



## Consensus Development Process Patient Safety Standing Committee

### COMMITTEE CHAIRS

#### **Ed Septimus, MD (Co-Chair)**

Medical Director Infection Prevention and Epidemiology HCA and Professor of Internal Medicine  
Texas A&M Health Science Center College of Medicine, Hospital Corporation of America

Dr. Septimus is board certified in ID and IM. Current position is medical director of infection prevention and epidemiology at HCA. Since 2011 he serves on the Healthcare-associated Infections/Preventable Adverse Events Advisory Board for the state of TX. He co-chaired the NQF Infectious Diseases Steering Committee and has served on the NQF Patient Safety Maintenance Committee. He holds faculty position at Texas A&M Health Science Center College of Medicine. He has published over 100 articles and chapters.

#### **Iona Thraen, PhD, ACSW**

Patient Safety Director, Utah Department of Health

Dr. Thraen has a PhD in medical informatics from the University of Utah, 30 hours of graduate credit in healthcare economics and a master's degree in social work. She combines technical content knowledge with process knowledge in her group interactions around common goals. Dr. Thraen specializes in collaborative interactions functioning at times as a decision support provider, a group facilitator, a process analyzer and an insight provider. Her performance in these varying roles are conducted on behalf of the common good and with the intent of achieving the stated goals.

### COMMITTEE MEMBERS

#### **Jason Adelman, MD, MS**

Patient Safety Officer, Montefiore Medical Center

Dr. Jason Adelman is the Patient Safety Officer at Montefiore Medical Center, a large integrated healthcare system in NY. After completing the AHA-NPSF Patient Safety Leadership Fellowship in 2011, he was selected to be a Senior Fellow of the Health Research & Educational Trust, the research arm of the American Hospital Association. Dr. Adelman is on the editorial board of the Journal for Healthcare Quality, and is a member of the NYS Department of Health's Quality and Patient Safety Advisory Committee. In 2013 Dr. Adelman was named one of "50 Experts Leading the Field of Patient Safety" by Becker's Hospital Review.

#### **Charlotte Alexander, MD**

## Orthopedic Hand Surgeon, Memorial Hermann Medical System

I am a board certified orthopedic hand surgeon and practice in Houston. I am an active member of the American Society of Surgery of the Hand and the American Society of Orthopedic Surgeons. I volunteer at the Shriners Hospital for Crippled Children where I operate and staff the congenital hand clinics. I serve on the boards of the Memorial Hermann Health System and MHMD IPA.

### **Kimberly Applegate, MD, MS, FACR**

Radiologist/Pediatric Radiologist & Director of Practice Quality Improvement in Radiology, Emory University

Kimberly Applegate, MD, MS, FACR is a professor of radiology and pediatrics and director of practice quality improvement in radiology at Emory University in Atlanta. At Emory University, she chairs the Radiation Control Council which reviews policy, clinical, and research activities involving the use of ionizing radiation. Kimberly is dedicated to service in organized radiology—she is the President of the Association for University Radiologists (AUR) Research and Education Foundation, Past President of the AUR, and served on multiple medical boards and editorial boards. Dr. Applegate has published over 140 peer-reviewed papers and book chapters, and presented scientific papers and lectures at medical and scientific assemblies around the world. In 2007, Dr. Applegate was elected to both the National Council for Radiation Protection and the Steering Committee of the American College of Radiology (ACR), and began work on the initial Steering Committee for the Image Gently Campaign to reduce radiation exposure in children. The Campaign has received a number of awards and collaborates internationally to change imaging practice. She is the national and international outreach chair for this campaign. In 2010, she co-edited the book “Evidence-Based Imaging in Pediatrics” to promote appropriate use of medical imaging in infants and children. Most recently, she has co-authored the ICRP Publication 121: Radiological Protection of Paediatric Diagnostic and Interventional Radiology. She has long had an interest in the development of imaging guidelines, chairing this process for the ACR, and collaborating with the WHO and IAEA on international guideline development. Dr. Applegate is the ACR Vice Speaker and member of its Executive Committee.

### **Laura Ardizzone, BSN, MS, DNP, CRNA**

Chief Nurse Anesthetist, Memorial Sloan Kettering Cancer Center

Laura Ardizzone is a graduate of the University of Pennsylvania for her BSN and received her Master's and Doctor of Nursing Practice degrees from Columbia University. She is currently the chief CRNA at Memorial Sloan Kettering Cancer and an Assistant Clinical Professor of Nursing at Columbia University. She currently serves as an elected board member of the New York State Association of Nurse Anesthetists, is appointed to the AANA National Peer Assistance Committee, the Advisory board of the Hillman Alumni Association and is an officer in Sigma Theta Tau International, Alpha Zeta. She completed a post-doctoral clinical fellowship at Columbia University.

### **Richard Brilli, MD, FAAP, FCCM**

Chief Medical Officer, Administration, Nationwide Children's Hospital

Dr. Richard Brilli is Chief Medical Officer at Nationwide Children's Hospital and a Professor in the Department of Pediatrics at the Ohio State University College of Medicine. He is a nationally

recognized expert in patient safety and has published and presented widely on topics including prevention of health care associated infections, implementation of rapid response teams and developing strong patient safety cultures. Currently, he is a member of the National Steering Committee for the Solutions for Patient Safety National Harm Reduction collaborative, an effort of over 70 children's hospitals across the nation that is focused on eliminating preventable harm. He is a reviewer for multiple peer-reviewed journals and serves as the Section Editor on quality and safety for Pediatric Critical Care Medicine.

### **Christopher Cook, PharmD, PhD**

Director, Quality and Performance Measurement Strategy, GlaxoSmithKline

Dr. Christopher Cook is dedicated to improving and measuring systems of care delivery for patients to achieve high quality health outcomes. He has over 18 years experience in Pharmacy practice ranging from academia to clinical practitioner to outcomes researcher. Dr. Cook is currently the Director of Quality and Performance Measurement Strategy at GlaxoSmithKline. Prior to GSK, Dr. Cook served as a Professor of Pharmacy Administration at the University Of Georgia College Of Pharmacy where his research focus was on patient adherence to National standards of care goals, medication compliance and patient education issues. Chris has developed clinical expertise in behavioral health primarily focusing in the chronic disease areas of asthma, diabetes, weight management and smoking cessation. Chris' clinical practice experience includes five years of independent pharmacy ownership, 3 years of hospital pharmacy practice, and two years of pharmaceutical care within a primary care physician group. Chris received his Pharm.D. and Ph.D. in Pharmaceutical Care and Health Outcomes sciences at the University of Georgia.

### **Melissa Danforth, BA**

Senior Director of Hospital Ratings, The Leapfrog Group

Missy started her health care career in Maine, where she managed significant special projects for a rural health care system. She joined Leapfrog in 2009, beginning as director of communications and advancing to senior director of hospital ratings. Working closely with Johns Hopkins scientists and our experts, she has emerged as one of the purchaser community's leading experts on hospital ratings.

### **Martha Deed, PhD**

Patient Safety Advocate, Independent

Martha Deed, PhD has balanced research, administrative, and clinical interests throughout her career. Her daughter, Millie Niss, suffered ill health most of her life, eventually diagnosed with Behcet's Disease which requires multiple specialists and complicated treatment protocols. Mother and daughter worked together to create an effective and compassionate treatment team. Millie died of multiple HAIs and a missed diagnosis in 2009 after a severe H1N1 infection caused emergency admission to a hospital outside of her treatment network. Millie wanted her experiences used to improve care for others. Martha continues the work they began together with that shared goal in mind.

### **Theresa Edelstein, MPH, LNHA**

Theresa Edelstein has served as the vice president of post-acute care policy at the NJ Hospital Association for the last 17 years. She has spent her entire career in the field of aging and disability services beginning at the Jewish Home & Hospital for Aged in NYC. She is a licensed nursing home administrator and has a firm grounding in quality measurement in LTC settings. During the last several years she has devoted a great deal of time to quality initiatives related to post-acute care,

including pressure ulcer prevention, CAUTI, and end-of life/POLST. She is also a member of NJ's Medical Assistance Advisory Council and MLTSS Steering Committee which monitor the transition to managed care for Medicaid-funded long term services and supports.

### **Lillee Gelinas, MSN, RN, FAAN**

System Vice President & Chief Nursing Officer, CHRISTUS Health

Lillee Gelinas, MSN, RN, FAAN, is the System Vice President & Chief Nursing Officer for CHRISTUS Health. She is known as a patient safety leader and innovator in quality improvement. Ms. Gelinas has over 35 years' experience in healthcare executive leadership achieving improvement in clinical and economic performance through effective strategies, including enhanced leadership and safety culture. She is responsible for ensuring nursing and allied health care is delivered within the framework of evidence-based practice throughout the CHRISTUS continuum. Ms. Gelinas collaborates regional and system-wide senior inter-professional leaders and the board of trustees to achieve safety goals.

### **Stephen Lawless, MD MBA, FAAP, FCCM**

Vice President Quality and Safety, Nemours

Stephen T. Lawless earned his BS in biology from Fordham University and his medical degree from UMDNJ Robert Wood Johnson Medical School. He completed a pediatric residency and a pediatric critical care fellowship and subsequently earned an MBA from the Wharton School. Dr. Lawless is also a Professor of Pediatrics at Thomas Jefferson University. He has authored and is an editor for numerous publications and has served in many national venues focusing on aspects of quality improvement and safety in medical care especially as the electronic medical record and other technologies impact it.

### **Lisa McGiffert**

Project Director, Safe Patient Project, Consumers Union

Lisa McGiffert directs the Safe Patient Project. This highly successful campaign has initiated infection-reporting legislation in almost every state, 27 of which and the District of Columbia now have passed into law; drafted model legislation; and raised public awareness on preventing medical harm. Lisa routinely speaks as the consumer voice on patient safety issues at conferences and with the media. She coordinates a network of local advocates who work together on patient safety issues. Lisa serves as the consumer liaison to the CDC Healthcare Infection Control Practices Advisory Committee, and as consumer representative on the National Quality Forum Healthcare-associated Infections Steering Committee, the Texas Health Care Associated Infections Advisory Panel, and the California Department of Health Services Healthcare-associated Infections Advisory Working Group. For more than 20 years, as a Senior Policy Analyst for Consumers Union and as legislative coordinator for the Texas Senate Committee on Health and Human Services, Lisa has worked on a broad array of health care policy issues in Texas and nationally, including health care quality, health insurance, and access to care.

### **Gregg Meyer, MD, MSc**

Chief Clinical Officer, Partners HealthCare

Gregg S. Meyer, MD, MSc, is the Chief Clinical Officer at Partners HealthCare. Previously he was Chief Clinical Officer and Executive Vice-President for Population Health at Dartmouth-Hitchcock Medical Center. Previously, Meyer served as Senior Vice President for the Center for Quality and Safety at the Massachusetts General Hospital and Massachusetts General Physicians Organization. Dr. Meyer was Director of the Center for Quality Improvement and Patient Safety at the Agency

for Healthcare Research and Quality and served on the Joint Commission's Board, NCQA's Committee on Performance Measurement, the World Health Organization's Scientific Peer Review Group, the Massachusetts Payment Reform Advisory Committee, and the National Patient Safety Foundation's Board.

### **Susan Moffatt-Bruce, MD, PhD**

Chief Quality and Patient Safety Officer, The Ohio State University

Susan Moffatt-Bruce, MD, BSc, MD, PhD, MBOE, FACS, FRCP(C) is the Chief Quality and Patient Safety Officer at Ohio State University's Wexner Medical Center. In this role, she is responsible for overseeing the data collection, analysis, and process improvements for the 1,100 bed, 1,200 physician, and six hospital academic medical center. Her work in this position has led to significant reductions in all-cause readmissions, central line infections, pressure ulcers, and ventilator associated pneumonia. In addition, she is also a practicing cardiothoracic surgeon and an Associate Professor of Surgery at the Ohio State University.

### **Ann O'Brien, RN, MSN, CPHIMS**

National Director of Clinical Informatics, Kaiser Permanente

Ann O'Brien RN MSN CPHIMS, is the National Senior Director of Clinical Informatics at Kaiser Permanente. Ann's leadership role leverages clinical data and innovative technology to transform nursing care processes and improve outcomes. Ann has over 20 years of experience in leadership positions in Nursing spanning management, education, informatics & consulting. She is a Certified Professional in Health Information Management Systems. She is currently a Robert Wood Johnson Executive Nurse Fellow (2011 Cohort).

Ann holds a BSN, MSN & Post Masters in Nursing Informatics from Duke University. Ann was recognized by Modern Healthcare as one of the Top 25 Clinical Informaticists of 2012.

### **Patricia Quigley, PhD, MPH, ARNP, CRRN, FAAN, FAANP**

Associate Director, VISN 8 Patient Safety Center, Department of Veterans Affairs

Patricia Quigley, PhD, ARNP, CRRN, Deputy Director, VISN 8 Patient Safety Research Center is both a Clinical Nurse Specialist and a Nurse Practitioner in Rehabilitation. Her contributions to patient safety, nursing and rehabilitation are evident at a national level – with emphasis on clinical practice innovations designed to promote elders' independence and safety. For over 30 years, Dr. Quigley has practice in the field of rehabilitation nursing. Her leadership resulted in the first organization to achieve CARF Accreditation the Rehabilitation Programs; National Deployment of the Functional Independence Measure/Program Evaluation System, national Evidence-based Fall Prevention Conferences host, and ANCC's Magnet Designation.

### **Victoria L. Rich, PhD, RN, FAAN**

Chief Nurse Executive, Hospital Of The University Of Pennsylvania

Dr. Victoria Rich is recognized for her leadership in healthcare, business, nursing education, patient safety and cultural diversity. 2013 recipient of the AONE Prism Diversity award, featured in Nurse Leader (2013). Developed and published worldwide patient safety initiatives. Received National VHA Patient Safety Award (2000). Co-founded Rich Consultants (1997) providing global expertise: Patient Safety and Nursing Leadership. Co-led development of the PENN Medicine Blueprint for Quality and Patient Safety with Patrick J. Brennan, MD: inter-professional model of care incorporating unit physician, clinical specialist and quality coordinator. She is currently Chief Nurse Executive and Associate Professor at the University of Pennsylvania.

### **Joshua Rising, MD, MPH**

Director, Medical Devices, The Pew Charitable Trusts

Josh Rising is the director of Pew's medical device initiative, which seeks to facilitate innovation of certain new medical devices and to strengthen medical devices safety. Before joining Pew, Rising helped establish the Office of Policy in the Food and Drug Administration's Center for Tobacco Products. He also served as health policy analyst for the Connecticut legislature and as legislative affairs director for the American Medical Student Association (AMSA). He received his M.D. and his M.P.H. at Boston University, completed his pediatric residency at the University of California, San Francisco and trained for a year as a Robert Wood Johnson Clinical Scholar at Yale University.

### **Michelle Schreiber, MD**

SVP Clinical Transformation and Associate Chief Quality Officer, Henry Ford Health System

Dr. Schreiber is a physician with strong experience in clinical quality and safety, including past Chief Quality Officer of Detroit Medical Center, Chief Medical Officer of Trinity Health System, and current Chief Clinical Transformation Officer and Associate Chief Quality Officer of Henry Ford Health System. She has special interests in safety in multiple hospital settings and ambulatory systems, as well as improving quality and safety utilizing advanced electronic health record and data analytics systems.

### **Leslie Schultz, PhD, RN, NEA-BC, CPHQ**

Clinical Consultant, Premier, Inc.

Leslie Schultz is a clinician, educator and doctoral-prepared health services researcher/psychometrician with extensive experience in evidence-based, data-driven applied performance improvement, particularly in the area of patient safety/clinical quality. She is a nationally recognized expert in data-driven knowledge transfer; documenting and sharing proven, reliable best practices among hospitals. Dr. Schultz is a Clinical Consultant to the Premier Inc. Safety Institute; formerly Senior Director for Premier's national QUEST Collaborative and Training & Education Lead for the Premier Hospital Engagement Network (HEN) in the national Partnership for Patients (PFP) program. Schultz served on the NQF Steering Committee for the Framework for Reporting of Healthcare Acquired Conditions project.

### **Lynda Smirz, MD, MBA**

Chief Medical Officer and Vice President of Quality, Universal Health Systems of Delaware

Lynda Smirz, MD, MBA was in private practice in Indianapolis with Women's Health Alliance for over twenty five years. Dr. Smirz has a master's degree in organic chemistry from Purdue University and worked at Eli Lilly and Company in process research and development before returning to school to earn her medical degree from Indiana University School of medicine. She completed her OB/GYN residency at Indiana University Medical Center. She completed her MBA at Butler University College of Business Administration with highest honors in 2001. She was the managing partner of Women's Health Alliance, a 12 physician OB-GYN group for eight years. She was appointed Chief Medical Office of Clarian North Medical Center in May, 2005 and VP of Surgical Services in 2009. In January, 2013, Dr. Smirz joined Universal Health Services of Delaware as Chief Medical Officer and VP of Quality. In this role she has responsibility for 26 acute care hospitals across the United States and now resides in Philadelphia PA. In her career she specialized in postmenopausal health and female sexual dysfunction and sat on advisory boards for Eli Lilly, Warner Chilcott and Novo Nordisk pharmaceutical companies. She was the lead obstetrician for the Dilley sextuplet birth in 1993. Dr. Smirz was certified by the North American



Menopause Society as a NAMS Menopause Practitioner at the October, 2003 national meeting. She is also certified in Advanced Wilderness Life Support. She was active in Butler's College of Business as chairperson of the Board of Visitors for six years. She served on the Board of Directors for the Lugar Excellence in Public Service series. Dr. Smirz was an active member of the Carmel Chamber Board for six years and served as chair. She was appointed by Governor Mitch Daniels to the Indiana Medical Licensing Board for a four-year term in December, 2009. Previously, Dr. Smirz also served on the board of St. Elizabeth-Seton, a not for profit organization serving and educating teenaged mothers.

### **Tracy Wang, MPH**

Public Health Program Director, WellPoint, Inc.

Tracy Wang is Public Health Program Director for WellPoint. She is responsible for directing member and community health programs that measure and improve patient safety plus member and state health indices. She works closely with WellPoint business units and collaborates with industry leaders to advance healthcare initiatives including Patient Safety First. Tracy has fifteen years of experience in the managed care industry and served on the Patient Safety-Complications Endorsement Maintenance Steering Committee for the National Quality Forum. Her experience is complimented with a BS degree in Psychobiology and an MPH degree in Public Health from UCLA.

### **Kendall Webb, MD, FACEP**

Associate Chief Medical Information Officer, University of Florida Health Systems

Kendall Webb, MD, is Associate Chief Medical Information Officer at UF Health Systems as well as Vice Dean of Medical Informatics and Assistant Professor of Emergency Medicine and Pediatric Emergency Medicine for the University of Florida in Jacksonville, Florida. Previously, she was a Senior Software and Systems Engineer over a ten year career with Raytheon/E-Systems in the Washington, DC metropolitan area. Her areas of expertise include full life-cycle development with implementation and optimization of software and systems applications - most recently electronic health record systems, usability, patient safety, resilience, process engineering, effective communication, and quality. She has created multiple interdepartmental curriculums related to the Emergency Department and implemented upgrades to core hospital processes.

### **Albert Wu, MD MPH FACP**

Professor of Health Policy and Management and Medicine, Johns Hopkins University

Albert Wu is a practicing internist and Professor of Health Policy and Management and Medicine at the Johns Hopkins Bloomberg School of Public Health, director of the Center for Health Service and Outcomes Research and the PhD Program in health services research. He has studied patient safety since 1988, and has published over 340 papers including "Do house officers learn from their mistakes," and "Medical error: the second victim" as well as the Joint Commission book "The Value of Close Calls in Improving Patient Safety." He was a member of the IOM committee on preventing medication errors, and was Senior Adviser for Patient Safety to WHO.

### **Yanling Yu, PhD**

Physical Oceanographer and Patient Safety Advocate, Washington Advocate for Patient Safety

Dr. Yanling Yu is a Physical Oceanographer and patient safety advocate. Before her retirement from University of Washington, she researched polar sea ice and their changes in response to

climate change. However, her professional path took a sharp turn after her father tragically died due to preventable medical harm caused by the negligent use of an off-label medication. Now she is actively involved with various patient safety issues both at the state and national levels. As a patient safety advocate, she promotes hospital care and medication safety, healthcare accountability and transparency, patient rights to informed consent and shared-decision making, as well as patient and family centered care. In 2011 she and her husband Rex Johnson worked with state legislators and got a medical board transparency bill passed in Washington State. She will continue to be the voice for patients and families including those who have no voices anymore.