropriate. CHAIR GESTEN: Remember, we're
15	CHAIR GESTEN: Remember, we're
15 16	CHAIR GESTEN: Remember, we're talking so it's relevant or what's
15 16 17	CHAIR GESTEN: Remember, we're talking so it's relevant or what's interesting is that, remember, we're talking
15 16 17 18	CHAIR GESTEN: Remember, we're talking so it's relevant or what's interesting is that, remember, we're talking about statewide measures of the Medicaid
15 16 17 18 19	CHAIR GESTEN: Remember, we're talking so it's relevant or what's interesting is that, remember, we're talking about statewide measures of the Medicaid program and whether SES adjustment is as

ſ

1	MEMBER FLEISCHMAN: Just a
2	question around intent on this measure a
3	little bit. I mean, are you looking at
4	whether hospitals are discharging early or
5	with inadequate plans? Are you measuring
6	health plan, you know, care management
7	capabilities after discharge? So, again,
8	depending on whether you're in a managed care
9	state or in a fee for service state, you kind
10	of it's not clear what your measure you
11	know, what the focus is.
12	DR. BURSTIN: Again, it's a
13	hospital level measure.
14	MEMBER FLEISCHMAN: Right.
15	DR. BURSTIN: So inherently it's
16	the thought is some of this is reflective
17	of the hospital's performance as well as
18	others involved in coordination of care. I
19	don't think there's anything explicit to the
20	health plan, although they certainly are part
21	of the broader improvement efforts.
22	MEMBER FLEISCHMAN: Okay.

	1898 500
1	MEMBER SIDDIQI: This is Alvia as
2	well on the phone.
3	CHAIR GESTEN: Okay. I'll get
4	right to you after Carol.
5	MEMBER SIDDIQI: Sure.
6	MEMBER SAKALA: Thanks. A similar
7	question, Helen. You said HCAHPS, the child
8	version, was very well received. How far
9	along in the process is that right now?
10	DR. BURSTIN: That's a little bit
11	earlier. It's been approved by our Standing
12	Committee, and I believe goodness gracious,
13	I should know this. I believe it has gone
14	through its post-comment call, and it is
15	pretty close, but it's similar. It's not all
16	the way through our process yet, but, you
17	know, big hurdles getting through the Standing
18	Committee, and it did very well in our
19	Standing Committee.
20	CHAIR GESTEN: Alvia?
21	MEMBER SIDDIQI: I was just going
22	to make two quick comments. I think in terms

1	of breastfeeding measure, I was surprised to
2	see that there weren't some exclusions there
3	for, for example, when formula would be
4	needed, for example, for an HIV patient or a
5	mom who would deliver her baby.
6	And I know that we had these same
7	concerns in our state chapter, the American
8	Academy of Pediatrics meetings, about babies
9	being in hospitals that don't carry formula
10	and just the need for formula sometimes in
11	these special cases. So I do think that that
12	measure still probably needs to work out
13	better exclusions and exclusion criteria.
14	And then the second comment I was
15	just going to make, for the readmission
16	measures, I think the one that actually seems
17	to be the one that I like the most is really
18	that PICU one, the PICU unplanned readmission
19	rate. And it seems to be a pretty simple,
20	straightforward measure. There really aren't
21	any exclusions that are noted, but it would be
22	helpful because I think hospitals are tracking

1	this in terms of PICU readmission rates, and
2	it's something that they could work on with
3	trying to report to the states.
4	But, again, any facility reporting
5	is obviously going to be a challenge, but I
6	still just kind of like that one the best out
7	of the three cost measures for readmission.
8	CHAIR GESTEN: Okay. Thanks. Do
9	we need to say two words about HCAHPS at all,
10	since that was sort of on the list and people
11	didn't have a chance to prereview it, and I
12	just want to make sure that everybody knows
13	what that is. This is the Hospital Consumer
14	Assessment of Health Care Experience of Care
15	Survey, which has been validated and it's
16	I assume since it's on the list it has been
17	it is NQF-endorsed, is that right?
18	DR. BURSTIN: It's the one I was
19	just answering the question from Carol. It
20	has already been through our Standing
21	Committee. It's not all the way through the
22	process, but it's you know, part of that

1	CAHPS family of measures developed
2	collaboratively. It is supposed to be the
3	companion measure to HCAHPS for kids.
4	CHAIR GESTEN: So, presumably, in
5	terms of state Medicaid programs, this would
6	be segmented, would be done specifically for
7	Medicaid, and it would be reported by the
8	hospitals either to health plans or to the
9	state, right? That's how we've envisioned
10	that it would be implemented?
11	I mean, currently HCAHPS is
12	reported okay. Let me Mark, are you on?
13	If you're on the call, do you want to weigh in
14	here about HCAHPS? Mark Schuster? Take
15	yourself off mute.
16	MS. LASH: The operator might need
17	to open his line if he's logged in as a member
18	of the public.
19	CHAIR GESTEN: Oh, I see.
20	OPERATOR: I don't see Mark
21	online.
22	CHAIR GESTEN: Okay. Go ahead,

1	Denise.
2	MS. REMUS: This is we have
3	All Children's participated in the pilot for
4	HCAHPS, the children's version. We are very
5	supportive of it. We do need standardized
6	surveys for care of children.
7	The payer is one of the fields
8	that is submitted to the vendor, so you can
9	certainly stratify the data by payer. The
10	question that I'd have that hopefully would be
11	clarified would be the sample size. You know,
12	Medicare, with the HCAHPS does have a sample
13	size requirement. You would want the same
14	thing, I would think, if you want to
15	understand the real picture of services.
16	CHAIR GESTEN: So while we're
17	seeing if we can unmute Mark, is there does
18	anyone want to make any other comments, pro or
19	con, related to any of the measures, any of
20	the other measures? Maybe we should go up the
21	list off of these, make any comments about
22	want to advocate for or against.

1	While you're thinking about that,
2	I mean, I have some concerns about the heart
3	surgery, thinking about the number of states
4	that currently have their own methodology for
5	reporting this, and the challenges and
6	thinking about having a coexisting one, even
7	if it's from a national registry. I think the
8	issues around national registries and access
9	to that data and participation have been
10	articulated.
11	But I guess I have some concerns
12	about how this would play or relate to what we
13	have existing currently, which is an all-payer
14	model, provider-specific, looking at pediatric
15	heart surgery mortality, which is publicly
16	reported. And I've been doing that for a
17	while. I don't think we're the only state
18	that has that. I know Pennsylvania, I think
19	Massachusetts, and a number of others do as
20	well.
21	Mark, are you able to comment now?
22	Did we unmute him? Yes?

-	Fage 311
1	DR. SCHUSTER: Foster, can you
2	hear me?
3	CHAIR GESTEN: Yes. Thank you,
4	Mark.
5	DR. SCHUSTER: Oh, you can.
6	That's fantastic. Okay. So just to give the
7	context again. Child HCAHPS is a family
8	experience of care measure. It is completely
9	harmonized with the adult measure and already
10	accepted as a part of the CAHPS family.
11	As you know, most hospitals around
12	the country already collect this kind of data.
13	It's just they have each used their own
14	proprietary measures that vendors provide.
15	And this is the first that will be available
16	broadly that can be used by everybody and is
17	in the public domain. And it is case mix
18	adjusted. We did a national field test with
19	69 hospitals and 17,000 surveys, and so I'm
20	happy to answer questions.
21	DR. BURSTIN: I think the main
22	question, Mark this is Helen is whether

1	or not you have the data to be able to
2	stratify by Medicaid. So that could be
3	aggregated up to a state level.
4	DR. SCHUSTER: Yes. So vendors
5	so the data are collected by vendors who send
6	out surveys or call and interview people. And
7	absolutely, because the administrative data
8	that come in from the hospitals can, and
9	usually do, include insurance type. So it
10	definitely can be stratified by Medicaid or
11	public insurance versus not public insurance.
12	CHAIR GESTEN: And does anybody
13	recall where the health plan CAHPS health
14	plan CAHPS is one of is on the current core
15	list, right? Acquired for CHIP, that states
16	do it for CHIP?
17	MEMBER LLANOS: Yes. So we have
18	CAHPS child, health plan version, and the
19	supplemental items one. It's only it's
20	part of our core set. There is a broad
21	
	requirement that CHIP programs report CAHPS
22	requirement that CHIP programs report CAHPS site surveys, so using that CAHPS survey to

1	CMS.
2	CHAIR GESTEN: Do we know how many
3	states are reporting it from Medicaid?
4	MEMBER LLANOS: I don't have that
5	number offhand.
6	CHAIR GESTEN: Okay. Would it be
7	wrong to say it's not at the top of the list?
8	MEMBER LLANOS: It's not at the
9	top. It's
10	CHAIR GESTEN: In the middle.
11	MEMBER LLANOS: a tough one.
12	Yes. I mean, I think we've gotten different
13	kinds of cost estimates in terms of how much
14	it costs the state to do it.
15	CHAIR GESTEN: Okay.
16	MEMBER LLANOS: Particularly if
17	you've got a separate CHIP program, because
18	that's an additional cost.
19	CHAIR GESTEN: Right.
20	MEMBER LLANOS: And I think the
21	other piece is sometimes you stagger it, one
22	year yes, one year no, in order to stretch out

1	the funding.
2	CHAIR GESTEN: Marsha? And then
3	I'm going to get down to a voting strategy.
4	MEMBER LILLIE-BLANTON: When the
5	vendor administers the survey, who pays the
6	vendor? Who contracts with the vendor?
7	DR. SCHUSTER: The individual
8	hospitals already do this. They already have
9	relationships with vendors and are paying them
10	to administer surveys, and this would just be
11	a survey that all vendors would be able to
12	switch to and start using. It will be going
13	up on the AHRQ website soon. It's just in the
14	queue to get onto the website, so it is a
15	completed survey and ready for use.
16	CHAIR GESTEN: So here is what I'd
17	propose in terms of how we go through these
18	measures. Rather than going through them one
19	at a time, in this case, what I would suggest
20	is any member can nominate one of the
21	measures, good enough, and then we'll take a
22	vote on it. And so we won't vote on measures

1	that don't get nominated by somebody that is
2	on the group here, and we will assume that
3	those are not going to if it's not
4	nominated, folks aren't going to vote for it.
5	So why don't we do that, and open
6	to anybody wanting to nominate any measure.
7	MEMBER SIDDIQI: Foster, this is
8	Alvia. Just a quick question. None of these
9	measures have gone through the NQF endorsement
10	process, or at least not in the complete
11	stage, is that correct?
12	DR. BURSTIN: Only the ones that
13	are blue.
14	CHAIR GESTEN: So all the ones
15	that are not blue are have been through,
16	are fully endorsed measures.
17	MEMBER SIDDIQI: Okay.
18	CHAIR GESTEN: So this is the time
19	to nominate a measure. Everybody clear here?
20	There's a lot of measures here. Carol? Thank
21	you.
22	MEMBER SAKALA: Child HCAHPS.

1	CHAIR GESTEN: Okay. So Carol has
2	nominated that we vote for child the child
3	version of HCAHPS. That's measure 2548,
4	right? And we just had a lively conversation
5	about that and the implementation issues.
6	So, again, for folks in the room,
7	let's take a vote of raise your hand if you
8	vote to suggest that this be added to the core
9	set. Seven in the room. And on the phone?
10	MS. COHEN: What's the number in
11	the room of voters?
12	CHAIR GESTEN: Seven.
13	MS. COHEN: This is Anne. I have
14	to vote yes then.
15	MEMBER SIDDIQI: And Alvia is
16	voting yes as well.
17	CHAIR GESTEN: Okay. And, Anne,
18	you voted yes, too?
19	MS. COHEN: Yes.
20	CHAIR GESTEN: Okay. Is that a
21	yes?
22	MS. LASH: Either way it passes.

Γ

```
1
                  CHAIR GESTEN: I know it passes.
 2
      Okay.
 3
                  Sandra, did you have a question?
 4
                  MEMBER WHITE: Yes.
                                       My question
 5
      is, was 2548 recently added? Because that was
 6
      not on my list --
 7
                  CHAIR GESTEN:
                                 Correct.
 8
                  MEMBER WHITE:
                                -- of measures.
9
      Oh, okay. Well --
10
                  CHAIR GESTEN:
                                 Any other
11
      nominations? Susan?
12
                  MEMBER LACEY: Hospital-acquired
13
      pressure ulcers.
14
                  CHAIR GESTEN:
                                 Okay.
15
      Hospital-acquired pressure ulcers, which is
      number -- it is 0337.
16
17
                  MS. CAREY:
                              Right. And it's
18
      shaded blue, because it's going to be coming
19
      through review again next year. But it is
20
      fully endorsed now.
21
                                 So 0337, pressure
                  CHAIR GESTEN:
2.2
      ulcer rate. All those in favor of
```

1	recommending this to be added to the set raise
2	your hand. And one on the phone. Okay. One.
3	Any other nominations of measures?
4	Cindy?
5	MS. PELLEGRINI: I don't think we
6	have talked about this one at all, but I will
7	throw out there 477, under 1,500 gram infant
8	not delivered at appropriate level of care.
9	There is a substantial body of evidence
10	showing that babies who are delivered at the
11	facilities best able to take care of them do
12	have far, far better outcomes than those
13	who are born at lower level NICUs that aren't
14	prepared to care for them, and that there is
15	a substantial amount of room for improvement
16	in the current state of affairs.
17	CHAIR GESTEN: Okay. Thanks,
18	Cindy. So this is 0477, under 1,500 gram
19	infants not delivered at the appropriate level
20	of care. Susan, did you have a question
21	before we
22	MEMBER SAKALA: Clarifying

ſ

1	question. Sometimes it just happens.
2	MS. PELLEGRINI: Sometimes it
3	does, but there are far, far more cases. For
4	example, there are a lot of cases of high-risk
5	women who are not being counseled at all about
6	the proper hospital where they ought to be
7	delivering, where there is a Level 3 or a
8	Level 4 NICU. We have talked to the March
9	of Dimes has talked to, let's say, like
10	hospital systems where they have multiple
11	hospitals within a system. And they had one
12	with the highest level NICU, and I've had NICU
13	directors say to me, "I can't get our sister
14	hospitals to send our high-risk babies here
15	because they are keeping them and then they'll
16	transfer them after they're born." And there
17	are some really perverse payment incentives in
18	there.
19	MEMBER SAKALA: That's horrible.
20	CHAIR GESTEN: Beth, did you have
21	a question about this before we
22	PARTICIPANT: There was no

1d9C 323
exclusion criteria here.
MEMBER FELDPUSH: Just to find out
a little bit more about this area, because it
is just not what I know, so, Cindy, if you're
the one that has the most knowledge, or
anybody, on this measure. To what extent is
this tied to access to prenatal care? I'm
just kind of thinking this is an outcome
measure, but why is it happening?
MS. PELLEGRINI: I think it has to
do more with the quality of care delivered to
women who are known to be high-risk. So
there's a pretty substantial cadre of women
out there who are documented to be at high
risk, either because they've had a previous
preterm birth or they have a condition like
high blood pressure or obesity or gestational
diabetes or things like that.
Over 80 percent, if I'm getting
I think I'm getting my numbers right here
well over 80 percent of women are getting at
least some prenatal care. It varies a little

1	bit by community and location and demographic,
2	but the numbers of people getting at least
3	some prenatal care is pretty darn high. The
4	people who are getting no prenatal care, or
5	little or none, are a fairly modest
6	percentage.
7	So I think what we have here is
8	really a case of missed opportunities, far
9	more than but, you know, based on the data
10	we have seen.
11	MEMBER FELDPUSH: So from a state
12	level, if this were then to be a state level
13	measure, what would be the actionability of
13 14	measure, what would be the actionability of this measure? What could states do to improve
14	this measure? What could states do to improve
14 15	this measure? What could states do to improve on this from the state level?
14 15 16	this measure? What could states do to improve on this from the state level? MS. PELLEGRINI: Right. Okay. So
14 15 16 17	this measure? What could states do to improve on this from the state level? MS. PELLEGRINI: Right. Okay. So that would be a really long conversation, but
14 15 16 17 18	this measure? What could states do to improve on this from the state level? MS. PELLEGRINI: Right. Okay. So that would be a really long conversation, but I think there is a substantial list. What
14 15 16 17 18 19	this measure? What could states do to improve on this from the state level? MS. PELLEGRINI: Right. Okay. So that would be a really long conversation, but I think there is a substantial list. What this really gets to is the idea of some

1	let's say, the AAP perinatal levels of care
2	designations, and actually certifying or
3	verifying those in some ways, because in a lot
4	of in some states right now you can say,
5	"We're a Level 4 NICU," and nobody ever comes
6	in and says, "Well, actually, do you meet all
7	of the standards for being a Level 4 NICU?"
8	They just say they are. Or a Level 3 or a
9	Level 2, or whatever the case is.
10	So there is a lot of different
11	issues tied up in this, but it means that
12	there is a great deal of room for improvement
13	and a lot of things that can be done.
14	CHAIR GESTEN: So I'm going to
15	have to abbreviate this. Great questions.
16	Carol, and then we're going to vote on this.
17	MEMBER SAKALA: Yes. I just
18	wanted to reinforce what Cindy is saying, that
19	the developer has found that rural hospitals,
20	for example, are appropriately making those
21	arrangements in advance, and it's a lot of
22	urban hospitals that think, "Well, we'll just

1	keep them for the perverse incentives, and
2	then transfer later." So it's really
3	inappropriate practices that can be addressed.
4	CHAIR GESTEN: Okay. Unless there
5	is any other clarifying questions, I would
6	suggest that we take a vote. So all those in
7	favor of adding measure 0477, under 1,500 gram
8	infant not delivered appropriate level of care
9	to recommendations to CMS, raise your hand.
10	And on the phone? We have five in
11	the room.
12	MEMBER SIDDIQI: Yes. Alvia
13	speaking.
14	CHAIR GESTEN: Alvia is seven.
15	Anne?
16	MS. COHEN: Yes.
17	CHAIR GESTEN: Eight. Okay. Any
18	other measures nominated? Carol?
19	MEMBER SAKALA: I have to nominate
20	exclusive breast milk feeding, and to comment
21	that there is no expectation of 100 percent
22	and there are already exclusions, and those

1	exclusions really are amounting for a very
2	small percentage of the population. And the
3	improvability is huge, as all the CDC programs
4	will attest to.
5	CHAIR GESTEN: Okay. Great
6	last-minute lobbying. And we have talked
7	about this one, so the measure now is measure
8	04880, exclusive breast milk feeding. This is
9	a new one, for those of you who are surprised
10	by this, like the HCAHPS one was just added
11	today. All those in favor of recommending
12	this to be added to the set, please raise your
13	hand. One, two, we have six six in the
14	room. And on the phone?
15	MS. COHEN: This is Anne. Yes.
16	CHAIR GESTEN: Seven. Okay. So
17	before we close out, any last minute? Any
18	other nominations before we move to looking at
19	the entire go ahead.
20	MS. COHEN: This is Anne. I have
21	a I have some concerns with it, so maybe it
22	would be I'm sorry, I have my 16-month-old

1	baby on my lap, so forgive me if you hear
2	noise in the background.
3	The late sepsis measure, I'm
4	concerned because it's only related to low
5	birth weight infants. But I think the measure
6	related to infection might be an important
7	area to look at, if not this time maybe for
8	next time.
9	CHAIR GESTEN: Okay. I know we
10	started to put measures up there. Maybe we
11	should add your running slide. So we're
12	running late. I'm sorry. Go ahead.
13	MS. COHEN: No. I was just going
14	to say I'm not sure if it's worth voting on,
15	because I have major concerns about it being
16	so narrow.
17	CHAIR GESTEN: Your call. Do you
18	want now is the time if you want to call a
19	vote on it.
20	MS. COHEN: Maybe just add it to
21	the list of concerns for next time.
22	CHAIR GESTEN: Okay. We'll do

Г

1	that. Sold.
2	So our next task, I was going to
3	say, should you decide to take it, but you've
4	already decided, you're here, is to rank order
5	the measures that received enough votes to be
6	recommended. And, again, the context of this
7	is a working presumption that CMS is likely,
8	at least not now, although we don't know, in
9	a position to accept all of these
10	recommendations. So they certainly want the
11	information that helps them to be able to
12	prioritize this.
13	So we have Sarah is madly
14	writing on the board, and you have a I
15	think we're going to have a measure, a slide
16	as well that is going to show you what we have
17	which measures made it. And is that all of
18	them? One, two, three, four, five, six,
19	seven? One, two, three so we have one,
20	two, three, four, five, six. Six measures.
21	So there is a slide that's up
22	right now, 2508, dental sealants. There's two

ſ

1	of them, one is for age six to nine, the
2	second is 10 to 14, 2509. There is child and
3	adolescent major depressive disorder, suicide
4	risk assessment, 1365; HCAHPS, 2548; 0477,
5	which we just voted on, under 1,500 grams,
6	infants not delivered at appropriate level of
7	care; and 0480, which is exclusive breast milk
8	feeding.
9	So I think the way to do this is
10	you let's see, should we vote on folks
11	on who is on number ones, which one of
12	these is folks' number one, is that the way we
13	are going to do this? This is going to be
14	I guess I don't have another
15	We can just raise hands on which
16	one is that would probably be easier,
17	right? Raise hands if 2508 is number one, and
18	then go back, but that presumes that people
19	have had a chance to think about this.
20	So I think we need to what's
21	that? Three picks? Okay.
22	MEMBER FELDPUSH: I was going to

1	say, maybe this is a question for the CMS
2	folks. Knowing that we went from a list of a
3	lot to six, do we need to prioritize further
4	down from six? Yes?
5	MEMBER LLANOS: I think getting a
6	more general sense of if we only had to pick
7	through those which ones would be the ones
8	that would be the most helpful.
9	MEMBER WHITE: I would also
10	recommend considering 2508 and 2509 as one,
11	and then the others.
12	CHAIR GESTEN: Okay. So the
13	recommendation is to consider those as lump
14	them together. It's less to have to
15	prioritize, right?
16	MS. COHEN: This is Anne. I think
17	we're missing one. Didn't we have
18	antipsychotics as well under the mental
19	health? Am I wrong? That was upstream.
20	CHAIR GESTEN: It missed. I think
21	it was close, but it missed.
22	MS. COHEN: Okay.

	1898-552
1	CHAIR GESTEN: Does anybody object
2	to putting 2508 and 2509 together?
3	DR. LEIB: I think CMS may have a
4	different way of looking at it, not speaking
5	for them, but the six to nine year old is a
6	legislative mandate. The 10 to 14 year old is
7	maybe a nice thing to do, but not a mandate.
8	And so they may view those differently. Just
9	a thought.
10	CHAIR GESTEN: That's correct.
11	Well, I think we're talking about that's
12	true. If it's the top three, that's right.
13	Like I said, picking your children.
14	So maybe the way to do this is
15	we'll go around, and obviously the last person
16	will have a little bit more time to think
17	about this. And at least we'll get your
18	thoughts about how you would go about how
19	you would prioritize these in terms of one,
20	two, three, and then maybe say something about
21	the rest. That may be a way to
22	MEMBER WHITE: Okay. The way how

1	I this is Sandra White. The way how I
2	would prioritize them is I would lump
3	2508/2509 as one, 1365 as two, and 2548,
4	HCAHPS, as three.
5	CHAIR GESTEN: Great. Susan?
6	MEMBER FLEISCHMAN: Yes. I would
7	lump 2508 and 2509 as one of my one of my
8	three, HCAHPS as one, and either breast milk
9	or infant not delivered I'll go with
10	exclusive breast milk.
11	CHAIR GESTEN: I'm sorry. You had
12	a question, Cindy?
13	MS. PELLEGRINI: Well, the way
14	I've seen NQF do this sometimes is that they
15	just give out a couple markers and everybody
16	goes and votes for their three, and then at
17	least you see where the clusters are. Would
18	you mind if we all ran up with that or
19	just thinking, like I'm having trouble
20	following people's rankings.
21	CHAIR GESTEN: I would separate
22	them. I think you get one vote for each. So

1	you're putting three marks down?
2	You've got more than one marker,
3	right? So do you want to give them out?
4	MS. CAREY: Anne and Alvia, could
5	you please give us your top three, so we can
6	add dots for you.
7	MS. COHEN: Yes. This is Anne.
8	2508 is one; 2509, two; and 1365 is three.
9	And I'm not lumping together, assuming CMS
10	will reject the idea.
11	MS. CAREY: Okay. Thank you.
12	Alvia?
13	MEMBER SIDDIQI: Yes. Alvia. So
14	2508, one; 2509, two; and 0477, three.
15	MS. CAREY: Okay.
16	CHAIR GESTEN: Is there anyone who
17	didn't you got Anne and Alvia?
18	MS. CAREY: Yes.
19	CHAIR GESTEN: All right. So this
20	one is one, two, three, four, five, six,
21	seven, eight, nine, 10.
22	MS. CAREY: So we're counting 10

1 for 2508. 2 CHAIR GESTEN: And 2509, one, two, 3 three, four, five. Five for 2509. 4 MS. CAREY: 5 CHAIR GESTEN: Four. 6 MS. CAREY: Four for 1365. 7 CHAIR GESTEN: Seven. 8 MS. CAREY: Seven for 2548. 9 CHAIR GESTEN: Four. 10 MS. CAREY: Four for 0477. 11 CHAIR GESTEN: Three. 12 MS. CAREY: And three for 0480. 13 MEMBER ADIRIM: I'm just 14 surprised, because I remember on the call 15 mental health -- pretty uniformly people 16 wanted to have a measure around that or a better measure around that. So I'm just 17 18 surprised that the mouth won out over the 19 head. So it's --20 CHAIR GESTEN: Well, I think --21 and my interpretation of that could be wrong 2.2 -- is that the number of mental health

1	measures that are on the horizon may have
2	influenced I'm going to be honest, it
3	influenced my voting related to those
4	measures. But comments about how this turned
5	out? Go ahead.
6	MEMBER SIDDIQI: Mine as well. I
7	just wanted I can't see the oh, I can
8	see it on the okay.
9	CHAIR GESTEN: Alvia, you are kind
10	of like you are underwater again. I don't
11	know. Top three? The first one is with 10
12	votes was sealants, six to nine; the second
13	was HCAHPS, child HCAHPS; and the third at
14	five votes was sealants for 10 to looks
15	like 10 to 14 10 to 14.
16	And then suicide risk assessment
17	and delivery at appropriate care level both
18	received four votes. And then exclusive
19	breastfeeding received three.
20	Okay. So are we done with rank
21	ordering?
22	MS. LASH: We are. I want to make

ſ

1	one more comment for the record, and the good
2	of the order. It has been MAP's practice to
3	conditionally support measures that were still
4	undergoing endorsement review, that CMS would
5	add them after that process is complete and
6	endorsement is awarded.
7	Is the task force comfortable with
8	following that practice, or do you want to
9	give full support to the HCAHPS measure at
10	this time?
11	CHAIR GESTEN: Nodding for full
12	support or nodding for conditional? What's
13	that?
14	PARTICIPANT: For the HCAHP
15	measure?
16	CHAIR GESTEN: Yes.
17	PARTICIPANT: I'm going for full
18	support.
19	MEMBER FELDPUSH: I would speak up
20	to conditional support if that has been the
21	practice of the MAP. I wouldn't want to set
22	

1	DR. BURSTIN: I think it's going
2	through. It's just purely a formality.
3	MS. COHEN: This is Anne. The
4	only thing that I would say is I knowing
5	that lens, I wish we would have gone back and
6	looked at the antipsychotic measure that was
7	almost approved, too, because it would have
8	been nice to have that with the mental health
9	measure.
10	MEMBER WHITE: And let me just
11	clarify. I think I misspoke. I was going for
12	full support of the measure, not that NCQF had
13	to have already provided full support. So I
14	withdraw my vote on that one.
15	CHAIR GESTEN: Okay.
16	MEMBER WHITE: Okay. Great.
17	CHAIR GESTEN: So I think time
18	prevents us from going back, Anne, and
19	revisiting measures. Again, I would say that
20	the issue about mental health measures and
21	antipsychotics, and so on, I mean, I think
22	it's going to come up again very soon as some

202-234-4433

1	of these measures go through and are put
2	forward for support.
3	I want to go to some of the last
4	slides about cross-cutting issues. Let's keep
5	going. And these are some of the issues that
6	you saw in advance in terms of strategic
7	issues that confront us as we think about
8	creating a measure.
9	There's the you know, the lack
10	of an overarching data infrastructure to
11	facilitate reporting, and, in my mind, that
12	includes the issues about differences between
13	e-measures and chart review, and so on, the
14	challenges of getting measures from hospitals,
15	the challenges of connecting, for some
16	measures, data to existing registries, and so
17	on, being able to put data sets together that
18	might be relevant for reporting.
19	So I think we've talked about that
20	in the context of many of the specific
21	measures. It clearly is a challenge. It's
22	not a specific challenge, I don't think, for

ſ

1	child measures, but certainly, you know, we
2	have seen it here.
3	The alignment issue between
4	maternal and child health measures, actually,
5	I think the as you saw in the slide and in
6	our conversations, there is a fair amount of
7	alignment and thought about which ones belong
8	in which set, but it's an ongoing issue to
9	make sure that there is connectivity between
10	the maternal and adult core measures and the
11	child health measures, and there's not any gap
12	areas.
13	You know, exactly what Medicaid's
14	role is relative to social and environmental
15	determinants of health, I think that this
16	tracks into some of the conversations that we
17	were having about readmissions and other
18	issues, and then how we take measures that may
19	have been constructed for providers or health
20	plans or for regions and translate those into
21	a state level are some system level issues I
22	think that we have.

1	The other ones that I heard from
2	this morning that are not on this list was the
3	issues around alignment, and specifically
4	around trying to align measures with
5	meaningful use and with the directionality of
6	electronic health measures. I think we also
7	heard about alignment with HEDIS measures as
8	well.
9	And I think there were some other
10	I want to take this opportunity to make
11	sure that in terms of overarching issues that
12	we have and we want to note these for the
13	report going forward, that we might have
14	missed.
15	Susan, did you have did you
16	want to add something?
17	MEMBER FLEISCHMAN: No. I was
18	going to make a comment on we have a great
19	interest in that third bullet and would
20	appreciate a conversation around that in the
21	future. And we also have an interest in
22	I'm late to the group, I know in Medicaid's

1	role in childhood obesity, which I know we
2	have the BMI measure. But we think there's
3	as the payer for, you know, 50 or more percent
4	of children in some states, we think that
5	Medicaid agency could be a bigger lever in the
6	childhood obesity epidemic. So if we could
7	add that.
8	CHAIR GESTEN: Thanks. Are there
9	any other strategic issues? I mean, there are
10	some nuts and bolts issues around measure,
11	measure stewardship, and so on, which I don't
12	know if they're strategic. I guess they're
13	kind of nitty-gritty real-life issues that
14	need to be reconciled and dealt with. But
15	anything that falls under this category that
16	we want to put forward? Cindy?
17	MS. PELLEGRINI: Just briefly. I
18	think as we move forward, and as the science
19	develops, we are going to want to look at
20	things, particularly in the maternal and child
21	health space, where we can develop sets of
22	measures that capture the mother-child dyad,

1	and that kind of crosswalk up and back and
2	track those or reflect those, for instance,
3	impacts of maternal care upon infant health.
4	So, for instance, did Mom get a
5	TDAP immunization? Did that infant later
6	develop pertussis? Just making one up off the
7	top of my head.
8	The second thing that I would say
9	is I'd love to see I don't know who, but
10	someone CMS, NQF, somebody else take a
11	more systematic look at where the
12	opportunities are for measures and this is
13	even beyond the centers of excellence. What
14	are the sources of the information and the
15	ideas that we ought to be fostering the
16	development of measures from?
17	So is it something like the
18	"Choose Wisely" campaign? Is it all of this
19	work PCORI is doing? You know, PCORI is going
20	to churn out of all of this information about
21	which of the comparative effect which is
22	comparatively more effective among treatments?

1	Should we not be, then, systematically taking
2	some of that and converting it into measures?
3	CHAIR GESTEN: Great. Anybody
4	else have any other overarching issues? I
5	think can we go to the next slide? I
6	think, at least the slides that I have,
7	clearly one of the issues and I don't think
8	we need to resolve this today, but we might
9	actually want to poll the group around
10	measures in the developmental pipeline that
11	folks are most interested in hearing about.
12	I think we heard specifically some
13	interest in sepsis, for example. We heard
14	I think we have ongoing interest in the
15	behavioral health measures, particularly
16	related to antipsychotics, but others. Is
17	there anything else that folks want to
18	footnote right now that they saw on the
19	roothote right now that they baw on the
ТЭ	developing list that they have particular
20	
	developing list that they have particular
20	developing list that they have particular interest in?

1	care transition.
2	CHAIR GESTEN: Yes, the care
3	transitions, right. Was that adapt? What was
4	adapt, yes. Anything else that we want to
5	note? This isn't the only opportunity,
6	obviously, to emphasize this, but if there's
7	something
8	MS. COHEN: Oh. Abuse and
9	neglect.
10	CHAIR GESTEN: Okay. Although I
11	didn't see any of those in the pipeline, but
12	it's an area that needs a pipe. Yes?
13	MS. PELLEGRINI: Perinatal and
14	or, excuse me, pre-conception and
15	interconception health, although CDC has
16	under-development almost finished, almost
17	ready, right, a great contraception measure
18	that we hope will be considered for the
19	Medicaid core set for I think both adults and
20	adolescents. CDC there is a webinar, is it
21	just next week? Two weeks?
22	MEMBER LILLIE-BLANTON: Webinar is

Г

1	November 5th, and we are considering it a
2	developmental measure, but they will be
3	submitting it to you.
4	CHAIR GESTEN: So I apologize for
5	going over in terms of the public comment. I
6	think we have managed to clear the room here.
7	But, Cathy, if there's anybody on the phone
8	from the public who wants to make a comment,
9	if you can just go over the instructions again
10	right now, we'll give them the opportunity to
11	do that.
12	OPERATOR: Yes, sir. At this
13	time, if you'd like to make a public comment,
14	please press star, then the number one.
15	Okay. At this time, there are no
16	public comments.
17	CHAIR GESTEN: Thank you, Cathy.
18	There is a slide on next steps,
19	and maybe either Beth or Sarah will just go
20	over what happens next.
20	
20	MS. CAREY: Sure. Absolutely. So
	MS. CAREY: Sure. Absolutely. So we will be very busy writing this up into a

1	draft report next week, and we will post it
2	for public comments on Monday, October 27th,
3	for a two-week period, which means it will
4	close on Friday, November 4th. We will take
5	the draft report and a quick preliminary
6	analysis to the MAP Coordinating Committee on
7	November 10th. That's the next time they
8	meet. And they are typically aligned with our
9	timeline.
10	And then, the final report is due
11	to CMS on November 14th. Then, we'll go on a
12	brief hiatus until we reconvene. We will
13	recover from the expedited review and we will
14	reconvene in the spring for the annual cycle.
15	CHAIR GESTEN: Great. Any
16	questions about the timeline or next steps?
17	And who says we don't have the patient voice
18	here? Do you hear the baby on the phone?
19	It's our way of incorporating patient
20	perspective.
21	Anything else for the good of the
22	order?

1	
1	MEMBER LLANOS: So I'll just add
2	for folks that are interested, CMS is required
3	to release our annual updates on both our
4	children and adult core sets, which we usually
5	do together, through an informational bulletin
6	by January 1st of this coming year.
7	CHAIR GESTEN: Great. Thank you.
8	DR. BURSTIN: Also, I'll add my
9	thanks to Foster for some pretty impressive
10	facilitation today through a very big agenda.
11	CHAIR GESTEN: Thank you. Well,
12	thank you, all. It was a great great team.
13	Look forward to doing this again in the
14	spring. And, again, I'd encourage you to
15	carefully look at the draft report and make
16	sure that we captured your thoughts and
17	deliberations here.
18	Thanks to Sarah and Beth for
19	and Nadine for, you know, making this happen.
20	So safe travels home, and see you
21	again in the spring. Thank you all very much.
22	Thank you, folks on the phone, Anne and Alvia,

i	rage 343
1	and other folks who listened in. Thank you.
2	(Whereupon, the above-entitled
3	matter went off the record at 4:09 p.m.)
4	
5	
6	
7	
8	
9	
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	

	1	1	1	
A	239:6 315:7	Acquired 315:15	176:16 195:18	290:12,20,21
\$10,000.00 12:11	346:21	Act 120:11	229:19	291:5,15 315:7
13:14 14:7	absorb 157:7	Act'd 299:9	additional 9:18,19	administratively
\$26.2 109:19 116:4	abstinence 72:8	acting 18:11	34:18 39:20 47:17	31:12
\$5.00 78:6	abuse 41:12,19	action 66:16	73:10 93:18	admission 298:6
\$51,000 109:20	42:10 81:14 82:2	157:14	105:20 113:6	Admission/Read
\$65,000 110:6	159:17 162:4	actionability	176:1 204:2	305:22
A-F-T-E-R-N-O	345:8	324:13	279:20 305:7	admissions 168:7
148:1	academic 64:21	actionable 6:6	316:18	169:11,12 295:20
a.m 1:11 4:2 105:2	181:20 184:11	186:13	additions 25:16	admit 134:2 303:19
105:3	Academy 1:14,20	active 154:6	address 19:6 49:21	admitted 299:14
AAP 325:1	14:22 15:11 94:16	activities 59:13	134:10,11 175:14	303:3
abbreviate 325:15	309:8	71:18 73:3 74:12	177:1 196:10	admitting 193:13
abbreviated 12:10	AcademyHealth	74:12 78:14	283:2 306:8	adolescent 45:7
ability 23:12 42:15	94:1	161:21	addressed 41:21	72:21 73:1 112:13
44:17 63:9 76:5	accelerated 4:17	activity 34:2 63:16	177:6 326:3	115:12 240:17,18
151:10 184:12	21:17 25:12	67:8 69:10 71:13	addresses 46:4	250:14 271:17
259:6,15 260:4	153:20	73:10 237:7	194:13 280:15	272:2 299:17
269:9	accept 329:9	actual 55:11 143:4	295:6	330:3
able 5:1 10:9,16	accepted 314:10	acute 106:17 107:6	adequate 45:18	adolescents 99:3
22:3,8 35:11	accepting 97:17	107:8	ADHD 38:7 70:2	112:14 247:19
38:13 45:14 49:13	access 43:1 49:18	adapt 226:6 228:21	72:11 80:17	248:1,6 250:16
50:10,20 52:14,21	52:3 106:15	230:11,17 232:16	248:12 250:20	253:4 258:14
53:9 63:13,20	128:16 129:11	345:3,4	253:21 255:10	345:20
66:19 84:11 89:12	131:13,19 159:20	adapted 220:20	Adirim 1:14 14:20	adopted 183:7
92:21 94:5 97:14	160:2 241:22	add 9:8 23:18	14:20 130:10	adopters 86:5
104:7 135:5 139:4	313:8 323:7	43:22 76:11 95:19	151:8 154:22	134:14
139:10 142:15	accessed 250:13	96:11 150:4 241:7	156:16 218:21	adopting 324:22
150:12 196:19	accomplish 71:12	243:22 255:16	222:11 226:5,11	adoption 228:11
197:17 203:15	accomplished	265:22 271:20	228:8,12,19 241:5	ads 64:11
205:19 210:4	64:14	328:11,20 334:6	248:4,10,18	adult 22:15,22 26:1
220:2,18 225:1	accountability 67:3	337:5 341:16	250:13 257:21	26:9 27:13,16
230:6 254:1	70:12 213:5,6,11	342:7 348:1,8	258:13 278:16	66:8 100:11
260:18 261:4,18	268:20	added 36:19 63:7	282:4 335:13	154:21 158:7
266:18,21 269:12	accountable 301:21	70:11 102:18	Adjourn 3:22	159:5 165:20
283:12 285:12	302:9	149:17 183:3	adjusted 45:10	166:1 223:14
313:21 315:1	accounted 212:9	209:18 210:5	295:5 314:18	229:2 231:18
317:11 321:11	accounting 112:6	214:20 215:5	adjustment 30:12	232:5 239:1 256:7
329:11 339:17	accreditation 55:4	225:12 238:10	289:22 306:10,13	258:3 264:6
above-entitled	achieve 131:1	271:5,13 276:9,11	306:19	287:19 290:11
104:22 273:12	267:8	319:8 320:5 321:1	administer 317:10	298:22 314:9
349:2	acknowledge 97:7	327:10,12	administers 317:5	340:10 348:4
absent 153:6	acknowledged	adding 47:21 76:4	administrative	adult-oriented
absolute 35:9	293:20	158:3 166:2 254:1	60:9 62:18 70:1	107:4
161:18 175:9	acknowledging	271:20 326:7	139:5 155:2 188:5	adults 30:5 45:22
absolutely 43:17	291:13	addition 21:6	188:6 202:19	47:8 100:3 247:15
171:20 237:5	ACO 88:18	155:17 175:22	283:15 285:3	253:8 258:9

		i		
345:19	aggregated 315:3	alignments 98:22	110:7 111:6,13,16	anticipate 108:20
advance 125:14	aggregating 56:9	aligns 195:8	117:4 283:17	161:2
325:21 339:6	aggressively 43:6	all-cause 300:8,12	306:20 347:6	antipsychotic
advanced 289:2	44:9 55:14	all-payer 313:13	analytic 91:21	43:20 241:2,15
advantages 84:14	ago 44:3 102:19	alleviate 52:6 89:10	analyzed 115:10	243:4,15 244:1,6
127:1 137:15	157:20 182:3,5,12	alleviating 89:5	and/or 37:12 55:7	244:11 245:1
advisory 77:16	183:3 195:20	Alliance 2:7 125:7	82:12,15 100:13	252:6,11 272:10
Advocacy 15:4	agree 100:4 125:19	125:13,13,16,17	angling 85:16	338:6
advocate 44:16	128:13 129:16	126:1 137:9	Ann 2:3 11:12,15	antipsychotics
89:7 228:21 262:1	215:22 256:12	141:15 249:21	18:18 21:8	43:11,15 72:16
312:22	257:8,14,22	allocated 107:22	Anne 1:14 13:6	242:21 247:5
advocating 254:19	260:12 263:13	allow 39:6 41:6	17:17,19 81:5,10	250:4,7 251:3,8
254:20 259:8	agreement 184:6	275:5	100:20 118:4	251:15 253:3,9
Aetna 1:22 14:12	ahead 7:21 49:2	allowed 33:20	141:8 164:22	261:11 331:18
affairs 14:17	81:9 141:10	35:16 78:19	165:2 193:9 215:9	338:21 344:16
321:16	170:10 193:11	153:19 306:2	215:11 216:19	anxiety 248:13
affect 108:5	198:19 223:4	alternative 64:12	217:6,7,21 227:3	250:20
affordability	253:17 257:12	Alvia 1:20 15:6,9	232:19 233:16	anybody 18:5
170:15	288:8 311:22	81:5 100:20 118:4	234:11 239:3	48:21 80:22 145:2
Affordable 120:11	327:19 328:12	164:22 168:17	242:22 244:7	164:17 173:17
afternoon 11:2	336:5	173:9 215:9 216:3	250:22 264:10,12	211:15,16 218:11
20:6 22:6 75:2	AHRQ 182:8	216:19 217:6,21	272:8,14 273:19	225:1 226:20
84:19 90:9 99:18	241:19 277:10	260:9 261:19	285:22 286:20	247:10 278:21
118:21 145:15,22	278:11 290:13	264:10 265:10,12	319:13,17 326:15	281:22 282:1
146:18 148:6	317:13	265:13 273:19,21	327:15,20 331:16	295:9 315:12
age 50:22 100:12	AHRQ's 33:6	308:1,20 318:8	334:4,7,17 338:3	318:6 323:6 332:1
109:1 136:6,7	aid 116:5	319:15 326:12,14	338:18 344:21	344:3 346:7
191:12 192:16	aiming 18:21	334:4,12,13,17	348:22	anything's 98:2
199:21 200:10	airplane 59:8	336:9 348:22	annotate 89:19	anytime 77:6
202:15 204:13	alcohol 52:11	Alvia's 165:5	announced 195:19	anyway 39:12 58:3
205:6,9 206:3,8	240:21 242:15	ambitious 4:11	annual 60:6 155:10	162:8 185:8
208:16,19 210:21	271:3	ambulatory 43:2	217:12,14,16,20	apologize 25:18
216:9 231:20	algorithm 226:20	159:21 242:1	218:19,21 347:14	238:18 346:4
250:7 251:2,12	227:1	America's 1:15	348:3	appendectomy
253:12 330:1	align 26:12 41:5	15:4	answer 58:7 105:17	71:20
age-appropriate	99:1 341:4	American 1:14,17	114:19 118:11	applaud 31:3 47:4
209:8	aligned 85:10	1:20 13:20 14:21	119:22 142:18	application 153:21
age-in 202:13	99:15,20 347:8	15:11 309:7	170:22 231:7	applications 1:3
age-out 202:13	aligning 24:20,22	amount 70:6 78:10	233:2 244:8 269:4	192:10,12
agencies 158:15	258:5	321:15 340:6	276:8 284:11,12	applies 130:7
182:13 262:20	alignment 6:19	amounting 327:1	284:14,16 285:5,6	158:11 231:20
agency 181:9	24:9 85:2 99:5	amounts 69:13	314:20	apply 103:9
286:16 342:5	100:2,5 101:2	77:12	answering 310:19	appreciate 4:22
agenda 4:11 18:20	117:15 145:22	anaesthesia 141:21	antenatal 68:2 69:2	29:19 48:14 59:2
20:15 28:18	154:3 281:8	143:19	159:1 283:4	75:3 274:4 341:20
348:10	290:11 340:3,7	analysis 68:4 73:11	antibiotics 64:2,13	appreciated 72:19
ages 253:8	341:3,7	73:15 109:18	64:17	approach 31:9

51:11 88:16	241:11 243:2	aside 55:15 91:5	attempt 19:21	104:18 113:10
148:13 211:20	251:13,18,18	227:10,20 228:14	Attend 238:15	128:8 130:3
approached 59:19	265:7 323:3 328:7	asked 30:20 31:6	attending 104:5	139:18 147:12
approaches 189:4	345:12	118:18 185:12	attention 42:21	164:22 167:10
appropriate 44:15	areas 3:13 6:12	194:4 195:12,14	85:3 107:5 247:4	169:1,17 179:7,19
177:2 208:15,16	19:17,18,22 20:2	196:3 203:13	attest 327:4	180:5 187:12
260:17 266:8	20:5,11 21:3 23:4	231:10,12,17	attractive 73:19	210:17 214:8
277:5 306:14	24:20 25:13 30:22	233:5	195:7,18 249:5	218:5 239:7 242:4
321:8,19 326:8	36:9 40:12 41:10	asking 28:2,3	attribute 76:5	243:3 245:17,19
330:6 336:17	42:9 58:11 81:15	135:22 172:6	attributed 304:16	254:4 256:9
appropriately	81:22 83:5 99:18	183:20 194:21	attributes 76:3	269:12 273:1,5,11
44:20 325:20	108:18 117:19	234:2,22 248:11	atypical 72:16	273:14 274:14
appropriateness	118:2,22 120:19	285:10	243:15	278:20 289:21
258:22	137:3,22,22	aspects 60:3	audience 10:6	304:2 330:18
approval 246:15,16	137.3,22,22	aspirational 154:7	288:4	338:5,18 343:1
approved 126:3	146:10,14,20,22	aspirations 25:2	auditing 163:3	backdrop 19:11
135:21 243:12	140:10,14,20,22	aspirations 25:2 assess 39:6	auditing 163:5 audits 127:19	118:1
250:8 308:11	149:9,11 150:2,4	assesses 282:17	auspices 183:13	background 19:11
338:7	150:7,14 151:3	assessment 102:20	authority 37:15	29:22 105:14,19
Aravamudhan 2:7	150:7,14 151:5	159:8 177:21	70:5	146:12 172:1
			autism 107:16	140:12 172:1 175:1 197:4 328:2
118:16 119:3	154:6 156:5,10	183:1 240:15,19		
130:21 132:16	157:3 159:12	242:17 267:5	available 133:4	backward 151:11
133:9 134:12	160:16 161:3	268:8 272:3	152:7,10,13 155:2	bad 205:19
135:12 137:5	162:3,13,21 163:1	310:14 330:4	160:17 161:14	bag 111:17 278:2,3
140:4,9,12 141:3	163:8 164:1,10,13	336:16	172:19,22 218:16	Baker 299:9
141:18 143:8,12	164:15,20 168:15	assist 175:3	220:1 314:15	bands 100:12
188:8 189:7	170:19 171:8	assistance 2:11 3:7	avoid 303:20	bar 113:13 270:6
191:16 194:1	173:7 177:11	29:13 233:9 235:3	avoidable 167:11	barrier 80:5 88:4
199:8 201:3	182:1,1,4,18	associated 12:5	awarded 337:6	99:6
202:11 206:11	218:7,7 229:21	37:18 111:21	aware 47:21 59:16	barriers 35:21 36:1
208:9 209:2	232:20 239:9	175:4 283:5	199:5 203:5	36:15 37:13,18
210:22 211:4	340:12	Association 1:13	251:21	38:7 39:21 53:8
212:10,19 219:10	argue 302:1	1:17 13:20	awareness 99:8	81:17 82:5,18
area 32:12 33:9	Arizona 16:11	assume 264:19	awful 259:14	83:14 89:11 94:18
37:7 41:20,22	Arkansas 2:8 3:9	267:10 310:16	awkward 252:19	285:12
42:19 72:14,15,19	29:3 53:22 59:19	318:2		base 121:22 198:6
74:9 81:14 82:2,4	61:12 62:4 64:7	assuming 214:1	\mathbf{B}	286:4
82:22 83:19	79:14 99:22 174:2	290:10 334:9	babies 109:11	based 18:4 37:16
106:21 141:15	arrangements	assumption 49:16	291:12 292:3,8,11	43:6 83:15 102:18
161:7 164:8 165:9	325:21	96:15 114:21	293:8 309:8	103:10,15 125:4
167:3 171:12,17	arrival 68:13,18	305:13	321:10 322:14	127:20 141:2
172:21 180:1	arrived 68:8,8	assure 43:1	baby 293:22 294:4	188:16 189:2
182:17 185:5	arrows 139:19	assured 199:17	309:5 328:1	201:17 202:19
223:6 230:5	art 296:21	asthma 45:5	347:18	214:8,21 256:14
232:21 234:21	articulated 9:17	107:16 110:15	back 10:21 11:9,9	290:19,21 291:16
235:6,11 236:12	269:15 313:10	111:8 146:17	22:1 37:3 45:12	292:15 295:19
237:5,19 239:8,14	articulation 130:6	attached 20:1	56:2 58:10 75:7	324:9
			79:4,6 90:6,8	
	1	1	1	1

baseline 47:20	bell 130:2	308:17 348:10	252:18 254:2	293:3 326:20
196:11	bells 300:20	bigger 342:5	260:5 273:18	327:8 330:7 333:8
basic 124:18	belong 340:7	biggest 101:15	284:13 307:3	333:10
basically 98:11	benchmark 203:6	102:13,14 127:2	308:10 323:3	breastfeeding
122:9 123:22	203:9	182:17 232:10	324:1 332:16	280:22 309:1
122.9 123.22	bend 252:20	296:17	biz 49:11	336:19
basis 76:11 110:10	benefit 118:17	Bill 28:19,21 53:22	blank 49:22	brief 36:2 161:5
155:10 182:22	120:10 192:8	58:19 74:16 75:10	blood 283:5 323:17	257:13 347:12
184:14 203:2	194:19,20 304:7	75:12 84:2 97:10	blue 122:8 318:13	briefly 49:5 149:1
237:8	benefits 71:1,10	99:9 104:4,13	318:15 320:18	219:17 275:3
bath 294:4	106:20 107:3	115:16 146:9	BMI 39:4,5,13	305:17 342:17
Bechtel 232:11	108:14 120:15	158:22 174:14		bring 18:13 118:12
	best 34:3 50:14	Bill's 88:11 104:5	50:17,17,22 51:1 69:19 342:2	262:4
becoming 184:13 beds 299:10,17	127:10 205:7		board 265:8 266:16	
began 21:14	310:6 321:11	billing 69:22 billings 66:4	305:8 329:14	bringing 161:6 236:9
6	Beth 1:15 2:2 9:14	billion 109:20		
beginning 8:7 98:13 134:9			body 109:2 138:12	brings 23:10
	10:12 15:2 106:1 128:10 133:17	111:4 116:4	266:4 321:9 bolts 342:10	160:15
280:19 281:9		bipolar 251:21		broad 27:5 234:3 315:20
begun 195:16	163:14 168:20	birth 37:19 40:3	bonus 60:21 62:17	
behavior 183:1	174:20 180:7	69:5 93:17 107:17	63:4,14 76:14,18	broader 20:7,12
199:13,14,22	189:17 200:19	109:8,13 110:1,11	205:16	48:19 167:4 196:3
behavioral 38:1,12	214:5 234:11	110:12,13 111:3	book 60:13	203:12 219:22
38:17 43:16 44:12	236:15 239:18	146:17 159:9	books 64:11	223:7 231:20
51:21 52:9,19,22	249:8 275:9,9	178:6,7,9 277:1,2	borders 240:18	252:13 262:22
53:10 65:7 72:13	304:12 322:20	277:3,7 323:16	born 109:12 321:13	307:21
73:1 102:19 112:5	346:19 348:18	328:5	322:16 P 15 276 2	broadly 83:10
112:9,16 113:1,16	better 24:2 26:12	births 281:10	Boston 2:15 276:3	314:16
114:6,8 115:4,12	41:18 43:14 77:9	295:11,12,18	bottom 20:21	bronchitis 110:15
138:18 141:22	94:4,17 155:22	bit 5:4 12:19 19:8	boundaries 152:1	brought 42:12
159:7 160:1	156:7 171:21	19:12 22:14 27:16	boundary 169:16	106:21 221:9
239:17,20 242:3	186:6 213:16	29:22 36:17 49:9	box 110:20 286:18	bucket 178:3
256:16,18 257:3	237:12 253:10	49:12 54:11 62:19	286:22	180:18 276:22
269:7 299:11	254:2 255:20	63:6 74:7 91:11	boxes 39:9	277:6,14
344:15	265:7,18,19,21	92:4 94:8 103:16	bracket 202:14	bucketed 177:20
believe 18:10 21:21 22:17 45:21 50:3	270:14 309:13	105:13,15 107:3	brave 40:15 131:2	buckets 138:1
	321:12 335:17	111:17 118:18	275:1 break 102:18	240:14 241:20
50:18 51:12 53:22	beyond 20:10	130:22 151:11	break 103:18	budgeted 226:16 buffet 74:7
54:5 58:20 75:12	130:7 181:15	152:14,19 153:7	104:17 147:10	
78:5 115:22 168:1	234:4 343:13	156:4 157:8 161:2	199:1 272:22	building 88:22
177:12 200:7	biased 18:11	162:12 166:9	273:1,2,4	bulk 133:2
238:9 243:12	biasing 198:16	169:14,20 181:5	breakfast 10:21	bullet 128:21
248:16 258:19	big 52:13 64:10	185:18 187:15	breaking 10:22	341:19
261:15 271:5,12	100:2,5 114:14	189:15 191:11	11:1,2 brooks 11:4	bulletin 348:5
278:4 286:4 289:2	120:3 128:6,8	197:4 204:11	breaks 11:4	bunch 101:19
289:18 306:3	135:3,14 138:1	224:18 231:1	breast 61:15	bundle 57:21 66:3
308:12,13	228:22 274:9	233:17 237:2	280:11,13 282:12	241:14
believed 220:5	276:22 300:8	245:9 246:5	282:14,18,22	bundled 111:3

Г

		1		
burden 76:22	190:10 254:11	72:6,10 76:15	174:22 180:12,15	categories 158:2
93:19 94:3 95:4	274:3 308:14	89:3 93:3 95:19	239:21 241:8	159:20 176:13,20
116:10 117:21	311:13 315:6	99:2 100:1 106:15	243:18 245:3	178:4 265:3
123:7 127:3 166:3	328:17,18 335:14	106:16 107:4,22	275:10,16 276:15	301:14
250:11	called 42:1 136:4	108:1,15,22	276:17,20 278:18	categorized 240:12
burdened 128:5	171:8	110:14 120:11,20	279:8 282:11	240:14 277:1
burdensome 31:13	calls 80:7	126:21 128:14	283:9,14 320:17	category 111:15
98:12	campaign 343:18	129:16 132:15	334:4,11,15,18,22	176:17 177:2
burning 100:19	candidate 281:14	141:14 143:2,14	335:4,6,8,10,12	259:9 264:16
104:1	candy 276:18	156:1,2 159:9,13	346:21	265:2 272:21
Burstin 2:2 10:2,3	capabilities 53:4	159:16 160:3	caries 120:4,4	274:9 301:10
220:13 221:15,22	270:9,11,14 307:7	161:10 169:8,8	132:1 140:22	342:15
225:15 226:9	capability 52:17	170:4,5,15 177:12	186:10,16 188:17	Cathy 346:7,17
230:8 232:8	88:19,20 201:14	177:16 188:10,13	189:5,10 190:1	cause 73:11,14
246:11,20 249:18	capacity 27:9 71:7	192:1 199:5,7	194:15 198:8,14	247:14 295:13
276:1 290:15	76:6 78:1,16	202:5 212:4,8	219:5,6	causes 65:17 120:5
296:7 297:22	84:10 89:20 92:9	220:8 221:3	Carol 1:19 14:1	cautious 174:8
298:12,16 300:19	97:14 108:3	222:14,20 223:11	279:4 280:5 308:4	caveats 294:10
301:6 302:15	220:22	223:16 224:3,4,9	310:19 318:20	cavities 193:16,21
305:3,21 307:12	capture 172:16	224:10,14 225:10	319:1 325:16	CDC 93:22 222:12
307:15 308:10	254:15 265:3	225:20 229:2,2	326:18	327:3 345:15,20
310:18 314:21	291:6 292:8,17	230:14,16 232:20	Carolina 95:2	CDT 188:20 189:5
318:12 338:1	304:5 342:22	233:6,9,13 234:7	carry 309:9	cell 107:16
348:8	captured 224:7	235:1,7 238:4,5	CARTS 202:21	cellulitis 124:21
busy 346:22	291:10 303:4	238:22 239:1	carve 37:22 38:2,8	135:19
buy 223:1	348:16	240:15 242:1	38:16 49:10,19	center 7:13 17:5
buying 222:22	captures 212:3,17	244:18 260:15	51:18 53:3 265:6	25:21 56:22 183:6
<u> </u>	253:11 291:22	264:20 268:18,19	268:16 269:5,16	184:11 226:15
C-section 40:3	capturing 197:10	270:6,11 271:9	carved 49:17	227:20,22 228:3
C-section 4 0:5 C-sections 61:21	197:11 254:4,7	277:5 280:18	264:21 269:11	230:2 250:15
159:9	CAPUs 290:11	281:11 283:2,4	CAS 60:15	293:10
cadre 323:13	card 5:14 81:7	286:17 291:18	case 12:1 68:16	centers 1:16,17,21
Caesarean 283:3	267:11,11	293:8 299:17	103:22 104:5	179:2 180:21
CAHPS 92:10 96:3	cardiac 110:12	307:6,8,18 310:14	116:1 166:22	181:7,18,20 182:2
224:7,8,8,10,22	178:8 277:7,11	310:14 312:6	176:21 275:13	183:2,11,22 184:6
225:2,5 231:14	cards 104:2 care 13:2 14:6 30:1	314:8 321:8,11,14 321:20 323:7,11	295:4 302:5 314:17 317:19	184:10,17 219:18 220:3 227:11
232:3 236:10	30:2,3,7 31:5,17	323:22 324:3,4,21	314:17 317:19 324:8 325:9	230:9 276:4
241:13 311:1	32:7 35:16 36:6	325:1 326:8 330:7	case-by-case	278:10 279:21
314:10 315:13,14	38:20 42:21 43:6	336:17 343:3	110:10	343:13
315:18,21,22	43:11 44:11 45:2	344:22,22 345:1,2	cases 158:19	central 175:12
calendar 63:21	45:4,5,9 46:11,19	careful 83:17	167:13 184:6	certain 22:4 30:13
64:18 76:5	46:22 47:11,12	carefully 174:13	309:11 322:3,4	45:2 76:3 152:12
California 212:14	51:20,21 52:2	348:15	CAT 44:15	171:11 267:4
270:2 286:3,5	55:12,22 60:2,22	caregivers 116:11	catch 87:4 104:10	270:4 285:12
call 5:15 11:5 13:9	61:5,7 62:12 64:1	cares 200:13 247:2	192:22	301:14
31:20 34:7 93:19	70:13,22 71:2,8	CAREY 2:2 10:14	catching 193:6	certainly 8:12 9:4,5
166:12 167:20	, , , , , , , , , , , , , , , , , , , ,	2.2 10.1 r		
	l	l		I

39:22 40:5 86:22	225:8,22 226:22	338:15,17 342:8	change 65:15 74:5	211:7 213:8 225:5
88:6 95:7 118:9	228:10 229:4	344:3 345:2,10	74:9,20 102:14	225:15 231:17
138:20 165:19	230:19 233:16	346:4,17 347:15	131:1,2 145:12	232:4 240:16,18
184:17 232:14	234:14 235:14	348:7,11	199:13	270:11 271:17
249:6 252:8	236:6,15 237:22	Chair-Elect 119:13	changed 177:6	272:1 276:11
263:16 284:19	239:4 242:8 243:6	CHAIRMAN 4:3	293:15	308:7 314:7
291:21 307:20	243:10 244:7,21	7:18 9:7 10:12	changes 23:22	315:18 318:22
312:9 329:10	245:16,19 246:22	11:8 16:18 18:18	changing 42:4 98:2	319:2,2 330:2
340:1	247:1 248:7,15,22	28:7,21 29:1	164:16	336:13 340:1,4,11
certainty 285:18	250:21 251:19	48:11 53:11,16,19	chapter 309:7	342:20 344:22
certificate 93:17	250:21 253:17	58:8 74:16 78:17	characteristics	child's 194:15
certificates 69:5	254:17 255:5,10	78:22 81:3,9 84:2	58:13 117:15	225:18,19
certifying 325:2	255:17,21 256:2,7	87:10 89:14 90:4	175:4	childhood 137:1
CESAC 305:8	256:10 257:11,20	96:11 98:19	characterized	342:1.6
CESAC 505.8 CF 107:17	258:8,17 261:19	100:17 103:17	223:6	children 7:9 27:15
chair 1:11,13 13:5	,	100.17 103.17 104:16	charge 20:19 21:1	99:3 100:6 106:18
	263:3,18 265:12		charged 274:20	
16:17 18:15 105:4	265:19 267:9	challenge 93:20	charged 274:20 chart 31:11 36:18	107:9,15 108:10
114:15,18 115:5	268:13 269:1	95:9 96:2,10		111:8 112:7,8
115:16 117:9	270:21 272:9,15	117:10 168:2	36:19,22 37:2,16	113:14 114:5,8
119:11 124:19,20	273:15 274:1	229:5 231:20	55:7 89:6,9 95:17	121:1 141:13
130:4 132:10	275:12,17 276:16	244:17 265:6	110:22 123:4	154:21 163:17
133:17 136:14	276:19 279:3,6	266:1,16 274:18	127:19 139:7	186:10,16 191:4
138:22 141:5,10	280:5 281:19	278:7 287:19	154:17 261:7	191:21 196:1,4,16
144:2,11,21 145:5	283:7,10,19	299:16 300:5	263:22 339:13	202:5,8 207:2,16
145:8 147:8 148:3	284:10 286:20	310:5 339:21,22	charting 39:11	208:18 221:2
152:16 156:14,17	288:1,8 290:6	challenges 6:19	charts 121:18	222:13 223:8
156:22 161:12	292:4 294:12	19:2 37:13 38:17	CHCS 108:13	225:7 226:19,22
165:4,6 166:7	297:1 298:9,13,18	47:16 48:6 49:13	check 164:22 180:8	230:15 231:13
168:2 170:10,21	301:9 302:20	52:12 79:6,10,21	180:8 228:15	233:4 235:17
173:16,22 174:14	303:6 304:8	99:11 143:21	checking 39:9	238:3,12,15,21
180:7,14,20 185:9	306:15 308:3,20	146:6,8 163:15	checkmarked	241:2 242:20
185:15 186:20	310:8 311:4,19,22	178:15 196:10,15	278:13	247:4 250:4 251:2
187:7,11 189:3,11	312:16 314:3	209:21 232:22	cherry 30:7	251:11 253:4,7
189:20 190:3	315:12 316:2,6,10	233:13 234:2,17	Chief 2:2 3:6 10:3	254:13 257:7
191:8 193:11	316:15,19 317:2	269:18 287:7	29:11 119:8	272:11 280:18
195:3 197:5,10,15	317:16 318:14,18	291:14 293:1,17	138:13	287:19 300:15
198:1,4,15,18	319:1,12,17,20	301:11 302:11	child 1:5 3:11,15	312:6 332:13
200:1 203:10	320:1,7,10,14,21	313:5 339:14,15	3:16 6:1,8 22:21	342:4 348:4
209:9 210:11	321:17 322:20	challenging 28:2	24:17 26:3 33:1	children's 2:12,15
211:10,12,15	325:14 326:4,14	102:21 103:16	42:3 46:21 56:15	26:1 32:19 56:20
212:12 213:13	326:17 327:5,16	173:2 200:8	65:17 69:7 105:14	56:21 82:20
214:14 215:12	328:9,17,22	260:13,22 265:14	113:15,20 115:21	108:20 158:6
216:1,5,8,15,17	331:12,20 332:1	267:1,8 285:19	131:17 137:4	159:3 174:10
216:22 217:2,10	332:10 333:5,11	287:21 299:5	142:10,11,11	208:15 220:16
217:14 218:2,11	333:21 334:16,19	chance 22:7 29:7	158:8 159:10	276:3 288:10
219:15 221:11,19	335:2,5,7,9,11,20	48:20 90:8 310:11	163:20 192:4,8	289:2,4 293:5,10
222:15 223:4,22	336:9 337:11,16	330:19	201:1 205:1 206:7	302:16 312:3,4
	2000 00111,10	200122		
		l	I	Ι

CHIP 14:6 19:11	60:10 82:12,12	clinic 225:19 262:3	136:13 142:16	197:19 283:7
24:18 25:21 142:6	83:4,14 95:21	clinical 7:13 63:13	188:20,20 189:5	290:12 315:5
146:13 195:15	103:10 121:16	66:15 70:20 76:6	189:10 191:18	collecting 79:20
196:4 315:15,16	127:20 134:3,4	87:6 240:16	292:21	80:2 89:5 94:19
315:21 316:17	136:10 142:2	242:16 257:17	COEs 241:13	95:8,16 99:21
CHIPRA 4:21 17:6	189:2 206:14	260:16 263:20	coexisting 313:6	141:13 143:6
17:14 19:4 22:14	208:11,12 261:4	264:7 268:6	coffee 10:21	155:15 197:16
29:5,21 32:13	266:21 283:15	271:10 283:16	Cohen 1:14 13:6	202:3 285:14
56:13 57:18	claims-based 82:13	288:19 291:7,15	17:17,18,19 81:8	collection 6:21
129:21 215:6	129:15,17,18	291:16	81:10 82:8 141:8	27:10 68:21 73:20
225:3	201:19	clinically 70:18	141:11 142:20	95:4 150:22 284:9
chlamydia 159:8	CLAPSI 287:2	clinicians 200:11	143:11,22 165:2	287:22 303:11
choice 282:15	clarification	259:4	193:9,12 195:1	collective 149:15
choices 219:7	113:10 114:4,4	clinics 66:3,20 69:9	215:10 216:13,20	164:12
choose 96:19	185:11 220:14	close 110:5 112:10	217:7,12 226:18	coloring 64:11
130:18 158:3	290:9 292:5	141:7 230:6	232:19 234:13,16	combine 133:7
249:9 282:21	clarifications 75:5	308:15 327:17	235:19 236:8	143:15
343:18	189:13 211:17	331:21 347:4	239:3 242:22	combined 268:16
choosing 85:6	clarified 53:13	closely 122:15,17	243:9 244:9	combines 191:21
146:3	312:11	closer 80:13 233:18	245:18 250:22	come 19:19 25:6
chopping 284:13	clarify 54:22 101:5	clue 270:17	264:12 272:8,14	28:10 29:19 34:9
Chris 32:20 56:21	113:8 115:7	clusters 333:17	273:22 285:22	37:3 41:1 45:12
Christine 232:11	288:16 289:14	CMS 2:14 6:7 10:9	319:10,13,19	47:3 66:9 70:17
232:15	338:11	21:16,20 22:13	326:16 327:15,20	77:18 83:10 87:17
chronic 45:2	clarifying 28:12	24:1,17,21 25:1	328:13,20 331:16	88:3 123:7 124:13
106:17 107:11,15	48:17,22 53:12	31:3 35:7 44:2	331:22 334:7	142:14 188:2
160:13 224:9	115:17 197:5	47:4 60:12 87:15	338:3 344:21	192:17 211:5
225:7 231:13	243:1 284:4,4	91:19 119:8 121:5	345:8	220:15 237:9
281:17	321:22 326:5	125:6 150:12	coin 158:18	242:4 249:19
chunk 111:3	clarity 304:21	153:12 155:10,21	colds 64:13	273:1,5,11 278:14
churn 207:12	class 37:20	157:15 164:14	collaboration	280:1 286:14
343:20	classified 111:13	177:7 179:10	222:6	304:2 315:8
Cindy 1:19 14:16	classify 188:21	181:9 182:7,8	collaboratively	338:22
79:1 113:8 136:14	clean 293:13	184:16,17 185:11	311:2	comes 37:11 73:5
166:7 185:9 191:8	cleaning 191:19,22	202:20 221:5	collate 89:12	125:18 214:7
198:19,19 210:7	clear 126:7 127:3,8	222:3 284:11	139:16	273:8,10 283:15
248:22 257:12	127:12,18 161:13	301:17 316:1	colleagues 29:2	325:5
292:4 321:4,18	163:7 186:21	326:9 329:7 331:1	collect 61:10 66:11	comfortable 77:19
323:4 325:18	301:1 307:10	332:3 334:9 337:4	68:14 69:6 80:15	103:7 261:17
333:12 342:16	318:19 346:6	343:10 347:11	92:9 93:5 95:6	337:7
circle 58:10	clearance 300:1	348:2	98:10,17 102:22	coming 4:5 42:1,8
circulatory 110:12	clearer 248:8	code 123:16 201:1	139:15 232:11	48:14 78:11
178:9 277:7	clearly 117:20	codes 46:15,17	237:16 283:12	102:10,10 104:4,5
cite 37:15	130:7 145:22	65:11,13 79:13	285:1,12 287:15	104:11 121:9
claim 52:9 250:1	146:14 203:19	111:15 121:15	291:20 314:12	124:22 135:19
claims 38:19 41:17	247:13 286:21	129:20 131:14,15	collected 67:1	140:17 170:1
42:8,9 52:19	339:21 344:7	134:6,15,22	69:20 100:8	179:2 239:7
	1	1	1	1

241:12 249:10	18:10 21:10 41:11	compendium 60:14	concerned 281:17	289:12
300:10 320:18	77:16 241:4 246:7	compete 98:6	301:3 328:4	congratulations
348:6	246:9,16 276:11	competency 63:17	concerns 40:1	130:11
commend 139:4	276:14 296:9	competing 175:16	151:4 260:7	Congress 195:10
comment 3:12,18	298:3 304:22	175:17	280:16 293:11	195:12 196:2
20:13 38:22 39:17	305:10,22 308:12	competition 57:13	294:21 299:4	Connect 15:13
75:9 89:17 105:10	308:18,19 310:21	complete 278:14	302:2 309:7 313:2	connected 20:1
115:9 139:9 141:7	347:6	296:4 318:10	313:11 327:21	connecting 339:15
144:7,18 152:5,17	committee's 13:16	337:5	328:15,21	connection 223:6
165:8 169:1	297:2	completed 180:13	conclude 18:22	connectivity 340:9
173:21 182:9	committees 27:15	185:7 305:12	90:1 150:17	cons 173:13
212:6 218:12	166:17 246:13	317:15	concrete 6:6 85:7	consecutive 207:17
224:1,5 227:2,3	common 50:6	completely 139:13	87:19	consensus 164:4
234:19 236:17	72:18 110:18	171:11,15 186:21	concurrent 253:9	246:15
237:19 247:3	172:2 247:18,20	198:16 222:22	condition 111:14	consensus-buildi
248:3 249:18	248:5 250:19	225:13 249:22	135:17 248:1,5	305:7
264:11,13 265:10	258:14	257:14 260:12	253:21 279:15	consequences
267:18 273:9,9	commonly 149:3	314:8	293:22 294:18	258:16
279:5 280:6 293:3	communities	completion 181:13	323:16	consider 67:13
297:1 304:11	193:17 238:13	complex 106:19	conditional 177:2	98:5 116:18
309:14 313:21	community 64:7	complicate 273:18	240:11 305:14	138:18 142:21
326:20 337:1	128:5 138:11	complicated	337:12,20	143:7 146:10
341:18 346:5,8,13	142:5 193:22	141:17	conditionally 337:3	149:7 164:14
commented 251:6	194:9 223:9,10	complications	conditions 106:17	185:12 199:2
comments 4:21 5:8	262:16 268:17	304:1	107:7,8,11,17	228:8 248:19
6:4 9:22 18:4,6	270:16 299:20	comply 77:10	108:5 109:9 110:8	251:14 263:16
25:16 29:6 59:10	300:3,16 324:1	component 199:22	110:19 111:18	267:21 306:2
63:19 74:6,15	community-based	245:14	112:14 113:1	331:13
80:3 84:4 85:21	159:15	components 167:5	116:20 117:2	consideration 45:1
98:3 103:18,19	companion 311:3	292:20 293:21	160:13 225:7	149:22 150:12
145:4 147:10	company 144:3	comprehensible	247:17 254:13	180:3 250:2 268:9
164:18 174:15	comparability	151:7,9	281:14,16,17	276:12
218:9 238:1 260:7	80:11 204:7,8	comprehensive	conference 1:10	considerations
267:14 270:21	comparable 201:11	43:16 127:13	44:2 274:3	150:8 263:5,9
274:22 275:19	201:20 203:20	128:20	confidence 73:22	considered 81:22
290:7 308:22	comparative	computerized 50:6	confirm 177:8	149:17 168:18
312:18,21 336:4	343:21	con 312:19	conflict 7:1 16:14	345:18
346:16 347:2	comparatively	concept 98:4	16:15 18:9,12	considering 263:10
commercial 100:9	343:22	150:11 234:3	conflicts 18:2	282:14 331:10
100:14 142:7	compare 142:9	concepts 224:6	confront 339:7	346:1
commission 15:10	203:15 245:9	225:14	confronting 79:21	considers 161:4
61:6 69:4 127:7	compared 30:16	conceptually	confuse 211:12	consistence 176:12
137:10 281:7	57:11 205:9	169:15 170:9	confused 166:9	consistency 176:16
293:13	comparison 70:10	concern 166:19	211:13	consistent 37:5
committed 132:8	204:3	247:6 258:18	confusing 12:20	175:7
committee 12:6,14	comparisons 67:2	286:19 296:17	173:2	consists 21:9
12:15 16:3,16	69:17 89:21	300:8	congenital 289:9	consortium 17:4
	l			

constraints 24:8	83:12	54:7,13,15 56:17	310:7 316:13,18	Crall 119:12
constructed 204:17	convening 21:14	57:19 58:2,4 60:5	costly 110:8 111:18	create 129:8,20
287:8 340:19	conversation 19:16	90:16 101:7,13,21	costs 96:9 109:18	creating 339:8
consultant 17:21	19:20 20:7,10	122:6 129:21	110:19 117:4,21	creative 81:15
consulted 127:10	21:5 25:4 59:15	130:14 151:20	146:15 166:13	credible 8:19
consulting 1:14	122:22 150:18	154:21 155:9,11	167:11,14 168:3	credit 138:9
15:22 16:13	151:1 153:15,17	155:16 157:5	169:6,9 172:3	criteria 99:14
Consumer 310:13	154:6,13 172:12	158:6,7 159:4	222:19 248:20	149:2,6 154:1
consumers 34:20	179:14 210:6	165:21 166:1	274:12 295:19	161:16,18,19
consuming 160:13	219:21 221:4	179:12 182:19,20	316:14	169:20 170:2
contact 92:3 101:1	222:4 229:20	185:13 204:5	Council 118:17	175:2,19 176:4
contained 171:16	232:14 236:2	215:6 224:16	Counsel 2:3 11:12	209:16 267:4
contains 130:14	239:16 244:10	225:3 255:6 256:5	counseled 322:5	270:20 298:15
contents 3:1 157:4	319:4 324:17	258:3 271:6	count 6:2 126:10	309:13 323:1
context 11:13 91:3	341:20	284:20 287:19	161:5 198:10	criterion 75:13,14
172:4 264:5	conversations	315:14,20 319:8	209:15,15	77:13
267:17 303:10	59:17 97:4 287:3	340:10 345:19	counted 211:8	critical 9:11 82:3
314:7 329:6	340:6,16	348:4	counter 38:11 52:7	100:3
339:20	converting 344:2	cornucopia 254:12	counties 270:14	cross-cutting 3:16
contextual 24:13	cooperative 184:5	correct 115:5,21	counting 123:9,15	145:20 150:19
contextually 96:13	coordinate 225:19	147:13 161:15	124:17 206:7	153:4 273:7,10
continue 10:9 24:1	262:21 300:3	187:7 195:15	334:22	275:3 339:4
42:20 108:2	coordinated 98:15	198:4 210:22	country 61:17	crosscutting 20:8
157:16 183:13,18	Coordinating	212:19 217:19	314:12	75:1
196:13 227:16	21:10 347:6	234:18 235:21	county 268:19	crosswalk 38:14
continues 24:1	coordination	243:5 245:2 283:8	270:5,7,8,8,10	40:21 343:1
112:19 196:17	101:10 159:14,16	304:18 305:2,3	couple 9:2 19:1	CT 71:19,20 160:3
continuing 75:15	161:10 170:4,16	318:11 320:7	41:2 49:1 54:14	cull 266:19
146:7 157:17	177:12,17 220:8	332:10	79:4 92:20 93:9	curious 54:20 82:1
207:22	222:20 223:12,16	correctly 113:13	95:11 96:12 101:5	85:16 141:14
continuity 8:11	224:3,4,10,14	166:12 210:15	102:18 103:2,8	193:12,16 210:13
128:13 157:17	225:10 230:14	245:13	203:19 246:22	219:6 286:9
continuous 209:21	232:21 233:13	correlate 165:20	333:15	current 19:4 21:9
294:6	235:7 236:3 238:4	correspond 106:12	course 57:6 79:19	34:10 39:5 68:1
continuum 246:9	244:18 307:18	108:17	96:3 182:14	68:21 87:12,20
contraception	344:22	cost 44:22 45:1,4,5	241:14 256:14	130:14 157:5
345:17	core 3:15,16 6:2,8	45:9 76:15 77:13	293:14	161:14 171:15
contract 95:18	7:8 8:9 17:15	95:3,5,8 110:5	cover 4:13	197:7 214:13
181:17	19:4 20:4,10 22:8	115:20,20 126:8	coverage 235:1	224:7 225:2 253:3
contracting 102:2	22:14,15,20,21	146:12 160:10	covered 65:13	255:5,6,9 264:1
contracts 317:6	23:6 24:15 26:1,1	161:11 165:12	109:4 181:1	271:6 315:14
contribute 176:1	26:3,9 27:1,9,16	166:10,19,22	covers 30:11	321:16
contributing	29:21,21 30:21	167:5 168:13	CPCI 86:1,1	currently 45:18
275:18	31:2,4,7 32:3,8,16	169:3,16 174:3	CPM 17:11	68:20 69:16 89:5
control 76:9,9	33:4,5,19 34:4,17	178:17 192:20	CPT 131:14,16	160:17 161:13
207:14	35:3,15,19 40:18	239:12 256:17,18	cracks 270:13	162:8 163:1
contusions 83:11	41:4 44:1,5 47:7	257:5,8 272:19	crafted 301:15	179:12 180:19
	•			

		200.10		
185:13 197:19	240:4 250:1,6	209:19	delimiting 162:20	205:12 206:18
214:22 218:16	254:7 261:4	decades 107:10	deliver 47:11,12	dentist's 132:14,19
240:7,8 241:1	263:20,21 265:4,6	December 136:2	302:3 309:5	dentistry 121:14
245:1 252:7 264:1	265:8 266:20,21	decide 196:13	delivered 68:12	137:17,18 139:14
264:3 283:8 287:8	268:17 269:10	274:15 329:3	180:13 277:5	207:9
293:20 296:21	278:1 282:6	decided 59:7 150:3	321:8,10,19	dentists 205:19,20
311:11 313:4,13	283:14,16 284:9	329:4	323:11 326:8	208:17 212:4,18
cutoff 136:7	285:1,3,14 286:6	decision 60:16	330:6 333:9	department 2:9 3:7
cycle 47:18 185:8	287:6,22 289:14	97:15 149:15	deliveries 61:12	16:21 17:8 29:12
219:22 347:14	289:15,21 290:12	176:12,17,18	69:3 159:2 293:8	42:2 82:11 135:15
D	290:20,21 291:5	210:4	delivering 322:7	143:13 286:17
	291:15,17 296:1	decisions 175:12	delivery 28:1 61:9	departments 42:13
D.C 1:10	297:9 299:4 300:8	176:15 203:2	68:9 93:2 212:3,8	71:2 82:15 262:20
danger 284:11	304:5 312:9 313:9	declined 107:9	283:3 336:17	dependence 240:22
298:1	314:12 315:1,5,7	decrease 141:1	demographic 324:1	242:16 271:4
darn 324:3	324:9 339:10,16	dedicated 87:6	demographics	dependent 270:7
dashboard 129:9	339:17	deep 92:20	50:21 297:16	depending 67:5
dashboards 128:22	database 142:2	defects 110:13	Denise 2:12 241:19	228:5 239:10
data 6:18 9:18 19:9	206:14 289:10	178:9 277:7	288:1,9 290:7,16	284:17,18 307:8
19:10 27:9 41:17	databases 121:16	define 65:17	294:12 297:13	depends 103:6
50:12 52:7,20	date 298:6,7	defined 50:4	298:4 312:1	155:6 184:9
54:17 60:7,9,10	dates 181:13	109:12 181:19	denominator	depression 240:16
61:10,10 62:2	Dave 63:10	259:20 260:1	207:21	242:16 247:13,14
63:9,13 64:8 65:2	David 2:9 3:6 26:18	288:21	denominators 56:8	248:12,16 250:19
65:10,17 66:5,7	28:9 29:10,13,15	defines 51:12,14	231:2	255:14 257:17
66:11,15,19,20	29:17 48:11,18	defining 65:19	dental 2:7 35:7,8	258:14 260:16
67:1,6 68:15,21	58:15 71:19 74:22	115:20	45:12,20 46:11,13	264:8 266:2,7,11
69:6,6,11,13,19	75:6 81:11 82:20	definite 45:11	46:15,16 91:6	268:6 271:10
70:1 73:16 74:2	84:2 87:10 89:15	definitely 296:11	106:4,4 108:21	depressive 240:17
76:6,11 78:1 80:1	97:10 104:4	315:10	118:17 119:8	240:18 247:17
80:2,10,15 86:6	141:12 146:9	definition 70:3	120:4,15,20,20	268:7 271:18
86:19 87:9 90:2	269:2,15	83:2 124:5 291:19	122:9,10,11	272:2 330:3
91:10,13 92:15	David's 89:17	292:22 294:8,11	124:14 125:7,9,12	depth 249:17
93:11 94:3,19	day 4:10 15:12	definitional 36:12	125:13 127:21	derive 282:6
95:4,8 96:4,9,9	132:9 148:5 274:3	definitions 69:8	130:7,15 133:11	describe 49:5
98:10,18 105:14	299:9	80:19	133:13 134:3	301:19
115:19 118:11,12	days 70:11,16	degree 99:4 124:6	138:11,13 141:16	described 20:8
121:20 122:21	135:16 303:4	171:14 231:11	142:5 143:3	153:15 186:22
123:3 127:20	DC 25:18	324:20	185:13,22 186:10	200:19 234:10
133:7 134:21	deal 12:18 24:6	Delaware 203:16	186:22 187:3,10	describes 20:21
136:10 139:5,15	55:3,5 224:2	delay 33:12 36:11	191:10 193:14	description 81:13
146:7,12,12 152:7	325:12	40:4	204:22 210:10	180:21 222:17
152:9,12 154:14	dealing 24:8 79:21	deliberate 117:1	212:21,22 213:3	229:6 282:16
155:2,20 172:18	84:18	deliberately 171:4	215:2 217:12,14	deserve 44:13
177:18 189:2	dealings 15:21	deliberations 297:3	217:17,18,20	designated 228:15
196:11 197:18	dealt 342:14	348:17	329:22	designations 325:2
202:20,20 222:3	debate 123:18	delighted 10:4	dentist 204:20	designed 155:8
222:12 237:16				

	-		-	-
156:3	94:8 143:1 230:3	82:9 88:13 122:19	disclosed 73:18	distress 68:3
designing 78:14	344:10 346:2	154:7 221:8	disclosure 12:10,17	110:11 250:17
desire 218:17 236:2	developments 22:5	289:20	disclosures 3:5	distributed 136:22
244:12	develops 342:19	difficulties 69:17	11:14,21 18:5	dives 92:20
desired 124:7	devil's 262:1	dig 118:11 148:21	disconnect 222:18	divided 133:10
destruction 83:6	diabetes 45:5,6,8	dilemma 190:19	discovered 65:9	doable 27:1
detail 290:3	76:9 262:5 323:18	237:10	68:4	docs 77:18
detailed 222:16	diagnosed 113:1	Dimes 1:19 14:18	discrete 137:3	Doctor 130:3
230:20,21	diagnoses 121:17	322:9	discuss 159:1,12	doctor's 225:18
detailing 64:21	diagnosis 117:5	dip 92:14	263:9	doctors 98:11
details 124:15	251:11,21	dire 258:16	discussed 12:13	101:3
187:18 228:16	diagnostic 270:18	direct 115:20 116:5	109:6 130:21	documentation
300:21	271:18	direction 197:1	157:22 268:4	36:9 40:6
detect 108:3	differ 224:22	directionality	281:15	documented 261:2
detection 41:19	225:11	341:5	discussing 175:17	323:14
determinants	difference 168:3	directive 195:9	discussion 3:12	documents 40:7
340:15	198:7,13	directly 12:14	8:22 9:6 19:14	dog 152:8
determine 266:6	differences 100:12	13:15 16:2 18:16	27:6 30:12 48:19	doing 16:12 36:21
determined 188:4	174:10 302:4	126:13 129:14,15	83:3 104:21 105:9	40:8 41:4,5 48:7
determining 188:7	339:12	224:2 285:2	129:4,5 145:18	57:11 59:8 60:8,9
develop 17:10	different 16:7	286:13 287:4	152:2,7,14 153:3	73:15 86:11 88:14
57:20 98:14	22:18 27:11,17	Director 2:3 3:9	157:3 160:19	90:20 96:19 98:9
302:12 342:21	28:1 38:20 52:1	14:12 15:13 16:19	161:1 163:22	116:16 123:8
343:6	62:8 65:13,18,22	16:22 53:21	173:9,12 185:1,4	137:7 142:16
developed 175:3	67:6,6,7,10,11	118:16	233:6,10 235:6,11	156:13 164:5
182:21 183:5	77:11,11 81:22	directors 1:13	discussions 82:19	186:6,6 188:14
219:4 226:15	95:17,20 100:12	127:21 322:13	83:21 167:20	195:17 202:7
229:13 243:5	107:4 114:11	directory 46:16	206:12	233:10 254:6
245:2 311:1	121:6 133:13	disabilities 143:1	disease 107:16	303:17 305:7,16
developer 250:5	139:11,12,13	226:20 227:1	120:1 123:7 136:6	313:16 343:19
325:19	142:10 149:5	disability 17:19,20	137:22	348:13
developing 31:4	158:1 166:17	18:1 265:2	diseased 192:20	dollars 76:18 111:4
42:7 46:10 47:15	167:20 170:2,14	disability-targeted	diseases 45:2	227:10,20
94:2 344:19	184:14 212:15	17:22	disorder 111:14	domain 156:5
development 17:6	214:6 224:19,20	disaggregated	240:17 247:18	314:17
41:7 102:6,8	225:13,20 229:10	198:3	268:7 271:18	domains 24:22
107:6 108:6,21	243:13 245:6,9	disappeared	272:2 330:3	108:15
109:2 110:2 126:2	260:2 270:7	221:16	disorders 110:14	dominant 174:3
134:17 153:6,9	286:10 289:15	discharge 298:7	111:9 146:16	door 291:4
162:14 179:22	303:3 316:12	307:7	250:20 256:22	dots 334:6
181:8,17 226:3	325:10 332:4	discharges 110:4	dispensed 242:21	Dougherty 241:19
241:16 243:2	differential 225:12	discharging 307:4	disproportionate	downstream 290:1
244:16,20 249:4	differentiate	disciplines 137:21	112:6 257:2	DQA 119:12,15,17
265:2 278:10	124:19	disclose 12:22	disqualify 178:14	123:22 125:21
302:7 343:16	differently 172:1	13:10,14,21 14:3	distinguished	135:21 136:19
developmental	285:7 332:8	14:19 15:1,5,15	144:22	196:19 212:21
33:12 36:11 40:4	difficult 38:3 55:8	18:2	distort 66:5	DQA's 199:10
	1	1	1	1

		l	l	
Dr 7:5,12,14 10:2	driving 132:3	early 5:21 61:9,11	177:3,7 188:1	endorse 274:15
14:11 16:10 26:18	150:11,16 182:17	69:3 86:5 87:4	189:6,7 199:2	endorsed 124:14
28:20,22 29:10,18	257:7	108:22 134:14	201:1 204:18	126:18,19,22
48:20 49:21 51:14	drop 61:22 189:9	136:4 147:10	262:8 269:20	130:11 132:18
51:17 53:15,18,21	dropped 48:5	185:4 192:22	285:1 295:19	161:15 167:22
54:22 55:10 59:4	dropping 47:20	199:21 229:19	311:8 319:22	177:14 178:19
75:5,17,20 77:15	72:7	307:4	323:15 333:8	179:17 180:11,14
79:3,5,8,22 82:6	drove 110:9	earnest 21:22	346:19	180:16 185:7
82:10 85:20 87:11	drug 52:10 240:21	easier 12:19 95:21	elective 61:9,11	196:9 219:8
89:16 90:4 91:5	242:16 271:3	196:20 330:16	69:3 159:2 283:2	221:21 227:14
91:17 95:12,13	drugs 250:9	easily 168:18	electronic 32:16	228:13 245:11
98:4 99:22 100:4	DSM-IV 267:4	211:12 261:4	33:10 37:4 40:16	246:6,6 255:2,3
101:12 104:14,15	dual 30:4,5 235:16	289:17	41:6 50:7 57:16	280:10 306:13
115:8 119:7,10,16	Duals 18:1 232:22	easy 8:17 97:17	60:14 63:19 77:1	318:16 320:20
138:12 139:3	233:14 235:6	258:7 289:19	77:5 85:11,12	endorsement 128:4
140:7,11,22	due 21:16,20 118:8	291:20	263:20,20 283:16	176:5 177:4,5
154:16 173:21	347:10	EC 299:10,13	341:6	178:22 180:19
174:1 204:12	durable 160:8	echo 27:12 236:20	electronically 33:4	226:6,17 227:12
208:6,13 209:4	162:5	264:14 266:17	40:13 85:3 244:13	240:9 241:17
220:13 221:15,22	dyad 342:22	economic 76:22	element 72:4	246:8 278:15
225:15 226:9		78:11 116:10	elements 50:12	318:9 337:4,6
230:8 232:8	E	economically 78:5	elevators 10:20	enemy 121:22
246:11,20 249:11	e 3:9 101:13 102:17	economist 119:14	eleven 149:20	energy 37:2
249:18 276:1	103:14	ED 42:17 83:4	eligibility 76:14	engaged 90:12,14
290:15 296:7	e-availability	135:13,16,19	eligible 30:5,5	96:8
297:22 298:12,16	244:15	143:12	62:14 63:1 281:4	engagement 26:6
300:19 301:6	e-codes 83:5	EDs 42:12,12	eligibles 130:15	240:21 271:3
302:15 303:1,16	e-measure 88:5	effect 200:9 343:21	email 84:5 230:9	enhance 78:16
304:18 305:3,21	102:10 201:17	effective 26:5 238:4	eMeasure 146:1	294:7
307:12,15 308:10	e-measures 51:16	261:16 343:22	emergency 42:8,13	enhanced 7:8
310:18 314:1,5,21	84:6 129:5 201:12	effort 94:1,14	44:18 65:20,21	enrolled 113:14
315:4 317:7	219:14 339:13	294:6	82:11,15 83:7	enrollees 112:10,15
318:12 332:3	e-spec 103:8	efforts 27:9 31:4	135:14 143:13,14	enrolling 71:3
338:1 348:8	e-specifications	33:8 64:21 307:21	emotional 250:17	enrollment 62:13
draft 347:1,5	103:9 245:2	EHR 51:3 84:6	emotionally 250:17	207:17,22 209:21
348:15	e-specified 282:9	178:21 266:17,20	emphasize 345:6	296:22
draw 235:11	e-specifying 244:2	EHRs 34:14 50:20	employer 12:6	entire 9:5 30:9
drift 87:4	245:8	129:6 134:4	EMRs 63:14 76:7	42:15 56:5 90:2
drilled 299:3	e-version 244:5	eight 51:19 56:17	78:1,2 86:8	205:9 209:7
drive 23:13 35:4	E/M 131:13	61:2 109:11 205:5	en 197:11	282:18 327:19
47:10 54:13,19	ear 110:15	211:3 326:17	encounter 53:4	environment
65:22 70:20 73:3	earlier 21:8 41:19	334:21	encountered	129:21 262:15
74:9,20 87:2	126:16 132:17	either 5:1 16:15	286:22	environmental
134:8 151:17	183:9 212:6	44:20 90:15 96:1	encourage 34:7	340:14
driven 284:20	218:15 229:14	96:19 100:19	39:10 187:9 196:6	envisioned 153:16
drivers 117:8	236:18 244:10	118:3 134:4 143:3	348:14	311:9
drives 248:20	256:22 281:15	171:10 175:5	ended 101:18	epidemic 342:6
	308:11			
L	1	1	1	1

		1		
epidemiological	131:18 140:3	183:2,6,11 184:1	171:10 189:22	120:15
107:21	176:6 215:19	184:7,10 219:19	190:20 217:19	explicit 19:20
epidemiology	240:9 270:18,19	220:3 226:16	224:8,15,22	307:19
146:13 172:2	271:18 278:15	227:11,21 228:1,4	244:14 284:14	explored 106:15
episode 46:11,18	296:9 298:11	230:2,10 276:4	287:1 313:13	exploring 106:2
46:22 110:14	evaluations 190:8	278:10 279:21	339:16	142:17
episode-based	event 245:12	343:13	exists 131:9	exposed 44:20
64:15	events 291:7	excellent 43:1	expand 19:10	280:18
episodes 63:22	everybody 59:6	46:18 133:19	expands 105:17	exposure 162:5
EPSDT 106:20	139:8 223:1	exception 79:12	expansion 78:8	expressed 166:19
108:14 264:22	257:22 310:12	excited 26:2 134:16	expect 78:14 134:7	extend 86:12
EQRO 31:19,22	314:16 318:19	261:9	292:18 306:11	extension 228:4,7
36:5 38:10,11,13	333:15	exclude 201:6,15	expectation 78:2	extent 79:16 323:6
52:18 53:5	everybody's 11:19	206:14 208:7	326:21	extra 37:2 95:3
EQROs 40:2	13:5 50:13 98:17	296:18 298:19	expected 284:7	96:2 205:15
equal 46:18 167:1	everyone's 84:1,12	excluded 295:12,16	expedited 20:19,22	extrac 56:16
218:22	evidence 191:20	295:17,17 300:12	26:7,8,15 347:13	extract 34:13 40:13
equipment 160:9	192:9 198:6 207:9	301:4 302:18	expenditure 115:3	50:10 63:9,13
162:5	266:4,6 321:9	306:6	115:3	66:19 76:6,10
equity 166:21	evidence-based	excludes 292:7	expenditures	78:1 88:20 89:12
equivalent 88:5	122:1 123:19	excluding 297:3,6	107:22 111:22	extracted 136:6
ER 65:19,22	evolution 102:14	exclusion 201:1	112:11,17 114:7	extracting 33:4
159:22 242:2	182:20	259:8,9 296:3	114:22	37:10 50:6,13
error 165:9	evolved 102:15,15	297:5 309:13	expense 36:19	56:16 57:8
erupt 192:14	exact 92:10 116:4	323:1	expenses 116:6	extraction 32:15,16
erupted 201:8	exactly 20:21 50:1	exclusions 231:2	expensive 77:22	34:16 37:4,8 41:6
erupting 210:15	50:14 81:1 91:16	259:15,17 260:3,4	110:13 169:11	86:19 136:4
erupts 205:2	101:12,22 141:3,4	263:12,15,17	170:7	extraordinarily
especially 32:18	180:15 287:13	292:6 295:8 296:1	experience 6:1 8:11	65:8
42:11 43:10 44:10	298:4 340:13	309:2,13,21	8:19 19:3 21:2	extremely 26:10
89:7 111:2 126:12	exacts 50:1	326:22 327:1	29:9 47:4 48:13	42:6 43:3 74:17
167:5 194:3	examination	exclusive 61:15	60:12 99:16	136:19 257:5
260:15 261:10	259:14	280:11 282:12,14	104:12 112:14	285:19 299:1
291:11 292:2	examining 149:12	293:3 326:20	157:18 159:1	eye 259:13
303:22	example 22:15 65:6	327:8 330:7	210:14 250:16	F
essence 234:9	67:19 80:17 92:11	333:10 336:18	310:14 314:8	
essential 1:15 15:4	94:22 160:4	exclusively 280:13	experienced 17:21	face 108:10 124:21
43:17 120:10	225:17 234:20	282:17,21	experiences 145:19	Facebook 145:8
essentially 242:19	280:17 287:1,12	excuse 7:15 106:9	experiencing 94:18	faced 237:10
266:19 267:3	298:5 309:3,4	132:13 345:14	expert 13:6,7 17:20	faces 11:17
established 32:11	322:4 325:20	Executive 14:12	205:22	facilitate 11:7
estimates 316:13	344:13	exercise 118:9	experts 12:16 13:4	58:14 339:11
evaluate 163:4	examples 79:9	exist 4:21 50:19	15:17 16:6	facilitation 348:10
186:5 294:2	Excel 149:14	existence 183:12	explain 105:21	facilities 278:3
evaluating 122:7	excellence 17:5	207:7,7	188:3 227:7	321:11 facility 179:13
175:20	179:3 180:22	existing 6:8 24:15	294:10	facility 178:13
evaluation 131:12	181:7,19 182:2	148:17 168:16	explanation 11:20	179:4 278:6 283:18 287:15
				203.10 207.13

299:8,21 302:1	fascinated 129:3,5	305:11 323:2	finer 269:20	132:11 133:6
310:4	fashion 31:10 37:6	303.11 323.2	finish 227:15	268:14 269:22
	45:10	324.11 550.22	finished 228:18	307:1,14,22 333:6
facing 236:14 fact 37:17 52:5	fast 119:20,21	felt 296:4	241:16 276:17	307.1,14,22 333.0 341:17
103:14 153:16	favor 215:17 216:7	fetal 110:2	300:7 345:16	flexible 170:17
163:19 204:3	271:20 272:4			
222:2 224:13	320:22 326:7	fewer 93:16 field 102:15 134:7	first 7:3,18 9:18 22:11 26:8 27:14	flip 165:12
234:7 246:14	320:22 320:7	135:1 138:21	53:20 57:6 58:21	flipping 166:6 floor 1:10 299:22
247:18 259:1	favorably 276:13	182:13 314:18	87:19 94:9 101:6	Florida 119:14
264:19,21 266:17	favorite 163:20	fielded 222:5 232:9	101:11 103:2	288:11
295:11	favorites 274:17	fielding 221:7	124:16 126:3,5	flow 289:15
factor 162:20	FDA 250:8	fields 297:20 312:7	130:9 132:7 134:9	fluoridate 193:17
factored 116:6	feasibility 66:13	figure 116:9	130.9 132.7 134.9	fluoridation 194:2
factors 92:16	142:13 176:8	file 149:14	134.13 139.3	fluoride 125:2
305:18	142.13 170.8	filed 33:7	146:21 148:14,19	131:20 132:13,22
fail 65:5 293:19	feasible 59:21 78:6	files 142:15	152:3,19 154:17	190:9 191:22
failed 218:10 294:2	128:1 143:14	fill 21:3 26:13	170:11 191:14	190:9 191:22
failure 68:5,11,17	219:11 232:11	131:10 135:8	192:15,16 193:3	192.3,4,9 193.13
72:2	February 86:10	153:9 168:14	192:13,10 193:3	212:2,3,8,18
failures 72:10,22	181:14 228:3	filled 190:1	205:2,13 206:9	212.2,5,8,18
120:9	fed 280:13 282:18	filling 24:20 109:10	203.2,13 200.3	focus 23:21,21
fair 78:10 167:16	federal 2:14 12:21	filter 85:9 116:15	238:3 268:5 271:2	25:11 33:20 40:14
340:6	federally 262:2	174:19	273:8,9 280:10	42:20 44:4 45:14
fairly 21:17 45:3	fee 307:9	filters 27:7 117:11	282:20 294:22	92:15 122:4 123:3
324:5	feed 282:22	final 73:9 230:12	314:15 336:11	124:3 126:4
fall 158:1 180:18	feedback 26:14	246:15 347:10	fit 153:22 168:17	162:21 175:12
270:13 293:7	28:6 103:1 268:12	finally 130:12	170:18 209:16	281:8 307:11
299:15	feeding 61:15	242:13	223:19,19 283:21	focused 55:17
falls 342:15	280:12 282:13,14	financial 16:15	five 40:15 47:6	299:2
false 58:19	293:4 326:20	95:2	51:20 60:20 61:8	focusing 6:9 42:5
familiar 11:17	327:8 330:8	financing 120:21	65:14 98:16	146:14
20:18 22:16 49:10	feel 8:15 23:17	133:11,16 142:10	115:10,14 126:17	Foley 119:9
162:17 181:2	100:20 118:4	213:11	147:10 161:10	folks 5:6,7,10,15
226:20 227:1	201:9 261:17	find 47:13 66:10	177:19 179:16	20:15,19 21:7
236:7 252:3	274:4,7	79:18 89:11	190:6,13,15 240:1	26:11 28:11 29:16
families 1:20 14:2	feeling 165:22	132:12 164:7	241:3 242:12,20	39:11 40:5 48:17
166:20 167:16	173:6	167:9 169:15	250:5,15 251:2	49:10 81:4 84:5
family 1:20 15:12	feelings 298:21	173:16 190:21	264:6,8 271:15	97:6 103:21 105:4
87:22 311:1 314:7	feels 152:8	195:7 196:20	272:5,11 273:2,3	105:10,18 113:7
314:10	fees 71:6	223:18 249:4	273:4,6,11 283:1	144:12,14 145:1
fantastic 314:6	Feldpush 1:15 15:2	266:22 297:17	326:10 329:18,20	145:10,11 150:9
far 4:5 35:6,7 36:1	15:3 133:18 135:9	323:2	334:20 335:3,4	151:6 163:7 172:6
55:10 88:2 100:14	168:21 172:10	finding 249:7 294:1	336:14	180:20 181:2
124:15 246:16	189:18,21 190:6	299:17	flag 185:5 242:4	214:1 215:3,4
270:20 274:13	191:6 200:20	fine 7:17,17 45:14	Fleischman 1:15	222:18 230:10,22
308:8 321:12,12	202:1 218:13	54:4 114:17,18	14:4,5 90:4,5	231:4 238:9,18
322:3,3 324:8	236:16 304:13,19	243:10	114:3 115:2	239:7 245:21
	I	I	1	I

258:18 263:22	9:6 26:14 28:5	fragmented 67:16	G	331:6
264:14 269:3	34:15 59:2 67:14	265:3	GA 143:8,18 144:1	generalizable
281:21 284:1	74:7 88:7 118:12	frail 292:3	gain 157:18	208:5
294:22 302:22	134:1 135:11	frame 4:17 20:21	gaining 264:22	generally 25:3
318:4 319:6	138:12,21 161:6	21:18 47:22 48:1	game 72:7 148:11	212:12
330:10,12 331:2	290:4 303:9 305:1	48:1 70:10 88:8	gamesmanship	generate 197:18
344:11,17 348:2	305:6 306:8 339:2	118:8 152:21	72:13	generated 249:22
348:22 349:1	341:13 342:16,18	framing 200:19	gap 3:13 6:12 19:17	generating 136:20
follow 38:4 64:4	348:13	frankly 24:6 67:21	19:18 20:2,5,11	germane 301:21
70:2,7 74:4 89:16	foster 1:11,13 13:5	170:22	21:3 23:4 24:20	gestation 109:13
follow-up 65:7	16:19 42:21 43:11	fraught 69:17	25:13 30:22 40:11	110:1
113:4 135:15	44:10 74:17 105:5	free 23:17 100:20	40:21 58:11 81:13	gestational 262:5
143:13 168:22	115:8 173:15	118:5 121:17	99:17 106:21	323:17
233:7 234:7	175:2 236:21	274:5,7	108:18 117:19	Gesten 1:11,13 4:3
245:14 253:20,22	251:19 253:5	freestanding 289:3	118:21 140:16	7:18 9:7 10:12
255:4,7 261:1,5	260:10 262:1	293:5	145:16 146:10,20	11:8 13:5 16:18
266:9 271:11	276:21 314:1	Friday 1:7 347:4	146:22 147:1	16:19 18:18 28:7
followed 233:8	318:7 348:9	front 21:13 81:20	148:8,15,19 149:9	28:21 29:1 48:11
235:2	fostering 343:15	224:12 243:14	149:11 150:2,4,7	53:11,16,19 58:8
following 254:18	found 68:5,7	254:15 267:11	151:3 153:5 157:3	74:16 78:17,22
333:20 337:8	109:18 167:7	281:20 282:3	159:12 160:16,20	81:3,9 84:2 87:10
footnote 344:18	193:5 232:22	298:17	161:7 162:3,22	89:14 90:4 96:11
footnoting 229:15	233:14 287:20	fueled 60:11	163:7 164:8,15,20	98:19 100:17
force 1:5,9 3:4 21:8	293:11 325:19	full 46:22 117:4	165:9 167:3	103:17 104:16
24:14 81:5 146:2	four 16:12 40:15	132:8 177:9 298:2	168:15 170:19	105:4 114:15,18
152:11 161:20	46:14,18 47:6,22	298:3 337:9,11,17	171:9,16 172:21	115:5,16 117:9
182:17 223:20	61:13 68:8 101:15	338:12,13	173:7 177:11	130:4 132:10
258:20,21 259:11	124:14 126:20	fuller 52:20	182:17,18 207:3	133:17 136:14
266:11 288:5	138:3 139:19	fully 54:7 127:17	218:7 223:6	138:22 141:5,10
337:7	140:16 164:1	143:20 178:19	340:11	144:2,11,21 145:5
forces 175:8 176:14	177:13,13,16	179:16 180:1	gaps 6:14 26:13	145:8 147:8 148:3
forget 275:13,22	181:11 182:3,4,11	208:17 294:1	74:22 131:10	152:16 156:14,17
forgetting 274:6,6	192:10 195:19	318:16 320:20	133:20 134:10,11	156:22 161:12
forgive 328:1	207:4 211:4	fun 148:4,4	138:20 150:15	165:4,6 166:7
forgot 25:18 282:8	220:17 221:14	function 67:5	172:16 177:1	168:2 170:10,21
form 12:18 15:18	232:7,9 237:3	fundamental 60:3	207:7	173:16,22 174:14
15:19	242:11 253:12	90:18	garner 177:9	180:7,14,20 185:9
formal 164:3	272:5,15 290:13	funded 181:8	gather 145:12	185:15 186:20
324:20	290:15 329:18,20	funding 55:15	Geisinger 32:18	187:7,11 189:3,11
formality 338:2	334:20 335:3,5,6	317:1	57:18 58:3	189:20 190:3
formed 125:14	335:9,10 336:18	funds 17:7	general 2:3 11:12	191:8 193:11
former 160:2	fourfold 61:8	funny 141:19	141:21 143:19	195:3 197:5,10,15
formula 309:3,9,10	FQACs 80:5	further 229:12	160:11 169:2,18	198:1,4,15,18
forth 34:19 40:17	FQHCs 66:3	234:4 280:1 331:3	175:11 190:19	200:1 203:10
48:2 180:3	fractures 83:11	future 34:10 51:9	218:19 224:9	209:9 210:11
Forum 1:1,10	Fragmentation	180:5 188:18	233:14 236:17	211:10,15 212:12
forward 7:7,8 8:22	69:14	341:21	237:18 257:19	213:13 214:14
			201110 201117	
	I	I	1	1

215:12 216:1,5,8	331:12,20 332:1	108:19 190:20	186:16 191:6	226:6 227:11
216:15,17,22	332:10 333:5,11	glad 7:17 10:8	193:8 196:12	228:20 237:1,17
217:2,10,14 218:2	333:21 334:16,19	glimpse 156:8	208:13 209:1	240:7,8 241:3
218:11 219:15	335:2,5,7,9,11,20	global 71:6	goals 22:20,21 25:1	246:14 249:14,15
221:11,19 222:15	336:9 337:11.16	go 4:15 5:3,18,19	195:20,21	257:14 261:16,22
223:4,22 225:8,22	338:15,17 342:8	6:22,22 7:20,20	God 140:19	265:10,22 267:16
226:22 228:10	344:3 345:2,10	11:8,9 18:15,15	goes 35:7 56:2	274:10,10,18
229:4 230:19	346:4,17 347:15	18:16,19 20:10,20	91:12 121:20	275:22 278:22
233:16 234:14	348:7,11	27:8 31:18 33:6	123:16 131:18	282:5 285:18
235:14 236:6,15	getting 26:5 35:12	49:2 52:22 53:9	161:1 207:16	289:18 296:7
237:22 239:4	37:9 43:14,15	58:21 60:4 62:21	289:14 333:16	297:10,14 301:15
242:8 243:6,10	44:12 46:21 55:10	79:4 81:9 90:6,8	going 4:12 5:17,21	306:8 308:21
244:7,21 245:16	64:2 67:15 71:2	105:7 109:14	6:10,15 7:7 9:1	309:15 310:5
245:19 246:22	72:15 76:17 86:17	113:10,11 120:12	12:12 13:3 19:1.5	317:3,12,18 318:3
248:7,15,22	110:21 128:16,17	120:14 124:15	19:12 23:2 25:10	318:4 320:18
250:21 251:19	130:11 134:20	128:8 130:9 135:8	34:1 36:4 54:15	325:14,16 328:13
253:17 254:17	135:21 143:3	139:2,18 140:8	57:13,20,22 58:1	329:2,15,16
255:5,10,17,21	193:8 194:10,22	141:10 144:7	62:6 63:15 67:9	330:13,13,22
256:2,7,10 257:11	213:7 220:19	148:11 149:8	67:21 68:14 75:12	336:2 337:17
257:20 258:8,17	247:4,22 254:5	156:19 164:19	76:8 77:9,13 78:8	338:1,11,18,22
261:19 263:3,18	270:15 275:13	170:10 172:17	80:20 83:12 84:13	339:5 341:13,18
265:12,19 267:9	303:12 308:17	174:17 179:7	84:17,18 86:21,22	342:19 343:19
268:13 269:1	323:19,20,21	180:5 187:12	87:7,13 88:14	346:5
270:21 272:9,15	324:2,4 331:5	189:9 193:11	97:1 103:11,20	Golden 2:8 3:9
273:15 274:1	339:14	198:19 207:11,18	104:16 105:5,7	26:19 28:20,22
275:12,17 276:16	gist 234:18	211:22 213:17	106:5 116:9,15	48:20 53:21 59:4
276:19 279:3,6	give 26:19 29:4,20	218:4,6 223:4	117:16 119:19	75:5,17,20 77:15
280:5 281:19	54:10,18 67:19	225:22 230:20,21	123:5 124:10	79:3,5,8,22 85:20
283:7,10,19	117:22 128:11	231:7 239:10,18	130:1 131:3,7	89:16 91:5,17
284:10 286:20	130:2 144:12	242:6,9 243:2	138:3,22 140:8	95:12,14 98:4
288:1,8 290:6	145:11 150:12	245:16,19 249:16	144:6 146:2	99:22 104:15
292:4 294:12	155:22 174:22	253:17 257:12	147:12 148:4,7,15	115:8 173:21
297:1 298:9,13,18	187:14 190:22	272:21 274:10,13	148:18 149:1,8,18	174:1
301:9 302:20	197:3 199:8	274:14 276:20,22	151:5 152:18	good 4:3 10:2 13:22
303:6 304:8	204:17 222:22	278:19 279:2	156:20 163:10,15	14:4,10,15 15:9
306:15 308:3,20	239:21 246:4	288:8 294:16	165:8 167:1,9	16:18 18:17 22:11
310:8 311:4,19,22	260:5 287:12	299:21 304:3,9,17	169:19 172:13	37:9 66:9,11
312:16 314:3	293:18 314:6	305:8 311:22	174:20 177:3	92:11 95:1 116:17
315:12 316:2,6,10	333:15 334:3,5	312:20 317:17	178:22 179:8	117:7,9 121:22
316:15,19 317:2	337:9 346:10	327:19 328:12	180:18 181:13	127:18 143:16
317:16 318:14,18	given 8:20 34:18	330:18 332:15,18	184:2,8 188:19	151:13 170:5
319:1,12,17,20	35:7 64:19 69:15	333:9 336:5 339:1	199:16 201:10	184:4 186:17
320:1,7,10,14,21	85:4 112:7 166:22	339:3 344:5 346:9	202:9 203:5,7	191:6,16 201:3
321:17 322:20	171:2 264:20	346:19 347:11	204:17 205:4,8,10	202:5 205:13,19
325:14 326:4,14	284:13 305:15	goal 6:5 54:11 97:7	205:11,17,18	232:13 235:11
326:17 327:5,16	gives 60:19 257:16	128:14 129:16	207:13,14 208:12	244:9 276:16
328:9,17,22	giving 78:6 85:9	135:6 138:2	210:17,18,19	279:8 281:13

285:6 286:21 294:8 300:22greater 13:15 14:7 71:21 85:2,3guidelines 266:3 guidepost 26:2092:6 101:16113:1,16,21,22301:1 317:21 337:1 347:2171:21 85:2,3 160:10 187:9guidepost 26:20 guns 83:5154:13,18 186:5114:6,8 115:4,7337:1 347:21 good-looking 144:22green 122:6,11 grid 149:14 180:9guys 28:13 48:22 215:15274:2120:10 121:1harder 58:16 93:4 287:14,16124:6,7,11,18 125:9 126:11
301:1 317:21 337:1 347:21160:10 187:9 green 122:6,11 grid 149:14 180:9guns 83:5 guys 28:13 48:22200:11 237:13 274:2118:19 119:13 120:10 121:1good-lookinggrid 149:14 180:9215:15harder 58:16 93:4124:6,7,11,18
337:1 347:21 good-lookinggreen 122:6,11 grid 149:14 180:9guys 28:13 48:22 215:15274:2 harder 58:16 93:4120:10 121:1 124:6,7,11,18
good-lookinggrid 149:14 180:9215:15harder 58:16 93:4124:6,7,11,18
144.22 ground 5.0 297.14.16 125.0.126.11
goodness 308:12 group 4:9 7:4 11:22 <u>H</u> hardship 120:5 128:18 129:9
gotcha 70:20 84:17 85:5 99:17 H-CAPS 276:11 harmonized 314:9 135:22 137:4
255:17 116:18 117:3,6 half 105:8 109:22 harsh 199:5 138:18 141:14,
gotten 15:19 62:13 148:16 149:19 112:20 157:11 hat 247:1 252:1 145:18 146:12
83:1 103:1 305:1 157:14 161:4 Hammersmith 2:3 hate 254:14 255:13 149:10 156:1,2
316:12 162:2 167:4 173:6 11:12,16 15:6,16 hats 124:5 158:8 159:7,20
government 12:21188:3 190:1316:17 17:16 18:3HCAHP 290:13160:1 161:11
14:17 195:5 196:16 hand 189:17,18 337:14 166:15 172:2,3
grab 289:17,19199:21 231:21209:15 215:11,13HCAHPS 308:7174:2,6 177:19
gracious 308:12 232:22 233:15 215:16 238:19 310:9 311:3,11,14 179:9 181:21
gram 321:7,18 235:6,16 236:5 319:7 321:2 326:9 312:4,12 314:7 183:1 191:4 19
326:7 250:8 254:16 327:13 318:22 319:3 195:8,19 212:2
grams 277:4 330:5 265:4 288:17 handle 300:4 327:10 330:4 213:1 220:16
grand 111:9296:15 318:2hands 215:3,8,20333:4,8 336:13,13221:3 222:13
grant 17:5,9,9 341:22 344:9 216:10,19 217:6 337:9 223:7,14 224:4
33:22 56:13 57:18 group's 159:13 217:20 238:8,14 HCUP 110:7 225:6,18 232:5
60:13 64:4 181:8 groups 116:22 238:16 239:2 head 209:13,14,17 238:5,22 239:1
181:18 183:15 166:17 175:7 271:4,11,19 272:3 231:16 232:2 239:20 242:1,3
184:5 226:13 176:14 191:13 272:12 330:15,17 335:19 343:7 247:17 248:1,5
granted 86:5 200:9 handshakes 77:22 headed 40:14 250:14 254:13
grants 32:13 66:9 grow 112:12 hang 104:1 124:5 140:13 256:16,18,21
graphic 62:7 growing 107:12 279:3 health 3:11 14:9 257:3,9,18 263
graphs 113:13 251:18 hanging 214:2 15:13 16:21 17:21 264:21 265:1
great 4:6,10 10:5 guess 71:16 77:8 273:19 288:4 19:14 24:17 32:18 268:16,17,21
11:8 28:10,18 84:19,22 85:7 happen 56:12 33:10 37:8,11,22 269:7,17 270:3
47:5,13 48:12 116:12 169:17 199:18 200:6 38:1,12,18,18 283:4 284:8,21
57:17 58:8,8183:20 211:21237:1 348:1940:1 42:14,22285:16,19 286:
81:12 91:17 213:20 222:16 happened 234:8 43:2,16 44:12,16 286:17 295:15,
126:11 130:12 225:10 227:2 happening 90:14 46:3 50:7 51:6,20 295:17 298:20
139:8 144:4 146:8 228:12 231:12 194:11 323:9 51:21 52:2,4,9,10 299:5,6,11 300
165:6 167:3 247:1,15,21 happens 137:16,18 52:19,22 53:1,10 302:8,17 307:6 160:11:0:22:11 246:10:222:1 52:19,22 53:1,10 302:8,17 307:6
168:11 202:18 252:17 283:22 246:10 322:1 57:17 64:6 65:7 310:14 311:8 246:20 246:20 246:20 57:17 64:6 65:7 310:14 311:8
215:18 218:7 284:3 289:10 346:20 66:3 70:6 71:2 315:13,13,18 200 200 200 200 200 200 200
222:9,9 237:22 294:20 295:7 happily 32:13 72:13 73:1 78:7 331:19 335:15,
239:4 275:18,19 299:7 301:11 43:21 88:18 89:4,11 338:8,20 340:4
279:7 280:21 313:11 330:14 happy 26:11 74:15 94:17 98:6 102:19 340:15,19 341:
325:12,15 327:5 342:12 101:3 126:15 105:14 106:4,16 342:21 343:3 128:5 276:8 105:14 106:4,16 342:21 343:3
333:5 338:16 guessing 188:5 138:5 276:8 106:19,19 107:4,8 344:15 345:15
341:18 344:3 guest 10:17,17 296:14 314:20 107:11,22 108:1,5 health-related 345:17 102:10 102:10 102:11 102:11 102:11
345:17 347:15 guidance 108:19 Harbage 1:14 108:11 109:1 106:10 240.7 120.11 127.11 hard 8:18 27:22 111.21 106:10
348:7,12,12 128:11 175:11 hard 8:18 27:22 111:21 112:5,9,16 health/mental
70:15 91:3,16,18

		I		1
299:11	101:10 105:21	higher 68:5	horrible 322:19	206:22 300:9
healthcare 24:7	131:3,7 134:6	highest 150:14	hospital 2:12,15	327:3
74:13 181:10	138:20 148:20	161:4 207:8	32:19 37:8 56:21	hundreds 207:1
healthy 30:8	152:21 156:14	322:12	68:18 82:20 95:16	hung 294:15
209:19 223:9	171:1 172:8	highlight 113:3	96:1 109:22	hurdles 308:17
hear 5:11,21 16:1	188:21 210:3	236:11	174:11 254:8	husband 262:2
19:1,12 24:4 26:6	220:18 224:18	highlighted 108:14	276:3 280:14,18	hybrid-type 261:7
26:17,21 40:6	225:19 295:9	highlighting 158:5	285:14,21 288:10	hypertension 76:9
48:20 75:14 129:5	helped 35:4 47:10	highly 34:7,11	288:13 289:4	
153:7 162:15	52:6 58:5 123:13	39:10 43:22 44:16	290:1 292:2 293:5	<u> </u>
234:14 265:14	196:9	204:12 247:14	295:20 303:2,3,7	ICD 121:15 129:20
269:2 314:2 328:1	helpful 5:10 105:12	296:12	303:12,20 304:2,3	134:6,15,22
347:18	152:15 155:8	hinge 187:22	304:15 307:13	136:13
heard 92:13 127:2	195:2 224:21	historically 107:14	310:13 322:6,10	ICD-9 292:21
129:3 130:2	233:12 235:13	202:4,20	hospital's 307:17	ICDs 134:21
141:11 145:13,19	261:13 267:17	history 188:17	hospital-acquired	idea 54:20 213:16
146:5 149:5	309:22 331:8	189:4,9	290:10 320:12,15	214:6 235:2
154:16,19 158:22	helping 40:22	hit 101:10 236:4	hospital-level	258:10 286:18
159:12,18 185:22	99:17	HIV 52:11 72:9	286:6	324:19 334:10
187:13 200:4	helps 329:11	309:4	hospitalization	ideal 131:11 175:5
212:6,13 233:20	Hem/Onc 300:9	HL7 51:13,14	38:5 115:13	ideas 66:9 71:11
234:1 239:15	301:5	hold 299:20 302:9	253:20 255:4,7	81:15 343:15
249:11 265:5	Herndon 119:13	holistic 257:18	282:19 295:14	identification
269:2 284:15	Hershey 56:22	home 62:12 63:9	hospitalizations	303:21
287:18 303:17	hesitant 237:2,20	76:17 78:12 86:2	42:16 64:4	identified 36:8
341:1,7 344:12,13	249:9	86:13 159:15	hospitals 1:15 15:5	138:10 148:16
hearing 26:14 28:6	hesitate 262:13	348:20	37:11 60:21 61:10	162:3,22 167:3
85:1 108:22	hey 23:19 207:6	homegrown 96:19	62:9 69:5 143:4	177:1 178:8,18
233:17 254:11	HHS 25:1	homeness 75:22	281:4,9 286:8,13	182:4,6
344:11	Hi 15:2 25:17 28:21	homes 70:13 75:18	288:20 289:12,16	identifier 298:6
heart 277:8,9	28:22	86:5	289:20 290:22	identify 21:3
289:10,12 313:2	hiatus 347:12	honest 290:19	291:1 297:8	117:19 156:10
313:15	HIE 77:21	336:2	299:20 302:2	189:6 261:4
HEDIS 35:15	high 33:1 56:14	hope 90:8 135:3	303:17,19 307:4	identifying 152:3
36:22 44:7 45:16	112:1 117:1	189:8 219:13	309:9,22 311:8	175:3 235:20
55:1 60:6,7 80:2	135:20 146:14	237:6,15 345:18	314:11,19 315:8	ignorance 132:13
124:17 183:7	156:9 175:13	hopefully 4:19	317:8 322:11,14	191:10 193:14
217:19 341:7	187:22 188:3,7,22	85:15 119:21	325:19,22 339:14	ignores 171:11
height 51:1	194:5 204:4,4	136:16 149:13	hour 105:8	ignoring 206:10
Helen 2:2 9:21 10:2	213:9 229:20	155:21 157:6	hours 68:8	Illinois 15:13 95:1
135:22 220:12	237:6,6,6 250:6	165:20 312:10	housekeeping	illness 38:5 117:21
305:14 308:7	257:5 289:3	hopes 89:5	10:15	247:15 270:4
314:22	292:16 323:14,17	hoping 34:3 136:2	HRSA 220:17	illnesses 107:15
hello 234:13,16	324:3	Hopkins 2:13	221:5 222:4	imagine 200:11
help 10:8,9,9 18:8	high-risk 322:4,14	232:13 288:12	HRSA's 221:5	248:12
24:14 34:5 38:14	323:12	293:9	huge 4:7 40:21 48:6	immediate 117:22
58:4 75:13 84:16	High-Tech 34:6	horizon 336:1	62:13 72:11 92:15	176:22 228:10
				immediately 68:12

immunization 35:1	171:7 188:12	IN-PERSON 1:5	increases 192:21	187:15,20 190:21
72:7 343:5	195:11 199:14	inadequate 110:2	increasing 35:8	190:22 204:18
immunizations	206:17 220:5	307:5	incredibly 10:7	234:4 235:12
69:12,14 108:21	229:3,16 230:5	inappropriate	237:5,19	246:5 250:15
impact 59:22 68:15	236:11 237:5,19	252:11 326:3	incremental 23:22	256:20 278:19,20
74:4,13 108:4	239:8 249:6	inappropriately	88:16	285:13,20 296:15
109:8 116:19	252:10 264:18	44:21	incurred 167:14,15	329:11 343:14,20
117:2 193:19	266:13 281:8	incentive 27:20	independent 16:13	informational
impacted 193:21	295:19 328:6	34:6 60:19 61:18	independently	264:4 348:5
impactful 248:20	importantly 23:10	63:14 64:16	300:4	infrastructure 89:1
impacts 343:3	270:8	297:11	Index 109:2	339:10
impaired 250:18	impressive 348:9	incentives 75:15	indicates 253:10	infrequent 221:10
impetus 33:18	improvability	77:3 95:2 322:17	indications 250:9	inherently 307:15
implement 47:19	327:3	326:1	indicator 72:2,9	initial 101:6 182:14
259:16 260:15	improve 22:13,19	include 51:16	160:1 194:9	182:19 304:15
301:3	55:22 56:18 60:2	97:16,18 207:16	indicators 222:8	initially 204:18,21
implementation	90:20 108:2	259:17 269:7	individual 16:6	initiation 240:20
6:18 20:12 29:5	123:20 124:10	295:3 297:10	98:10 172:14	271:2
30:22 31:15 77:6	138:2 186:15	315:9	194:12,15 233:8	initiative 125:11
319:5	191:4 195:21	included 30:4,18	234:22 317:7	194:3 195:9,19
implemented 33:12	196:1 291:16	39:4 93:22 110:21	individually 171:6	initiatives 32:15
81:16 182:15	324:14	111:16 197:6	individuals 15:20	125:11
266:12 283:1	improved 7:8	207:2 215:5	16:5 21:10 224:3	injuries 159:17
311:10	47:11 128:18	includes 97:6	infant 109:21	162:4
implementing 6:1	137:14	245:14 281:12	110:10 158:12	injury 41:14
17:14 19:3 81:18	improvement 17:2	282:20 339:12	321:7 326:8 333:9	inpatient 60:18
implements 83:6	23:13 35:18 43:14	including 60:15	343:3,5	82:12,16 161:9
implications 108:7	47:18 54:13 55:11	213:22 220:2	infants 109:14	165:14,15,17
108:16	58:17 62:3 64:10	229:11 261:12	321:19 328:5	168:19 169:10
importance 176:7	65:9 67:4,12	306:5	330:6	170:6 174:9,12
257:15	73:13 87:3,6	inclusion 214:4,11	infection 279:17	178:2 239:13
important 10:7	112:3 117:14	214:13	328:6	272:19
23:3 24:12,19	123:3 151:17	incomplete 298:1	infections 110:16	inpatient-oriented
25:1 34:21 40:10	156:11,12 186:18	incompletely	283:5	160:7
41:21 42:6 43:4	200:10,15,16	171:11	influence 193:17	input 59:3 151:11
45:8 61:16 65:10	204:1 247:9	inconsistencies	195:5	inside 78:4
72:8 74:8,9 94:13	307:21 321:15	36:12	influenced 336:2,3	insight 227:5
96:12 97:13,19,20	325:12	inconveniencing	influences 107:21	inspection 80:13
97:22 99:1,14,19	improvements	139:7	inform 203:2	Instagram 145:9
101:3 106:13	150:21	incorporating	informal 324:20	instance 50:16
107:10 108:9	improving 61:4	263:11 347:19	information 24:13	56:20 233:3 343:2
120:16 125:19	92:15 126:11	increase 23:5,8,11	49:14,18 52:4,11	343:4
126:10 128:4	205:12	54:12 124:7 141:2	95:16 105:20,20	instances 193:5
161:19 162:12,22	in-depth 21:20	208:14 251:7	108:12 113:6	institution 68:19
163:18 164:14	in-patient 274:11	increased 61:6,17	116:14 134:3,10	162:18
165:19 166:15	281:2 294:14	65:14 166:3	139:10 146:19	institutions 32:17
168:9,13 170:5	299:10	251:10,20	172:1 185:18	32:21 33:2,11
	-	•	-	

	1	I	1	
34:1 56:14,15	interview 315:6	65:16 69:13 70:22	jumped 236:19	72:1,5 83:10
57:12	intimate 4:9	71:4 73:17,19	jumping 173:8	112:12 115:15
instructions 144:12	introduce 13:10	74:18,22 75:1,8		120:6 123:11,12
346:9	23:20 25:15 29:2	79:15 83:12 92:5	K	124:18 135:18
insurance 235:1	118:15 119:6	106:16 139:5	K 3:6	136:5 142:22
315:9,11,11	288:2	145:20 146:7	Kaiser 1:15 14:5	143:10 160:12
insure 100:6	introduced 13:1	150:19,21 153:5	Karen 1:17 23:19	201:7,15 210:14
insurers 167:15	Introduction 3:4	154:3 172:2,3	23:19 25:14,20	210:17 213:10
integrated 54:7	introductions 5:17	174:11 224:14	28:8 91:14 96:7	229:1 252:12,14
integrity 69:13,15	7:1 11:14,21	243:13 249:6	103:17 152:18	254:4,7 262:4
intensity 212:2	invest 78:15	252:10,10,12	154:9 173:15	264:22 311:3
217:5 305:15	investigation 39:20	259:20 269:17,18	181:4 203:14	kind 20:15 26:20
intent 70:19 164:11	investing 75:22	273:8,10 275:3	243:21 244:22	27:21 38:14 46:11
307:2	investment 78:13	294:14 295:6	258:2 267:15	48:1 54:17 57:10
intention 156:6	invitation 59:5	296:10,14 297:6	269:19 287:9	58:3 60:11 62:2
inter-state 69:16	invite 75:7 81:4	301:20 304:9	Karen's 250:3	64:8 66:6 67:16
interconception	231:4 245:21	306:2 313:8 319:5	Kathy 144:8,11,16	67:17 79:9 86:6
345:15	involved 9:10	325:11 339:4,5,7	145:2 147:5	86:19 101:7,20
interest 3:5 7:1	17:14 59:12,15	339:12 340:18,21	keep 37:3 47:15	102:1,13,14
11:14 12:10,11	230:2 307:18	341:3,11 342:9,10	48:2 92:18 170:1	103:13 115:13
13:15 14:8,18	involvement	342:13 344:4,7	178:11 210:17	116:14 133:12,19
16:15 18:9 40:8	125:17	items 10:15,21	278:5,22 326:1	134:1,6 145:12
184:13 185:6	involves 37:1	222:7 225:7	339:4	146:11 151:10,12
341:19,21 344:13	IOM 109:18	315:19	keeping 322:15	152:2 153:8
344:14,20	115:18 124:5	iterate 22:19	keeps 121:9	166:21 168:22
interested 15:21	irrational 302:8		Kelley 2:9 3:6	170:7 172:13,20
82:22 251:12	isolation 164:6	J	26:18 29:10,18	173:19 177:20
252:8 306:5	issue 25:6 36:17	January 86:9	49:21 51:17 54:22	178:9 181:17,22
344:11 348:2	37:21 38:2 53:8	181:14 348:6	55:10 63:11 82:6	182:11 186:18
interesting 64:9	84:5 95:10 98:22	Jill 119:13	82:10 87:11 95:14	190:18 193:19
86:7 158:9 188:6	99:14 100:5,10,15	Jim 119:12	100:4 101:12	194:2 200:20
209:10 295:5	101:2 112:19	job 15:12 95:1	104:14 154:16	217:16 222:18
306:17	145:22 153:1,18	133:19 202:5	249:12	231:7 234:19
interests 12:4,9	165:9 169:3	205:13	Ken 119:10	237:13 244:13,14
internally 57:11	184:20 203:12	Johns 2:12 288:11	kept 230:1	249:7 251:9 261:8
292:14	209:22 229:16	293:9	key 32:6,10,14 61:3	261:14,14 264:14
internet 10:16	232:10 234:5	join 10:4	88:17 125:15,21	272:20 275:2
interoperable 50:9	239:6 251:10	joining 59:1	198:11	285:20 286:7,7,9
interpret 82:18	256:16,17,18,18	joint 61:5 69:4	keypad 144:20	286:18 287:8
83:17 152:20	269:21 297:5	127:7 137:10	kicks 270:5	296:13 305:13
302:11	303:8 338:20	182:8 281:7	kid 133:7 202:13	307:9 310:6
interpretation	340:3,8	293:12	270:13	314:12 323:8
335:21	issues 6:18 19:7,13	Journal 62:4 64:8	kids 30:5,8 33:15	336:9 342:13
interpretations	20:12 22:2,3 23:3	judgment 297:11	33:17 35:12 39:15	343:1
80:16	24:6,9,9 26:12	jump 23:17 91:15	42:6,11,21 43:5	kinds 58:15 60:14
interrogate 29:7	29:8 36:4,13 40:2	100:21 118:5	43:10,14,21 44:9	65:13 67:11 76:12
intervention 262:8	48:13,19 52:6	119:18 274:7	44:10,12,20 45:22	136:20 269:6
		280:4	45:22 47:7 71:20	

	1			
298:7 316:13	263:1 265:14	261:22 290:8,17	leave 74:6 273:16	322:8,12 324:12
kluges 80:14	267:7,18 269:6,19	320:12	274:16	324:12,15 325:5,7
knew 140:13	273:16 274:2	lack 73:12 80:16	leaves 291:4	325:8,9 326:8
249:19	275:8,18 280:22	96:21 127:3 339:9	led 17:5 25:22	330:6 336:17
knives 83:6	285:6 286:2,4	lacking 160:7	leeway 70:14	340:21,21
know 8:1,7,18 9:10	287:4 288:7,7	169:8	left 9:13 126:4	levels 240:5 278:3
11:6 24:13 26:18	291:12 292:1,13	lag 249:12	275:1	325:1
27:6 28:15 29:14	294:5,22 295:8	lamppost 153:19	lefthand 129:10	lever 342:5
30:11,12 35:21	296:14,19 298:22	landed 146:21	legal 37:12	leverage 57:16
40:1,14 42:11,22	299:4 303:16,18	landscape 84:9	legislative 332:6	74:10 112:2
45:3 48:6 50:21	306:3 307:6,11	96:18	legislatively 155:8	leveraging 41:17
50:21 53:2,7 55:2	308:13,17 309:6	language 50:6,7	Leib 1:18,18 13:7	88:12
56:9 57:6 58:12	310:22 312:11	lap 328:1	16:9,10,10 139:3	Liaison 2:14
59:12,22 81:19,21	313:18 314:11	large 66:20 69:12	140:7,11,22	liaisons 12:21
82:4,8,19,21	316:2 320:1 323:4	70:6 71:16 158:19	204:12 208:6,13	licensed 70:7
89:22 90:15,18	324:9 328:9 329:8	278:9	209:4 303:1,16	lie 213:11
91:16 92:16 93:6	336:11 339:9	larger 6:17 63:5	304:18 332:3	lied 104:18
93:11 94:11 95:1	340:1,13 341:22	88:18	leisurely 4:19	life 94:9 220:19
95:20 96:2 99:4,7	342:1,3,12 343:9	LASH 2:3 106:7	length 187:6	lifelong 117:4
100:8 104:9	343:19 348:19	113:17 114:1,16	277:15 279:12	lightning 295:1
114:13 120:17	knowing 123:11	115:22 116:17	lens 106:18 171:2	liked 218:18
121:10 124:10	236:13 331:2	156:21 157:2	338:5	likelihood 124:7
127:11,14 130:22	338:4	167:2,17 168:1	lesson 101:15	Lillie-Blanton 1:16
133:7 134:2 137:7	knowledge 8:19	170:11 173:4	lessons 65:1	7:11,16,22 23:17
140:20 142:22	323:5	216:16 217:1,9	let's 11:8 13:10,17	93:8 138:7 185:21
163:13,18,19	known 323:12	218:1 223:3,5	18:19 127:15	187:5 191:3 195:4
166:21 169:19	knows 49:8 278:21	228:14 236:1	131:5,6 138:2	197:8,13,20 198:2
170:3 172:17	290:16 310:12	311:16 319:22	140:14,15 156:19	198:5 227:6 317:4
174:20 179:22	Krisha 119:2	336:22	208:11 242:9	345:22
181:2 186:9,14	Krisha's 179:15	last-minute 327:6	271:1 295:2 319:7	LILLIE-BLATON
189:8 191:19	Krishna 2:7 118:16	lastly 34:21 35:6	322:9 325:1	187:8
193:13 194:5,10	130:5 136:16	late 25:18 277:2	330:10 339:4	limit 59:7
196:5,7 199:19	144:2 187:13,19	328:3,12 341:22	letter 267:20	limitation 78:18
200:3 203:13	188:2 200:7	Laughter 145:7	level 27:18 67:10	206:13 207:20
213:10 214:21	211:21	172:9 198:17	85:17 87:2 88:21	limitations 71:9
215:16 219:21	Krishna's 219:3	211:14 263:7	95:17,20 101:20	201:6 209:20
220:21 223:22		launched 65:8	135:11 156:9	234:2 301:18
228:20,22 229:22		layer 167:10	178:14,16 179:4	limits 80:10
230:1,17 231:15	Lacey 1:17 13:17	lead 109:1 119:16	194:12 204:4	line 54:11 119:7
233:18 235:6,13	13:19,19 54:4	156:22 232:12	207:8 220:21	122:5,6,9,10,11
236:22 239:18	55:975:11,19	276:4	222:1 264:20	140:19 145:4
241:18 247:3,5	76:20 78:20	leading 169:8	277:5 278:6	165:1,3 203:1
248:21 249:11	115:18 116:8	learned 65:1 86:8	283:17 299:7,8	237:9 274:22
251:9,17,18	183:10,17 227:19	101:14,15 111:20	302:12 303:2,2,8	276:6 311:17
252:16,19 255:2	228:6 230:13	196:7	303:14 304:6	link 34:4 244:13
255:14 256:11,15	232:6 246:2,18	learning 103:13	307:13 315:3	297:20
258:4,12 262:20	253:19 255:1,8,12	291:2	321:8,13,19 322:7	linkage 34:22
	255:18,22 256:6,8			
	•	•	•	

93:17 94:6	185:18 187:15	117:2,22	22:19 26:14 30:9	247:3 259:14
linked 41:15 43:10	189:15 191:11	longer 4:19 12:17	36:17 37:19 39:4	275:21 280:15
196:2	197:4 223:15	15:18,19 22:15	39:8,9 41:12,13	283:20 291:8,11
linking 94:2	224:18 231:1	25:10 26:7 55:2	43:20 44:8,22	300:20 301:20
list 31:8 44:14	233:17 236:18	118:10,13 153:17	45:1,4 46:10,20	318:20 322:4
67:20 79:5 83:19	237:2,20 245:8	161:2 184:22	50:16 56:18 58:3	325:3,10,13,21
87:17,20 88:7,9	246:4 252:18	longitudinal	60:5 71:20 82:11	331:3
160:16 162:7,7	254:2 260:5	237:16	83:3,4 87:12	lots 27:11 66:12
165:10 166:5	265:13 273:18	longitudinally	105:22 114:15	92:16 103:12
172:21 177:11	307:3 308:10	137:1	133:1 136:21	107:5 117:16
180:17 187:12	323:3,22 324:5	look 9:5 22:8 28:5	137:1 142:21	167:5 263:15
190:7,15 191:2	332:16	40:20 41:18 42:7	143:5,10,18	296:13
198:16 209:18	live 37:19 40:2	42:9,15,16,17	145:15 149:12	love 343:9
217:11 219:8	238:12	44:17,19 45:9,20	151:18 159:14	low 65:8 110:1,11
231:8 249:3	lively 319:4	46:7,16 50:22	164:6 169:3	159:9 178:7
251:17 252:7,21	lives 280:19	59:2,20 72:3,12	177:22 178:12,20	188:22 247:7
255:13 268:3	living 85:4 107:15	73:14 82:14 83:9	179:11 189:4	277:2,3 328:4
276:12 278:9	Llanos 1:17 25:17	97:21 110:17	190:7,19 192:11	low-income 108:9
280:11 310:10,16	25:20 91:14	111:2 117:1 120:1	192:15 198:21	low-risk 61:20
312:21 315:15	100:22 154:11	120:17 121:4,6,8	202:14,16 204:20	lower 93:3 164:10
316:7 320:6	155:5 180:10	123:4,16 126:6	206:1,22 207:22	202:6,9 253:9
324:18 328:21	181:6 183:15	131:14 153:19,22	208:4 211:6	279:16 321:13
331:2 341:2	184:4 225:4	155:3 158:20	213:20 218:15	lowest 61:16
344:19	226:12 228:2	160:8 164:8	219:13 241:22	lucky 127:6
listed 176:3,10	243:21 253:1	165:16 169:7	242:2,19 249:3	lump 239:11
240:1	258:11 267:15	170:13 171:3	251:1 256:21	272:18 331:13
listen 9:3	287:11 315:17	172:13 180:5	261:2 266:5 267:3	333:2,7
listened 349:1	316:4,8,11,16,20	186:4 190:9	267:5 286:11	lumped 274:9
listening 74:14	331:5 348:1	191:18 194:14	288:15 289:8	lumper 272:18
79:8	LLC 1:18	195:16 196:21	298:1 300:7 301:1	lumping 334:9
lists 116:22	lobbying 327:6	202:9 204:1 205:8	302:6 306:13	lunch 11:1 144:7
literally 289:4	local 65:11,13	205:11,13,17	307:3 313:14	147:11
literature 68:6	79:13 80:14,15	220:2 246:3	327:18 332:4	Lynn 119:7
little 5:3 11:20	87:1 142:14,16	248:13,19 250:3	looks 203:8 234:21	
12:19 19:8 22:14	located 10:19	255:13 264:18	244:19 294:8	
27:16 29:22 36:16	location 324:1	266:2,21 278:11	336:14	MACP 3:9
39:19 49:9,12	log 10:16	282:3 295:10	lost 116:7 234:11	madly 329:13
54:11 57:13 80:13	logged 311:17	300:13 328:7	lot 28:2,3 30:11	magic 128:20
92:4 94:8 105:13	logic 188:16	342:19 343:11	33:18 36:21 48:12	Magnet 290:22
105:15 107:3	login 10:18	348:13,15	48:13 59:18 72:5	291:7,17
111:17 118:18	logistics 6:11 9:15	looked 43:8 62:22	72:6 77:5 94:20	main 314:21
130:22 134:2	10:12	64:1 110:7 116:3	95:21 101:14	maintain 76:1
138:9,15 151:11	long 59:13 60:7	137:8,9,10 141:15	107:18 120:5	192:8 major 24:15 20:21
152:14,18 153:7	93:11 116:11	170:3 266:4	146:2 151:20	major 24:15 39:21
156:4 157:7 161:1	136:12 189:11	296:10 338:6	165:19 183:22	72:18 80:5 96:10
162:12 166:9	276:1 324:17	looking 6:11,13 7:6	193:5 198:6	138:20 174:10
169:19 181:5,15	long-term 108:16	8:22 20:2,3 22:12	223:17 235:7	240:17,18 247:13
				247:14,17 268:7
L				

r				_
271:17 272:2	16:9,10 139:1	16:16 17:20 90:20	32:16 33:12,19	191:17 192:11
328:15 330:3	203:11 204:11	105:1 206:4	34:22 35:10,12,17	193:15,19,20
majority 112:17	211:10 306:4	208:21 273:13	35:19 37:1,20	194:4,13 195:13
116:5 289:11	March 1:19 14:18	304:16 349:3	39:2,2,3,5,18 40:3	195:17 196:14,20
makers 60:16	52:5,16 322:8	matters 204:8	40:3,4,11 43:21	196:22 197:7,17
making 25:12	mark 2:15 180:8	maximize 74:11	44:7 45:16,20	197:18 200:3,22
44:11 54:6 63:6	228:15 276:2	MD 1:18 3:6,9	46:3 47:20 48:4,7	200:22 201:5,19
80:8 114:21	302:15,22 311:12	mean 85:15 90:12	50:11,15 53:9	202:3,22 203:4,8
149:15 167:2	311:14,20 312:17	96:22 99:9 114:7	54:7,15 58:11	204:16 205:20
175:11 194:18	313:21 314:4,22	123:6 127:2	61:14,16 62:7	206:2,15 207:15
209:10 262:22	marker 72:22 73:2	138:10 140:2	64:20 66:13,13	207:19 208:5,5
275:17 325:20	334:2	153:14,17 154:16	68:2 70:12,19	209:5,15,15,20
343:6 348:19	markers 333:15	155:5 162:11	71:7 73:22 74:3,3	211:6 212:2,17
manage 40:22	market 120:15	166:13 168:6	77:14 81:19,20	213:21 214:2
108:3 260:18	121:3	171:8 186:1 190:7	82:13 87:12 94:10	215:5,8 216:17
managed 30:1,2,3	markets 86:3	191:14 209:22	94:13 95:6,15,21	217:6,15,19 218:9
31:5,17 32:7	marks 334:1	219:15 226:5,8	96:3 97:5.14	218:20 219:4
35:16 36:6 38:20	Marsha 1:16,21	228:21 229:22	99:12 101:17	222:17 224:16,17
43:7 47:12 51:20	2:14 7:3,12,12,12	233:11 248:13	102:5,18 106:22	225:3 226:7,7
51:21 52:2 55:12	7:21 9:8 23:16	262:18 282:7	117:14 119:15	227:12 228:14,21
87:1 89:3 93:2	53:15,16,17,18,20	287:12 303:10	121:14 122:19	229:6,6 230:7,22
95:19 107:19	53:20 91:15 93:6	307:3 311:11	123:2,17 124:1,3	238:3,10 240:22
181:9 268:18,19	136:17 152:18	313:2 316:12	124:4,17 125:19	242:19 243:4
270:6 307:8 346:6	154:9 181:4 182:7	338:21 342:9	126:2 127:15	244:12,15 247:8
management 14:13	186:20 195:3	meaning 164:7	128:15,20 130:14	251:17 254:20
39:1 106:17	197:5 203:14	204:15	130:17 131:4,10	255:6 256:3,4,4
255:11 307:6	227:4 269:19	meaningful 34:4	131:12,13,19,22	258:19 259:6,10
Manager 2:2	317:2	35:5 40:20,22	132:14,18,19	260:22 261:7,15
managers 286:7	Marsha's 7:19	50:2,8 51:8 56:2	133:5 135:5 136:4	264:8,17 266:2
managing 76:15	Mary 119:9	70:18 78:2 85:2	138:4 141:19,20	271:2,6,13 272:1
mandate 332:6,7	Mass 109:2	85:10 87:15,21	142:22 143:6,9,9	272:10 277:11
mandated 77:7	Massachusetts	88:9 101:1,7	143:18 145:17	279:13,16,17
134:14 281:10	98:16 313:19	102:12,22 129:22	148:8 149:2	280:8,9,12,20
mandatory 30:1,3	masse 197:11	140:5,8 146:1	150:22 151:14	281:2,3,5,11
53:5	matching 148:17	235:9 281:4 341:5	153:13 158:11,13	282:5,6,12,13,16
mantra 200:4	material 157:7	meaningless 186:8	159:2 161:20	282:22 283:18
MAP 11:22 18:1	materials 5:1 9:16	means 49:8 171:9	164:16 168:19	284:17 290:21
21:9,11 24:13	maternal 158:8	180:9,12 206:1	170:18 171:15	291:7,10 292:9,18
25:3 26:3,9 27:13	340:4,10 342:20	246:5,6 325:11	175:1,5,11,19,22	293:15,19 294:2
27:15 161:21	343:3	347:3	176:1,3 177:7	294:16,21 295:1,2
166:17 175:3,7	maternity 62:9	meant 51:10 172:4	178:1 179:12	295:4 300:12,17
176:12 236:13	158:13 161:9	175:10	180:16 184:7,13	300:19 301:13
237:7 337:21	math 273:18	measure 1:3 3:13	184:16,18,21	303:6 307:2,10,13
347:6	Mathematica	6:12 19:17 20:3	185:6,22 186:2,3	309:1,12,20 311:3
MAP's 157:15	251:5	22:5,20 25:5	186:12,14,17,22	314:8,9 318:6,19
337:2	matter 12:16 13:4	29:21,21 30:22	187:16 188:5,14	319:3 323:6,9
Marc 1:18,18 13:7	13:6,7 15:17 16:6	31:2,4,18 32:3,8	189:22 190:16,16	324:13,14 326:7
I				

327:7,7 328:3,5	58:16 59:20 60:8	167:7,10,20	287:1,2,9,14,15	134:13,13 142:5
329:15 335:16,17	60:15,15 61:3,7	168:13,16 169:21	287:16 288:16,17	143:15 146:13
337:9,15 338:6,9	62:10 66:10 67:7	170:13 172:14,15	289:8 291:17,18	158:15,20 168:4,9
338:12 339:8	67:20 69:2 71:14	172:19,22 173:14	294:6 296:12,22	194:5 204:5
342:2,10,11	73:8,8,12,18	174:9,12,19	301:12,15 302:11	207:13,18 208:12
345:17 346:2	74:20 76:12,13,16	175:14 176:22	303:12 304:14,20	208:14 219:11
measure-specific	79:10,20 83:18	177:3,13,14,15,16	305:5,20 306:9,11	220:22 225:16
3:14 160:21	84:6,21 85:4,6,9	177:19 178:2,6,7	306:18 309:16	257:2 283:13
163:12 173:8	85:11,14,22 86:20	178:12,18 179:3,9	310:7 311:1	295:14,21 300:14
measured 35:14	87:5,13,21 88:2	179:16,21 180:17	312:19,20 314:14	301:22 303:10
125:20 200:5,12	89:2,8,13 90:16	182:21 183:1,2,5	317:18,21,22	306:18 311:5,7
207:9 258:3 303:1	90:19,21 91:7	184:20 185:13	318:9,16,20 320:8	315:2,10 316:3
measurement 17:2	92:8,10,14 93:5,9	187:22 188:9,9	321:3 326:18	342:5 345:19
27:4,17 59:13,19	93:15,16 95:11	189:14 190:13,20	328:10 329:5,17	Medicaid's 340:13
60:1 81:13 82:4	96:16,16,17,19,22	190:21 191:12	329:20 336:1,4	341:22
102:7 108:19	97:6,12 99:1,15	195:7 198:21	337:3 338:19,20	medical 2:8,10 3:6
112:2 125:15	99:18 100:7	201:9 202:19	339:1,14,16,21	3:7,9 15:13 16:19
134:11 155:13,20	101:19,21 103:15	203:20,22 204:5,9	340:1,4,10,11,18	16:22 29:11,13
171:10 181:7	106:4,12 109:4	209:5,6,12 210:2	341:4,6,7 342:22	53:21 56:22 62:4
182:13 200:14	117:12,18 118:14	211:18 214:15,17	343:12,16 344:2	62:12 63:9,10,19
217:18 240:4	118:19 119:1	214:19 218:3,6,16	344:10,15	64:7,7 70:12
243:2 252:15	121:5 122:1,5,7,8	218:19 219:10,12	measuring 30:6,8,9	75:17,21 76:17
278:2	122:14,20 123:8	219:13,17,22	30:15 41:3 44:9	77:2,5 78:12 86:4
measurements	122:14,20 125:8	220:1,3,14,15	45:18 46:2,8	86:13 109:17
17:13 61:5	126:3,6,7,17,20	220:1,3,14,13	55:14 57:2 90:15	116:6 133:12
measures 4:18,20	120:3,0,7,17,20	222:10 223:18	124:11 126:13	154:17 160:9
6:13,21 7:7 8:9	130:7,8,11,19	226:14 228:17	190:1 206:18,19	162:5 283:16
10:10 17:7,10,15	132:5,17 133:4,16	229:11 231:6	206:20,20 307:5	293:18,22 297:19
17:22 19:4,13	135:1,13,21 136:9	235:15,21 236:3	meat 28:16 148:5	300:1
20:11 21:2,6	136:21 141:13	236:13 237:1,8,14	mechanical 268:21	medical/dental
20:11 21:2,0 22:12 23:4,6,8,12	142:6,6,7,14	238:7 239:5,17,20	mechanica 208.21 mechanics 133:15	143:16
23:14,15 24:9,10	142:0,0,7,14	240:1,3 241:9,12	200:15	medically 160:3
24:21,22 25:6,7	146:3,4 147:3	240.1,3 241.9,12 241:15,19 242:2	mechanism 56:1,11	Medicare 1:16,17
26:22 27:16 28:3	140.3,4 147.3	241.13,19 242.2 242:10,15,17,17	269:12 283:11	1:21 100:13
29:5 30:13,21	149:4,10,12 150:3	242.10,13,17,17 243:7,11,16 244:1	287:6	304:14 312:12
31:7,15,20,21	150:6,10,13,15	244:6,11 245:1,20	Medicaid 1:5,13,16	Medicare/medical
32:1,9,11 33:5	151:3,19 152:12	244.0,11 245.1,20	1:18,22 3:10 6:1	86:2
34:8,9,10,19 36:7	151:3,19 152:12	247:13 249:3,5	14:6,12 16:11,22	medication 38:7
37:4 38:2,15	155:1,9,17 157:16	247.13 249.3,3 251:22 252:2,4,7	17:2 19:11 24:18	43:20 111:22
40:19 41:2,6,9	157:19,21 158:7	252:9,16 261:10	25:21 29:3 53:22	112:19 146:16
40.19 41.2,0,9	157.19,21 158.7	261:13 263:19	59:20 62:14 67:17	178:1 230:4
47:7,14,15,21	159:15 160:2,3,8	267:20 274:11,12	71:1,3,10 78:8	medications 112:22
48:2 49:20 50:3	160:10,11,17	274:13 276:5,9,22	80:7 86:13 99:8	medicine 2:13
48:2 49:20 30:3 52:3,21 53:9	161:6,15 162:2,9	277:1,21,22 278:1	100:13 108:10	87:22 137:16,21
54:13 55:1,6,17	161:0,13 162:2,9	278:6,9 279:14,21	110:3 113:15,20	288:12
55:19 56:4,7,17	164:6,9 165:12,14	283:1 284:2,5,7,9	110:5 115:15,20	meds 68:9
56:19 57:22 58:13	164:0,9 103:12,14	283:1 284:2,5,7,9 284:20,22 286:11	120:21 121:1	meet 77:3,12
50.17 57.22 50.15	105.10,10 100.2	207.20,22 200.11	120.21 121.1	meet / 1.3,12
			l	I

147:12 176:6	255:12,18,22	264:21 265:1	mind 47:15 75:6	211:4
213:9 292:22	256:6,8,11 257:21	268:16,17 269:17	170:2 171:13,18	mom 68:8,12 309:5
325:6 347:8	258:11,13 260:9	270:4,5 295:15,16	178:11 179:20	343:4
meeting 1:5 3:3 4:4	261:22 263:4,8	295:17 298:19	182:16 203:18	moms 280:21
9:5 18:14,17 19:8	265:9,17,21	299:5,5 300:2	205:22 235:15	Monday 347:2
28:16 83:20	267:15 268:14	302:8,17 331:18	278:5 293:2	money 262:11
106:15 109:7	269:22 273:21	335:15,22 338:8	306:21 333:18	monitor 291:1,3,16
113:5 147:15	278:16 279:5	338:20	339:11	291:22 292:10,14
154:20 157:22	280:7 282:4,8	mention 226:12	mind-bending	monitoring 46:2
159:13 241:21	284:6 285:8	227:7,9 268:2	158:10	156:9
242:5	287:11 288:5	276:2 282:9 304:8	mine 134:19 336:6	month 76:2 77:17
meetings 9:2 309:8	290:8,17 304:13	mentioned 21:7,19	minimally 91:1	78:7 134:15
meets 50:8 77:16	304:19 305:11	36:5,18 41:11	minimum 48:1	300:11
member 7:11,16,22	307:1,14,22 308:1	71:19 79:12 84:16	Minnesota 98:15	monthly 77:16
12:3 13:19,22	308:5,6,21 311:17	89:8 95:12 96:7	minute 69:9 104:17	months 16:12
14:4,10,20 15:2,8	315:17 316:4,8,11	99:10 150:20	121:7 147:9 157:9	213:8 225:17
25:17 54:4 55:9	316:16,20 317:4	151:16 168:17	273:2,3 327:17	249:15
75:11,19 76:1,20	317:20 318:7,17	174:16 175:2	minutes 104:18	morning 3:12 4:3
78:7,20 90:5	318:22 319:15	183:9 188:4 239:7	109:10 147:10	5:22 10:2,22
91:14 93:8 100:22	320:4,8,12 321:22	242:15 243:1	273:11	13:22 14:4,10,15
114:3 115:2,18	322:19 323:2	253:16 261:11	missed 93:6 98:21	15:9 16:18 18:22
116:8 130:10	324:11 325:17	mesmerized 242:9	243:3,9 324:8	19:15 123:1 127:2
132:11 133:6,18	326:12,19 330:22	243:8	331:20,21 341:14	129:4 145:14
135:9 138:7 151:8	331:5,9 332:22	met 1:9 27:14	missing 65:10	148:3 149:6
154:11,22 155:5	333:6 334:13	234:7 274:14	66:15 109:7	150:20 151:2,16
156:16 165:5,7	335:13 336:6	298:14	121:12,13 160:8	179:15 187:13
168:21 172:10	337:19 338:10,16	metabolic 243:16	297:16,18 331:17	201:13 212:1
180:10 181:6	341:17 345:22	method 26:5	misspoke 338:11	256:21 257:1
183:10,15,17	348:1	methodology 287:5	mistaken 195:15	284:16 285:11
184:4 185:21	members 3:4 12:2	313:4	226:4 245:15	341:2
187:5,8 189:18,21	13:11 14:7 16:8	metric 67:9 239:5	mix 12:20 240:2,4	mornings 77:17
190:6 191:3,6	19:10 21:9 81:5	299:15	247:19 255:18	mortality 277:8,12
195:4 197:8,13,20	256:15	metrics 62:16 63:3	277:22 295:4	277:17,18 289:7
198:2,5 200:20	membership 305:6	67:6 71:11,15	302:5 314:17	313:15
202:1 214:10	memory 11:19 13:5	75:21 76:12	mixed 111:17	mother 158:11
215:22 216:3,6,14	meningitis 277:3	mic 5:12 28:10	278:2,3 298:21	mother's 282:15
216:21 217:8	mental 38:5 42:22	233:18 279:5	mixing 166:16	mother-child
218:8,13,21	43:2 64:6 70:6	microphone 144:16	model 38:8 137:2	342:22
222:11 225:4	108:5 109:1	microphones 5:10	138:17 313:14	mothers 282:21
226:5,11,12 227:6	110:14 111:8,14	middle 111:5	moderate 188:22	motivation 86:12
227:19 228:2,6,8	111:21 113:21	316:10	modest 324:5	motivational
228:12,19 230:13	146:15 159:20,21	milk 61:15 280:11	modifications	259:20
232:6 236:16	161:11 174:2,6	280:13 282:13,14	214:12	Mouden 119:7
241:5 243:21	177:19,19 242:1,3	282:18,22 293:3	modify 294:11	138:12
246:2,18 248:4,10	247:15,16 248:1,5	326:20 327:8	molar 191:14,15	Mount 17:5
248:18 250:13	253:20 254:12	330:7 333:8,10	molars 192:16,16	mouth 335:18
253:1,19 255:1,8	256:21 257:9,18	million 100:6	193:2,3 210:15,20	move 15:17 34:15
L				

	1			
35:22 39:11 40:9	158:6	needed 123:12	188:20 190:16	77:12
67:14 74:7 92:21	NCHS 125:4	157:19 197:2	203:16 210:15,20	Nope 256:6
128:14 135:11	NCO 133:12	230:16 238:5	237:8 240:22	NORC 94:15
138:20 139:1	NCQA 17:11 32:4	249:13 262:8	279:14 327:9	normal 30:8
144:6 197:2 220:7	32:5 36:22 39:2	309:4	newborn's 282:18	North 95:2
273:7 300:1	39:18 43:21 55:1	needs 9:17 27:3,4,8	newborns 280:13	note 43:18 126:15
304:22 305:5	55:3,7 100:8,14	41:16 44:5 46:1,4	282:17,21 283:6	266:14 281:9,14
327:18 342:18	127:6 137:9 183:6	56:12 87:15	298:19 302:17	341:12 345:5
moved 8:15 30:3	183:6 184:11	106:10,19 107:5	newer 261:10	noted 113:11
138:11 141:7	217:15 243:12	108:2 116:14	newest 102:3	309:21
208:11 232:13	245:8 252:5	141:14,16 142:1	news 22:11	notes 5:2
moving 35:21 88:7	NCQF 338:12	155:6,13 160:9	NHSN 289:16,17	notice 62:6 171:1
197:1 239:14	near 4:5 85:18	177:6 180:20	nice 8:10 32:4	203:14
MPA 3:6	necessarily 90:1	182:12 200:16	332:7 338:8	notion 281:22
MSDA 119:9,11	96:22 152:11	221:3 222:14	niche 288:6	282:2
MSIS 202:21	172:18 190:2,12	224:9 229:1	NICU 109:15 322:8	November 21:16
muffled 265:13	190:15 218:22	230:15 231:13	322:12,12 325:5,7	42:4 346:1 347:4
multi 253:3	286:14 290:2	234:6 238:22	NICUs 321:13	347:7,11
multiple 44:18,18	necessary 194:16	261:1 309:12	nine 192:15 195:13	NQF 2:1 6:7 8:15
60:14 99:11 211:8	need 7:20 11:3,4	344:22 345:12	196:2,8,12,17	9:9,10,21 10:3,17
211:8 253:3	22:4 36:16 40:13	neglect 41:12,20	199:21 204:20	11:13 18:16,16
306:11 322:10	42:20 43:5,6,7	42:10 81:14 82:3	205:5 207:11,12	59:12 81:21 120:2
mute 311:15	44:4,8,13 57:16	159:17 162:4	216:16 217:1,2	124:14 126:18,19
mutual 78:15	69:7 77:1 80:12	345:9	330:1 332:5	128:3,4 130:12
	107:19 123:1,2	neglected 9:8	334:21 336:12	132:17 136:12
Ν	125:8 127:11,16	164:21	nitty-gritty 342:13	148:17 149:3
N.W 1:10	128:18,19,22	neither 98:20 199:3	no-cost 228:4,6	161:14 162:8
Nadine 120:12	131:8 138:10	203:14	nodding 337:11,12	163:4 166:17
179:20 230:21	143:1,7 149:18	Neonatal 72:8	noise 328:2	176:4 177:4
241:8 279:1,19	153:12 156:10	neonate 295:11	nominate 317:20	179:16 196:9,19
348:19	158:20 175:18	neonates 277:4,18	318:6,19 326:19	207:4 213:3
name 8:1 13:9	184:2 186:3,3	292:7,18	nominated 318:1,4	219:14 221:20
25:20 42:3 269:8	187:6 196:20	nervous 28:15	319:2 326:18	228:13 241:17
names 11:10 13:3	207:21 208:4,5	network 285:16	nominations	252:17 278:14
narrow 82:2	207:21 200:4,5	networks 38:19	320:11 321:3	280:2 305:2,15
328:16	223:8,20 224:18	55:22	327:18	318:9 333:14
NASHP 94:16	240:10 244:11	Nevada 134:13	non 65:20	343:10
national 1:1,9,13	257:9 261:12	never 4:8 205:11	non-alignment	NQF-endorsed
1:19 14:1,12 65:4	262:10,19 264:15	210:18,19 245:12	99:11	130:19 310:17
65:12 80:21 94:16	265:4 266:19	291:9 304:2	non-cardiac 277:19	NQF-land 124:13
101:9 135:10	271:16,16 288:21	new 16:21 17:1,3	non-managed	nuances 301:2
154:3 175:14	293:18 294:10	17:15 40:15 47:15	60:22	number 23:5,8,11
220:15 221:2,17	295.18 294.10 297:17 309:10	48:2 52:15 64:3	non-standardized	54:12 84:14 90:7
221:20 250:14	310:9 311:16	48.2 52.15 64.5 66:17 78:10 88:2	66:1	92:2,18 93:13
313:7,8 314:18	312:5 330:20	118:22 132:19	noncollection	112:8 123:17
nationally 30:16	312.3 350.20	140:22 146:3	73:15	12.8 125:17
48:7 89:12 283:1	331:3 342:14 344:8	140:22 140:5	nonparticipating	124:18 123:10
nature 64:20 107:3	344.0	147.3 179.3	nonparticipating	144.17,22 147.3
1.20 107.3			l	I

161:6 193:21	170:13	220:7 226:11	183:8 187:12	232:16 341:10
208:14 215:8	occur 291:9 292:1	234:16 238:2,11	224:2 230:1	345:5 346:10
220:10 239:7	304:4	239:4 241:7	263:16 278:17	opposed 107:6,13
242:10 243:13	occurs 290:1	245:18 248:7,15	318:12,14 330:11	151:19 298:2,8
251:4 257:4 260:2	October 1:7 347:2	255:21 256:10	331:7,7 340:7	optimal 130:17
275:20 277:10,16	off-hand 258:12	261:19 263:18	341:1	option 67:14
282:17 295:7,13	offer 59:11 100:14	267:13 271:1,7,15	ongoing 8:16	282:10
295:14 297:18,19	115:8 223:19	271:22 272:15	107:19 182:22	optional 281:3,5
313:3,19 316:5	228:17 270:12	273:4,18,20 275:7	184:14 204:18	oral 19:14 106:19
319:10 320:16	offhand 316:5	275:10 276:15,19	259:22 340:8	118:19 120:1
330:11,12,17	office 2:10 3:7	276:21 278:22	344:14	121:1 129:9
335:22 346:14	16:20 29:13 98:17	279:8 283:19,20	online 132:12	131:12,18 140:3
numbers 92:22	101:9 132:15,19	298:18 300:22,22	311:21	145:18 149:10
132:20 205:20	132:22 221:5	301:8,8 302:21	oops 237:11	179:9 190:8 191:4
323:20 324:2	225:19	304:12 307:22	open 22:3 103:21	195:8,19 212:22
numerators 56:7	Officer 2:2 3:6 10:3	308:3 310:8	104:21 105:9	213:1 215:19
231:1	29:11 119:8	311:12,22 314:6	163:22 204:6	order 5:15 63:3
numerous 206:12	138:13	316:6,15 318:17	274:22 306:20	91:8 111:4 122:2
269:6	offices 36:21 37:10	319:1,17,20 320:2	311:17 318:5	148:21 149:9
Nurses 1:17 13:20	70:15	320:9,14 321:2,17	opening 7:3 9:22	160:19 169:18,22
nursing 291:18	oh 7:14 46:12 87:17	324:16 326:4,17	operating 143:10	170:9,21 171:3
nuts 342:10	140:7,19 143:11	327:5,16 328:9,22	143:19 305:22	172:12 173:9
	163:10 200:12	330:21 331:12,22	operational 291:19	316:22 329:4
0	205:8 226:11	332:22 334:11,15	operationalize 36:7	337:2 347:22
obese 39:16	227:8 228:6	336:8,20 338:15	55:8 259:17	ordering 336:21
obesity 39:7 45:7	290:16,17 301:8	338:16 345:10	operationalizes	Oregon 95:1
107:17 323:17	311:19 314:5	346:15	297:5	organization 12:4
342:1,6	320:9 336:7 345:8	old 196:12 216:9	operationally 31:9	14:14 95:19
object 281:22	Ojha 119:16	272:11 332:5,6	261:18 267:7	162:19 183:22
282:2 332:1	okay 15:16 17:16	olds 195:13 196:8	operator 144:9,10	organizational
objection 173:10	18:3,7 20:17	199:7 204:21	144:17 145:3	12:2,3 13:11 16:8
objections 174:15	28:18 49:3 53:17	205:9 216:18	147:6 311:16,20	organizations 24:7
objective 21:12	57:19 114:2 118:6	onboard 77:19	346:12	31:5 38:21 49:14
28:13	123:10 125:8	ONC 40:17 50:3	opinion 152:11	49:19
objectives 3:3 4:16	127:10 128:10	51:12,15 66:17	199:9,10 200:1	organize 170:20
5:20 20:16 28:18	131:5 137:22	87:16 88:8 102:1	opportunities 5:8	178:5
obligation 24:16	141:5 143:11,22	129:8 244:3	6:20 19:3 74:20	ought 129:16 132:2
53:6	147:8 156:17,19	once 10:22 11:2	79:18 108:18	194:22 207:9
obligations 24:10	163:11 167:18	31:14 76:10 92:18	118:22 147:2	322:6 343:15
observation 160:6	169:10 174:17	95:22 135:6	324:8 343:12	out-process 136:22
204:11 304:9	177:10 179:5	140:13 150:1	opportunity 3:12	outcome 126:13
obviously 16:5	187:11 189:20	196:19 206:4	3:18 6:16 20:13	128:16 129:12
82:17 83:14	191:6 208:4	208:16 237:16	24:16 29:19 47:3	131:22 136:22
166:13 246:6	210:11 211:21	one's 246:16	48:9 74:10 99:5	166:15 219:12
251:14 264:19	212:10 215:1,12	ones 27:1,2 55:13	104:3 112:2	277:22 323:8
266:5 310:5	215:14 216:5,8	80:4 102:9 130:19	117:13 118:10	outcome-related
332:15 345:6	217:22 218:2	163:17 172:14	144:14 221:6	219:5
occasions 37:14				
	1	1	1	

outcomes 39:10	91:9 107:5 110:3	312:3	patient-reported	132:22 262:3
75:16 108:16	270:15	participating	177:18	pediatricians 41:1
109:8 111:3	pair 199:2 206:21	259:22 288:21	patients 62:14 63:1	57:21 83:21 87:22
121:13,14 123:20	paired 76:13	289:5	64:2 67:17 70:15	99:2 125:3 132:18
124:8,11 129:19	277:10	participation 11:7	71:1 72:15 166:19	213:7
134:8 146:17	panel 3:11 19:6	313:9	188:21 259:18	pediatrics 1:14
151:18 219:1	126:5	particular 41:8	299:9,13,18 300:2	14:22 179:1
321:12	paper 101:17 102:5	55:17 76:8 83:18	300:10 303:20	228:22 295:3
outlining 133:20	102:9 103:3	93:10 110:5	pause 257:16 260:5	309:8
outpatient 43:2	108:13 244:5	158:22 176:19	pay 42:21 55:16	peel 167:9
159:21 241:22	283:16	193:19 194:3	77:11 99:22	peers 79:17
outs 53:3 268:16	parallel 129:18,20	230:18 264:18	205:15	Pellegrini 1:19
269:5,16	131:4	282:5 301:16	payer 121:16 174:6	14:15,16 79:2
outside 60:17	parallels 131:13	344:19	283:8 312:7,9	113:9,19 114:2
outstanding 280:9	parents 33:15	particularly 106:18	342:3	116:2 136:15
280:22	108:19 116:7,11	108:9 117:17	payers 99:3,16,20	166:8 167:13,18
outweigh 77:13	163:20	141:16 153:4	paying 133:12,14	185:10,17 191:9
overall 6:19 116:19	parking 275:21	159:20 168:6	317:9	198:20 210:9,12
150:21 220:10	parse 141:21	195:7,22 251:14	payment 21:4	211:2 219:2 249:2
overarching	parsing 126:7	285:13 316:16	27:20 62:11 63:15	257:13 292:5,12
339:10 341:11	part 9:3 17:4,13	342:20 344:15	139:11,13,15	292:15 321:5
344:4	24:16 33:14,22	parties 60:17	145:17 175:6	322:2 323:10
overlap 32:5	40:10,19 44:5	Parting 18:7	301:17 322:17	324:16 333:13
overlapping 112:22	51:8 55:2,5 56:13	partly 172:4 243:7	payments 62:17	342:17 345:13
158:6	72:4 78:15 80:8	partnering 101:9	63:4 76:14,19	pending 177:5
overly 195:5	83:2 85:20 86:6	102:7 181:20	pays 317:5	penetration 93:3
overriding 151:4	87:14 92:6 95:9	partners 8:13	PC01 283:2	Pennsylvania 2:9
oversee 34:5	97:4,16 102:22	26:21 32:14 87:16	PC02 283:3	3:7 29:3,12 30:1
overuse 160:2	138:13 139:14	88:18 102:2 244:3	PC03 283:3	30:10 31:3,21
overused 160:5	152:17 153:16	267:19	PC04 283:4	35:20 37:21 39:3
overview 239:22	154:8 168:18	partnership 1:19	PC05 282:12,16	42:2 43:8 45:16
	171:19 210:13	14:1 182:8	PC05A 282:13,19	45:19 47:10 51:6
P	221:1 223:5	PARTNERSHIPS	PCCM 15:14 60:22	51:19 54:16 55:12
P-R-O-C-E-E-D	224:16 225:3	1:3	PCORI 343:19,19	83:22 88:14
4:1	226:13 229:17	party 133:14	PDI 277:10,15	141:12 207:14
p.m 147:16,17	259:2 282:22	pass 63:2 290:4	290:19	313:18
148:2 273:13,14	285:15 288:11	passed 218:4 239:5	pediatric 17:10	Pennsylvania's
349:3	307:20 310:22	passes 319:22	30:10 31:7 55:18	29:20 48:10
package 34:12	314:10 315:20	320:1	57:20 72:5,9,11	people 10:6 49:6
50:11,18 55:3,5	partial 17:9	passing 239:6	100:1,11,15 107:3	54:18 62:6 64:1
87:18 88:9	partially 268:20	passionately 44:3	108:1 166:2 174:3	65:16 66:10 80:8
packaged 51:7	participant 138:16	password 10:18	174:6 182:13	80:18 119:6
packages 89:1	322:22 337:14,17	path 101:12 135:7	223:14 229:2	128:17 149:20
packaging 34:8	participate 90:22	patient 16:20 68:7	277:8,9,11 279:15	164:1 187:18
40:16 49:7 51:11	90:22 259:18	121:18 201:15,18	289:7 291:2 299:3	194:21 208:7
page 3:2 49:6 84:12	288:20	260:19 298:6	313:14	209:12 210:3
148:12 253:16	participated 57:1	309:4 347:17,19	pediatrician 14:21	234:6 262:16
paid 37:17 52:1	· · · · · · · ·	, -	-	
			1	1

296:17 310:10	125:15 196:22	151:13,22	255:3 316:21	92:17 262:1
315:6 324:2,4	207:3,7 253:10	phone 5:6,11 9:3	pilot 305:18 312:3	283:22 305:19
330:18 335:15	307:17	11:5 13:8 15:7,9	PIMU 302:18	313:12
people's 333:20	performing 156:8	17:17 18:5 28:19	pipe 345:12	player 100:2 174:3
perceive 234:6	perinatal 106:16	49:3 53:13 81:4	pipeline 153:9	Playing 43:18
perceived 222:19	281:11 283:2	100:20 103:22	219:18 236:22	please 18:12 47:15
238:13,16	325:1 345:13	105:5,11 119:10	241:10,13 344:10	120:13 122:4
percent 60:20	period 4:19 25:10	141:6 144:8,12	345:11	125:5,14 126:14
61:12,13,18,22	182:9 202:17	145:4,11 147:5	pitch 173:17	126:22 144:18
62:13 64:18 68:9	205:21 206:17	214:1 215:4,21	pitfalls 82:18	327:12 334:5
68:11 72:17	210:16 252:15	216:2,11 234:17	Pittsburgh 32:22	346:14
109:14,16 111:21	306:9,12 347:3	238:11,14,17,19	56:22	pleased 29:2
112:9,10,15,16	periodicity 192:7	239:2 264:10	place 69:16 97:15	pleasure 118:15
113:13,14,21	213:10 221:10	271:7,14,22 272:7	199:6 208:22	plethora 24:10
114:5,6,7,9	permanent 192:16	272:13 308:2	249:7 259:1,2	plug 47:17
115:10,14 130:15	193:2,3	319:9 321:2	260:18 262:15	plugging 37:4
132:21 149:19	Permanente 1:15	326:10 327:14	263:1 266:8,13	plus 78:6,7
203:6 205:8,10,14	14:5	346:7 347:18	270:7	PMPMs 63:8
205:18 208:1,3	person 59:6 102:3	348:22	placed 208:20	pocket 167:6,21
210:20 212:11	120:18 188:10	physical 37:22	places 44:19	168:3
213:22 257:6,7	192:2 288:3	38:12,18 51:19	plan 14:9 51:6 78:8	point 88:11 120:9
280:17,21 323:19	332:15	52:2,4,9,19,22	89:2 140:21	141:1,11 155:18
323:21 326:21	personal 15:21	53:10 108:4	148:12 160:22	161:12,22 162:1
342:3	259:5	256:17,17 268:21	206:20 225:6,18	167:3 168:12
percentage 35:9	personally 237:2	270:2	268:21 271:11	170:11 172:7
64:2 89:19 212:9	perspective 26:19	physicians 1:21	285:16 303:2,14	184:4 185:1
242:20 247:6	29:20 48:10	15:12 88:1	304:5 307:6,20	209:10 210:1
252:14 253:7	158:17 174:2	pick 58:5 84:3	315:13,14,18	219:16 220:13
292:17 298:14	290:5 347:20	102:5 163:16	planes 104:9	228:20 230:8
324:6 327:2	perspectives 28:9	172:11 174:12	planned 301:6,9,10	250:3 269:20
percentages 116:4	29:4	189:1 203:9 213:2	305:19	270:4 286:21
247:7	pertains 16:2	252:7 274:18	planning 51:6	295:10 302:14
percentile 39:5	pertussis 72:1	304:6 331:6	plans 30:15 31:13	303:13 305:9
50:17 51:1	343:6	picked 58:6 303:4	31:17 32:2,3,7	pointed 272:20
percentiles 39:13	perverse 322:17	picking 30:7 85:21	35:11,17 36:6,10	298:4
perception 74:1	326:1	204:9 252:8	36:20 37:9 38:12	points 35:9 112:1
perfect 45:19	Petersburg 288:11	332:13	40:1 42:14 44:17	260:11
121:21 168:16	pharmacy 137:8	picks 330:21	46:3 47:12 51:20	policy 14:17 15:4
204:19 236:12	249:20 269:8	picture 42:14,16	51:21 52:2,2,10	17:21 94:17
262:15 264:17	phase 139:20,20,20	107:21 128:9	55:3,13,21 89:3,4	194:18 270:8
275:10	150:5 230:4	135:3 312:15	89:11 98:6,10,12	306:1
perform 68:11	241:16	PICU 178:20	98:16 203:8	poll 344:9
performance 31:21	phases 230:12	277:14,16 279:9	208:17 270:3	polypharmacy
39:3 55:16 56:10	Philadelphia 32:19	288:17 309:18,18	284:8,21 285:19	243:15
62:20 63:8 68:16	32:20 82:21	310:1	286:15 307:5	pool 52:21
68:19 70:21 72:12	Philly 56:21	pie 111:10	311:8 340:20	poor 109:8 111:3
73:2 75:21 90:3	philosophy 151:12	piece 109:7 111:10	play 9:12 86:21	160:1 270:10
L			•	•

	1	1	1	1
popped 221:16	255:20 281:13	prereview 310:11	146:15 202:15	173:7 175:16,17
popping 9:1	PQA 137:8 245:6	prescribed 112:21	prevalent 45:3	prioritization
population 30:10	245:10 249:18	prescribing 64:13	120:5 247:14	163:16 164:2
39:7,14 100:16	practical 85:17	70:5	289:6	214:11,12,15
106:11 108:1	153:12,21 200:21	prescription	prevent 68:2	prioritize 19:21
113:15,21 126:12	practicality 117:15	249:22 251:7	preventable 135:16	21:3 116:19
132:21 166:3	practice 15:11 56:5	prescriptions 64:12	296:19	120:19 138:2
194:6,8 206:8	62:8 72:11 76:3	presence 158:12	preventative 35:8	146:22 148:18
208:1,3 209:8	78:4 191:10	160:10 206:2	35:13 46:11,13,15	150:6,10 164:8
257:4,10 278:4	193:14 202:1	219:5	46:22	172:17 210:6
281:18 283:18	204:22 337:2,8,21	present 1:12 2:5,20	preventing 198:13	214:3 218:5
291:9 300:9 327:2	practices 62:22	19:8 206:5 287:7	prevention 35:11	252:21 274:16
populations 30:18	63:6 72:4,6,6 76:1	presentation 3:6,9	45:15 46:19	329:12 331:3,15
45:3 46:5 66:20	76:7,21 78:11	74:18 79:3 106:3	194:16	332:19 333:2
67:16 158:21	84:10 86:14,15	144:4 179:15	preventive 106:16	prioritized 6:14
168:10 204:14	326:3	218:15 219:3	108:15,21 120:7	20:5 149:11 150:2
portion 121:2	practitioner 217:18	presentations	121:10 122:10	150:7 238:9
292:1	pragmatic 153:12	105:8 284:15	123:14,15 131:21	239:15,15
pose 178:15	pre-conception	presented 105:16	169:8 187:3,10	prioritizing 3:13
position 16:7	345:14	165:11 189:14	190:10,12 191:17	6:12,13 148:8,10
229:10 329:9	pre-molars 193:6	250:5 256:20,22	195:21 197:7,22	157:3 164:20
positive 260:19	precedent 337:22	287:7	198:10,11,11	171:19
possibility 45:11	precise 201:17	presenters 149:6	240:15 258:20	priority 117:1
possible 37:5 50:14	206:15	285:11	259:11 271:9	118:2 145:16
79:12 117:5 152:2	preclude 70:5 71:6	presenting 90:13	281:16	146:14 150:14
155:22 219:11	predefined 50:13	President 14:16	prevents 338:18	152:3 161:4 162:3
286:12	predictor 188:18	15:3 119:9,11	previous 5:2 11:9	164:10 204:4
possibly 22:18	predominant 174:5	presiding 1:11	19:19 64:20 77:4	229:20 237:6
post 347:1	preemies 291:12	press 144:18	83:20 245:11	private 67:14
post-comment	preference 85:9	346:14	253:16 256:12	pro 312:18
308:14	pregnancy 71:8	pressure 277:16	323:15	probably 40:10
Post-natal 71:8	pregnant 102:20	290:9,18 291:6,8	previously 16:22	58:9,10 66:11
posture 155:14	preliminary 347:5	292:10 320:13,15	36:18 41:11 71:19	79:14 92:10,12
potential 21:6	prelude 4:18	320:21 323:17	89:8 148:17	93:4 97:11 98:1
41:19 52:15 53:8	premature 109:12	presumably 311:4	Primarily 167:17	99:8 100:18 118:8
74:4,5 76:21	109:15,21 110:11	presumes 330:18	primary 62:12	167:19 180:10
77:14 106:21	178:6 277:1	presumption 329:7	70:13 72:6 106:15	181:14 182:4,16
109:7 112:1	prematurity	preterm 323:16	117:7 132:15	209:11 210:6
117:11 150:13	109:19	pretty 4:11 55:14	193:7 212:4,8	236:19 252:21
179:11 184:15	premiums 257:2	81:15 225:8 229:2	260:15 264:20	261:8 275:2,21
223:18 255:13	prenatal 70:22	236:22 246:11	304:2	280:5 284:3 285:8
295:6	71:2 72:10 159:8	250:5 260:10	prime 220:5,6	285:17 294:22
potentially 42:10	323:7,22 324:3,4	278:18 296:12	print 114:17,18	295:12,13,18
89:18,18 159:19	prepackaged 50:12	308:15 309:19	259:12	299:9 300:21
160:5,9 164:15	51:2	323:13 324:3	prior 71:3 220:19	302:21 309:12
168:12 184:2	prepared 184:7	335:15 348:9	306:1	330:16
218:5 221:7	321:14	prevalence 117:13	priorities 33:21	problem 45:7 66:2
	1	1	1	I

66:5 69:9 71:9	42:3 51:8 57:1	299:11 314:14	published 120:3	205:15 279:10
80:8 96:4 109:17	60:19,21 61:18	provided 45:21	pull 52:10 139:10	282:1,2 332:2
120:3 135:14	62:11,12,15 64:11	278:11 338:13	237:13,20 249:20	334:1
186:1 207:10,12	64:16 78:16 86:2	provider 38:19	258:11	
267:13	86:7,13 91:22	55:16,21 57:15	pulled 51:3 225:15	Q
problem-focused	127:22 129:22	70:3,4 80:19	253:2 282:11	Q4 232:7
131:15	140:5 175:21	95:18 96:1 98:7	306:11	QI 193:8
problematic 259:3	180:22 181:8,11	101:20 199:13,14	pulling 136:18	QIP 64:3
263:13	182:4 183:11,16	199:22 206:19	purchasing 156:1	QPS 282:12
problems 73:16	204:6 207:18	233:5 234:21	purely 338:2	QRD 66:19 90:1
142:1,12 196:13	226:14 295:21	260:14 285:15	purpose 23:14	QRDA 34:12 49:6
procedure 188:20	301:22 306:19	299:6,8 302:12	30:21 31:1 35:6	50:17 88:10
proceed 173:8	316:17	provider-specific	35:19 59:22 85:22	QRDA-1 34:7
214:6	programmatic	313:14	126:5 151:14	88:21
proceeding 149:11	302:13	providers 34:13,20	152:20 155:7	QRDA-1s 41:8
174:15	programs 2:11 3:8	36:21 37:10 50:9	156:6,18 203:13	87:18
process 18:9 26:15	24:22 27:18 29:3	50:20 54:18 56:3	203:15 224:20	QRDA-3s 56:4
31:19 35:4 58:14	29:13 87:1 91:8	57:15 65:14 70:13	304:14	QRDAs 40:17
121:16 122:1	118:17 121:6	72:13 82:15 98:12	purposes 12:5	49:22 89:10
123:22 127:5	158:14 175:6	121:17 134:17	31:16 32:6,10	QRDs 63:11
128:7,16 129:11	181:18 207:4	167:15 225:20	157:17 160:21	qualification 166:9
132:5 138:6,14	219:11 301:17	232:5,5 260:14	185:3 264:5	qualified 78:7
150:2 151:19	303:11 311:5	285:16 301:18	293:19	262:3
163:2,4 176:6	315:21 327:3	340:19	push 34:22 46:7	qualify 199:9
177:4 179:1	progress 63:6	providing 176:18	270:12,12,16	231:22
180:19 188:19	134:1	202:5	pushed 61:4	qualities 158:16
213:15 220:4	project 2:2 65:9	provision 169:7	pushing 52:8 57:14	quality 1:1,10 2:7
227:12,15,17	136:1 186:19	proxy 135:13 136:4	273:3	14:13 15:10 16:20
229:8 232:1 240:3	projects 156:12	136:9 219:13	put 5:13 34:11,19	17:1,22 23:13
244:2 249:16	Promise 148:4	psychologists 70:8	40:17 48:2 49:15	24:21 27:3 30:7
274:8 283:18			62:5 65:12 87:16	33:5 34:14,19
305:2,12 308:9,16	promote 74:12	psychotropic		35:18 44:2 47:7
, , ,	promptly 104:19	112:21,22	88:6,8 111:5	47:11,18 50:2,3
310:22 318:10 337:5	propagate 188:13	public 2:10 3:7,12 3:18 5:6 14:17	115:14 117:12	50:11 54:13,19
	proper 266:12 270:19 322:6	20:13 29:12 42:2	131:6 140:14	55:11,22 57:21
processing 134:2 produce 60:6			150:9 154:15	58:16 60:13,18
produce 60:6 productive 48:4	proportion 107:14 280:12	103:19 105:9 141:7 144:6 175:5	174:6 187:17	62:3 64:3,10 65:9
L			192:3 200:9,16 207:20 209:6	66:9 67:3,12
products 100:14	propose 317:17	182:9 194:2		71:14 76:12,13
profession 135:4	proposed 97:10,11	267:18 273:9,9	210:20 221:12	80:7 87:2 98:6
professional 12:7	proprietary 314:14	301:16 311:18	239:12 241:20	112:3 123:3 124:4
professionalism	pros 173:13	314:17 315:11,11	249:13 250:10,12	125:7,13,13,16,16
200:17	protocol 69:4	346:5,8,13,16	269:9 274:11	126:8,21 134:21
professor 119:12	proud 30:19	347:2	275:5,20 294:9,13	120:8,21 134:21 137:9 141:15
profile 76:7	proven 26:4	publically 32:9,10	303:9 328:10	
program 15:14	provide 151:10	93:12	339:1,17 342:16	146:13 154:3
16:11 17:3 27:19	172:4 175:10	publicly 313:15	putting 9:15 47:6	155:20 156:2,4,11
28:4 34:5,6 40:22	176:15 185:18	publish 62:4	49:20 97:5 140:2	175:13,14 181:10
				186:18 188:9
L				

222:8 247:9	28:17 36:1 37:13	184:5 319:7 321:1	reach 112:12	29:6 31:1,17 32:7
249:21 265:8	48:17,22 67:22	326:9 327:12	reaching 88:17	33:19 34:15,22
281:2 289:3 297:4	70:2 74:15 75:5	330:15,17	reaction 57:6	35:16 38:14 39:6
297:7,9,12,21	75:10 78:18 81:3	raised 47:16 84:4	read 13:3 113:17	39:8,12 40:11
298:8 323:11	81:6 100:17	91:17 101:4 104:2	114:16 120:2	41:16,18 42:15,20
quantitated 81:1	105:18 113:4,6	111:12 238:19	176:9 263:6	44:8 46:6 47:6
question 51:17	115:17 118:3,4,12	249:21 280:16	readily 267:6 290:3	48:2,14 55:13
54:2,5 58:7,9,19	119:22 141:6	296:18	readmission	56:12 57:6,14,16
66:22 70:9 81:11	144:15,21 147:7,9	raises 203:12 303:8	165:13 168:17	58:5 59:20 60:4
82:9 84:22 85:8	156:18 187:19	raising 53:7 103:5	178:18 180:17	63:20 64:18 66:22
90:18 91:17	189:13 209:12	215:10,12,16	274:12 276:9	69:21 70:18 80:12
100:19 104:1	210:2 211:17	287:13	279:9,15,17	81:12 86:9 90:12
111:12 116:13,17	213:14 224:12,13	ramp-up 249:12	294:18 295:2	91:18 98:8 103:6
117:10 122:15	225:9 231:5,16	ramping 202:6	296:21 297:17	112:20 119:19
130:13 136:16	232:3,18 234:3	ran 333:18	298:5 300:7,12	125:12,20 126:9,9
139:1,18 141:9	235:8,9 244:18	range 115:12	303:21 304:16	127:16 128:19
144:13 145:2	245:22 247:1	184:10 205:9	305:4,5 309:15,18	133:2,19 145:14
169:2,18 170:22	267:14 275:19	206:3,8 208:16,19	310:1,7	145:20 151:4,16
184:1 189:19	276:7 280:3	241:18 242:14	readmissions	151:17 154:18
191:16 193:10	281:21 283:10	253:11,12,14	165:18 166:10,13	156:3 166:5
194:21 197:6,16	284:2,4 290:7	ranges 202:16	166:14 167:1,8	169:11 170:8
200:21 201:4	294:17 302:17	rank 169:18,22	168:22 169:5,13	172:10 173:12,18
203:10,11 204:6	314:20 325:15	170:9 171:3 329:4	178:20 222:19	174:5 181:16
210:10 211:11	326:5 347:16	336:20	279:1,14 294:17	182:10 184:9
212:5 225:16	queue 144:15	ranking 165:9	295:18 296:20	186:2 190:18
231:10 233:1,7,21	317:14	rankings 333:20	299:1 301:7	191:1 193:8 196:5
234:12,20 236:10	quick 89:16 101:1	rapidly 250:6	305:16 340:17	198:7,12 199:1
236:16 243:1	120:14 136:16	rate 35:15 39:7	readmitted 167:12	201:5 202:7,14
244:8 247:12,22	210:9 220:13	68:5,5 71:17	ready 86:8,20 87:1	223:20 226:15
250:11 251:1	308:22 318:8	193:16 198:1	135:1 143:20	228:5 230:5
261:20 264:3	347:5	212:14 253:9	163:9 176:22	232:10 233:1
268:21 279:4	quickly 119:5	277:8,16 282:19	220:4,6,7 226:7,7	236:20 237:14
283:20 285:5,9	241:9	309:19 320:22	230:6 241:14	239:8 249:8 254:3
286:1 294:19	quiet 11:5 28:14	rates 35:9 65:7,14	244:3 245:16	260:13 261:3
303:8 306:20,21	quite 62:19 63:6	65:22 71:8 72:1,3	275:13 276:20	264:4,16 266:13
307:2 308:7	91:11 97:15 178:2	72:9,10,21 93:3	317:15 345:17	266:16 267:2,6
310:19 312:10	205:13 225:21	135:19 165:14	real 18:12 28:16	280:8,15 291:1
314:22 318:8	241:12 246:16	298:5 310:1	146:18 188:9	294:8 300:5
320:3,4 321:20	278:12 289:6	ratio 277:17,18	294:9 312:15	309:17,20 322:17
322:1,21 331:1	quota 78:21 79:1	rationale 176:18	real-life 342:13	324:8,17,19 326:2
333:12	R	210:13 223:21	reality 201:18	327:1
questionable 297:4	$\frac{\mathbf{R}}{\mathbf{RACs}80.5}$	298:19	269:4	realm 53:10
297:7,9	radar 84:1	ratios 278:1	realize 102:1	reason 23:10 96:8
questionnaire	radiar 84:1 radiation 44:21	re-immersed	really 6:9 8:2,14	106:9 171:9
236:10	162:5	146:11	19:15 22:7,22	183:20 195:18
questions 18:4,6	raise 95:11 102:17	re-spec 101:16	23:13,21 25:12	197:18 199:4
19:7 20:14 28:12	103:14 113:7	re-steep 105:13	26:20 27:8,21	204:5 236:8 285:9
	103.17 113.7		l	

		1.50.1		200.0.10.200.10
reasonably 302:12	recommending	152:1	154:21 162:9	288:9,10 290:18
reasons 90:21	21:5 271:20 321:1	regarding 17:13	168:15 173:14	292:9,13,20
122:17 252:4	327:11	20:9 81:22 97:5	259:10 281:1	297:13 298:21
302:21	reconciled 342:14	286:1	relation 186:3	300:22 301:8
recall 22:22 125:1	reconciliation	regardless 185:2	relationship 159:19	312:2
131:15 232:1	230:5	regionalization	relationships 317:9	rendered 52:1
235:21 315:13	reconvene 347:12	324:21	relative 24:9 84:21	repeat 82:14
Recap 3:12	347:14	regions 340:20	107:10 118:22	152:22
recapitulation	record 50:7 77:2,5	registries 289:13	153:13 164:2	repeatedly 83:10
105:15	105:1 121:17	289:14,19,22	175:21 229:11	repeating 5:4
receive 32:13 63:3	134:19 147:16	313:8 339:16	239:19 247:8	replace 25:8 132:4
75:15 76:14 89:1	157:13 199:19	registry 35:1 69:15	258:21 301:16	report 9:6 21:16,20
130:15 230:15	201:15,18 263:21	288:19,22 289:5	340:14	31:6,10 32:4,8,10
238:4,22 300:15	273:13,14 297:19	313:7	relatively 112:7	34:14 50:20 60:6
received 12:17 17:7	298:8,9,10,11,11	regular 76:11	245:5	64:6 66:17 73:6
186:22 187:3	337:1 349:3	169:12	relatives 109:8	78:4 88:21 89:13
308:8 329:5	recorded 155:3	regularly 64:6	release 348:3	89:20 93:11 96:15
336:18,19	records 33:10 37:8	regulations 37:15	released 103:3	96:16,20 116:3
receives 17:8	37:10 57:17 63:10	reinforce 325:18	relevant 21:12	120:2 155:10
receiving 113:15	63:19 93:18	reiterate 44:6	184:20 185:1	166:1 197:21
recite 16:4	121:19 283:17	reject 334:10	306:16,20 339:18	253:12 258:7
recognition 252:5	296:3 297:3,6	rejected 85:13	reliability 154:2	260:22 261:17
recognize 94:3	298:14	relate 93:2 106:22	163:3 176:7 180:2	266:22 281:11
119:6 164:5	recover 347:13	111:22 150:7	reliable 27:2	286:13 287:17
275:19	red 110:20 122:5,9	151:2 163:8	201:20 222:8	293:6,11 298:14
recognized 55:4	reduce 108:4	165:13,18 167:11	reliably 63:20	306:1 310:3
120:9	reduced 61:11	170:15 224:13	66:19	315:21 341:13
recognizing 291:22	64:13,17	235:17 243:13	relies 200:15	347:1,5,10 348:15
recommend 34:11	reducing 198:7,13	279:11 280:20	rely 18:8	reported 23:9 51:3
43:22 130:20	refer 262:16	313:12	remainder 277:13	65:6 71:5 72:17
296:12 331:10	reference 175:20	related 12:12,13,14	remains 136:1	92:1,19 97:22
recommendation	referencing 253:6	13:16 17:6,7,19	remarkable 64:19	115:19 155:1
87:20 149:21	referral 259:21	19:13 20:4 25:22	remarks 7:3	284:8 286:6,12
157:15 166:5	266:9	36:22 74:22 82:2	remember 92:19	287:2 303:12,13
258:20,21 266:10	referrals 260:17	84:6 109:19 110:1	95:13 116:3	311:7,12 313:16
331:13	refers 140:2	146:15 150:21	206:18 306:15,17	reporting 14:8,13
recommendations	refine 254:2	153:6 159:7,15	335:14	21:2 23:6,7 27:17
3:14,16 6:6,7	reflect 65:3 343:2	161:7,10 166:10	remembering	27:19 30:15 33:5
17:12 20:3,9 22:9	reflected 68:20	167:11,21 168:7	166:11,18 210:14	34:16 39:12 41:7
25:13 88:3 108:13	reflection 68:17	169:6 224:14	245:12	50:14 54:17 66:6
146:9 259:11	reflective 90:2	225:9 243:14,16	remind 107:2	73:8 77:7 86:6
326:9 329:10	299:16 307:16	251:20,22 252:6	157:4	87:3,9 90:7 92:1
recommended	reform 62:11	252:11 253:2	remnant 261:21	96:21 157:16
229:18 230:7	refresh 11:19 13:4	296:1 312:19	267:10	175:6 202:11
240:10 246:8,13	180:21	328:4,6 336:3	remotely 59:2	206:17 258:6,9
261:5 304:22	refuse 259:18	344:16	removed 157:20	264:6 281:3
305:9 329:6	regard 63:7 98:2	relates 49:19	Remus 2:12 288:6	301:17 303:15

310:4 313:5 316:3	74:15 117:21	reviewing 7:7	344:18 345:3,17	327:14 346:6
339:11,18	170:12	118:14 159:4	346:10	rooms 44:18
reports 33:7 251:5	responsibility	288:18	rigorous 32:1,2	root 73:11,14 170:4
represent 12:3,9	93:19	reviews 17:12	rigorously 31:18	rotate 92:8
122:6	responsive 9:16	36:22 95:22 139:7	rise 173:19	rounds 22:18
representative	rest 104:8 228:17	revisit 146:20	rising 250:7	routed 127:21
288:13	332:21	180:4 185:8 242:5	risk 30:12 39:15	routine 124:22
represented 6:3	Restrooms 10:19	275:2	45:10 59:15	260:16 266:1,7,11
111:19	resulted 120:8	revisiting 212:5	102:19 159:7	routinely 63:13
representing 13:13	resulting 83:7	338:19	177:21 183:1	94:12 299:19
13:20 14:21	results 56:7 57:3,3	rewarding 288:3	187:22 188:3,7,18	Rubin 82:20
171:16	74:1 115:19 262:7	rhetorical 285:9	188:21,22,22	rules 5:9 80:9
represents 193:1,3	resume 16:4	rich 119:11 236:22	189:1 194:5,8,15	128:4 175:9
request 77:20,21	resumed 105:2	richness 201:14	213:9 240:15,19	rumors 303:17
requested 19:9	147:16	right 9:13 10:20	242:18 267:6	run 42:3 136:13
105:21	reticent 253:22	13:18 22:1 26:16	268:7 272:3	202:21
require 55:7 63:16	retire 25:8	45:13 54:6 57:9	289:22 323:15	running 328:11,12
93:17	retired 184:20	75:14,19 97:14	330:4 336:16	rural 66:3 325:19
required 31:11	268:2	113:9,19 116:13	risk's 188:16	Rutgers 251:6
64:1 149:21 261:8	retirement 25:6	135:13 139:21	risk-based 188:13	
348:2	187:1	153:13 154:12	risks 107:6,11	<u> </u>
requirement 63:8	retiring 185:12	163:11 168:11	108:11	S-E-S-S-I-O-N
91:8 226:13	retrofit 101:16	180:13,15 185:11	robust 46:20	148:1
312:13 315:21	retrospectively	187:5 188:10,10	rocks 223:18	safe 222:20 223:9
requirements 35:5	202:22	188:11 190:4	rod 295:1	223:10 238:13,16
51:15 284:21	return 303:19	192:1,2,2 202:12	rodeo 22:12	300:14 348:20
requires 94:10	revamp 60:13	214:9,16 217:17	ROI 77:8	safety 16:20 178:1
95:15 201:20	reveals 29:9	218:4 221:15	role 9:11,11 17:1	241:4 252:12
requiring 86:4	revenue 78:11	222:1,13 226:4	184:18 263:2	Sakala 1:19 13:22
88:12	review 3:3 4:17,20	228:11,13,19	340:14 342:1	14:1 279:5 280:7
research 15:22	5:1,1 20:19,22	229:9,18 241:11	roll 39:13 278:7	282:8 308:6
108:8 181:10	21:1 26:8,15	244:21 245:7	293:15	318:22 321:22
researched 160:11	31:12 36:18,19	248:1 254:6	rolling 178:15	322:19 325:17
reserve 173:11	37:2,16 55:8	255:12 257:21	182:22	326:19
residential 299:21	71:18 89:6,9	258:3,7 261:15	room 1:10 4:7 5:7	sake 6:10
resolve 22:3 344:8	95:17 149:1	264:1 271:15,16	5:11 11:5 33:16	salience 168:8
resonate 27:3	154:18 157:7,12	279:20 287:12,14	42:8 43:13 83:7	salient 112:20
resonates 155:12	157:19 160:18,21	292:12 293:20	103:21 105:10	Sam 233:11
resource 8:20 24:5	161:7 176:19	303:15 304:19	119:7 137:11	SAMHSA 267:19
24:8	180:4 196:6 241:1	307:14 308:4,9	143:10,20 144:3	268:10,11
resources 9:19	263:22 320:19	310:17 311:9	144:14 145:1,11	sample 206:22
74:11 92:9 94:6	337:4 339:13	315:15 316:19	147:5,9 238:14,16	312:11,12
146:6 270:9	347:13	319:4 320:17	239:2 271:12,19	Sandra 1:22 14:11
respect 24:17	review/recomme	323:20 324:16	275:1 284:12	14:11 214:9
respiratory 68:3	246:7	325:4 329:22	286:3 288:14	256:10 261:21
110:10 279:17	reviewed 276:13	330:17 331:15	319:6,9,11 321:15	263:3 267:9 284:5
respond 24:11	298:3	332:12 334:3,19	325:12 326:11	320:3 333:1
				Sandra's 303:13
L				

Sandy 284:5	223:10	216:9,18 218:3	309:2 311:19,20	September 21:15
Sarah 2:3 9:13	schools 143:4 200:2	219:1 329:22	330:10 333:17	21:20
106:1,5 115:17,18	238:15	336:12,14	336:7,8 343:9	serious 24:19
118:6 128:10	Schuster 2:15	sec 23:20	345:11 348:20	107:18 270:4
156:20 163:14	276:2 302:15	second 5:18 21:19	seeing 42:13 104:2	serve 18:1 23:15
174:16 214:5	311:14 314:1,5	22:7 51:17 85:14	135:18 166:20	27:15
222:21 233:11	315:4 317:7	140:17 152:17	215:8 312:17	served 108:10
235:12,17,22	science 342:18	153:1 154:8 179:7	seeking 106:10	138:12 184:18
239:18 264:2	scientific 2:2 10:3	191:15 193:1	seen 66:8 207:2	service 37:17 44:19
281:15 329:13	176:7	197:15 247:12	232:18 251:20	46:13 122:9,12
346:19 348:18	scope 219:22	252:2 268:6 279:3	324:10 333:14	123:5 124:10,12
save 48:18	score 201:17 202:6	282:19 309:14	340:2	160:4 186:12
saving 28:15	202:10 203:8	330:2 336:12	sees 205:1 262:4	194:22 197:22
savings 63:2,4	205:4	343:8	segment 6:11	198:12 307:9
76:19	screen 33:14 259:4	Secretary's 73:6	segmented 311:6	services 1:16,18,22
saw 83:19 110:16	263:6 283:21	Section 283:3	select 26:22 106:11	25:21 35:13 38:18
149:13 219:17	screened 33:17	sections 162:10	149:4	43:2,3,9,17 44:13
339:6 340:5	262:7	284:1	selected 182:1	45:15,21 47:1
344:18	screening 41:12	sector 142:7	240:10	51:22 66:4 112:17
saying 40:12 70:14	94:8,11,21 95:3	securely 51:5	selection 58:12	113:16 114:12
123:10 140:19	108:22 109:1,1,2	Security 297:18	149:2 153:13	115:4 121:10,11
151:9 163:14	159:8,17 177:21	see 7:2,20 10:5	161:20 175:1,12	122:10 123:9,15
166:22 171:9	240:14,16 243:16	11:17 19:18 20:20	175:13,19 176:4	123:15,17,19,19
183:10 192:9	255:14,15 256:3,3	21:17 25:9 28:11	send 8:5 36:8 40:7	124:6,17,18
194:14 199:6,9	256:4 257:10	42:15 59:6 62:7	52:18 89:2 315:5	126:10 130:16
200:11 203:18	258:22 259:7	62:19 63:5 64:16	322:14	131:6,21 132:4
234:1 237:11	260:16,20 263:14	68:1 73:6 81:6	sending 56:4,6	159:16,22 160:14
254:22 258:1	264:7 266:1,3,7	82:3 84:12 91:6	Senior 2:3 14:16	170:7 187:1,4,10
264:15 276:21	266:10,11 268:5	91:22 93:13 98:1	15:3	190:10,14 191:17
292:16 304:4	271:10,10	110:19 118:20	sense 60:19 62:5	195:22 197:7
325:18	scroll 283:9	122:2,13 128:9,11	89:21 92:4 97:21	198:10,11 212:22
says 124:6 192:2	sea 150:13	129:10,11,11	98:9 115:1 150:13	212:22 213:1,4
226:7 239:3 241:6	seal 192:14,18	130:16 131:9,12	171:6 199:1	215:2 223:8,14,15
263:20 296:2	sealant 46:9 192:3	131:12 134:16,20	211:20 218:17	224:5 230:16
303:5 325:6	196:12 205:1	134:21 136:5	231:3 331:6	238:5,22 265:1
347:17	206:3,7 207:19	141:1 153:18	sensitive 222:2	286:17 299:12
scan 157:9	208:19,22 218:18	154:8 162:6,7,12	291:18	312:15
scans 44:15 71:19	sealants 46:8	164:3,22 168:14	sent 51:7 134:4	serving 33:2 56:15
71:20 160:4	121:11 131:20	176:10 181:12	267:20	SES 305:18 306:1,3
scary 250:6	190:8,8 191:12,22	184:12 187:18,20	sentiments 236:20	306:10,13,19
schedule 192:7	192:13 193:6	191:14 199:21	separate 49:14	session 103:20
schema 130:6	195:13 196:1,8	203:7 221:5,8	120:22 133:11	105:6
scheme 111:9	197:6 198:6 201:2	230:22 232:15	191:12 286:15	sessions 212:13
schizophrenia	201:7 202:8,15	240:5 242:12	316:17 333:21	set 3:15,16 6:2,8
251:11	204:13 205:15	257:12 259:7,9,13	separately 12:18	7:8 20:4,10 21:6
scholars 266:5	208:14 209:1,5,6	260:22 277:21	sepsis 277:2 278:17	22:8,13,14,15,20
school 69:20	209:7 210:20	278:12 296:16	328:3 344:13	22:21,22 23:6

Г

24:15 26:1,3,9	154:21 155:3,16	241:9 271:4,11,19	single 154:19	163:10 174:18
27:1,9,16 29:21	158:7,13 229:19	272:3,11 329:16	singled 169:5	176:11 179:21
29:21 30:21 31:2	258:5 281:2	showed 137:13	sir 144:10 147:6	187:14 219:16
31:4 32:3,5,8,16	287:20 339:17	201:12	346:12	220:9,11 221:13
33:5,19,20 34:4	342:21 348:4	showing 191:9	sister 303:20 304:3	226:1,3 240:2
34:17,18,22 35:3	setting 9:15 57:15	278:9 321:10	322:13	241:10 245:11
35:10,15,19 41:4	101:1 227:10,19	shown 116:21	sit 12:1,2 15:10,20	275:9 278:8,13
44:1,5 50:7 51:2	270:6 292:2	123:20	16:5,7 17:11	279:18,21 328:11
52:8,9,20 55:15	seven 32:14 57:12	shows 10:6 62:8	123:18 124:19	329:15,21 340:5
57:20 58:2,4 60:5	61:1 86:3 135:15	176:5 257:1	site 315:22	344:5 346:18
63:19 69:11 75:21	149:20 181:18	sick 262:6	sites 87:7 212:7	slides 29:14,16 54:1
87:12,14 90:16	205:4 211:2	sickle 107:16	sitting 12:5 33:15	58:21 79:4,5 80:3
94:2,10 97:5	213:22 243:11,20	Siddiqi 1:20 15:6,8	38:19,20 124:20	104:20 106:6
101:7,13,21	253:15 271:16,16	15:10 165:5,7	139:6 169:21	119:19 129:3
106:20,22 121:12	272:9 319:9,12	215:22 216:3,6,14	situation 259:19,21	151:6 179:7 339:4
122:6,20 123:16	326:14 327:16	216:21 217:8	six 192:15 195:13	344:6
126:3,20 127:13	329:19 334:21	260:9,9 265:9,17	196:1,8,11,16	slippery 262:17
127:17 129:21	335:7,8	265:21 273:21	199:20 204:20	slope 262:17
130:14 132:2,8	severity-adjusted	308:1,5,21 318:7	205:6,8 207:10,12	small 112:8 212:9
149:17,22 151:14	277:15 279:12	318:17 319:15	210:21 213:8	257:4 259:12
151:20 154:1	sex 50:22	326:12 334:13	214:7 225:17	327:2
155:9,11,14 157:5	shaded 320:18	336:6	249:15 272:6	smaller 111:10
158:2,6,19 159:4	shaking 235:17	side 129:10 254:16	327:13,13 329:18	Smith 1:21 2:14 7:5
160:7 163:1	shape 186:18	256:9	329:20,20 330:1	7:12,13,14 51:14
164:16 165:21	shaping 227:17	sides 158:17	331:3,4 332:5	53:15,18
166:1 171:10,15	share 8:11 39:22	sift 146:19	334:20 336:12	SnapChat 145:9
175:5,22 176:2	47:4 48:9 57:3	sifting 117:18	sixfold 65:15	snapshot 155:19
178:13 179:13	112:6 137:6 138:5	sign 236:18	sixty 149:19	182:11 208:16
182:19,20 185:14	267:16,21 270:3	significant 21:4	size 312:11,13	social 70:8 159:16
193:2,3 195:20	289:1 290:4	24:5 43:13,13	sizes 207:1	297:18 340:14
196:11 214:4,12	296:14 305:17	107:14 108:11,15	skill 94:2	society 12:7 116:10
214:17,20 215:6	shared 57:11 63:2	111:1,11,18 121:2	slide 5:19 11:9	289:9
219:16 221:13	63:3 76:19,21	250:16 263:12	22:10 58:22 60:5	Sold 329:1
223:7 224:17	268:11	silos 76:16	60:17 62:1,9,21	solve 190:19
225:3 237:14	sharing 48:14 56:9	similar 101:21	63:21 64:8,9,22	solving 91:4 139:5
238:10 243:7	104:12 293:4	236:2 251:20	66:21 67:18 68:22	somebody 49:3
255:6,6 256:5	shelf 226:2	308:6,15	69:18 71:10 73:4	98:8 100:19
258:3 268:17	shift 196:17	simple 225:21	73:5,9 90:6 91:6	213:16 224:1
271:6,13 277:11	short 110:1 222:3	233:1 266:21	98:5 106:8 110:18	226:19 251:6
280:9 281:11	shortchange	269:4 285:5	113:10 120:13	264:9 286:2 318:1
282:6 283:1 285:1	209:22	309:19	121:7,8,9 122:4	343:10
315:20 319:9	shorter 160:15	simply 123:10	123:21 125:5,14	somewhat 38:3
321:1 327:12	172:21	124:16 132:3	126:13,22 128:7	230:2 305:13
337:21 340:8	show 127:7 132:20	136:13 189:2,9	129:1 139:19	soon 192:14 205:2
345:19	215:3,19 216:9,18	194:21 201:18	156:19 157:11	244:4 245:5
sets 19:15 51:15	217:6,20 238:8,14	202:16 303:11	158:4 159:11	317:13 338:22
52:1 75:20 99:12	238:16 239:1	Sinai 17:6	160:16 161:17	sooner 209:14

sorry 7:14 23:18	speaking 5:13	specifics 278:17	10:10 69:8	149:10 155:18
54:2,3 58:19 59:5	15:22 47:9 70:4	specified 85:3	standardize 27:22	172:20 176:4
75:11 116:2	216:4 256:13	178:21 179:4	259:16 260:4	179:9
163:11 173:1	326:13 332:4	201:6 294:1 303:7	standardized 34:12	starts 21:21 174:18
198:20 216:1,3	spec 36:3	specs 36:16 65:12	40:17 50:5 51:4	state 8:13 15:14
227:8 234:16	special 8:5 46:1,4	80:16 101:14	51:11 61:6 155:20	16:21 17:15 23:7
237:11,18 240:3	141:13 142:1	103:3	263:14 277:17,18	23:9 24:7 26:19
242:8 243:9	221:3 222:13	spectrum 30:9	312:5 324:21	26:21 27:4,18,19
253:18 256:13	229:1 230:15	42:18 44:18	standards 50:8	28:8 29:4 33:21
257:11 265:12	238:21 309:11	spend 109:9 114:9	51:15 77:3 246:15	37:15 38:16 47:9
272:6 296:6	specialized 143:2	115:11,15 157:8	325:7	49:13,17 51:8,19
327:22 328:12	specific 4:16 6:13	spending 110:9	standing 246:8	52:7 54:16,16
333:11	7:20 19:16 20:3	111:2 112:7	296:9 308:11,17	60:16,22 62:9
sort 79:6 81:13	36:9 37:7 39:22	113:20 167:21	308:19 310:20	65:21 67:10 72:16
85:17 106:21	40:6 41:8 48:21	257:2	standpoint 42:22	73:3,17 78:16
110:8 134:8	50:11 69:1 74:22	spent 16:10	260:13	86:1 87:2 92:3,17
144:15 153:22	79:10,14 81:19,20	spiel 222:21 223:1	stands 50:1 264:8	93:4 94:7,16 98:8
157:22 158:17	83:2,4 84:22	splice 269:12	star 144:19 174:7	103:6 115:11
166:21 169:1,15	142:15,16 148:9	splitter 239:11	346:14	127:21 139:12,12
169:17 170:4	149:12 151:3,3	spoke 7:17	start 13:11,17 16:8	145:19 155:13
209:14,16 214:15	157:14 169:20,21	spreadsheet 177:15	29:10 31:1 40:12	156:2 157:13
236:12 237:9,20	178:12 179:10	179:6,18 183:21	57:16 58:10,19	158:15,16 162:19
244:9 265:1 267:1	191:1 203:17	187:16 237:4	67:15 87:11 88:1	168:4 178:15
296:20 310:10	211:17 218:14	240:6 242:7,9	88:21 91:15	202:3,6,7 204:7
sorts 80:18	222:7 230:7	246:3 255:2	104:18 106:5	220:21 222:1
soul 275:1	235:15 281:20	277:20 280:4	124:11 132:5	278:7 284:9,18
sound 79:11 172:15	339:20,22	spring 21:22 242:5	135:7 140:20	285:10 286:7,8,16
sounded 292:16	specifically 20:11	347:14 348:14,21	151:5 160:19	287:2 289:17
sounds 136:18	23:4 118:19	squarely 111:5	161:3 163:22	296:20 301:22,22
173:16 217:22	159:14 160:12	223:16	164:17 179:8,10	302:6,9 303:10,14
246:9 248:7	162:3 169:5 179:1	St 32:20 56:21	202:2 205:14	307:9,9 309:7
254:22 258:1	189:16 232:4	288:10	208:2 211:18	311:5,9 313:17
source 95:8 146:7	234:19 283:13	stabilizing 134:21	213:7,17 215:1	315:3 316:14
263:21 283:15	311:6 341:3	staff 2:1 9:9 18:16	238:1 254:14	321:16 324:11,12
sources 96:9,10	344:12	18:17 94:6 119:17	270:18 273:6	324:15 340:21
154:14 194:11	specification 67:11	staffs 266:8	274:17 317:12	State's 90:3 91:22
240:4 278:2	83:2 146:1,5	stage 19:15 101:18	started 7:9 8:17	state-by-state
343:14	229:7 233:4	102:12 140:1,5	10:1 20:16 52:16	270:1
space 223:16	specifications 65:4	318:11	101:11 105:6	state-level 286:12
342:21	80:21 85:11,12	stages 139:22	122:22 123:22	state-to-state 204:3
span 192:17	127:4,8,12,18	stagger 316:21	125:6,22 126:1	204:8
speak 18:12 81:17	143:17 179:17	staggered 31:10,14	127:5 137:6	statement 176:17
294:5 297:15	200:22 201:21	stakeholder 26:5	147:13 151:2	194:18
306:4 337:19	245:20 281:20	125:17 154:20	182:3,7 289:4	statements 7:2
speaker 256:12	293:14	stalling 275:15	328:10	states 5:22 6:3,19
265:15	specificity 187:15	276:2	starting 46:7 69:10	6:20 19:1 21:2
speakers 151:15	218:18	standardization	76:8 129:10	23:5,11,12 24:1,6
	1	1	1	1

24:17 27:10,21	steps 3:20 134:9	strongly 263:16	214:20 239:13	157:2 161:3 163:6
28:3 30:17 53:2	346:18 347:16	struck 152:6 295:7	317:19 319:8	164:12 165:7
54:12 65:18 66:1	steroids 68:2,10	structural 72:3	326:6	166:20 167:22
66:6 67:15 70:11	69:3 159:2 283:4	73:16 278:1	suggested 173:9	169:4 173:4 180:8
71:17,21 73:8,15	steward 177:7	structure 277:22	221:13 235:5	181:6 186:9
73:21 79:17 80:1	183:21 184:8,13	structured 121:19	279:2	204:16 209:4
80:6,11 81:2	184:16,18,22	struggle 173:3	suggesting 208:6	211:22 212:1,16
89:19 90:7,12,14	279:13	235:20 236:14	suggesting 20010	213:7 220:10
91:7 92:18,21	stewardship	struggled 36:10	173:5 210:1 273:1	225:9 227:13
93:12,14,16,20	342:11	169:2,14 201:5	suggestions 73:10	233:20,22 239:21
94:2,4,18,22 96:8	stick 104:7	235:8	suicidal 255:15	254:17 260:1
96:15,18 98:13	stimulants 72:15	struggling 142:3	suicidality 242:18	262:22 265:17,21
103:2,8,13 125:8	stimulate 71:13,18	169:22 170:8	suicide 72:21	267:17 275:4
127:3 134:20	stimulating 67:8	studied 72:20	240:19 242:18	304:20 308:5
139:12 143:15	stop 130:1 200:10	stuff 161:9 163:12	244:12 267:5	310:12 328:14
153:14 155:2,9,15	stored 121:19	273:17 298:2,2	268:7 272:2 330:3	340:9 341:11
155:21 156:1,8,13	story 212:20	subcontractor 60:9	336:16	346:21 348:16
157:17 162:15	straightforward	91:11 94:15	summarizing	Surgeons 289:9
165:19,22 197:21	309:20	subject 12:16 13:4	145:13	surgery 277:8,9,11
203:9,21,22	strategic 6:17	13:6,7 15:17 16:6	summary 159:12	277:19 289:7,10
239:16 258:5,8	339:6 342:9,12	16:16 17:20	supplement 89:4	289:12 313:3,15
260:22 261:17	strategy 34:14	submit 69:19 136:2	supplemental	surgical 303:22
264:3,6 268:15	154:4 175:15	136:12 213:2	225:6 315:19	surprised 80:20
269:5,16 283:12	317:3	219:14 230:11	supplements	309:1 327:9
284:16,19,22	stratifications	submitted 126:18	293:18	335:14,18
287:17,20 297:8	253:13	213:3 226:10	support 8:16,16	survey 91:18 96:3
310:3 313:3	stratified 315:10	241:17 252:17	76:18 91:22 94:4	125:4,7,12 220:16
315:15 316:3	stratify 312:9	279:13 306:10	94:4 128:21 142:3	221:2,18,20 222:7
324:14 325:4	315:2	312:8	176:21 177:2,9	222:12 224:8,9,15
342:4	strawman 138:1	submitting 102:11	191:20 204:13	224:16,20,22
statewide 30:3 35:1	stream 283:5	346:3	227:10,16 240:11	225:2,6,13 231:14
61:19,22 62:11	Street 1:10	subpopulation	305:14 337:3,9,12	231:14,21 232:3
64:10 67:2 86:20	strength 117:14	231:22	337:18,20 338:12	232:12 234:4
87:3 88:12 302:14	strengthen 20:4	subset 126:18	338:13 339:2	238:6,6,7 310:15
306:18	24:14	282:13,20	supportive 312:5	315:22 317:5,11
static 64:19 73:12	strengthening 3:15	subsidies 76:2	supports 266:6	317:15
status 246:2,4	3:16 6:8 20:9	substance 241:5	supposed 70:4	surveyed 73:22
stay 87:13 205:10	strengths 173:13	250:20	228:2 311:2	surveys 91:18
274:2 277:15	175:21	substantial 65:15	sure 10:14 26:22	177:18 231:5,6
279:12 280:14	stress 194:17	321:9,15 323:13	28:20 44:11 49:7	232:18 312:6
294:13	stretch 97:7,7	324:18	49:21 53:13 54:7	314:19 315:6,22
stays 82:16 110:1	223:3,13 316:22	substituting 185:14	55:9,9 68:20 77:2	317:10
304:9	striking 64:19	substitution 179:11	86:19 106:7	Susan 1:15,17
steering 246:7	stripes 269:6	187:2 190:16	113:12 123:2	13:17,19 14:5
304:21 305:10	strong 173:6 177:9	successful 136:19	124:9 127:22	54:2,3 78:17
step 11:4 132:7	236:2,3	suddenly 205:14	132:6 148:12	132:10 212:13
151:11	strongest 188:17	suggest 48:16	151:6 154:11	214:7 246:1
	1	1	1	·

253:18 256:13	T	186:14 188:10,13	teed 74:21 179:14	302:4,6 308:22
261:21 268:13	TA 92:3	189:15 195:6	teeth 136:5,6	310:1 311:5
290:7 306:22	table 4:8 6:3 8:8	226:19 233:12	192:14 193:7	316:13 317:17
320:11 321:20	10:5 26:11 43:19	259:3 284:3 297:6	208:15 209:1,5,6	332:19 339:6
333:5 341:15	75:7 125:18 150:9	talked 19:19 63:11	209:7	341:11 346:5
Susan's 212:5	153:3 162:16	69:2 80:4,6 81:14	teleconference 2:20	terrific 4:9 9:14
suspect 94:19	188:2 209:11	97:8 98:21 99:9	telephone 144:19	Terry 1:14 14:20
suspecting 114:13	250:12 275:5	99:10 123:1 148:6	television 64:11	130:8 156:15
sustain 8:18 34:1	278:21	152:21 181:1	tell 13:11 30:14	162:1 203:12
183:18	tables 11:17	235:7 241:21	43:12 114:19	220:18 257:20
sweep 287:8	tackle 160:20	285:11 321:6	185:4 191:11	261:20
sweeps 252:13	tackling 273:6	322:8,9 327:6	205:19 212:20	test 135:1 218:4
switch 179:5,20	tact 194:7	339:19	215:14 290:22	260:19 314:18
222:16 317:12	tactic 66:11	talking 5:22 58:15	telling 122:21	tested 180:2 228:18
swollen 124:21	tail 152:8	66:16 118:20	tells 207:6	testing 22:5 154:2
symptoms 250:16	take 14:6 49:13	141:12 148:7,9	ten 16:10 35:9	163:3 207:5 212:7
sync 253:2	54:17 55:1 87:9	155:7 177:12	61:21 140:18	230:12 305:18
syndrome 68:3	87:20 101:13	186:21 221:11	200:10,12 208:1,3	text 121:18
110:11	103:18 104:3,17	252:2 276:5 281:7	250:17 251:12	thank 4:4 7:11 8:3
system 32:18 50:10	113:5 119:2 121:4	306:16,17 332:11	tend 55:1 103:15	8:12,15,21 9:7,19
54:8 73:1 93:2	131:5 132:3 138:8	talks 141:20 226:1	287:15	11:16 15:16 17:16
108:2 110:9 120:8	131.3 132.3 138.8	226:3 232:4 233:4	tendencies 255:15	18:3,7,18 28:5,7
120:20,21,22	150:22 151:11	234:21 258:22	term 26:7 85:18	29:18 47:2 48:8
122:2 128:15	157:9 182:10,16	target 126:21	116:11 118:10	48:10,11 53:17
131:3,11 133:1,11	191:18 194:7	156:11 203:5	terms 6:21 9:14	59:1,4 74:14,17
133:11,16 134:15	199:3,3 204:19	targeted 87:7	15:22 22:12 25:7	79:2,3,7 90:5
135:2 139:15	206:16 211:19	158:14	66:6 70:19 71:9	104:4,6,14,15
142:8,10 192:21	238:2 249:15	targeting 61:20	73:12 81:18 82:7	106:7 113:11
202:21,21 213:5	265:15 271:1	133:2 160:12	82:11,13 84:10	114:2 118:6 119:3
213:12 223:7,14	282:3 299:17	task 1:5,9 3:4 5:3	91:12,18 92:17,21	119:4 130:5 144:3
223:15 259:1,2	311:14 317:21	21:8,12 24:14	103:7,13 118:21	165:6 166:7 191:2
260:14 285:14	319:7 321:11	35:8 74:8 81:5	125:9,21 136:20	198:15 213:13
288:12,18,19,22	326:6 329:3	161:20 175:8	142:13,16 145:20	216:15 236:15
302:7 322:11	340:18 341:10	176:14 258:20,21	147:2 148:20	265:19 274:1,1
340:21	343:10 347:4	259:11 266:11	150:9,15 153:1	275:14,16 290:6
systematic 343:11	taken 13:1 116:22	288:5 329:2 337:7	154:1,13 156:6	304:13 314:3
systematically	243:22	tasks 6:9	162:8 163:13	318:20 334:11
344:1	takes 47:19 54:6,14	TDAP 343:5	165:17 181:22	346:17 348:7,11
systems 28:1 37:11	127:7 157:14	team 17:13 92:3	182:12 187:1	348:12,21,22
63:15 69:15,20,22	talk 6:14,17 19:6	245:8 306:4	193:16,21 213:15	349:1
70:6 74:13 88:18	19:16 20:16 23:7	348:12	213:18 224:10	thankful 7:5
91:21 92:15 98:14	29:8 30:20 64:5	technical 36:3,15	230:4 231:22	thanks 7:10 8:5 9:9
139:11,13 143:16	87:15 93:9 94:7	37:12 91:21	250:11 252:14	10:11 13:21 18:19
181:21 260:18	118:18 119:21	189:12	259:6 261:16	53:11,11,12 58:18
263:1 266:8,13,18	146:20 152:18	technically 70:3	264:2 267:20	78:17 87:10 89:14
266:20 285:21	153:4 169:19,20	211:7	268:12 274:8	103:17 104:11,12
322:10	174:18 181:5	techniques 68:21	287:6,21 296:21	104:21 106:1
	1/7.10 101.J	L	,	
				l

			_	
115:16 130:10	163:21 169:6	153:16,20 154:5	312:14 313:7,17	74:18 130:5
133:18 136:15	193:7 197:12	154:11,12,15,16	313:18 314:21	thoughts 69:1
143:22,22 147:14	227:21 252:20	155:6 156:20	316:12,20 321:5	145:12 164:18
166:8 168:21	258:2,18 275:20	158:10 161:17	323:10,20 324:7	198:18 284:2
174:14 189:11	297:16 298:7	162:1 163:9,21,22	324:18 325:22	297:2 332:18
191:9 195:1	304:1,6 323:18	164:1,4,11,13,19	328:5 329:15	348:16
237:22 250:21	325:13 342:20	165:11 167:2	330:9,19,20 331:5	thousand 14:6
261:19 267:9	think 4:9 5:9 6:10	168:20 169:2	331:16,20 332:3	thousands 33:17
279:7 294:12	9:16 10:15 12:22	170:12 171:5,7,14	332:11,16 333:22	207:1
308:6 310:8	22:10 23:2,9,14	171:22 172:3,5,6	335:20 338:1,11	threads 151:1
321:17 342:8	24:12 26:10,13,17	172:15,18 173:20	338:17,21 339:7	three 6:2 22:18
348:9,18	27:5,8,12,14 31:8	174:18 181:1,14	339:19,22 340:5	46:14,17 47:22
that'd 215:17	33:6 35:2,20 38:6	182:6,19 183:4,8	340:15,22 341:6,9	54:6,14 61:7
theme 84:3 121:9	38:6 39:18,19	184:2,3,19 185:1	342:2,4,18 344:5	86:18 87:8 94:9
121:12	40:10 41:10,16,20	185:5 196:5	344:6,7,12,14	102:12 122:5,8,14
therapies 300:13	42:5,6 43:3 44:3	199:12,13,17	345:19 346:6	132:21 139:21
300:16	44:14 45:8,10,13	200:9,14,19	thinking 26:11	161:10,11 165:13
thereof 80:16	45:17 46:7 47:9	203:17,19 209:9	47:14 49:1 58:11	167:10 177:20
they'd 180:16	47:10 53:5 54:8	209:10,13 210:5	82:6,10,13 107:20	178:19 182:19
296:15	56:3,17 58:9 60:4	210:19 211:18,19	108:18 112:5	205:3 206:10
thing 27:13 46:6,9	60:15 63:12 66:16	214:3 220:7 221:6	117:12 130:6	207:17,21 208:7
54:21 97:3 102:16	66:18 72:18,19	222:11 226:1	145:10 146:3	212:10,21 218:15
125:15 127:19	74:8,19,21 75:1,8	229:4,5,9,14,19	149:3 167:19	219:17 239:10
128:6 133:3 139:8	77:15 80:12,18,22	230:3 231:10,19	169:9 170:17	242:11 243:19
139:17 142:4,20	81:18 83:5,9,16	232:9,21 233:11	174:19 199:11	271:21,22 272:5
148:14 161:22	83:18,22 84:4,8	233:21 235:14,19	202:2 208:2 222:4	272:13 274:13
178:11 182:15	84:11,17,20 85:5	236:1,8,11 237:5	236:21 244:10	310:7 329:18,19
194:17 199:20	85:18 86:16 87:13	237:11 238:20	261:6 274:17	329:20 330:21
202:18 203:4	87:15 88:4,19,20	239:9 244:17	292:7 302:13	332:12,20 333:4,8
205:21 206:13,17	89:10 91:2,16,17	245:7,9,10,14	313:1,3,6 323:8	333:16 334:1,5,8
211:11 246:12	91:20 92:5,10,12	248:18 249:5,6	333:19	334:14,20 335:3
257:16 278:5	92:13,19 93:1	251:12 252:9,21	thinks 164:15	335:11,12 336:11
312:14 332:7	95:8 96:4,6,12	253:5 254:11	212:14	336:19
338:4 343:8	97:10,12,20,22	260:21 262:16,18	third 54:11 133:13	threefold 23:1
things 4:14 11:11	99:13,17 100:6,15	262:21 264:15,17	336:13 341:19	threshold 110:20
23:18 27:11 29:17	101:2,3 102:16	264:20 266:15	Thoracic 289:9	274:14 297:21
31:11 38:2,9	103:8,12,15,19	267:8 268:1,4	thorough 157:19	threw 48:12
41:14 49:5,17	115:21 116:21	269:1,3,15 272:18	thought 7:15 74:7	throw 194:5,9
50:22 57:17 58:5	117:6,10,17 118:1	280:7 281:8,13,21	99:19 105:12	204:10 294:4
58:15 60:4 65:3	118:7,9,13 128:12	284:14,14 285:4	148:14 196:9	302:10 321:7
66:12 74:2,3 77:6	129:7 130:2 131:8	285:17 286:22	200:2 213:16	tied 27:20 62:17
93:7 96:12 97:18	131:17 133:19,22	287:3,5,11,13,18	219:2,8 234:22	323:7 325:11
101:6 105:9	137:2,14,20	288:12 294:3,19	235:10 241:7	tier 85:14
111:10 116:7	138:17,19 145:21	295:11 301:12	248:3 254:19	tighter 36:17
127:9 137:19	146:6 147:1 149:5	303:7 306:7	307:16 332:9	time 4:13,17,20 8:3
139:19 142:1	150:4,22 152:19	307:19 308:22	340:7	13:9 18:12 20:21
145:21 154:17	152:21 153:2,11	309:11,16,22	thoughtful 48:13	21:18 22:11 24:5
		-	-	
	1 I		1	1

24.0.25.11.25.0				226.4
24:8 25:11 26:8	tomorrow 202:3	traditional 181:17	tremendous 73:7	336:4
31:6 37:1,2 43:7	tonsillectomy	traffic 25:19	74:19 84:14 207:3	Tweaking 131:2
47:19,21,22 48:1	71:17	training 94:1 143:3	tremendously	twice 77:17
54:11 59:8,13	tool 95:3,5 263:15	trajectory 118:13	110:13	Twitter 145:6
60:7 61:22 68:17	toolbox 120:7	transfer 292:21	trend 202:22	two 6:2,9 22:18
70:10 74:11 84:20	tools 94:11,21	322:16 326:2	triage 65:19	31:8 32:17 38:6
85:19 88:8 100:18	120:7	transition 61:7	trial 306:9,12	48:5 49:4,14 54:6
101:8 102:11	tooth 201:7 205:2	84:9,21 85:5	tried 31:13 94:4	61:18 75:20 76:16
116:7 118:8	206:3 208:19	223:13 228:22	102:4 178:3	79:6 86:17 87:8
144:17 147:4	top 111:14 115:10	230:16 231:17	241:20 245:9	88:15 91:6 93:15
154:19 157:6,8	115:14 173:19	232:1,4 235:4	tries 105:17	101:22 102:4
173:12 186:5	213:17 215:7	239:1 345:1	trigger 237:21	113:13 122:6,13
188:11 189:8,15	231:15 232:2	transitional 233:6	trip 275:18	125:3 130:18
192:2 196:21	238:3 248:16,17	233:9 235:1	trouble 233:17	132:16 135:20
199:16,18 204:2	250:15 264:22	transitioning 229:1	254:5,8 333:19	139:20 140:14,15
205:21 211:5,19	271:1 316:7,9	transitions 61:5	true 296:5 332:12	140:17,17 157:20
220:5,6 231:9	332:12 334:5	345:3	truly 8:2,14 247:8	158:17 159:19
246:1 249:12,12	336:11 343:7	translate 46:15	298:22 300:14	165:11 166:6
262:5 263:6	topic 10:7 120:18	129:13 254:18	try 4:12 5:15 11:6	171:18 173:18
272:22 274:21	137:21 158:8	340:20	27:22 36:2 92:4	176:20 178:22
280:6 284:3	161:8 167:8	translated 129:15	103:9 124:9	180:17 183:3
302:20 317:19	178:10 181:22	137:17,18 161:14	130:22 146:21	185:19 189:3
318:18 328:7,8,18	topical 125:2 190:9	transmitting	148:18 195:16	191:12 192:10,12
328:21 332:16	192:9 193:15,20	121:15	223:18 254:15	195:20 198:21
337:10 338:17	212:18 217:5	transparent 167:8	270:15 272:18	200:2 213:9 214:1
346:13,15 347:7	topics 3:11 109:3	transported 51:4	273:5 278:20	216:22 217:9,10
timeframe 153:21	160:20 170:1,9	trauma 41:14 43:5	284:10 294:7,10	218:3,3 225:5
timeline 227:22	182:18 243:19	110:15 146:17	trying 22:13,19	234:3 237:14
347:9,16	277:14	159:18 162:4	70:20 91:20 92:19	239:4,9 242:11
times 59:18 211:8	total 76:15 110:19	travels 348:20	97:18 114:16	245:10 248:17
213:9	113:20 114:9,22	treat 108:3	116:9 117:20	253:8 258:18
timing 252:19	115:2 157:21	treated 186:11,16	124:1 128:14	268:3,11 271:21
275:10	206:8 216:16	299:19 300:15	129:8 132:12	272:5,17 277:1
today 5:4,20 6:5	218:1 253:14	treatment 121:10	133:22 146:19	279:10,14,22
7:6 8:4 10:4 11:7	271:22	122:11,18 123:5	151:17,21 163:16	284:15 295:18
12:13 21:1 23:7	totaled 109:19	123:11,12,13	168:14 169:15,18	299:9 308:22
25:7,11 26:17	totally 60:22	130:16 131:5,5	172:11 178:5	310:9 327:13
40:11 59:11 81:21	tough 248:19	132:4 143:3	196:13,18 227:15	329:18,19,20,22
90:13 91:4 97:9	316:11	177:22 179:12	248:10 263:5	332:20 333:3
107:13 119:4	track 122:14,16	185:22 187:1	266:5 268:14	334:8,14,20 335:2
120:19 183:9	145:21 195:12	189:22,22 190:3,5	286:19 290:10	345:21
186:1 201:19	343:2	190:17 191:1	293:13 302:11	two-fers 170:14
208:20 237:4,21	tracked 196:18	240:22 241:6	310:3 341:4	two-thirds 100:1
280:16 327:11	tracking 122:16	242:15 259:22	turn 5:12 11:11	two-week 347:3
337:22 344:8	186:4 196:22	271:4 302:7	29:16 87:21	type 34:15 45:5,6,6
348:10	251:14 309:22	treatments 190:11	215:15 233:18	76:22 109:16
told 91:10	tracks 340:16	300:11 343:22	turned 89:9 223:17	151:19 237:7

266:1 283:8 315:9	296:5 312:15	usable 235:8	V	vent 277:4
types 83:18 168:12	understanding	use 5:10,13 23:12	vaccination 72:2	verge 66:18 86:17
261:12 285:13	39:15 96:17 97:8	27:7 29:5 30:21	vaccinations 192:6	verified 128:2
287:16	108:8 113:12	31:1 34:4 35:5,6	vaccines 72:5	verifying 325:3
typical 5:13 50:21	115:6 117:7	35:19 40:20,22	valid 80:19 208:4	Vermont 134:12,14
54:16	155:13,22 157:13	43:9,20 44:15	222:8 290:20	versa 164:10
typically 36:21	164:13 185:16	45:16 46:9 50:3,8	296:2.4	version 230:22
37:9 100:8 261:3	198:12 220:17	51:8 56:2 58:16	validate 52:18	264:7 308:8 312:4
297:15 299:22	224:11,19 269:14	62:2,6 63:14	61:11	315:18 319:3
347:8	undertaking 94:14	64:17 65:21 67:6	validated 31:20	versus 69:4 92:2
	136:20	67:7 69:3 71:21	32:1 127:17	100:11,13 126:8
U	underwater 336:10	73:7 74:20 78:2	310:15	142:6,6 193:18,22
U.S 109:12 258:20	undocumented	85:2,10 87:5,15	validation 38:11	224:3 246:7
259:10	262:9	87:21 88:9 101:1	53:4 69:6 119:16	291:15 315:11
UCLA 119:12	uneven 84:10	101:7 102:12,22	163:3 193:5 207:5	vertical 267:11
ulcer 277:16	unexamined 72:14	109:15 111:22	validations 136:8	vestigial 267:11
320:22	unfortunate 120:8	121:22 129:22	validity 59:21	vetted 180:1
ulcers 290:9,19	unfortunately 9:1	135:13,15 140:5,8	66:14 71:5 154:2	vice 14:16 15:3
291:6,8 292:10	55:18 114:19	146:1,16 154:1	valuable 35:20	164:9
320:13,15	117:5 228:16	156:7,9,10 159:22	155:12 173:12	view 89:3 158:18
ultimate 26:20	uniform 96:6,7	160:11 176:8,20	value 60:16 71:4	172:7 247:11
ultimately 135:4	uniformly 335:15	176:22 178:3,4	186:8 187:9	259:5 302:14
227:14	uninitiated 49:4	187:9,10 194:8,16	203:21 204:2	332:8
ultrasound 71:22	unit 301:21	195:21 196:1	205:12	views 19:2 112:4
umbrella 98:14	universal 87:8	204:1,13 232:17	variable 269:10,16	viral 64:17
293:7	universally 86:21	241:2,6,15 242:2	284:17	virtually 104:5
under-developm	universe 89:20	243:15 244:1	variation 62:8,19	vision 108:22 129:9
345:16	universities 181:21	245:1 250:4,7,20	65:18 71:16 72:11	131:9 140:21
undergoing 241:1	University 32:21	252:6,11 259:6	73:7 80:10 81:1	visit 65:7,20,20,21
277:19 337:4	119:14	261:4,7,18 272:10	91:12	71:8 80:19 125:1
underlying 111:15	unmute 312:17	281:4 287:4	variations 27:10	131:17 135:16
underneath 41:13	313:22	317:15 341:5	varies 95:7 323:22	217:13,15,16,21
underscore 63:18	unnecessary 160:3	useful 65:3 186:11	variety 60:8 158:1	218:19,21
underscores 66:17	unofficial 288:5	204:17 221:9	159:6 252:4	visits 42:17 65:17
understand 22:6	unplanned 178:20	240:13 247:8	various 21:11	65:19,22 69:7
24:2 84:8 90:11	279:9 309:18	uses 163:4 176:12	30:22 42:12 83:4	82:14 83:8 159:10
90:13 91:3 94:17	unused 72:14	201:21	83:21 90:7 116:19	217:17 299:13
97:13 106:10	updates 348:3	USPSTF 260:12	247:16 285:20	vital 93:17 164:14
120:16 122:20	ups 64:4	266:3,10	varnish 192:4	voice 347:17
124:1 132:7	ups of the upstream 254:20	usually 176:17	vary 92:5 228:5	volume 33:1 56:15
133:15 134:7	254:22 257:9	297:21 315:9	vary 92.5 228.5 vast 116:5	174:4,9,11 233:19
139:9,17 140:1	261:9 331:19	348:4	vast 110:5 vehicle 222:3	277:9,12 280:17
151:12,21 156:7	urban 325:22	utility 47:13 74:2	vendor 77:2,11	295:19
185:11 196:18	urge 134:1	utilization 121:11	,	voluntarily 155:10
208:18 212:2,17	urgent 259:19,19	124:4 126:7 186:2	312:8 317:5,6,6	voluntary 28:4
224:19,21 248:11	URIs 64:3,16,17	190:14 215:2	vendors 80:1	volunteer 86:15
263:19 268:15	usability 176:8	242:19	314:14 315:4,5	vote 149:18 213:19
270:19 294:7		- 1	317:9,11	, 500 1 19.10 215.19
	1		l	l

214:18 215:4	142:4,5,8,21	warrants 39:19	274:14 277:21	329:15 331:17
216:6 218:12	144:13 148:13	Washington 1:10	317:21 325:22	332:11 334:22
231:8 237:2	149:7 150:4,9	wasn't 169:4 180:8	328:22 332:15,17	we've 13:1 21:4
270:22 305:6	153:22 154:9	222:22 267:17	346:10 347:11	26:18 33:7 37:14
317:22,22 318:4	155:11 156:13	watch 199:15,16	we're 4:12,14,16	38:9,10 46:1,8
319:2,7,8,14	157:12 160:18,20	watching 306:9	5:17,21 6:15 7:17	52:13 60:7,12,20
325:16 326:6	161:2 162:21	water 193:18 194:1	10:9 14:13 15:14	61:1,4,4,17,21
328:19 330:10	164:17 172:13,17	294:5	17:4 18:21,22	63:7 64:1 65:1
333:22 338:14	179:6 183:19	way 16:14 18:11	19:12 26:2,10,13	66:8 69:2 70:11
voted 232:20	186:7,9,15,15	46:20 51:4 55:20	28:2,3,13 30:7,18	90:12 91:20 92:2
237:12 319:18	189:15 191:3	67:10 77:11 78:19	32:1 42:1 43:7	97:8 101:8,14
330:5	195:4,5,6 196:7	87:17,18 98:15	45:18 46:6,10	102:4,6,15 103:1
voters 319:11	211:16,22 212:1	107:19,21 137:13	51:6 52:8 56:1,7,8	103:8,10 116:21
votes 329:5 333:16	212:16 213:4,6,6	155:19 170:3,19	57:8,14,20 60:21	118:18 129:7
336:12,14,18	218:11,22 222:1	174:16,19 178:4	60:22 61:20 62:6	137:14 144:15
voting 213:18	237:15 239:18	187:21 188:6	63:15 66:18 67:20	150:1,2,3 154:19
237:21 238:1	241:8 242:6	189:1 199:6	76:4,8 78:8 84:17	154:20 157:22
273:17 317:3	249:15 251:13	200:18 201:10,22	84:18 85:4 86:1	175:16 177:11,20
319:16 328:14	258:15 264:10,13	208:10 225:11	86:16 88:14,17,22	178:3 206:11
336:3	266:17 270:11	240:13 249:17	91:3 98:7 100:2	225:4,5 232:18
VPS 288:18 289:5	287:10 302:16	254:3 262:22	100:18 103:19	235:8 236:3
	304:20 310:12	280:20 286:4,10	104:16 106:9	239:16 243:22
W	311:13 312:13,14	288:20 290:3	114:16 116:15	245:9 254:13
wagging 152:8	312:18,22 328:18	301:14 305:1	126:15 136:7,13	286:22 288:4
wait 103:20 256:2	328:18 329:10	308:16 310:21	136:21 138:3,5,22	295:17 311:9
waited 192:19	334:3 336:22	319:22 330:9,12	140:19 142:3,17	316:12 339:19
waiting 22:4 33:16	337:8,21 339:3	332:4,14,21,22	142:19 147:12	weaknesses 173:14
136:13 255:19	341:10,12,16	333:1,13 347:19	148:7,12,15,18	175:21
walking 98:17	342:16,19 344:9	ways 50:5 56:18	149:1,8,18 150:15	web 19:8 106:14
wall 236:4,6	344:17 345:4	65:19 158:10	153:18 161:6,13	109:6 113:5
wannabes 88:18	wanted 59:14 98:20	170:14 171:13,19	163:9 164:5 171:9	157:22 159:13
want 5:5,14 7:4,9	101:12 102:17	191:5 195:17	172:5,20 179:8,9	241:21
8:1,2,5,12,14,21	103:14 109:9	203:19 212:21	181:12 186:5,6	WebChat 145:5
9:22 11:11 16:1,3	113:3 119:5,18	287:20 325:3	190:7 194:18	webinar 5:2 9:18
25:7,15 26:2,21	157:4 163:6 171:5	we'll 5:3,19 6:14,16	199:15 200:12	19:19 21:15
28:12 32:2 35:22	171:6 197:3 227:7	10:22,22 11:1,6	202:16 206:18,19	105:16,19 146:21
37:16 40:6 42:19	227:9 250:12	11:13,20 12:18	206:19,20 213:20	345:20,22
49:6 58:9 59:7,10	267:16 288:16	15:17 16:8 19:20	220:7 233:16	website 33:7
63:18 71:12,13,13	289:13 290:4	20:2,6,20 22:1,5	244:1 252:15	317:13,14
72:3,12 75:9 83:9	296:8 325:18	23:6 29:6,10 75:2	254:6 255:19	Wednesday 77:17
84:3 89:18 94:7	335:16 336:7	103:21 104:18	261:2 272:22	weedy 296:13
95:10 113:7	wanting 318:6	106:3 118:20	275:22 276:1,20	week 70:17 135:22
120:14 124:15	wants 127:14	145:15,21 149:9	278:8 281:17	345:21 347:1
126:4 128:21	173:17 275:8	150:18 153:7	288:2 294:14	weeks 59:8 109:13
130:9 131:19,20	346:8	157:12 161:17	297:10 306:15,17	345:21
131:22 136:5	warn 129:14	162:12 218:4	312:16 313:17	weigh 311:13
137:11 138:2,8	warranted 110:21	240:5 273:6,7	325:5,16 328:11	weighing 173:13
139:3 141:1,21		· ·		
	I	I	l	I

$\begin{array}{c c c c c c c c c c c c c c c c c c c $	weight 39:1 51:1	232:17	163:18 248:8	202:12,12,13,17	0335 279:9
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	110:2,12 159:9	wondering 29:16	262:2 286:16	204:21 205:3,9,13	0337 320:16,21
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	178:7 199:6 277:2	84:15 151:10	world 40:16 84:13	206:5,6,6,9	0339 277:7
	277:3 328:5	188:1 198:22	85:5,6 100:9,11	208:17,20 209:6	0340 277:8
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	weighted 175:18	225:10 231:15	100:11 204:19	210:16 213:9	0418 263:11 268:5
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	welcome 3:3 4:4	244:14 247:2,16	264:1 288:9 291:2	216:18 217:19	268:10 271:9
	5:5 8:2 27:5 29:6	251:9 258:17	294:9 298:22	219:14 229:20	0477 277:4 321:18
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	104:8 248:2	260:6	worlds 127:11	237:10,13 245:4	326:7 330:4
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	welfare 2:10 3:7	word 151:13	worrisome 256:1	249:16 275:21	334:14 335:10
	29:12 42:2,3	words 16:3 18:7	worry 237:9	281:9,10 300:7	0480 282:12 330:7
$\begin{array}{ c c c c c c c c c c c c c c c c c c c$	Well-Being 136:1	77:9 85:7 310:9	worse 186:6 270:1	316:22,22 320:19	335:12
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	wellness 223:9	work 8:17,18 12:13	worth 158:5 268:4	332:5,6 348:6	04880 327:8
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	went 80:3 105:1	12:14 13:16 16:2	328:14	year's 185:8	0576 253:19
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	128:6 145:14	16:13,13 17:10	wouldn't 96:14	yearly 237:8	0719 231:11,12
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	147:15 193:4	18:9 21:18,21	206:4 297:8,8	years 8:9 16:11	238:3,20
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	273:13,14 276:10	23:11 24:19,20	299:14 337:21	30:2,4,14 33:3	0720 238:12,19
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	296:8 331:2 349:3	25:2,9,12,22	wow 123:5 130:4	40:15 43:19 44:3	0721 238:15,20
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	weren't 86:8 92:21	27:22 32:14 35:18	145:5	46:2,9 47:6 54:6	
Numeric 1713Numeric 1713N	169:6 309:2	47:5 52:14,15	wraparound 43:3,9	54:14 61:2,8,13	1
Minister 30:20 Principito 9/10 Implications Principito 9/10 Principito 9/10 White 1:22 14:10 102:8 103:11 102:8 103:11 1522.2 102:1,4,19 112:13 1-5 253:13 White 1:22 14:10 116:7,15 119:15 writing 329:14 346:22 140:18 182:35,11 1,100 281:10 263:4,8 284:6 144:5 145:14 writter 212:17 206:10 207:17,21 330:5 285:8 320:4,8 146:18 175:7 214:13,14,22 206:10 207:17,21 330:5 331:9 332:22 176:14 183:18 wrong 57:7 90:19 208:8 211:9 216:9 11 100:6 333:1 338:10,16 227:21 236:4 220:19 229:15 220:17 232:7,9 20:17 232:7,9 11 31:3,14 114:5 Willing 98:7 137:6 worked 32:17 38:10 43:19 92:3 X xyz 262:7 yeah 227:8 yeat 25:5 47:22 yesterday 208:20 336:11,41.5,15 Wildraw 338:14 workgroups 21:11 working 8:8 24:2,3 33:10 36:5 49:16 63:15,21 64:15,18 76:5 84:19 86:10 32:5 20:47 336:11,41.5,15 100 86:14 203:6 20:20 20:22 23:21 23:21 94:15 122:21 29:8 76:5 84:19 86:10 92:2,14 94:15 92:11,103:2 13:5 192:19 11:35 192	whatnot 111:9	55:12 65:2 76:22	43:16	61:18 86:18 87:8	
White 1:22 14:10 102:8 103:11 Workping 181:12 With 132:13 1,000 72:1 14:11,11 214:10 116:7,15 119:15 346:22 140:18 182:3,5,11 1,000 72:1 263:4,8 284:6 144:5 145:14 writing 329:14 182:20 183:3 1,500 277:4 321:7 285:8 320:4,8 146:18 175:7 214:13,14,22 206:10 207:17,21 30:5 331:9 332:22 176:14 183:18 wrong 57:7 90:19 208:8 211:9 216:9 11 100:6 wider 253:11 305:15 309:12 316:7 331:19 227:21 220:17 232:7,9 10 104:17 112:9 widing 183:11 38:10 43:19 92:3 135:20 xyz 262:7 yeehaw 147:11 199:7 216:18 winding 183:11 38:10 43:19 92:3 135:20 xyz 262:7 yees 216:22 257:6 303:3 330:2 Wikely 343:18 workgroups 21:11 working 8:8 24:2,3 yea 27:8 yea 27:8 yeat 27:4 205:14,18 210:19 32:21 94:15 122:2 129:8 63:15,21 64:15,18 271:7 1030 1:10 26:21 32:21 94:15 122:2 129:8 76:5 84:19 86:10 271:7 1030 1:10 26:21 worker 218:8 141:20 142:19 126:3,16,16 0	whichever 273:8	77:4,5,10 79:16	wraparounds	88:15 94:9 101:15	
Inite FindInite Find	whistles 300:20	86:9,11 99:7	159:22	102:1,4,19 112:13	
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	White 1:22 14:10	102:8 103:11	wrapping 181:12	115:11 138:3	,
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	14:11,11 214:10	116:7,15 119:15	writing 329:14	140:18 182:3,5,11	·
285:8 320:4.8 146:18 175:7 214:13,14,12 330:5 330:5 331:9 332:22 176:14 183:18 wrong 57:7 90:19 206:10 207:17,21 330:5 333:1 338:10,16 227:21 236:4 200:19 229:15 208:8 211:9 216:9 11 100:6 wider 253:11 305:15 309:12 316:7 331:19 272:11 290:13,16 193:1 198:22 willing 98:7 137:6 worked 32:17 38:10 43:19 92:3 35:21 yeehaw 147:11 199:7 216:18 winding 183:11 38:10 43:19 92:3 135:20 Xyz 262:7 yesterday 208:20 332:6 334:21,22 Wikhdraw 338:14 workgroups 21:11 workgroups 21:11 yeah 227:8 yeat 225:5 47:22 48:5 52:6,16 336:11,14,15,15 322:25 323:12,13 55:21 58:4 93:22 76:5 84:19 86:10 271:7 100 86:14 203:6 323:21 94:15 122:2 129:8 76:5 84:19 86:10 271:7 1030 1:10 wond 35:18 135:12 136:3,7,11 92:2,14 94:15 271:7 1030 1:10 326:21 177:7 199:22 98:1,1 103:2 0 113:5 192:19 11:32 105:2 wonder 218:8 141:20 142:19 98:1,1 103:2 0 0004 240:20 241:5	218:8 256:11	138:6 140:15	346:22	182:20 183:3	·
110:10 10:10 110:11 10:11 110:11 10:11 331:9 332:22 176:14 183:18 wrong 57:7 90:19 208:8 211:9 216:9 1.1 100:6 333:1 338:10,16 227:21 236:4 305:15 309:12 316:7 331:19 208:8 211:9 216:9 10 104:17 112:9 wider 253:11 305:15 309:12 316:7 331:19 272:11 290:13,16 10 104:17 112:9 willing 98:7 137:6 worked 32:17 335:21 yeehaw 147:11 199:7 216:18 winding 183:11 38:10 43:19 92:3 Xyz 262:7 yeetaw 147:11 199:7 216:18 windraw 338:14 workgroups 21:11 yeah 227:8 yeat 225:5 47:22 yeat 225:5 47:22 33:10 36:5 49:16 63:15,21 64:15,18 100 86:14 203:6 205:14,18 210:19 326:21 100 220 262:4 33:10 36:5 49:16 63:15,21 64:15,18 76:5 84:19 86:10 271:2 100:5 3:11 326:21 100:3 1:10 323:21 94:15 122:12 129:8 76:5 84:19 86:10 271:7 10:5 3:11 10:5 3:11 wonder 218:8 141:20 142:19 98:1,1 103:2 271:2 10:3 104:19 11:32 105:2 260:3 245:4 293:9,12,16 140:16 157:20 181:11 184:21 0304 277:2 1	263:4,8 284:6	144:5 145:14	written 212:17	195:20 205:3	
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	285:8 320:4,8	146:18 175:7	214:13,14,22	206:10 207:17,21	
bit 1 253:11221:12 253:11210:17 253:10210:17 253:10113:13,14 114:5William 2:8 3:9305:15 309:12316:7 331:19272:11 290:13,16113:13,14 114:5Willing 98:7 137:6worked 32:17335:21299:2193:1 198:22Winding 183:1138:10 43:19 92:3Xyeehaw 147:11199:7 216:18227:22135:20xyz 262:7yeehaw 147:1199:7 216:18Wish 338:5workflow 33:13,15workgroups 21:11yeah 227:8yeat 225:5 47:22Wienen 1:20 14:2working 8:8 24:2,333:10 36:5 49:1663:15,21 64:15,18171:15 203:16100 86:14 203:6225: 323:12,1335:21 58:4 93:2294:15 122:2 129:876:5 84:19 86:10271:7100 86:14 203:6247:7,10 259:15177:7 199:22126:3,16,16271:710 33:1113:5 192:19247:7,10 259:15177:7 199:22126:3,16,16271:2113:3 10 104:19260:3245:4 293:9,12,16140:16 157:20181:11 184:2100042 40:20 241:511:32 105:2Wonder d 305:16329:7192:11,12 195:130034 277:211:32 105:2Wonderful 9:11works 80:1 142:8192:11,12 195:130304 277:211:32 105:2	331:9 332:22	176:14 183:18	wrong 57:7 90:19	208:8 211:9 216:9	
William 2:8 3:9 310:2 343:19 335:21 299:2 193:1 198:22 winding 183:11 38:10 43:19 92:3 35:20 yeehaw 147:11 yees 216:22 Wisely 343:18 workers 70:8 yeah 227:8 yeat 227:8 yeat 227:8 yeat 227:5 47:22 10:2:0 262:4 33:10 36:5 49:16 55:21 58:4 93:22 48:5 52:6,16 322:5 323:12,13 55:21 58:4 93:22 48:5 52:6,16 322:5 323:12 94:15 122:2 129:8 76:5 84:19 86:10 92:2,14 94:15 92:2,14 94:15 wonder 218:8 141:20 142:19 98:1,1 103:2 98:1,1 103:2 11:1 184:21 260:3 245:4 293:9,12,16 140:16 157:20 181:11 184:21 1300 42:77:2 wondered 305:16 329:7 192:11,12 195:13 108 253:21 261:2 12:36:6 192:20 233:4 323:4 32:20 33:4 33:10 33:14	333:1 338:10,16	227:21 236:4	220:19 229:15	220:17 232:7,9	
Willing 98:7 137:6 Worked 32:17 38:10 43:19 92:3 X yeehaw 147:11 199:7 216:18 227:22 135:20 xyz 262:7 yeehaw 147:11 yees 216:22 332:6 334:21,22 Wisely 343:18 workers 70:8 workgroups 21:11 yeah 227:8 yeeha 227:8 year 25:5 47:22 336:11,14,15,15 women 1:20 14:2 working 8:8 24:2,3 33:10 36:5 49:16 63:15,21 64:15,18 17:15 203:16 205:14,18 210:19 322:5 323:12,13 55:21 58:4 93:22 63:15,21 64:15,18 26:21 1030 1:10 wonder 218:8 135:12 136:3,7,11 94:15 122:2 129:8 76:5 84:19 86:10 271:7 1030 1:10 wonder 218:8 141:20 142:19 98:1,1 103:2 0 0004 240:20 241:5 11:30 104:19 260:3 245:4 293:9,12,16 329:7 140:16 157:20 11:11 184:21 0108 253:21 261:2 12 136:6 192:20 wonderful 9:11 works 80:1 142:8 192:11,12 195:13 0304 277:2 233:4	wider 253:11	305:15 309:12	316:7 331:19	272:11 290:13,16	-
X X Y Y Y Y	William 2:8 3:9	310:2 343:19	335:21	299:2	
winding 165.11 356.16 45.17 72.3 xyz 262:7 yesterday 208:20 332:6 334:21,22 227:22 135:20 workers 70:8 yesterday 208:20 332:6 334:21,22 Wisely 343:18 workflow 33:13,15 yeah 227:8 yeah 227:8 yeah 227:8 workgroups 21:11 working 8:8 24:2,3 33:10 36:5 49:16 55:21 58:4 93:22 48:5 52:6,16 322:5 323:12,13 33:10 36:5 49:16 55:21 58:4 93:22 48:5 52:6,16 205:14,18 210:19 323:21 94:15 122:2 129:8 76:5 84:19 86:10 271:7 1030 1:10 wonder 218:8 135:12 136:3,7,11 92:2,14 94:15 271:7 104 347:7 247:7,10 259:15 177:7 199:22 126:3,16,16 0004 240:20 241:5 11:30 104:19 260:3 245:4 293:9,12,16 181:11 184:21 0108 253:21 261:2 11:30 104:19 wondered 305:16 329:7 192:11,12 195:13 0304 277:2 233:4	0			•	
Wisely 343:18 workers 70:8 Y 336:11,14,15,15 wish 338:5 workflow 33:13,15 yeah 227:8 yeah 227:8 17:15 203:16 100 86:14 203:6 workers 70:8 working 8:8 24:2,3 yeah 227:8 year 25:5 47:22 48:5 52:6,16 205:14,18 210:19 322:5 323:12,13 33:10 36:5 49:16 55:21 58:4 93:22 48:5 52:6,16 205:14,18 210:19 323:21 94:15 122:2 129:8 76:5 84:19 86:10 92:2,14 94:15 98:1,1 103:2 wonder 218:8 135:12 136:3,7,11 92:2,14 94:15 98:1,1 103:2 10004 240:20 241:5 11:30 104:19 247:7,10 259:15 245:4 293:9,12,16 140:16 157:20 181:11 184:21 0108 253:21 261:2 11:32 105:2 wondered 305:16 329:7 192:11,12 195:13 0304 277:2 233:4	0	38:10 43:19 92:3		yeses 216:22	
Y Y 10111010101010101010101010101010101010			xyz 262:7		,
wish 338:5 workflow 33:13,15 yeah 227:8 yeah 227:8 young 247:4 205:14,18 210:19 102:20 262:4 33:10 36:5 49:16 55:21 58:4 93:22 48:5 52:6,16 205:14,18 210:19 326:21 322:5 323:12,13 33:10 36:5 49:16 55:21 58:4 93:22 48:5 52:6,16 205:14,18 210:19 326:21 won 335:18 135:12 136:3,7,11 94:15 122:2 129:8 76:5 84:19 86:10 92:2,14 94:15 271:7 105 3:11 wonder 218:8 135:12 136:3,7,11 98:1,1 103:2 98:1,1 103:2 11:30 104:19 11:17 105:2 260:3 245:4 293:9,12,16 140:16 157:20 140:16 157:20 11:32 105:2 11:32 105:2 wondered 305:16 329:7 192:11,12 195:13 0304 277:2 23:4 23:4				-	
working working working s 21.11 wear 25:5 47:22 year 25:5 47:22 32.621 326:21 326:21 326:21 326:21 1030 1:10 105 3:11 105 3:11 105 3:11 105 3:11 105 3:11 105 3:11 105 3:11 105 3:11 105 3:11 105 3:11 105 3:11 105 3:11 105 3:11 105 3:11 105 3:11 105 3:11 105 3:11 11 3:5 192:19 11 3:5 192:19 11:17 105:2 11:30 104:19 11:17 105:2 11:30 104:19 11:32 105:2 11:30 104:19 11:32 105:2 11:32 105:2 12:136:6 192:20 23:4 wonder 218:8 329:7 329:7 192:11,12 195:13 0304 277:2 0304 277:2 233:4 12:36:6 192:20 <th></th> <th></th> <th></th> <th></th> <th></th>					
Working 0.3 24.2,3 48:5 52:6,16 102:20 262:4 33:10 36:5 49:16 322:5 323:12,13 55:21 58:4 93:22 323:21 94:15 122:2 129:8 94:15 122:2 129:8 76:5 84:19 86:10 92:2,14 94:15 271:7 10004 240:20 241:5 11 3:5 192:19 11 3:5 192:19 11:17 105:2 11 3:5 192:19 11:17 105:2 11 3:0 104:19 11:30 104:19 11 3:2 105:2 11:30 104:19 11 3:2 105:2 11:30 104:19 11:32 105:2 11:30 104:19 11:32 105:2 11:36:6 192:20 wonderful 9:11 works 80:1 142:8 192:11,12 195:13		U 1	•	young 247:4	,
102.20 202.4 53.10 30.3 49.10 322:5 323:12,13 55:21 58:4 93:22 323:21 94:15 122:2 129:8 94:15 122:2 129:8 76:5 84:19 86:10 94:15 122:2 129:8 76:5 84:19 86:10 92:2,14 94:15 92:2,14 94:15 92:2,14 94:15 98:1,1 103:2 247:7,10 259:15 177:7 199:22 260:3 245:4 293:9,12,16 wonderful 9:11 329:7 works 80:1 142:8 192:11,12 195:13 0304 277:2 233:4		9	•	7	
322:3 323:21 94:15 122:2 129:8 323:21 94:15 122:2 129:8 335:18 135:12 136:3,7,11 92:2,14 94:15 wonder 218:8 141:20 142:19 98:1,1 103:2 260:3 245:4 293:9,12,16 140:16 157:20 wondered 305:16 329:7 192:11,12 195:13 0108 11:32 wonderful 9:11 works 80:1 142:8 192:11,12 195:13 0304 277:2			,		
325.21 94.15 122.2 129.6 won 335:18 135:12 136:3,7,11 wonder 218:8 141:20 142:19 247:7,10 259:15 177:7 199:22 260:3 245:4 293:9,12,16 wondered 305:16 329:7 wonderful 9:11 works 80:1 142:8	,				
wonder 218:8 141:20 142:19 98:1,1 103:2 0 11:17 105:2 247:7,10 259:15 177:7 199:22 126:3,16,16 140:16 157:20 140:16 157:20 260:3 245:4 293:9,12,16 140:16 157:20 181:11 184:21 0108 253:21 261:2 11:17 105:2 wonderful 9:11 works 80:1 142:8 192:11,12 195:13 0304 277:2 233:4				2/1:/	
wonder 218:8 141:20 142:19 10011,1 10012 247:7,10 259:15 177:7 199:22 126:3,16,16 260:3 245:4 293:9,12,16 140:16 157:20 wondered 305:16 329:7 181:11 184:21 works 80:1 142:8 192:11,12 195:13 0304 277:2			· ·	0	
247.7,10 239.13 177.7 199.22 260:3 245:4 293:9,12,16 wondered 305:16 329:7 works 80:1 142:8 140:16 157:20 192:11,12 195:13 0304 277:2 0304 277:2 233:4			· ·		
wondered 305:16 329:7 181:11 184:21 0108 253:21 261:2 12 136:6 192:20 wonderful 9:11 works 80:1 142:8 192:11,12 195:13 0304 277:2 233:4					
wonderful 9:11 works 80:1 142:8 192:11,12 195:13 0304 277:2 233:4					
	wonderful 9:11	works 80:1 142:8	192.11,12 193.13	0334 279:11	
196:8,12,17 199:7 0334 279:11 12-17 253:13			1,0.0,12,17 1,7,17		12-17 233:13

12:09 147:16	2008 125:6,22	4:00 18:22 273:16		
12:45 147:13,13	2009 109:11	4:09 349:3		
12:47 147:16 148:2	2011 126:2	40 111:20 112:10		
13 112:15	2013 30:2	257:7		
1340 230:14 231:11	2014 1:7	45 72:17 112:15		
231:13 234:20	2015 21:21,22	477 321:7		
238:21	25:10 153:17	4th 347:4		
1340's 233:3	228:3 229:10			
1364 263:10,11,19	249:17	5		
266:22 267:2	2016 63:12	5,000 63:1		
268:15 271:17	23 157:21	50 3:10 68:10 342:3		
1365 240:7 263:10	2337 240:7 241:1	51 91:7		
263:11,19 266:22	272:10	590 14:6		
267:4 268:8,10,15	2393 279:14	5th 346:1		
272:1,16 330:4	2414 279:16	6		
333:3 334:8 335:6	25 93:10,12,14,16	6 193:2 198:21		
14 21:16 193:1	109:16 112:15	216:9		
198:22 199:7	2508 216:8 329:22	6-11 253:13		
216:18 330:2	330:17 331:10	60 68:10 213:21		
332:6 336:15,15	332:2 333:7 334:8	69 314:19		
144 3:12	334:14 335:1	07 517.17		
147 3:13	2508/2509 333:3	7		
14th 347:11	2509 216:17 330:2	7 277:10		
15 77:18 104:17	331:10 332:2	7:30 77:17		
119:19	333:7 334:8,14	70 62:13		
15th 1:10	335:2,4	719 223:11		
16 125:8	2511 215:2,7	75 109:14		
16-month-old 327:22	2517 215:19 2528 193:15 217:6			
17 1:7 30:2,4,14	2548 319:3 320:5	8		
233:4	330:4 333:3 335:8	80 323:19,21		
17,000 314:19	274 3:16	85 280:20		
17,000 514.19 173 3:14	27th 347:2	87 68:9		
18 64:18 112:15	27 ch 347.2 29 3:8	9		
18-20 253:13				
1997 68:4	3			
1st 348:6	3 273:2 322:7 325:8			
1x 256:17	30 70:11,16			
	30-day 300:8			
2	346 3:18,20			
2 45:6 277:16 325:9	36 93:14			
2,500 56:3	37 109:13 113:11			
2:47 273:13	38 113:21 114:6,7,9			
2:55 273:14				
20 61:18 77:18	$\frac{4}{42220}$			
205:8,10 253:8	4 3:3 111:4 322:8			
2000-2001 64:12	325:5,7			
2005 109:20 203:1	4-5x 256:19			
	1	1	1	

CERTIFICATE

This is to certify that the foregoing transcript

In the matter of: MAP Medicaid Child Task Force In-Person Meeting

Before: NQF

Date: 10-17-14

Place: Washington, DC

was duly recorded and accurately transcribed under my direction; further, that said transcript is a true and accurate record of the proceedings.

near Rans &

Court Reporter

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. WASHINGTON, D.C. 20005-3701 395

(202) 234-4433