NATIONAL QUALITY FORUM

+ + + + +

PERINATAL AND REPRODUCTIVE HEALTH STANDING COMMITTEE

+ + + + +

TUESDAY MAY 3, 2016

+ + + + +

The Standing Committee met at the National Quality Forum, 9th Floor Conference Room, 1030 15th Street, N.W., Washington, D.C., at 8:00 a.m., Kimberly Gregory and Carol Sakala, Co-Chairs, presiding.

PRESENT:

KIMBERLY GREGORY, MD, MPH, Vice Chair, Women's Healthcare Quality & Performance Improvement; Department OB/GYN, Cedars Sinai Medical Center, Co-Chair

CAROL SAKALA, PhD, MSPH, Director of Childbirth Connection Programs, National Partnership for Women & Families, Co-Chair

J. MATTHEW AUSTIN, PhD, Faculty, Johns Hopkins School of Medicine

JENNIFER BAILIT, MD, MPH, Clinical Director, Family Service Line, MetroHealth Medical Center

AMY BELL, MSN, RNC-OB, NEA-BC, CPHQ, Outcomes Specialist, Carolinas HealthCare System

- TRACY FLANAGAN, MD, Director of Women's Health and Chair of the Obstetrics and Gynecology Chiefs, Kaiser Permanente
- GREGORY GOYERT, MD, Division Head, Maternal-Fetal Medicine, Women's Health Services,

Henry Ford Health System

ASHLEY HIRAI, PhD, Senior Scientist, Maternal and Child Health Bureau, Health Resources and Services Administration

MAMBARAMBATH JALEEL, MD, Associate Professor of Pediatrics; Medical Director, Parkland NICU, University of Texas, Southwestern Medical Center

DIANA R. JOLLES, CNM, MS, PhD, Quality Chair, American College of Nurse-Midwives

JOHN KEATS, MD, CPE, CPPS, FACOG, FAAPL, Senior Medical Director, Cigna

DEBORAH KILDAY, MSN, RN, Senior Performance Partner, Premier Inc.

NANCY LOWE, CNM, PhD, FACNM, FAAN, Professor, University of Colorado-Denver College of Nursing

SARAH MCNEIL, MD, Core Faculty and Director, Contra Costa Medical Center

JENNIFER MOORE, PhD, RN, Executive Director, Institute for Medicaid Innovation

KRISTI NELSON, MBA, BSN, Women and Newborns Clinical Program Manager, Intermountain Healthcare

JULIET M. NEVINS, MD, MPA, Medical Director, Aetna

SHEILA OWENS-COLLINS, MD, MPH, MBA, Chief Medical Officer, Johns Hopkins Healthcare, LLC

CYNTHIA PELLEGRINI, Senior Vice President, Public Policy & Government Affairs, March of Dimes

DIANA E. RAMOS, MD, MPH, FACOG, Medical Director, Reproductive Health, Los Angeles County Public Health Department

NAOMI SCHAPIRO, RN, PhD, CPNP, Professor of Clinical Family Health Care Nursing, Step 2, School of Nursing, University of California-San Francisco

MARISA "MIMI" SPALDING, JD, MPH, Policy Analyst, National Health Law Program

KAREN SHEA, RN, MSN, Vice President, Maternal Child Services, Anthem, Inc.

- SINDHU SRINIVAS, MD, MSCE, Associate Professor and Vice Chair, Quality, Obstetrics and Gynecology, University of Pennsylvania Health System and Perelman School of Medicine
- RAJAN WADHAWAN, MD, MMM, CPE, FAAP, Chief Medical Officer and Medical Director of Neonatology, Florida Hospital for Children CAROLYN WESTHOFF, MD, Msc, Director of Family Planning and Preventive Services, Sarah Billinghurst Solomon Professor of Reproductive Health, Columbia University
- JANET YOUNG, MD, FACEP, Carilion Clinic, Virginia Tech-Carilion School of Medicine

NQF STAFF:

ELISA MUNTHALI, MPH, Vice President, Quality

Measurement

NADINE ALLEN, Project Manager

KAITLYNN ROBINSON-ECTOR, Project Analyst

SUZANNE THEBERGE, MPH, Senior Project Manager

REVA WINKLER, MD, MPH, Senior Director

ALSO PRESENT:

ERIKA EDWARDS, PhD, MPH, Vermont Oxford Network CORINNA HABERLAND, MD, Stanford University * SCOTT A. LORCH, MD, MSCE, The Children's

Hospital of Philadelphia * ELLIOTT MAIN, MD, The Joint Commission CELESTE MILTON, MPH, BSN, RN, The Joint

Commission

PAMELA OWENS, PhD, Agency for Healthcare Research and Quality *

GUSTAVO SAN ROMAN, MD, FACOG, Birthrisk.com, LLC ANNE SANTA-DONATO, MSN, RNC, Association of

Women's Health, Obstetric and Neonatal Nurses

STEPHEN P. SCHMALTZ, MPH, PhD, The Joint

Commission *

ANN WATT, MBA, The Joint Commission

* present by teleconference

4

C-O-N-T-E-N-T-S

Call to order, Welcome, and Recap 8 of Day One
Consideration of Candidate Measures 9 (Continued)
1731: PC-04, Health Care-Associated 9 Bloodstream Infections in Newborns (The Joint Commission)
Discussion of Related or Competing Measures24 Measures 0478, 1731, and 0304
0471: PC-02 Cesarean Birth
2892: Birthrisk Cesarean Birth Measure (Birthrisk.com, LLC.)
Discussion of related or competing measures 2892 and 0471141
2983: Neonatal Intensive Care All-Condition Readmissions (Children's Hospital of Philadelphia)
0476: PC-03 Antenatal Steroids (The Joint Commission)
NQF Member and Public Comment
Introduction to eMeasures; Discussion of Candidate Measures
0469: PC-01 Elective Delivery 0469:2829: PC-01 Elective Delivery [eMeasure]
0480: PC-05 Exclusive Breast Milk Feeding and the subset measure PC-05a Exclusive Breast Milk
Feeding Considering Mother's Choice 284

0480:2830: PC-05 Exclusive Breast Milk Feeding								
[eMeasure]	••••	• • • •	•••	••	••	•	•	315
Additional I	Discussion	Topics:	Gaps	• •	••	•	•	322
NQF Member a	and Public	Comment			••	•	•	320
Next Steps/(Committee	Timeline						340
						•	•	

I	
1	P-R-O-C-E-E-D-I-N-G-S
2	8:08 a.m.
3	CO-CHAIR SAKALA: Good morning,
4	everyone. Good to see you again.
5	I would like to give a little recap of
6	yesterday. We were very hard-working I heard
7	people say they were very tired at the end of the
8	day thoughtful, and efficient, I think, in
9	what we did.
10	We covered 15 measures. Ten of them
11	were maintenance measures and five are new. Of
12	the new measures, we recommended three for
13	endorsement, including a significant addition of
14	robust, new contraceptive measures to the corpus
15	of NQF-endorsed measures, pending approval down
16	the line.
17	One was considered consensus not
18	reached. That is the thermal condition in low-
19	birthweight babies, and one of the new measures
20	was not recommended for endorsement, structural
21	attributes of facilities with high-risk women.
22	We did 10 maintenance measures. One

7

was not recommended, frequency of ongoing 1 2 prenatal care. One consensus was not reached, prenatal and postpartum care. Eight passed, and 3 4 five 100-percent support, the remaining with 88 5 to 96 percent. So, I think that was a good day's And today we have eight more measures, two 6 work. 7 that are new and six that are maintenance. Okay. So, let us begin. Today we 8 will include The Joint Commission core set. 9 We 10 have developers here, Celeste and Elliott. 11 The first measure will be a third 12 measure related to the last two we considered 13 yesterday. That is 1731, PC-04, Health 14 Care-Associated Bloodstream Infections in 15 Newborns. So, we will ask you to give a little 16 17 intro to that. Thank you. 18 And then -- excuse me -- no one is 19 recused, and Janet, Greg, and Florencia, but is 20 she here today? Okay. And Jennifer Moore is 21 recused on this. So, this will be Janet and Greg 22 as discussants.

Neal R. Gross and Co., Inc.

Washington DC

(202) 234-4433

www.nealrgross.com

8

1	MS. MILTON: Okay. Good morning.
2	Yes, the measure that we are going to
3	discuss is PC-04, Health Care-Associated
4	Bloodstream Infections in Newborns. The
5	denominator is comprised of live newborns with
6	two included populations, newborns that are 500
7	to 1499 grams, newborns that are greater than
8	1500 grams that had one of the following: they
9	would have had to have experienced death, major
10	surgical procedure, on a mechanical ventilator,
11	or received them as they transferred to the
12	hospital. These are the babies that we would
13	consider more at high risk. And then, if they
14	were in the numerator population, it would mean
15	that they had a newborn bacteremia or septicemia.
16	And that is what would be evaluated in this
17	measure.
18	It is an outcome measure. So, we do
19	have a risk-adjustment model. The goal is to
20	have a lower rate as noted improvement for this
21	measure.
22	CO-CHAIR SAKALA: Okay. Thank you.

1	So, can we have our discussants lead
2	off, starting with the evidence?
3	MEMBER GOYERT: Sure. As far as the
4	evidence, the developers provided no new
5	evidence, and I don't think there is a need to
6	repeat the discussion or to vote on the evidence.
7	CO-CHAIR SAKALA: Okay. If there are
8	no objections, that will be the case. Great.
9	So, next is the importance to measure
10	gap issues.
11	MEMBER GOYERT: Great. So, the
12	developers have presented data from 2011 through
13	2014 that continue to demonstrate significant
14	opportunity for improvement.
15	CO-CHAIR SAKALA: Okay. I think we
16	don't need to vote on that. Is that your
17	recommendation? Okay. That's right, we do
18	because we are closer to where we want to be than
19	we were before. Okay.
20	Any other comments on that portion?
21	(No response.)
22	Okay. So, can we open it up for

voting then? 1 2 MS. ROBINSON-ECTOR: Voting is now 3 open for performance gap for Measure 1731. Option 1 is high; 2 is moderate; 3 is low, and 4 4 5 is insufficient. (Voting.) 6 7 It looks like we are still missing 8 four votes. 9 CO-CHAIR SAKALA: Are you counting one 10 recusal that was added this morning? 11 MS. ROBINSON-ECTOR: Yes, I am. 12 CO-CHAIR SAKALA: Okay. 13 (Voting.) MS. ROBINSON-ECTOR: Great. We've got 14 15 All the votes are in. 23 votes. 16 Okay. So, 74 percent put it high; 22 17 percent put it moderate; 4 percent put it low, 18 and zero put it insufficient. So, for the 19 performance gap of the Measure 1731, the measure 20 passes. 21 CO-CHAIR SAKALA: Okay. Do we have 22 any new -- oh, Carolyn?

1 MEMBER WESTHOFF: Thank you. 2 Looking at the graph, I am just 3 confused as to the change since 2011, and maybe 4 somebody could explain that to me? 5 CO-CHAIR SAKALA: Not the voting, but the data. 6 (Laughter.) 7 8 MEMBER WESTHOFF: Great. It is just 9 the data. It is not the voting. It is a 10 question about the data. 11 MS. MILTON: It's too early in the I'm still on Midwestern time. 12 morning. 13 I believe the reason that we are 14 seeing a higher gap than what we did see is that 15 there are more hospitals reporting, as a result 16 of the fact that in 2014 we made it mandatory for 17 hospitals with 1100 births or more annually to 18 start reporting on the measure. So, I think that 19 there weren't hospitals that were really 20 monitoring this as closely. So, with a larger 21 number reporting --22 MEMBER WESTHOFF: Okay.

1 MS. MILTON: -- we are seeing more 2 infections that we weren't before. Because we had less than 200 hospitals reporting when we 3 4 went through this the last endorsement cycle. 5 So, people are just MEMBER WESTHOFF: paying attention now? 6 7 MS. MILTON: Correct, yes. 8 MEMBER WESTHOFF: Good. That's a good 9 thing. 10 MS. MILTON: We're about 1200 11 hospitals now versus 200. 12 MEMBER WESTHOFF: Well, that's 13 excellent, yes. 14 CO-CHAIR SAKALA: Okay. Thank you. 15 Do we have any new -- oh, Cindy? MEMBER PELLEGRINI: Just a question. 16 17 Can anyone explain why over 1,000 hospitals were 18 added to this from 2013 to 2014? I'm sorry, I 19 missed that. 20 MS. MILTON: We made it mandatory, if 21 you had 1100 births or more annually and you are 22 Joint Commission accredited, this is a

1	requirement that you had to report on the
2	perinatal care set, all of the measures.
3	CO-CHAIR SAKALA: And beginning
4	January of this year, it has gone to 300 or more.
5	So, do we have any new reliability
6	data?
7	MEMBER GOYERT: The specifications
8	have been updated to ICD-10. The numerator was
9	changed a little bit to exclude babies that came
10	septic the first 48 hours. The denominator was
11	changed to remove the exclusion of greater than
12	120 days and bloodstream infection present on
13	admission.
14	Developers reported an inter-rater
15	reliability of 94-plus to 99 percent.
16	CO-CHAIR SAKALA: Thank you.
17	Is that a card up next to Janet?
18	Karen? Okay, down.
19	Any other comments on the reliability
20	issues?
21	(No response.)
22	So, let's have a vote on that because
•	-

14

of the changes, if there are no comments. 1 2 MS. ROBINSON-ECTOR: Voting is now 3 open for reliability of Measure 1731. Option 1 is moderate; option 2 is low, and option 3 is 4 5 insufficient. (Voting.) 6 7 It looks like we are missing two So, if everyone could re-vote, please? 8 votes. 9 Thank you. 10 (Voting.) 11 So, 96 percent put it moderate; 4 percent voted low; zero voted insufficient. So, 12 13 for reliability of Measure 1731, the measure 14 passes. 15 CO-CHAIR SAKALA: Thank you. 16 Okay. Comments on validity, please? 17 MEMBER GOYERT: A priori, I don't 18 think you would expect a correlation with the 19 other perinatal core measure set, measures in the 20 I think they the conclusions about quality set. can be made and that it is an indicator of 21 22 quality.

CO-CHAIR SAKALA: Other comments on 1 2 that? 3 (No response.) 4 Okay. Let's open the voting, then, 5 for the validity. MS. ROBINSON-ECTOR: Voting is now 6 7 open for validity of Measure 1731. Option 1 is high; 2 is moderate; 3 is low, and 4 is 8 insufficient. 9 10 (Voting.) All the votes are in and voting is now 11 12 closed. 13 Sixty-one percent voted high; 39 14 percent voted moderate; zero voted low, and zero 15 voted insufficient. So, for validity of Measure 16 1731, the measure passes. 17 CO-CHAIR SAKALA: Thank you. 18 So now, feasibility, please. 19 MEMBER GOYERT: I don't think there's 20 any issues with feasibility. Folks are doing it. 21 CO-CHAIR SAKALA: Other comments? 22 Yes, Sarah?

1 MEMBER NCNEIL: Sorry, this is 2 delayed, but has there been talk about parsing it out by race as well for feasibility. If it is a 3 4 required measure, is it possible to also add 5 that? I was wondering -- this is 6 Sorry. late in the game -- but I was wondering if there 7 is any way, also, if it is a very feasible 8 9 measure, if we could also add something about 10 race, because my understanding from the data is 11 that race is not parsed out. 12 MS. MILTON: Yes, that could be done. 13 I believe we did that for the SDS part, if I 14 remember right. Yes. 15 MEMBER YOUNG: You actually did parse 16 that out, and it showed that there was no 17 meaningful gap in race. 18 MS. MILTON: Right. 19 MEMBER YOUNG: Which is different than 20 many other measures we have considered where 21 there is definitely a racial disparity. 22 CO-CHAIR SAKALA: Okay. If there are

1 no other comments, we can vote on feasibility. 2 MS. ROBINSON-ECTOR: Voting is now open for feasibility of Measure 1731. Option 1 3 4 is high; 2 is moderate; 3 is low, and 4 is 5 insufficient. (Voting.) 6 7 All the votes are in and voting is now closed. 8 9 Sixty-five percent voted high; 35 10 percent voted moderate; zero voted low, and zero 11 voted insufficient. So, for feasibility of 12 Measure 1731, the measure passes. 13 CO-CHAIR SAKALA: And finally, 14 usability and use. 15 MEMBER GOYERT: I think it's fine. 16 The measure has been improved with expanded data 17 sources being available for use, removed the 18 length of stay greater than 120 days, removed the 19 bloodstream infection present on admission, and 20 removed bloodstream infections that were not 21 healthcare-related per se. 22 CO-CHAIR SAKALA: Do we have any other

1

comments on that?

2 DR. WINKLER: I have a question. I am just wondering, the changes to the 3 4 specifications, what kind of impact is it having on the actual measure results, such to be able to 5 monitor trends? You know, if you made the change 6 this year, how are you looking at this year's 7 data compared to last year's or two years' ago 8 9 Is it making that a big of a difference in data? 10 the measure results? 11 It should be more MS. MILTON: 12 We made these changes based on accurate. 13 feedback from the field. We were hearing from 14 the field about -- the first part as far as 15 bloodstream infections present upon admission has 16 always been there, but when we took this measure 17 and respecified it, we added this as a chart-18 abstracted data element because the present on 19 admission indicator is not always there. So, we 20 couldn't rely on just administrative data. 21 We allowed the hospitals to actually do the cases for babies that were born with 22

infections or were received in as transfers, and 1 2 we did this by use of ICD codes, ICD-10 now, and 3 looking to see if there were signs and symptoms, 4 if they were on a longer course of IV 5 antibiotics, to confirm that they were infected. I am not exactly sure about a change 6 in the numbers, though. The second data element 7 hasn't been in use long enough for us to really 8 9 look at any trends with the confirmed-after-48-10 hour data element. 11 Okay. CO-CHAIR SAKALA: Other 12 comments about usability and use? 13 (No response.) 14 Okay. I think we can vote on this 15 item. 16 MS. ROBINSON-ECTOR: Voting is now 17 open for usability and use for Measure 1731. 18 Option 1 is high; 2 is moderate; 3 is low, and 4 19 is insufficient. 20 (Voting.) 21 It looks like we are missing one vote 22 to reach 23.

1 CO-CHAIR SAKALA: Do you want re-2 voting? 3 MS. ROBINSON-ECTOR: Yes, please. 4 CO-CHAIR SAKALA: Okay. Thank you. 5 (Voting.) MS. ROBINSON-ECTOR: 6 Great. We now 7 have 23 votes and voting is now closed. Sixty-five percent voted high; 35 8 9 percent voted moderate; zero voted low, and zero 10 voted insufficient. So, for usability and use of 11 Measure 1731, the measure passes. 12 CO-CHAIR SAKALA: Okay. So, we have 13 determined that this measure again meets all the 14 criteria that NQF has, and the final vote will be 15 to decide whether we recommend it for continued 16 endorsement. 17 Before we do have that vote, are there any other questions or comments? 18 19 (No response.) 20 Okay. Let's open it up for voting, 21 then, for endorsement. 22 Voting is now MS. ROBINSON-ECTOR:

open.

1

2	CO-CHAIR SAKALA: Oh, sorry. John?
3	MEMBER KEATS: I'm sorry, I had a
4	quick question which is kind of general. And it
5	is probably because I am new. But I am looking
6	at this. That improvement results in the bullet,
7	it says, "In 2014, hospitals in the median lower
8	quartile and 10th percentile recorded no
9	infection," which is what you are looking for,
10	right? What we are looking for is no infections.
11	So, shouldn't that be the 90th
12	percentile, upper quarter, upper quartile? I
13	mean, it seems like it is flipped. I mean, to
14	me, 90th percentile means you are doing better
15	than 90 percent of the hospitals out there. So,
16	I am just wondering on the terminology. Is this
17	typically how it is reported or should it be the
18	other way around, or is it a distinction without
19	a difference?
20	Okay. I am just used to seeing it the
21	other way around. Then, I will shut up. Thank
22	you.

1	CO-CHAIR SAKALA: Okay. Okay. So,
2	let's open it up for voting if there are no other
3	comments.
4	MS. ROBINSON-ECTOR: Voting is now
5	open for recommendation for overall suitability
6	of endorsement for Measure 1731. Option 1 is yes
7	and option 2 is no.
8	(Voting.)
9	All the votes are in and voting is now
10	closed.
11	A hundred percent voted yes and zero
12	voted no. So, for recommendation for continued
13	endorsement for Measure 1731, the measure passes.
14	CO-CHAIR SAKALA: Okay. So, there is
15	another 100-percenter. That's great.
16	We have now to deal to deal with NQF's
17	policy about related and competing measures,
18	which is that we should have a thoughtful
19	discussion about whether all three of the related
20	measures are, indeed, needed; what the rationale
21	would be; how we would turn around and justify
22	this to the people out there in the field who are

feeling burdened by this, and how we would also 1 2 justify our decisions to consumers and purchasers, payers, who are looking for changes 3 4 in performance. 5 So, I think that we welcome anyone's comments, but the people who have taken the lead 6 7 on these measures probably will have more detailed comments to make. 8 9 And there is a table that was provided 10 by the NQF staff that puts all three measures 11 side by side, and it is in the SharePoint. So, 12 you can look at the comparisons. 13 MEMBER GOYERT: Could I ask the 14 developers to go through the new document just 15 briefly, comparing 0478 and 1731, that you 16 provided just recently? I think that might help 17 a little bit. 18 MS. MILTON: Our statistician did a 19 comparison. He took data from The Joint 20 Commission warehouse, and this would have been 21 from the fourth quarter of 2014 to the third 22 quarter of 2015.

Of that data, we looked at up to 30 1 2 ICD-9 diagnosis codes and 30 of the procedure This is from administrative data, and 3 codes. comparing The Joint Commission measure to the 4 5 other measure, which uses strictly administrative We tried to do sort of what we called an 6 data. inter-rater reliability to see does the 7 administrative data get the same results as if 8 9 you do partial chart review, in addition to the 10 administrative data. The Joint Commission doesn't look at 11 12 the present on admission flag. That is not 13 something that we receive in the data, and that 14 is something that the other measure, the NQI 15 measure relies on in order to determine if those 16 bloodstream infections were present upon 17 admission. 18 So, what happened was we had 178,027 19 cases that were in the warehouse. Of these, 71 20 percent were missing principal diagnosis code, 21 which the NQI 3 needs in order to exclude

22 patients from the denominator population. So, we

(202) 234-4433

1

2

3

4

5

Neal R. Gross and Co., Inc. Washington DC

www.nealrgross.com

identified using administrative data only. 6 The 7 fact that we were doing it in a little different manner allowed us to actually identify more cases 8 9 that could be evaluated against the measure. 10 Then, the other thing that was a 11 little bit different that might have attributed 12 to part of the disagreement had to do with the 13 fact that the NQI measure was allowing to exclude 14 cases with seven days or less; whereas, The Joint 15 Commission measure was looking at only two days 16 or less for exclusions. 17 So, our statistician felt that it was 18 about 10 percent of the discrepancy, right, as 19 far as an exclusion. I understand that they have 20 since changed that, I believe, to three days now 21 versus the amount of time that we were looking at 22 at that time.

knew that the coding wasn't always taking place as it should to get that initial patient population.

third of the measure population was able to be

As a result of that, only about a

1	Then, he ran a cross-table here and,
2	of that, we determined that were 723 cases that
3	did not appear in the numerator for the NQI
4	measure, and approximately 94 percent of those
5	had the secondary diagnosis code for the
6	septicemia or bacteremia, but they didn't have
7	the accompanying code for the staphylococcal or
8	the gram-negative bacterial infection, which is
9	required. In other words, if one is present, the
10	other has to be present, in the NQI measure in
11	order to be counted; whereas, we don't count both
12	of those. So, we were able to identify more
13	cases that way.
14	And the remaining 6 percent had to do
15	with the fact that there was a diagnosis code for
16	the staphylococcal or the gram-negative bacterial
17	infection, but, then, they didn't have the
18	newborn septicemia or bacteremia codes that would
19	be present for your neonates 28 days of age and
20	under.

21 Then, in addition, there were over 22 1100 numerator cases that were identified where

PC-04 identified those as being in the numerator,
but the NQI 3 measure did not.

So, these were the significant 3 4 differences, and it seems that administrative 5 data doesn't always get everything because, with newborns, they don't always code as much as you 6 would for an adult. So, that was where we felt 7 this might have been part of the problem, is that 8 9 the codes were not being uniformly assigned. 10 Therefore, they are not able to identify cases 11 just by relying on administrative data. 12 CO-CHAIR SAKALA: Thank you. 13 MEMBER YOUNG: Just a question or 14 Was this using ICD-10 codes or was this comment. 15 ICD-9 at 2014? No, this was '09, yes. 16 MS. MILTON: 17 MEMBER YOUNG: Okay. 18 MS. MILTON: We haven't gotten down 19 that road yet, yes. 20 MEMBER YOUNG: So, these issues, 21 obviously, will change as of this year with 22 everyone using ICD-10 codes as a mandatory

[
1	reporting. So, I am curious to see what is going
2	to happen in the next 12 months.
3	MS. MILTON: So are we.
4	(Laughter.)
5	DR. MAIN: For better or for worse.
6	MEMBER YOUNG: So, I think the side-
7	by-side comparison or analysis is valid only for
8	the 2013-2014 cycle, but I think, as of today,
9	this analysis probably isn't going to hold true.
10	It may, but with ICD-10 being very, very
11	specific, I think that that is going to fall out,
12	and I think you will see less discrepancy or less
13	loss on the NQI 03, the 0478 measure we talked
14	about yesterday and the measure we just
15	discussed.
16	CO-CHAIR SAKALA: Thank you.
17	Before we get into our discussion, I
18	would like to see if there is someone from AHRQ
19	on the line who would like to comment on that
20	analysis.
21	DR. OWENS: Thank you again very much.
22	This is Pam Owens. I am the

Scientific Lead of the AHRQ Quality Indicators. 1 2 Just a couple of points broadly, and then, I would like Corinna Haberland, who is the 3 4 clinician on the Pediatric Quality Indicators, to 5 discuss some of the differences because they are the ones that did all of the collaborative work 6 with The Joint Commission and know the 7 intricacies both of The Joint Commission's 8 9 analysis as well as what AHRQ does. 10 I do want to point out that the 11 version that was used here is not the version 12 that is being released this summer. We, as a 13 function of collaboration, changed things, and it 14 was alluded to. The length of stay, for example, 15 we have some additional qualifying codes, for 16 example. But there is a version difference, that 17 there would be more alignment that what is 18 currently shown in the memo. 19 Corinna, are you on the line? 20 DR. HABERLAND: I am. Can you hear 21 me? 22 Yes, we can hear CO-CHAIR SAKALA:

1 you. 2 DR. OWENS: Would you like to introduce yourself? 3 4 CO-CHAIR SAKALA: Can you speak up 5 just a bit? DR. OWENS: And if you could introduce 6 yourself, that would give them some context. 7 DR. HABERLAND: I'm Corinna 8 Sure. 9 Haberland. I'm from Stanford, a pediatrician by 10 training and one of the clinical leads on the 11 AHRQ --12 CO-CHAIR SAKALA: Could you speak up 13 just a bit, please, Corinna? 14 DR. HABERLAND: Sure. Is that a 15 little bit better? 16 CO-CHAIR SAKALA: Yes. Thank you. 17 DR. HABERLAND: Okay. Sorry. 18 So, my background is in pediatrics, if 19 that is helpful to hear. 20 Just to speak a little bit about the 21 harmonization that we tried to take care of, you 22 know, the major difference between our two

Washington DC

(202) 234-4433

31

measures seems to be or is obviously that The 1 2 Joint Commission measure has the ability or allows the hospitals to go and do a chart review. 3 Since our measure is based on administrative 4 5 data, we do our best to be very clear about the infections that would be most likely to be 6 7 perinatally-acquired, which is how we determined which codes to keep in the measure, and tried to 8 9 also look at those that were more likely to be 10 hospital-acquired. 11 I believe as Pam mentioned yesterday, 12 obviously, we look at all causes of sepsis or all 13 cases of sepsis as opposed to just those that are 14 perhaps due to central lines, as The Joint 15 Commission measure is focusing on. 16 CO-CHAIR SAKALA: Okay. Thank you. 17 Anything else from AHRQ right now? 18 DR. OWENS: The only other thing I would like to say is that we saw the memo 19 20 yesterday. So, we haven't been able to do our 21 own in-depth analysis about compare and assess in 22 terms of numerator and denominator counts and

Neal R. Gross and Co., Inc. Washington DC

www.nealrgross.com

work with The Joint Commission specifically on 1 2 this particular analysis. We have some hunches about the differences in the numbers, but without 3 4 going through each one, that would be a little 5 more difficult to do on the phone. CO-CHAIR SAKALA: Right, and we also 6 7 face the challenge that in both cases data are now different how they were before. 8 So, that is 9 a little bit of a challenge for us. 10 DR. OWENS: Exactly, yes. 11 CO-CHAIR SAKALA: I would like to 12 share a little bit of the history of this. The 13 originally-endorsed measure was the AHRQ measure. 14 That was brought into The Joint Commission's core 15 They turned it into a clinical data set. 16 measure. 17 Last time around we did look at this 18 same question of related and competing measures. 19 There were Medicaid programs represented in the 20 room who strongly said, "We cannot collect this 21 unless it comes out of administrative data." So, 22 that was the basis. That is why we have two

currently-endorsed, very similar measures. 1 2 And now, we will need to have a discussion today to decide how we want to handle 3 4 that. And let's not forget about the third 5 measure as well for -- what is it, lower birthweight babies? Very low birthweight babies. 6 7 Okay, yes. 8 So, open it up for discussion, 9 beginning with Tracy. 10 MEMBER FLANAGAN: You know, I think it 11 is in the spirit of the users to want to do as 12 much administratively as possible. So, my 13 question is to The Joint Commission developers. 14 With the advent of ICD-10 codes, will this be 15 able to be primarily, with very little chart 16 review burden, done administratively? 17 I think it is too soon to MS. MILTON: It is really going depend on coding 18 tell. 19 practices. And I can tell you we get a lot of 20 questions about coding. Just even identifying 21 the initial patient population for our maternity 22 measures, we determined that hospitals weren't

coding for normal manually-assisted vaginal
deliveries, which is a big thing that should be
done, and it is not being done. So, it is really
hard to say how this is going to translate into
the infection measure until we have got some
experience.

Coding guidelines and the coding 7 clinics are trying to update the field, but it 8 9 doesn't always get to the users. So, I think 10 everybody is in a big learning curve right now. 11 MEMBER FLANAGAN: Let me ask a follow-12 up question. At present, what is the chart 13 review burden on this measure? I mean just 14 approximately. Is it like every case needs to be 15 reviewed? 16 MS. MILTON: No. No. 17 MEMBER FLANAGAN: Just for those of us 18 who may not be doing that primarily, does anybody 19 in the room, can anybody comment on that? I know 20 the maternity measures and what that burden is on 21 chart review. I just don't know on the pediatric

22 ones.

1	CO-CHAIR SAKALA: This is one, of
2	course, of the maternity measure.
3	MEMBER FLANAGAN: I understand that,
4	but I am an obstetrician/gynecologist. So, I
5	actually review fallouts, and I know what happens
6	at a very granular level. I'm asking the
7	question from the standpoint of a system that
8	adopts; what is the actual chart review burden of
9	a clinician, a person, as opposed to
10	administrative pull?
11	MS. MILTON: Our review would be those
12	that have infection codes. So, the majority
13	don't. It is pretty much an open-and-shut thing,
14	especially if you are coding your birthweight, or
15	you can pull a report up that can get
16	birthweights. Then, there is really no reason to
17	do a chart review.
18	But, if you do have one of the
19	infection codes, that is what triggers the
20	review. So, because the rate is about 3 percent,
21	give or take depending on the hospital, it
22	could be even less if there is an infection
code, though, then you do have to look at the 1 2 record. And I have talked to some of the 3 4 larger systems, and it might be maybe 15 cases a 5 It just depends on your volume of quarter. deliveries. 6 Thank you. 7 MEMBER FLANAGAN: I think the challenge here 8 DR. MAIN: 9 is that coding for neonatal sepsis is very 10 complicated. Multiple layers of codes need to be 11 put in to have it meet the AHRQ measure; whereas, 12 this is really relying on using the codes for 13 case identification and, then, chart review to 14 make it more accurate. 15 MEMBER FLANAGAN: Thank you. 16 MS. MILTON: The other thing we 17 learned, too, is that coders are coding if there 18 is a lot of language in there about "suspected," 19 "suspicious," and then, it never really gets 20 confirmed. That was the other reason we were 21 allowing hospitals to look at the record. Is 22 this just because they pulled this code in

1	because it looked like they were septic or were
2	they truly septic?
3	We are allowing them to look at blood
4	culture results, how long they were on
5	antibiotics, documentation of signs and symptoms.
6	So, it becomes a little bit more objective,
7	rather than we are just looking at a code that
8	said they had an infection, when, indeed, they
9	didn't.
10	CO-CHAIR SAKALA: Thank you.
11	Sindhu?
12	MEMBER SRINIVAS: So, is the purpose
13	of the chart review, then, to sort of eliminate
14	false-positive cases, and so, to make it more
15	accurate? Or is it to get people to think about
16	sort of the like I guess it is sort of a
17	combination of viewing the cases and trying to
18	get at what could be improved to reduce sepsis
19	personally.
20	But, from a like data perspective,
21	what is the percentage of like false-positive
22	identifications? So, the idea that in order to

do chart review, people want to look better, so 1 2 that they can actually eliminate some of the cases that seem to have been identified, but, 3 4 then, are misidentified. But it sounds like the 5 volume of that is actually pretty low. And has it been worth the chart review to eliminate a 6 7 couple of pieces? Or do you just take a little bit of noise to make the measure a lot easier 8 9 from a system perspective?

MS. MILTON: Well, we have a lot of type A hospitals. They would prefer not to have an infection, if it truly wasn't, you know, show up on their record. So, this is why we made that part of the measure, a chart-extracted, to identify for sure were they infected or not.

So, like again, we are only looking at cases -- they could have a thousand discharges, and there might be, like I say, 15 that have infection codes. And then, they are incumbent to look at the record to determine was it, indeed, an infection or just that it was a suspected infection that got coded. That seems to happen

1

more than not.

2	DR. MAIN: Sindhu, on the other side,
3	though, I think there was a pretty high rate of
4	false-negatives. There was 33 percent of the
5	cases weren't identified with the AHRQ measure.
6	That was picked up this way by using what are the
7	codes and, then, doing the chart review to
8	confirm.
9	CO-CHAIR SAKALA: Greg?
10	MEMBER GOYERT: Maybe somebody can
11	help me. I just don't understand, if all the
12	hospitals are collecting the measure for The
13	Joint Commission, where does the disconnect come
14	in with Medicaid? They are doing the work. They
15	are collecting the data. Why can't Medicaid see
16	the results? Am I being slow?
17	CO-CHAIR SAKALA: Can someone comment
18	on that in the room?
19	MEMBER SHEA: I think the only
20	distinction is that, from a Medicaid perspective,
21	when you are looking at claims, you can have a
22	three-month lag data showing you what your rates

40

are; whereas, with The Joint Commission rates, we
 really have to wait perhaps until the end of the
 year, a little bit longer, before the results are
 published.

5 DR. MAIN: The bigger issue is 6 identification of Medicaid enrollees. Medicaid 7 wants their numbers based on their enrollees, as 8 opposed to The Joint Commission that does it for 9 all the patients in the hospital.

10 MEMBER SHEA: I'm sorry, I didn't 11 really catch onto that, but it is true. So, we 12 would receive all-payer data from The Joint 13 Commission; whereas, I could look at Anthem's 14 rates for the facilities where our patients are 15 receiving care.

16 CO-CHAIR SAKALA: Okay. Raj? 17 MEMBER WADHAWAN: While the chart here 18 seemed like an inordinate amount of burden, the 19 reality is that almost every institution gets a 20 trigger off records, considers those. And all 21 those cases are reviewed. Because all infection teams that I know of, almost every hospital 22

reviews all those cases because it is important 1 2 for them internally. So, this data exists. It has already 3 4 been done. They have gone through the charts. Ι 5 don't think it is that much of an inordinate burden that these additions have to be. 6 It is 7 more accurate. CO-CHAIR SAKALA: 8 Thank you. 9 Jaleel? 10 MEMBER MAMBARAMBATH: Yes, I agree 11 with Raj; it is not an inordinate burden. We do 12 this on a regular, routine basis at our 13 institution. As you mentioned, the incidence of 14 15 bloodstream infections is very low. And so, 16 every month when you review this, there is either 17 zero or one case, even though we have about 18 1,000-1200 admissions a year. So, yes, the 19 burden is not inordinate; I would agree with 20 that. 21 One of the things I would like to 22 comment is, with the AHRQ measure, this is blood

culture positive, all-comers. So, even if they 1 2 are receiving antibiotics for necrotizing enterocolitis as urosepsis pneumonia, but if they 3 4 have a blood culture positive, then they are 5 included in the group. But The Joint Commission measure does 6 7 not have that. That excludes all the other It is only strictly bloodstream 8 patients. 9 infection. And if they have another diagnosis, 10 they are excluded from the group. Is that 11 correct? 12 MS. MILTON: That's correct. And 13 that, again, was based on feedback from the 14 field. 15 Yes. This kind MEMBER MAMBARAMBATH: 16 of leads to gaming of the system a little bit 17 because none of the other things, necrotizing 18 enterocolitis, for example, or pneumonia, are 19 public-reportable issues. And the diagnosis of 20 necrotizing enterocolitis, stage 1, or pneumonia 21 is very debatable sometimes and it is very 22 subjective. So, people can add in the diagnosis

of necrotizing enterocolitis for a suspect 1 2 necrotizing enterocolitis or pneumonia to reduce their number of bloodstream infections. 3 4 MEMBER YOUNG: Jaleel, on the new 5 ICD-10 codes, you can't put "suspect" anymore. It is actually falling out in the nomenclature, 6 7 at least from coding at least in the emergency department. We don't have the ability to have 8 9 "suspect" or "probable" anymore. That is gone. 10 You either have it or you don't. You can put a 11 comment; there is no way to code for it. 12 MEMBER MAMBARAMBATH: Yes, but 13 necrotizing enterocolitis is different because --14 yes, it is on. It is on? Is it okay now? Yes. 15 So, with necrotizing enterocolitis, 16 the situation is different because stage 1 17 necrotizing enterocolitis is suspected 18 necrotizing enterocolitis. 19 CO-CHAIR SAKALA: Tracy, did you want 20 to make a comment? 21 Okay. Sindhu? 22 MEMBER SRINIVAS: I guess I am asking 1 a question about sort of how do we -- like what 2 is the goal of sort of the discussion in the 3 sense that -- I mean, it seems like the 4 fundamental is here, but the chart burden is not 5 too difficult, and people are doing it anyway, 6 which is what you would expect if there is 7 bloodstream infection.

8 It seems like we are more like 9 debating sort of the coding itself and the 10 exclusions and the inclusions. But it seems like 11 there shouldn't be two different measures that 12 are essentially measuring the same thing.

13 As people move forward with quality, 14 I feel like one of the problematic things is that 15 there are sometimes too many definitions for the 16 same thing, and then, everybody ends up using a 17 different definition. And then, you can't 18 compare the apples and oranges. And so, kind of 19 having a consensus on a single way to measure 20 certain things seems very important. But I guess 21 I don't know how what we are sort of charged 22 with.

1 DR. WINKLER: Actually, you are 2 charged with grappling with that question, which is not an easy one, absolutely. And so, you 3 could call this the fifth criteria. 4 All right? So, we have looked at the measures 5 fundamentally. If they had failed on any of the 6 7 others, they wouldn't be on the side-by-side. So, the question on the table is the one you 8 9 You know, what are the issues around raise. 10 having multiple measures? These three measures 11 come from different data sources. Their history 12 and how they got here are different and have 13 various reasons for doing so. But, on the other 14 hand, as you say, there is a lot of feedback and 15 pushback about like, why do we have so many? Why 16 don't we focus on one? 17 And that is really the question on the 18 table, is: do you want to make a recommendation

19 around that? You know, can you justify saying, 20 "Okay, well, three is fine because...." or maybe 21 having three isn't so fine and we would recommend 22 going with one, two, whatever. And so, that is

> Neal R. Gross and Co., Inc. Washington DC

www.nealrgross.com

what your conversation is about. It absolutely 1 2 is a difficult one to have, but that is exactly 3 your charge at the moment. CO-CHAIR SAKALA: Yes? 4 MEMBER YOUNG: 5 Sorry. Is there anyone from CMS or Medicare/Medicaid here to discuss? 6 7 Because, apparently, they were the largest stewards of NQI 3. 8 9 MEMBER JOLLES: In response to several 10 of the previous comments, beginning with Dr. 11 Keats' comment about the performance improvement 12 opportunities, at some point we have to talk 13 about when it is time to retire this. So, 14 strategically, the function of NQF is to really 15 push the needle and improve quality, and it is 16 not in our best interest to continue to endorse 17 measures where we have achieved the goals. 18 So, with that in mind with regard to 19 this debate we are having, I would say that the 20 next step in strategy in data measurement is to 21 adopt this proposed measure that includes chart 22 review, because what you need to do now is

Neal R. Gross and Co., Inc. Washington DC

www.nealrgross.com

hardwire. So, if we have figured out how to fix it, we have almost got it down to zero harm, now hardwiring process is where people are routinely auditing their codes and manually reviewing the charts and having meaningful meetings and processes to improve, to maintain and spread the practices.

But, at some point, we need to have a 8 9 bigger discussion about the entire profile of 10 what we are endorsing and the fact that we have 11 an emphasis on acute care. From a population 12 standpoint, we need to be looking at population 13 health when we put forth a panel related to 14 perinatal and gynecologic care. I know that is 15 outside of this. 16 CO-CHAIR SAKALA: Okay. Thank you.

Matt?

18 MEMBER AUSTIN: Yes, just to reflect, 19 I think, what others have maybe referenced 20 earlier, to me, I think one of the big wildcards 21 here is ICD-10 and us not really knowing or 22 understanding how well ICD-10 will capture some

> Neal R. Gross and Co., Inc. Washington DC

17

of the maybe deficiencies in the AHRQ measure. 1 2 So, I guess, to me, one option would be, are we allowed to sort of kick the can down 3 4 the road another two or three years to see how 5 ICD-10 plays out and maybe have more information to make a better decision? 6 7 I mean, in my mind, the big concern with chart obstruction is burden, and where we 8 9 can reduce burden or eliminate burden, those 10 should be opportunities that we take advantage 11 But I think ICD-10 is sort of why we put it of. 12 here, yes. 13 DR. WINKLER: The answer to your 14 question simply is, yes, you can. 15 CO-CHAIR SAKALA: Amv? 16 MEMBER BELL: I like your point about 17 making sure that we don't just keep endorsing 18 things just to endorse them. And I also like 19 Matt's point about ICD-10. But I think we need 20 to bring about, as we bring in the facilities 21 that have 300 deliveries or more, there is a 22 whole gap of hospitals that we truly don't know

their performance yet, and we really need to make 1 2 sure those processes are onboard and we see the results of that before we just stop endorsing 3 4 this one. 5 CO-CHAIR SAKALA: Thank you. Other comments? 6 7 MEMBER NEVINS: I have just a question. Does anyone have any statistical data 8 9 or some idea of the extent of the use of electronic medical record in the nation? 10 Because 11 I think at some point, you know, the burden of 12 data extraction will be not an issue, right? 13 Now, yes, electronic medical records also means 14 that you get 300 pages, right, that someone has 15 to look through, but I just wanted to sort of 16 introduce that as something that we should 17 consider when we are thinking in terms of burden. 18 CO-CHAIR SAKALA: Do you want to 19 comment on your plans for eMeasures or anything 20 else? 21 MS. WATT: Hi. I'm Ann Watt from The 22 Joint Commission.

1 CO-CHAIR SAKALA: Can you come a 2 little closer? 3 MS. WATT: Sorry. Sorry, Elliott. 4 (Laughter.) I don't have specific numbers. 5 I can tell you, though, as we all know, the uptake of 6 electronic health records is becoming significant 7 in acute care hospitals. And we are quite active 8 9 in the development of electronic clinical quality 10 measures which are extracted directly from the electronic health record. Of course, that is 11 12 everybody's goal, that there will no longer be a 13 burden of data collection. I think we are a way 14 away from there, to be perfectly honest with you, 15 but we are getting there. 16 The challenge is that, even with the 17 electronic health record, the data element that 18 we are looking for needs to be in a structured 19 field. Nobody is going to be reviewing an 20 electronic health record to pick out that nugget 21 of information that we need. That is the 22 challenge.

1	But, you know, measure developers, not
2	just The Joint Commission, all of us have been
3	working very hard to develop that capacity and,
4	also, to work with the EHR vendors, so that it is
5	easier to do.
6	CO-CHAIR SAKALA: Raj?
7	MEMBER WADHAWAN: I just wanted to add
8	to that, I think it is about 80 percent, that
9	option of acute care hospitals today from the EHR
10	perspective. I just read it a few days ago; 78.5
11	percent was the number that I came across.
12	While it seems like it should be a
13	very achievable goal of pulling data out of the
14	EMR, those of us who have been working in that
15	space for the last many years, the databases, we
16	have been utterly unsuccessful, for a variety of
17	reasons.
18	You know, Virginia and I both
19	participate several databases for neonatology, it
20	still is all manual extraction. I don't think it
21	will be achievable in our time on the Committee
22	for sure; I am hoping it will be achievable in

1

our lifetimes.

•	
2	CO-CHAIR SAKALA: Greg?
3	MEMBER GOYERT: So, I guess I am
4	wondering, what are the choices before us? We
5	are not going to un-endorse a measure that we
6	endorsed yesterday or what, I guess, for the
7	Committee? Door A, Door B, Door C?
8	DR. WINKLER: Because you feel all
9	three of them do meet the criteria, those
10	recommendations stand. This is the next step.
11	It is, of those, do you feel that you want to
12	say, because we don't want to have three doing
13	the same thing, we want to go with one, or two,
14	or whatever? If there is enough reason to say it
15	is okay to have three continuing, that is an
16	option as well.
17	And so, that is why having this
18	conversation that we have been having is
19	important to factor in all those considerations.
20	At this point, we probably want to hear from you,
21	what would be your proposal among all those
22	options?

CO-CHAIR SAKALA: Kim? 1 2 CO-CHAIR GREGORY: I wanted to follow up on that EMR issue, just to say it is hard to 3 4 get the data out. You almost have to have a 5 full-time person who works for both the IT Department and your department because they don't 6 7 always talk to each other, and you are really a low man on the totem pole if you are not in the 8 9 IT Department. 10 And the other issue is that a coder 11 can only code what a doctor writes as a 12 diagnosis, not a nurse, not anybody else. And 13 so, what we are finding is that the doctors 14 aren't writing enough diagnoses. And so, even 15 though with ICD-10 we have the capability to be 16 very specific, you know, you just get tired of 17 clicking and you just put down two diagnoses and 18 you move on to the next patient. So, I am 19 concerned that the diagnoses won't be in the 20 chart. I think that we just need to put that out 21 there. 22

And then, just sort of as a

consideration for these three measures, I think 1 2 probably the discussants and the clinicians who are most involved in it, if they wanted to 3 4 propose something, we would certainly be 5 interested in what you thought. And then, maybe another idea might be if we want to prioritize or 6 7 rank them in some way. CO-CHAIR SAKALA: Sheila? 8 9 MEMBER OWENS-COLLINS: Okav. So, I am 10 also just trying to make sure I understand what 11 we are looking at. 12 All right. I just wanted to make sure 13 I understand what we are looking at. It looks 14 like the emphasis is primarily on low birthweight 15 infants, and I understand that, and only the 16 PC-04 could potentially look at low birthweight 17 as well as the larger babies, the term babies, 18 with any incidence of infection. Is that 19 correct? 20 DR. WINKLER: Yes. 21 MEMBER OWENS-COLLINS: Okay. So, I 22 mean, I think if we are going to look at

infection in newborns, we should look at all of 1 2 So, that is my vote. Then, that would them. mean we would have to look at least two out of 3 4 the three. DR. HABERLAND: Corinna Haberland 5 again from Stanford. 6 7 I just wanted to add the AHRQ measure also looked at larger babies, if they had a major 8 9 surgery or were ventilated. 10 CO-CHAIR SAKALA: Could you turn your 11 microphone on and say that, please, Jaleel? 12 MEMBER MAMBARAMBATH: Yes. So does 13 The Joint Commission measure, too. So, if they 14 have more than 1500 grams, but they are 15 mechanically ventilated or have a procedure or 16 die, The Joint Commission measure includes those 17 patients as well. 18 CO-CHAIR SAKALA: All right. Did you 19 have something else to say, Jaleel? 20 MEMBER MAMBARAMBATH: Yes. 21 CO-CHAIR SAKALA: Yes. 22 MEMBER MAMBARAMBATH: So, we have

discussed these two measures at length, but we 1 2 have not talked about the Vermont Oxford Network I wanted to consider that as well. 3 measure. 4 One of the things which the Vermont 5 Oxford Network measure does not include is those babies who are more than 1500 grams. 6 Also, it 7 includes meningitis in its mix. Now early-onset sepsis, the incidence of meningitis is very low, 8 9 but with late-onset sepsis, the incidence of 10 meningitis is slightly higher. 11 But most of these cases of meningitis 12 are secondary to hematogenous spread from the 13 blood culture. So, the blood culture is 14 positive. There is a small, little group of 15 babies wherein the blood culture will be 16 negative, but the CSF culture can be positive. 17 CO-CHAIR SAKALA: Small like 1 percent 18 or 10 percent? 19 MEMBER MAMBARAMBATH: So, that is the 20 question I had for the Vermont Oxford Network 21 measure yesterday, whether we have an idea of how 22 small is this group of meningitis babies. I am

Neal R. Gross and Co., Inc. Washington DC

www.nealrgross.com

not sure whether we are capturing a significant 1 2 number of babies in that group of meningitis and, if not, then is there a reason to continue with 3 4 that measure while we are capturing this 5 information with The Joint Commission measure or the AHRO measure? 6 7 CO-CHAIR SAKALA: Is anyone from VON here to comment on that? 8 9 DR. WINKLER: She is right behind us 10 She is here, I think. here. 11 DR. EDWARDS: So, as I explained 12 yesterday, there is no way to tease out the 13 meningitis in the definition. 14 MEMBER WADHAWAN: Why can't you do 15 that with that data? Based on my knowledge of 16 VON, which is a lot more limited than yours, if 17 you have babies coded as sepsis and you have got 18 babies coded as meningitis, you can look at the 19 two together and see where they don't disagree. 20 Where you have got meningitis that is CSF-21 positive and you don't have sepsis, that is your 22 category.

Now, if you go back and look at the 1 2 published data from NICHD, it is about 10 to 20 percent of ELBW, not VLBW, extremely low 3 4 birthweight infants, who would have CSF 5 positivity without blood culture positivity. But Jaleel's question is very 6 7 interesting and relevant, I think, to more sort of to this Committee, as to what is the 8 9 incidence. And you have a database that can 10 answer that question. 11 DR. EDWARDS: But the definition that 12 we give is that you can have a positive culture 13 from blood or CSF. So, it is not two 14 definitions; you have a positive blood culture; 15 you have a positive CSF culture. It is blood or 16 CSF. And then, it is combined with coagulase-17 negative staph. 18 MEMBER WADHAWAN: You don't collect it 19 separately? 20 DR. EDWARDS: No. No, but, I mean, 21 this is a fantastic question. In a perfect world 22 we would ask our members to separate those out

and report them to us, and maybe we should, as a
 result of this conversation, because it certainly
 sounds like it would add to the information that
 we have.

5 MEMBER WADHAWAN: Can I just add one 6 more thing, since we talked about the VON 7 measure? I think the one thing that is different 8 about this measure is that it has a risk 9 adjustment, and that is kind of relevant if you 10 are, as a consumer, looking at information.

Because, you know, if you have a 11 12 nursery with a small Level 2 and you have got no 13 healthcare-associated infection because you know 14 you have to put in a central line and you 15 transferred all those kids, versus a large Level 16 4 NICU in the city that is taking care of the 17 sickest patients, the numbers can be very 18 different and it could be misinterpreted in a 19 wrong way in a hospital that takes care of the 20 sickest of the sick kids. And I am sitting in a 21 Level 1 nursery; I have got zero AHIA and he has 22 got 1.2 percent. It doesn't necessarily mean he

is bad.

2 What VON data does is that it allows you to make that comparison because you have 3 4 other factors. As imperfect as the model is, at 5 least it is an attempt at answering that question. 6 7 CO-CHAIR SAKALA: Thank you. Yes, Janet? 8 9 MEMBER YOUNG: I want to just frame 10 the discussion slightly differently, looking at 11 it as these very small or smaller hospitals, the 300 deliveries, are just now coming online for 12 13 The Joint Commission's measure. Many of those 14 hospitals don't have access to electronic health 15 records, and they are not even automated in any way, shape, or form. They are still back in 16 17 progress notes and handwriting and hand-signing 18 everything. 19 So, I would like us to at least 20 consider those small hospitals who now have a 21 huge burden to report out this data to The Joint 22 Commission and perhaps give them a learning

1	curve. At least if not for a year or two years,
2	when we next discuss this measure, to look at the
3	differences in those much smaller hospitals than
4	what we currently have reported right now.
5	DR. MAIN: Although it should be
6	pointed out that those hospitals aren't going to
7	be caring for VLBWs or babies on ventilators.
8	They will be transferred to other settings.
9	MEMBER YOUNG: Oh, that is a good
10	point.
11	CO-CHAIR SAKALA: So, Nancy and
12	Jennifer, I don't know who was up first with your
13	card.
14	MEMBER LOWE: Yes, as a non-neo, non-
15	peds person in this group, I am struggling with
16	I need some help from the experts on the
17	Committee to know which of these measures moves
18	us more consistently toward quality care, which
19	is what this is about. So, I would really like
20	some clear opinion from the peds/neo people about
21	which one, as you look at them now, you think
22	helps us accomplish that goal better.

(202) 234-4433

[
1	MEMBER BAILIT: Can I just make mine
2	before you answer that, because I think it
3	dovetails onto that?
4	CO-CHAIR SAKALA: Great.
5	MEMBER BAILIT: I absolutely agree
6	with your point. I was going to make something
7	very similar. The question is, you said a
8	keyword. What is your opinion about which one
9	is? We don't know, right?
10	In the ideal world, you would collect
11	both for two years. You would compare which one
12	is directionally better. Are they going in the
13	same direction? If so, it doesn't matter; let
14	people pick.
15	So, to the extent that this is an
16	opinion, let's be clear, it is an expert opinion.
17	If we can convince our users of these kinds of
18	measures to collect both and get some empirical
19	data about which is directional more helpful,
20	that to me sounds like a good solution.
21	CO-CHAIR SAKALA: Great.
22	MEMBER WADHAWAN: Can I take that

also?

1

2

3

4

CO-CHAIR SAKALA: Thank you. MEMBER WADHAWAN: It depends on what patient group you care about more. There's about

5 40,000 very low birthweight infants born in the country every year. If that is the group that we 6 7 cared about, which we should because that is where the bloodstream infections are most 8 9 prevalent, then, of course, the VLBW measure 10 makes more sense because it is more specific, it 11 is more accurate. But, then, there's also those 12 other newborns that have low sepsis, but there's 13 a lot of them. You get either a postnatal onset 14 of a disease that would cause you to be in a NICU 15 or you have congenital malformation. Those are 16 bigger kids that are not captured if you just 17 look at the one, one specific measure. So, that 18 is the problem. They answer different questions. 19 I think if you just focus on the

20 bread-and-butter neonatology, which is VLBW care, 21 what moves the needle is, in my opinion, the one 22 measure. But, then, there the whole stuff, but

most NICUs don't care for those patients. 1 It is 2 about a fourth of the NICUs in the country that care for a lot of those patients. Three-fourths 3 4 of them don't. Three-fourths of NICUs just care 5 for regular prematurity and VLBW infants. CO-CHAIR SAKALA: 6 Thank you. 7 Are your cards up? Yes? 8 MEMBER MAMBARAMBATH: So, I agree with 9 Raj's comments, but I think one of the other 10 issues is that what Vermont Oxford Network will 11 measure is not publicly-reported. It needs a 12 registration fee, while the other two measures 13 are publicly-reported. 14 CO-CHAIR SAKALA: Thank you. 15 Sindhu? 16 MEMBER SRINIVAS: I guess I am 17 struggling a little bit with the sort of focus on 18 the population, just because, one, as you said, 19 limiting something to a population or a network 20 that not everyone belongs to might not be the 21 right solution. But, separately, bloodstream 22 infection prevention is like process metric,

right? I mean, it is an outcome that we are preventing, but with a known process to prevent it.

4 And so, when you focus on certain 5 small babies, even though they have a higher prevalence, you are missing the opportunity to 6 engage other hospitals in a process improvement 7 structure or having a standard process, because 8 9 we know standard processes, when they are 10 implemented, can reduce central line infections. 11 And so, it seems like, while smaller 12 babies have a higher prevalence, that focusing on 13 all babies and just trying to prevent all

14 bloodstream-associated infections in general, at 15 least from my perspective, would be where we 16 should focus.

17 CO-CHAIR SAKALA: Yes, Sheila?
18 MEMBER OWENS-COLLINS: Okay. I agree
19 with what everybody is saying. I think that we
20 should have a more comprehensive approach, and
21 bloodstream infections are a very serious issue.
22 Also, if we concentrate on all newborns, it will

Neal R. Gross and Co., Inc. Washington DC

1

2

3

dovetail to the efforts in the adult world, 1 2 preventing infection, you know, most nosocomial infections. 3 And to the point of the community 4 5 hospitals, I think that, even though the numbers are small, they would have a significant 6 contribution in terms of looking at infections in 7 the larger babies, because, as someone said, 8 9 there are more of them and they can have serious 10 morbidity from those infection. 11 CO-CHAIR SAKALA: Thank you. 12 So, that really raises the question 13 of, if we do both parts, what about the two 14 measures that are guite similar as well? 15 We need to tie this up. Maybe the 16 answer is that we can't do better than we did 17 before last time around. 18 Also, I think that the points about 19 the ICD-10 and the changes in the AHRQ measure 20 and the broader pickup and ongoing look from The 21 Joint Commission are all good reasons to say let's take a look again, if we can't make a 22

1 2 decision now.

2 So, I would love a proposal from anyone about how we should move forward. 3 4 MEMBER BAILIT: So, I guess what I 5 would say is we have approved all three. People who are using these measures are going to use 6 7 them for different things. But, to the extent that we ask our users, if you will, to collect 8 9 data or, if possible, to collect both sets of 10 data, so we can have a comparison for next time, 11 but I think they are being used for different 12 things. 13 You know, the NICUs who are the 14 Parklands and the other high-elite taking care of 15 very small babies, most of them are Vermont 16 Oxford anyway. The general hospitals are going 17 to use The Joint Commission measures. So, to the 18 extent that those are being collected in both 19 places and lots of hospitals, let's see if we can 20 get that data from them. 21 CO-CHAIR SAKALA: Thank you. 22 Karen?

1 MEMBER SHEA: I agree. Practically 2 thinking about someone who is sitting in maybe a general hospital with the burden of collecting 3 information for The Joint Commission measure and, 4 5 then, a separate data collection that would, then, be sent off to VON, and then, maybe an 6 insurer coming in behind both of these and 7 saying, "Geez, I really want you to collect 8 9 information on the AHRQ measure because this is 10 what we can collect in terms of administrative 11 data," it can be a burden on those health 12 facilities if they have to collect data on these 13 three measures from a practical standpoint. 14 But I do see that there is merit in 15 each one of these different measures. And I 16 guess I won't repeat what the group has already 17 said, that it might be worthwhile to see what are 18 the distinctions between the three. But I guess, in summing up, I would 19 20 say to those facilities who are being asked to 21 collect data on all these three measures, if they 22 can push back on that request and select the one

that seems most suitable for their institution. 1 2 MEMBER BAILIT: Having said that, we know that some hospitals are already collecting 3 4 all three. So, rather than asking them to do it 5 de novo, we can just say, "Hey, if you happen to be doing more than one of these, let us know." 6 7 DR. EDWARDS: So, that is actually a great point, and we do a member survey every 8 9 I'm sure The Joint Commission does as year. 10 well. I will add that to the member survey -- I 11 am meeting about that tomorrow -- to find out 12 what other hospitals are reporting on these 13 measures and how they are using them. 14 And I would also like to say that I 15 would love to work with The Joint Commission to 16 compare data as well in aggregate, if possible. 17 So, that might be something that we work on 18 between now and then. 19 CO-CHAIR SAKALA: Naomi? 20 MEMBER SCHAPIRO: Yes, this is just a 21 question about unintended consequences, since I 22 am new to this process. Which is, if we sort of

continue to endorse all three, then we don't 1 2 necessarily have control over who requires people to collect them. And I am just kind of wondering 3 4 if we have any idea of what that burden might be, 5 especially for the new hospitals coming online that have fewer resources. 6 7 You're shaking your head. So, we don't have any idea? 8 9 I mean, you all are out DR. WINKLER: 10 in the field and can give us a much better idea 11 of what is going on in the real world. 12 MEMBER YOUNG: What was the question? 13 Who was reporting to whom? 14 MEMBER SCHAPIRO: No, the question 15 was, if we continue to endorse all three and say 16 this new round of hospitals that are coming into 17 reporting, are they going to have to report all 18 Or they don't report the VON because they three? 19 are not in the VON? 20 So, the subspecialty, MEMBER YOUNG: 21 the high-level NICUs are reporting to VON. They 22 are all part of the VON network. Almost everyone

has to report to The Joint Commission, again, if 1 2 you have 300 deliveries or over. So, that is essentially every community hospital and higher. 3 4 And I'm not really sure who is 5 reporting to the Agency for Healthcare, or AHRQ. I don't have a sense of that. 6 DR. OWENS: On the AHRQ measure, just 7 so you know, there is no reporting burden from a 8 9 hospital perspective. It is coming directly out 10 of billing data. The hospitals collect the 11 discharge data. And then, for what we use it, 12 each is sent to their state data organization, 13 rolled up and collected into a graphic state. 14 For claim status or if it goes to 15 Medicaid, for instance, the state Medicaid 16 offices get the data, but the hospitals don't 17 have to do anything to subset it. I mean, it is 18 sent as part of the bill. 19 And by the way, AHRQ does not do 20 hospital-level reporting. 21 CO-CHAIR SAKALA: We have many more 22 comments, and we really need to wrap this up in
the next five or so minutes. 1 2 So, the comments that driving us toward a decision --3 4 MEMBER KILDAY: I just have one 5 clarifying question. How many hospitals in the country are Joint Commission versus D&B? 6 D&B. 7 There are two different accreditation agencies out there, and we can't make the assumption that 8 9 all hospitals are reported to The Joint 10 Commission because that is not true. 11 MS. WATT: Ninety-some percent of the 12 hospitals are Joint Commission, though, 90-some 13 percent. 14 CO-CHAIR SAKALA: And about 80 15 percent, a little over I think, are now included 16 in the 300 or more births. 17 Sindhu? 18 MEMBER SRINIVAS: I guess I would like 19 to -- and maybe this is just sort of striving for 20 the future -- I mean, it just seems like the only 21 sort of thing that I heard about the AHRQ measure 22 was the payer issue of payers getting, I know it

is like direct data feeds to HCUP and payers are 1 2 being able -- like you can do a payer-related evaluation instead of getting all payer data. 3 4 But it seems like fundamentally the 5 difference is really in the codes and the Because you could take The Joint 6 exclusion. Commission measure and the codes and make it 7 payer-specific. So, that doesn't seem to be the 8 9 limitation. 10 It is seems to be fundamentally in 11 terms of what is actually being included and 12 excluded. And I may be misunderstanding that, 13 but it just seems like I would caution us, for 14 the reasons that Naomi mentioned, too, of having 15 so many measures that are really trying to get at 16 the same thing and trying to push us towards 17 harmonization. 18 I mean, to the public, we are all the 19 experts in these areas and we can tell like, 20 well, in this measure, these couple of people are 21 excluded because of these codes, and in this 22 other measure they are not. But when you put

them side by side and the numbers are so 1 2 different, from a public perspective, that is like incredibly confusing. And it seems like we 3 should be striving towards a single harmonized 4 5 way to measure things to really drive quality. I feel like it is very difficult to 6 7 have different ways to measure the same exact thing that are marginally different. And I think 8 9 we should be trying to get to a place where we 10 are actually limiting it from three to at least 11 two, and even getting towards one eventually. 12 CO-CHAIR SAKALA: Ann? 13 MS. WATT: Thanks. 14 One thing I want to emphasize is that 15 Joint Commission staff and AHRQ staff have worked 16 very closely together to harmonize all of the 17 data elements that are possible to harmonize and 18 all of the specifications in these two measures. 19 I think what you are seeing as the 20 fundamental difference between The Joint 21 Commission measure and the AHRQ measure is the 22 dependence solely on coded data used for the bill

in the AHRQ measure. There is no reliability 1 2 evaluation of the coding, of the appropriateness 3 There is for The Joint Commission chartof it. It is one of our 4 abstracted measures. 5 requirements, is that inter-rater reliability be done, so that we have a fairly -- and we do 6 7 extensive quality testing of the data. I think that is one of the things that sets our measure 8 9 apart.

Having said that, though, I think that The Joint Commission measure -- I think that what our analysis that Celeste discussed at the beginning of this discussion showed was that the biggest differences is in the coding. And so, I think that is a big difference. It is just sort of a fundamental thing.

17We haven't done a comparison with the18VON data. We would be happy to work with VON, so19that we can do that type of harmonization as20well.

I don't think that we are talkingabout so much as apples and oranges. We are

talking about different data collection systems,
 basically.

3	CO-CHAIR SAKALA: Sheila?
4	MEMBER OWENS-COLLINS: I just wanted
5	to just make another quick plea for comprehensive
6	data collection and looking at the late preterm
7	and the bigger babies, because, as I was noticing
8	the criteria for infection, I noticed that GBS,
9	unless I missed it, is not up there, which is a
10	real significant marker for infection for bigger
11	babies. And it is a very prevalent, probably
12	still the most common infection in newborns.
13	CO-CHAIR SAKALA: Jaleel?
14	MEMBER MAMBARAMBATH: So, it appears
15	that we are moving forward endorsing all these
16	three measures. I was on the Committee three
17	years or four years ago discussing the same
18	thing. It was a robust discussion, but ended up
19	kicking the can three or four years forward.
20	(Laughter.)
21	And now, we are kicking the can again
22	for another three or four years. So, I am kind

of feeling disappointment at that and trying to 1 2 see if there is a way to try to hone-in on this and try to fix this problem before the next time 3 4 the Committee meets. I think it was really helpful to see 5 the comparison between the AHRQ measure and The 6 Joint Commission measure. 7 Thanks a lot for that. But I think it would be worthwhile 8 9 trying to see if we can have this comparison in 10 more detail, looking at meningitis, and giving a chance for AHRQ to come up with their opinion on 11 12 this comparison, and all that. 13 I am trying to see if we can have this as one of the items even for the Committee to 14 15 start off with, and even before we reach this 16 level, get a better understanding of the lay of 17 the land. 18 CO-CHAIR SAKALA: Thank you. 19 So, that is a good way for us to turn 20 to the developers and say, "Help us next time 21 around with better working together around moving 22 toward a better place."

Neal R. Gross and Co., Inc. Washington DC

www.nealrgross.com

So, Diana and Nancy. 1 2 You know, Jaleel is saying we are moving toward continuing with all three. 3 4 MEMBER JOLLES: Could we vote, because 5 I don't support that? And I don't know; maybe I am an outlier. 6 7 CO-CHAIR SAKALA: Do we have to vote on, first of all, all three and, then, if we 8 9 don't support all three --10 DR. WINKLER: Vote on the proposal. 11 CO-CHAIR SAKALA: The proposal is? 12 DR. WINKLER: The proposal is to keep 13 all three. 14 CO-CHAIR SAKALA: To keep all three? 15 MEMBER MAMBARAMBATH: If we say we vote for the proposal and the answer is no, then 16 17 what do we do? 18 MEMBER JOLLES: Then, we call on the 19 neonatologists to help us. 20 (Laughter.) 21 CO-CHAIR SAKALA: Nancy, while we are 22 waiting.

79

1	MEMBER JOLLES: Well, I mean, I am
2	half-tempted to begin like a lecture on what NQF
3	is and what we are being called to do. We can't
4	kick this down the road.
5	MEMBER LOWE: I agree with that.
6	DR. WINKLER: Let me offer one other
7	potential, because I think a great many of you
8	have suggested that there is a need for better
9	data on which to make your decisions.
10	As to opposed to waiting, say, three
11	years or so, this is a standing Committee. We
12	could perhaps consider something in the interim
13	before three years to bring the data back, if our
14	developers are willing to work with us on that.
15	So, we could have this discussion with a little
16	bit more data to help us understand what is going
17	on. So, that is potentially, again, one of the
18	benefits of the standing Committee, sort of an
19	outstanding issue that we might be able to deal
20	with on an off-cycle basis.
21	MEMBER LOWE: Carol, actually, Reva
22	just said I was going to say, because that is a

difference now that we are a standing Committee, that we are here for a period of time. And why can't we ask them to come back to us in a year with more information about the pros and the cons, what the data look like, using the two different measures?

7 I totally agree with Diana. I think
8 we are not helping the industry from the
9 perspective of what NQF is about, I don't think,
10 by kicking the can one more time.

11 MEMBER FLANAGAN: I just want to make 12 one additional comment that was said earlier, but 13 to emphasize. What I heard the table say is that 14 the AHRQ measure is being used by Medicaid, 15 primarily because it has almost no -- it is 16 derived administratively.

To the extent that PC-04 can be made more administrative, I think it would satisfy Medicaid. And I think we need to ask Medicaid whether they would consider changing. Because, you know, they, then, accept PC-04 with very little chart review burden. This whole

1

discussion goes away.

2	CO-CHAIR SAKALA: So, are you okay,
3	Jaleel, with a proposal to stand with the three
4	measures until next year, until a year from now,
5	when we get more information from the three
6	developers, including regarding the changes that
7	have been made?
8	What is the proposal that we are
9	talking about here?
10	MEMBER MAMBARAMBATH: I agree, but why
11	is it only me?
12	(Laughter.)
13	CO-CHAIR SAKALA: Well, you were the
14	person who opened up saying maybe we accept all
15	three. So, there we have it.
16	Nancy?
17	MEMBER LOWE: Yes, can we ask the
18	three developers, charge them with coming up with
19	a true single measure? Why can't we charge them
20	with that? Why do we have to figure that out
21	when they are the people that work with this data
22	all the time?

1	CO-CHAIR SAKALA: Well, I think VON
2	has its own limitations around the population-
3	wide measure.
4	MEMBER LOWE: Well, that's their
5	problem, not ours. I'm sorry, but it is.
6	Because if we are all interested in quality care,
7	then it seems to me that we should be able to
8	negotiate a single measure that provides useful
9	data for this issue of infection in the high-risk
10	neonate. I'm sorry if I'm too simplistic, but
11	CO-CHAIR SAKALA: Matt?
12	MEMBER AUSTIN: Yes. So, my
13	understanding is the VON measure is actually
14	looking at a subset of the babies that the other
15	two measures are looking at. The VON measure is
16	looking at the really small babies.
17	So, from my perspective, it feels like
18	I could understand why a hospital might want to
19	have specific data on those. To me, the real
20	conflict is between The Joint Commission measure
21	and the AHRQ, as they really are looking at the
22	same population and trying to get to the same

1

outcome.

2	I do feel like we need additional data
3	with the change of ICD-10 to really make a
4	distinction on which we think is the better
5	measure. So, my proposal would be we reconvene
6	in 18 months to evaluate those two measures and,
7	for now, we stand with the three measures.
8	MEMBER YOUNG: I would like to second
9	that proposal, so we can move on.
10	CO-CHAIR SAKALA: Raj?
11	MEMBER WADHAWAN: I just wanted to add
12	to that comment. I think the only measure, if we
13	had to choose one of the two, it cannot be the
14	VON measure because it is not all-encompassing
15	and it doesn't answer the questions for other
16	babies. So, it has to be one of the two,
17	although VON, certainly being a subset, with some
18	work could be incorporated into that.
19	CO-CHAIR SAKALA: So, a stratified
20	measure that VON would be able to use a part of?
21	MEMBER OWENS-COLLINS: Yes. And
22	again, I mean, if we are going to come back, I

Neal R. Gross and Co., Inc. Washington DC

will make the plea again that we look at the
 bigger babies and not just concentrate all of our
 efforts on the smaller babies, as important as
 they are.

5 MEMBER BAILIT: I think the other 6 thing here, though, is that VON is voluntary. 7 Nobody is going to force you to do VON, right? 8 So, you are really just talking about, if you are 9 worried about data burden, it is just the other 10 two.

DR. EDWARDS: It is, and from VON's perspective, we are going to collect it anyway, and we are going to collect it for the expanded centers on all infants admitted to a NICU, which in hindsight maybe I should have proposed that measure as a new measure.

I mean, I would sort of agree with Matt, but our measure is different in that way, in that it is the very low birthweight infants risk adjusted, SMR or 0 minus e, but including meningitis. So, it is kind of fundamentally different from the other two.

1	But, as I said, I am very happy to
2	work with AHRQ and The Joint Commission on
3	harmonizing.
4	CO-CHAIR SAKALA: We need to move on.
5	So, can we take a vote on a proposal?
6	Matt, would you like to clarify? Yes.
7	MEMBER AUSTIN: So, the proposal is
8	that we reconvene in 18 months to evaluate the
9	AHRQ measure and The Joint Commission measure
10	based on updated data. Yes, the VON contribution
11	as well. So, I guess the proposal is in 18
12	months to reconvene with better data to continue
13	this conversation.
14	CO-CHAIR SAKALA: And put some
15	pressure on the developers to help us move toward
16	a single measure.
17	CO-CHAIR GREGORY: So, to clarify
18	that, on the VON piece, though, since that is
19	chart audit, it would be worthwhile to know the
20	overlap of their chart audit with administrative
21	codes. How many of those babies would you get?
22	That is what we are asking.

1	CO-CHAIR SAKALA: Okay.
2	MEMBER WADHAWAN: Just a quick
3	clarification. Why are we saying it in months
4	and not 12 months or less? I mean, there is a
5	lot of data.
6	CO-CHAIR SAKALA: By the time we get
7	the data in
8	MEMBER AUSTIN: Yes. If we were just
9	filling out
10	CO-CHAIR SAKALA: Eighteen is not
11	enough time.
12	MEMBER BELL: You need a full year's
13	worth of ICD-10 data.
14	CO-CHAIR SAKALA: Okay. All right.
15	So, let's vote.
16	MS. ROBINSON-ECTOR: Voting is open on
17	the proposal. Option 1 is yes; option 2 is no.
18	(Voting.)
19	Yes is to agree with Matt's proposal.
20	Okay. All the votes are in and voting
21	is now closed.
22	A hundred percent voted yes and zero

So, that motion passes. 1 voted no. 2 (Applause.) CO-CHAIR SAKALA: Last comment. 3 4 MEMBER WESTHOFF: Well, this is a more 5 generalizing question, being new to the Committee. Has the Committee done anything like 6 this before? And given the larger national need 7 to harmonize and reduce the number of measures, 8 9 is this new? It seems like a good idea. 10 And then, second, either having done it in the past or thinking ahead to doing it 11 12 right now, who is it at NQF who is now tasked 13 with -- you know, there is the burden on the NQF 14 side. 15 DR. WINKLER: Yes, you're looking at 16 us. 17 (Laughter.) 18 We will be staffing this Committee as 19 long as it's in existence and as long as we are. 20 So, this goes on our to-do list to keep everybody 21 reminded. And again, it will become one of the 22 off-cycle activities.

1 Because we moved to standing 2 committees two to three years ago, we have begun having some of these, "Hey, you know, we couldn't 3 4 resolve everything today," but we need more data; 5 something is going to change in three months, blah, blah, blah. We want to revisit sometime 6 7 down the road. So, it is becoming something we 8 see. 9 The issue around related and competing 10 is huge across all measures, across all topic 11 areas, in terms of really understanding burden 12 and the use of measures. So, this is not unique. 13 CO-CHAIR SAKALA: Okay. Thank you. 14 So now, we move on to 0471, which is 15 PC-02 in The Joint Commission's core set, 16 Cesarean -- it says "Section" here -- but it is 17 "Birth" now. 18 And no one is recused, I believe. 19 Jennifer Moore and I are discussants. And we 20 will begin with an introduction from the 21 developers. 22 This is MS. MILTON: Thank you.

Celeste again from The Joint Commission. 1 PC-02, Cesarean Birth, the denominator 2 population is comprised of patients that are 3 having their first live birth and it is a 4 5 singleton in vertex position, and they have reached term, which means at least 37 weeks f 6 7 completed gestation or more. Of those patients, then, in the numerator would be those that ended 8 9 up having a Cesarean delivery. 10 The goal of this measure is to reduce the number, but not to zero. 11 There's always 12 going to be a Cesarean rate. This is a variation 13 of a primary Cesarean birthrate that hospitals 14 have looked at for years. 15 So, this is just focusing-in on an 16 area where ACOG especially has made a 17 recommendation that we focus our efforts to make 18 sure that we take a look at variation in 19 practice. The goal is to get this rate close to 20 the Healthy People 2020 of 23.9 percent. We are 21 still above that nationally. 22 Thank you. CO-CHAIR SAKALA:

1 MEMBER MOORE: There was only one 2 comment that came out of our Workgroup meeting they think is worth mentioning. During the 3 4 discussion, we questioned whether it should be 5 classified as an intermediary measure instead of an outcome measure, but that really was the only 6 7 thing that came out of our discussion to pass 8 along. 9 DR. WINKLER: Again, I think there is 10 a certain level of philosophy around here. Τ 11 have thought about this one for years. I can 12 even argue it is a process measure. 13 So, fundamentally, we let the 14 developer give its assignment. It doesn't have a 15 great deal of impact. There is a huge interest 16 in outcome measures, priority over process 17 So, I do think it qualifies in that measures. 18 kind of dichotomy, but I am not sure it is hugely 19 different, whether it is intermediate outcome and 20 the final outcome is healthy mom and healthy baby 21 or it is a pure outcome itself.

Neal R. Gross and Co., Inc. Washington DC

22

1 CO-CHAIR SAKALA: So, on the evidence, 2 the documentation says no new evidence. We would say that there is continuing affirmation of the 3 same conclusions that were made, that eliminating 4 5 avoidable, safely avoidable, Cesareans has important benefits for moms and babies, and there 6 are supported ways of doing so. So, if there is 7 no objection, I would take the position that we 8 9 don't need to re-vote on that one. 10 And then, on the performance gap, as 11 Celeste mentioned, the Healthy People target is 12 23.9 percent, and the 2014 data with 1388 13 hospitals reporting is 26.8 percent. But the 14 variation for this measure is really quite large. 15 So, the performance was 14th percent at the 90th 16 percentile -- wait -- at the 10th percentile, 14 17 percent, and 40 percent at the 90th percentile. 18 So, there is quite a bit of practice variation 19 out there and, also, just disparities for various 20 kinds of socioeconomic variables. 21 So, I think we need to vote again on

the performance gap, just to see where changes

Neal R. Gross and Co., Inc. Washington DC

22

are and have been. And I would say that we, 1 2 after a steady rise, we have been plateauing. 3 So, that is kind of the change right now, is stopping that rise. We can talk later that the 4 5 environment is such that we should be expecting to see this actually turn around. But, right 6 7 now, I think that is a good beginning, is to stop the rise. 8 9 So, any other comments on performance 10 gap? 11 (No response.) 12 Okay. So, let's vote on that. 13 MS. ROBINSON-ECTOR: Voting is now 14 open for performance gap of Measure 0471. Option 15 1 is high; 2 is moderate; 3 is low, and 4 is 16 insufficient. 17 (Voting.) 18 All the votes are in. 19 Eighty-eight percent voted high; 12 20 percent voted moderate; zero voted low, and zero 21 voted insufficient. So, for performance gap of 22 Measure 0471, the measure passes.

1	CO-CHAIR SAKALA: Great.
2	So, on reliability, I think we do need
3	to take a quick vote. This measure was aligned
4	with the ACOG-led reVITALize Project. So, thus,
5	the new name, for example.
6	And also, they report an improved
7	ability to identify cases. So, there is a little
8	bit of change there.
9	Can we pass on this if it is even
10	better than before?
11	(Laughter.)
12	DR. WINKLER: Please go ahead and
13	vote.
14	CO-CHAIR SAKALA: Yes. Okay.
15	Yes, Jaleel?
16	MEMBER MAMBARAMBATH: So, I have a
17	comment, a question about the denominator
18	exclusions. One of the exclusions is enrolled in
19	a clinical trial. Now I'm talking in terms of
20	the bigger hospitals. If I can look at my own
21	institution, there are, at least with neonates,
22	in my own hospital there are, at any given time,

(202) 234-4433

there are about 15 to 18 clinical trials going 1 2 So, almost all of the babies will be on. included in clinical trials. So is the case with 3 4 many of the NICHD Neonatal Research Network 5 Centers. And I would assume that the MFM Network would also have similar numbers. So, are pulling 6 7 out a lot of these moms away from the denominator. 8 9 CO-CHAIR SAKALA: Celeste, did you 10 have a comment on that? 11 MS. MILTON: We're actually removing 12 clinical trials in our next version of the 13 manual. So, we were just reporting on the data as it had been collected for this submission. 14 15 Because we found that the numbers weren't really 16 that large as you looked across the board, when 17 we looked at a 12-month exclusion report. And 18 you have to look at why are they in a clinical 19 Is it really directly related to what we trial. 20 are measuring? So, that was part of it, that we 21 weren't really seeing that there was a lot of 22 variation as a result.

95

www.nealrgross.com

1 MEMBER MAMBARAMBATH: So, you leave 2 out --3 Clinical trial, yes. MS. MILTON: 4 DR. WINKLER: Okay. I need to ask, 5 Celeste, when does that go into effect? July 1st, 2016 6 MS. MILTON: 7 discharges. DR. WINKLER: But is that reflected in 8 9 the specs that you submitted to us? 10 MS. MILTON: For the previous 11 specifications, because they had to be in before 12 we finalized the specifications. 13 DR. WINKLER: Right. So, if the 14 Committee's okay with that, I am going to ask her 15 to make that update on these specs for where we 16 are now. 17 MS. MILTON: We can do that. 18 DR. WINKLER: Thanks. 19 CO-CHAIR SAKALA: Great. Okay. So, 20 can we have a vote, please, on reliability? 21 MS. ROBINSON-ECTOR: Voting is now 22 open for reliability of Measure 0471. Option 1

is moderate; 2 is low, and 3 is insufficient. 1 2 (Voting.) All the votes are in and voting is now 3 4 closed. 5 Eighty-eight percent voted moderate; 12 percent voted low; zero votes insufficient. 6 7 So, for reliability of Measure 0471, the measure 8 passes. 9 CO-CHAIR SAKALA: Thank you. 10 So, on validity, the developer reports 11 previous and continuing face validity for measure 12 users as well as a website that picks up 13 questions and issues from the field and tries to 14 deal with them in a continuous process of 15 clarification and refinement. I feel that the exclusions seem 16 17 appropriate, but, as was just discussed, many of 18 them, so few cases are eliminated, that this 19 seemed to me to be an area where we could look at 20 reducing the burden of collection by really 21 taking out the ones that aren't materially 22 impacting the results.

1	It was switched to ICD-10 codes using
2	a careful process with checks and verification.
3	And then, we got some comments, pretty
4	extensive, in the pre-meeting period regarding
5	adjustment for various demographic variables. I
6	don't know if we can bring those data up, but we
7	were provided with some PowerPoints from Elliott
8	with data from 231 California hospitals showing
9	that hospitals with a higher concentration of
10	older moms and that is over 35 years and
11	higher concentration of moms who had a BMI 30 or
12	higher just before being pregnant were
13	distributed across higher, medium, and lower
14	range NTSV hospitals.
15	So, what that is suggesting is that
16	there is not a pure risk among women, but it
17	depends on clinical practice. Just to give an
18	example, a woman comes with a BMI of 33. Do you
19	say this woman is at elevated risk if she has a
20	Cesarean and I'm going to work really hard to
21	help her not have one or do you say this woman is
22	headed that way and I'm going to lower my

I

threshold for going there? 1 2 So, that is an example. I believe you are, on July 1st, also eliminating the age bans, 3 4 is that correct? 5 Yes. That will be MS. MILTON: effective, again, with July 1st discharges of 6 7 this year. 8 CO-CHAIR SAKALA: Okay. And any other 9 comments on that? 10 DR. MAIN: This gets to really the 11 fundamental issue of what is driving the variation among the hospitals, which is different 12 13 than among patients. So, when you look at 14 hospitals, what this graph shows, the green dots 15 are hospitals that have low NTSV C-section rates 16 and the red dots are hospitals that have high 17 rates of NTSV C-sections, 35 percent or more. 18 And you can see on the x-axis is the 19 proportion with high BMIs, and the y-axis is the 20 proportion with high rates of maternal age. 21 There is a general trend that the older the 22 population of nullips, first births, the thinner

the population, and vice versa; you are going to 1 2 be heavier in your first birth. So that they do have a tendency toward balancing each other out. 3 4 But anywhere along the line here, for 5 every red dot, you see green dots next to it. So, a hospital that has the same distribution of 6 7 high BMIs or high maternal age can have very different rates, which strongly indicates that 8 9 this is related to practice patterns. It is 10 likely some effect of those are, but you 11 certainly don't want to bake-in the population 12 rates of high BMIs or high maternal age if you 13 have hospitals that can be very well at one end 14 or the other. 15 And that is really the struggle here, 16 is to tease out what is related to the practice 17 pattern and what is related to the patient. And 18 it is really not the individual patient we are 19

pattern and what is related to the practice pattern and what is related to the patient. And it is really not the individual patient we are talking about here, and I think that is a superimportant point. It is really the practice pattern of the hospital taking care of all the patients that come to that hospital.

Neal R. Gross and Co., Inc. Washington DC

www.nealrgross.com

I	
1	CO-CHAIR SAKALA: And I would just
2	like to say that I think baking-in practice
3	patterns where there is significant room for
4	improvement is a problem that we should try to
5	avoid.
6	Cindy?
7	MEMBER PELLEGRINI: Can the OBs in the
8	room enlighten me? Are there strong, clear
9	consensus practice guidelines for how to deal
10	with these two populations? In other words, are
11	some of these hospitals adhering to guidelines,
12	whether their rates are high or low, and others
13	are not?
14	DR. MAIN: No.
15	MEMBER GOYERT: No. If the question
16	is, are there guidelines for particular labor
17	management, no.
18	CO-CHAIR SAKALA: Microphone on.
19	MEMBER JOLLES: All right. Okay.
20	Sorry.
21	I mean, well, if we broaden your
22	question, is it a guideline specifically on the

elderly nullip or is it a guideline on the obese 1 2 patient? But the standard guideline that is the root of the CMOCC work and the SMFM, yes, it is 3 4 all about stopping the overdiagnosis of labor 5 dystocia, and that is what this is all about, are the elderly nullips and the BMI. Okay. 6 Correct? 7 So, yes. 8 MEMBER PELLEGRINI: We prefer a word 9 other than "elderly". Thank you. 10 (Laughter.) 11 CO-CHAIR SAKALA: There are guidelines 12 in terms of obviously -- oh, Sindhu? 13 MEMBER SRINIVAS: Also to answer that, 14 I mean, I agree there are things that are 15 published as risk factors for having a C-section and how individual clinicians utilize that 16 information to make decisions. 17 18 I think Carol pointed out the sort of 19 two versions of how somebody could take that into 20 account, but there's not like guidelines that 21 say, you know, manage labor this way for this 22 person. And I think people just use that

1

information differently.

2	I had a different comment, which is
3	I don't know if it is appropriate to say here,
4	but just more food for thought you know, we
5	talked about a measure yesterday that was about
6	adverse term-birth outcomes. When we talk about
7	lowering the C-section rate, there is a
8	countermeasure to lowering the C-section rate,
9	which is not lowering it too much or
10	inappropriately in certain places where you need
11	to increase adverse neonatal outcomes. You know,
12	lots of measures have a countermeasure that could
13	have a negative consequence. I think the
14	elective delivery one is another one.
15	And I don't know if there is a
16	precedent or if The Joint Commission is
17	considering sort of kind of pulling together the
18	low-risk C-section rate with a countermeasure
19	that sort of is ensuring that, while we are
20	trying to lower the C-section rate, we are not
21	actually leading to unintended adverse
22	consequences.

1	DR. MAIN: We are certainly doing that
2	in California, in Oregon and Washington, where
3	these are all in play. I can't speak to where
4	The Joint Commission is going on this.
5	MS. MILTON: There aren't any plans at
6	this time, but, certainly, this is something we
7	could discuss with our Technical Advisory Panel.
8	CO-CHAIR SAKALA: Tracy?
9	MEMBER FLANAGAN: So, I want to echo
10	what Cindy just said about going too low can be
11	just as bad as being too high. I have seen this
12	scatter graph a couple of times.
13	We in Kaiser Permanente ran our 66,000
14	births in a one-year or a two-year time period.
15	What we found is multipliers of risk for five
16	conditions. One was age, BMI, race,
17	hypertension, and diabetes. And the biggest
18	factor was pre-pregnancy diabetes increased the
19	risk by 130 percent.
20	Within our system, while we have a
21	very low rate as a system, we have hospitals that
22	are higher, and we have a very consistent care

pattern because we have 24/7 staffing. 1 I mean, 2 we really have fairly consistent care. So, while I think Elliott is making 3 4 the point that there is variation in clinical 5 practice, there may be some real differences based on medical issues that really impact 6 whether babies fit or whether babies tolerate 7 labor, and whether labor goes smoothly in a 8 9 timely fashion that doesn't exhaust the baby or 10 the placental reserve. 11 So, while I know that the age 12 adjustment is going away, I actually think that 13 that is okay. What troubles me is what the 14 number is. When purchasers start talking, as has 15 happened in California, that if you are below 23.9, we are not going to pay you, that troubles 16 17 me a lot. 18 And so, because that is happening, I 19 really am troubled about not risk-adjusting this.

(202) 234-4433

20

21

22

Neal R. Gross and Co., Inc. Washington DC

What we are planning on doing is actually taking

our own analysis and submitting it to The Joint

Commission. We haven't run it by hospitals yet.

www.nealrgross.com

We do know we have these factors of risk, and we 1 2 will see. CO-CHAIR SAKALA: 3 Thank you. 4 Nancy? 5 Yes, well, I think I am MEMBER LOWE: back to the question that was asked about 6 7 guidelines. I think the literature is very clear -- in fact, I know it is -- that the diagnosis of 8 9 dystocia during labor is one of the most 10 imprecise, undefined diagnoses that there may be 11 in the whole realm of medical practice. 12 You know, you can't run a laboratory 13 test. It is in the eye of the beholder what is 14 dystocia during labor. And that is 15 extraordinarily clear in the literature, and I 16 think it is what some of us are trying to help 17 give clinicians better tools to help them with 18 the issue of what is really delayed-labor 19 progress; what is failure to progress; what is 20 failure to wait, all those kinds of issues that 21 really get into this measure of variation by 22 institution.

1	And so, I just caution us to be very
2	careful about making decisions or assumptions
3	based upon statistical risk, when statistical
4	risk can vary greatly in any one study. And I
5	think Elliott made the point very, very well that
6	there's no bottom-line risk that being older
7	gives you by itself that is reliable and that
8	statistically works across the board.
9	And so, to me, when we start to tie
10	these kinds of things to outcomes and I'm not
11	being very clear what I want to say but it is
12	scary when people want to say, "I'm not going to
13	pay you." Because, to me, for this population,
14	23.8 percent rate is way too high, way too high,
15	for healthy nulliparous women at term, one baby,
16	head down. That is one in every five women, more
17	than one, almost one in every four ends up in the
18	OR. What is wrong with that picture? I think it
19	is a public health problem, that we are doing
20	that much surgery on women to have a baby, which
21	is a physiologic process.

Neal R. Gross and Co., Inc. Washington DC

22

caution us about this, not to get so far down the 1 2 road of tearing things apart statistically that the measure becomes unmeaningful to the public or 3 unmeaningful in terms of really monitoring what 4 5 is going on nationally in terms of safety and quality. 6 CO-CHAIR SAKALA: 7 Thank you. Juliet? 8 9 So, I am payer, and I MEMBER NEVINS: 10 certainly would not at anytime support a 11 situation where we paid for a certain percentage 12 of C-section rate. I am also a laborist. You 13 know, last weekend I did a C-section on a baby 14 that was five pounds. 15 We do have guidelines with respect to, 16 or new guidelines I should say, with respect to 17 what is the definition of arrest of dilation or 18 descent. So, that is available, and there is 19 significant uptake with respect to that. 20 Most of the obstetricians in obstetric 21 programs are moving towards some sort of a 22 hospitalist model where you do have in-house
obstetricians available. You know, the day of the private OB doctor is sort of going to the wayside. Certainly, in certain sections, regional sections, of the country, that still exists, but certainly in the larger urban centers I would say that most of the hospitals do have 24-hour care.

So, I guess the point, I think that 8 9 these studies should be risk-adjusted because I 10 do understand the graph, but I also have to agree 11 that it is an art; it can be very subjective. 12 But I would say that there are inherent risks to 13 ending up in the operating room if you have one 14 of these five risk factors, one of them certainly 15 being your BMI. So, that is my slant on it.

And anecdotally -- and I don't know if the other OBs in the room would agree with me -but no one wants to take a heavy patient to the OR. We want that lady to deliver vaginally, just letting you know. It is much easier for the baby to come out through the vagina.

CO-CHAIR SAKALA: Jaleel?

Neal R. Gross and Co., Inc. Washington DC

22

1

2

3

4

5

6

7

1 MEMBER MAMBARAMBATH: I want to 2 caution those comments about balancing risk, because this maybe not relevant to this 3 particular case, but there is more food for 4 5 thought over here for NQF. Whenever there is a QI project which 6 7 comes up for me as a medical director of an EQ, I 8 ask for what are the process measures, what are 9 the outcome measures, and, okay, do you have 10 balancing measures, too. 11 When we have measures coming up over 12 here, one of the major concerns that we have in 13 the committee is that, hey, is this going to 14 worsen some other outcome? But we don't have a 15 balancing measure included into many of these 16 measures that we have. Should we be including, 17 asking the developers to include a balancing 18 measure in there, along with this as a package? 19 CO-CHAIR SAKALA: So, and Elliott is 20 going to comment. 21 DR. MAIN: We are doing major quality 22 improvement efforts on this subject currently in

And the balancing measure for this 1 California. 2 particular measure presented yesterday and that was approved or re-endorsed, which is the healthy 3 4 term newborn. This is all term patients and the 5 question is how you manage the labor. This is one outcome of the labor management. 6 It is a C-7 section, of course.

8 And as I said yesterday, the most 9 outcome is of the baby from birth and that is 10 what is being used around the country and in the 11 western three states and, as we heard yesterday, 12 in other parts of the country as well, as is 13 appropriate for any obstetric intervention.

MEMBER MAMBARAMBATH: Yes, my question is more broad not only for this particular measure but as any measure which comes through to NQF, should we ask them to have a balancing measure associated along with that and come up as a package to NQF, when they come up with the measure.

21 CO-CHAIR SAKALA: So, I think the22 staff can take that under advisement.

So, Dianna and Amy and then let's vote
 on validity after that.
 MEMBER JOLLES: I just wanted to speak

to another side of the important points brought 4 5 I think sometimes we actually have to up. question our assumptions and our reality to 6 7 really move the hockey puck where it is headed. And I will just that while we await Strong Start 8 9 data, I can speak to the management of a 10 perinatal data registry that I am involved with, 11 where a nulliparous term vertex singleton 12 cesarean rate is race is not a predictor in 13 cesarean. So, the assumption that race has to be 14 where it is, I understand nationwide because of 15 healthcare delivery system issues. We don't have 16 to accept that assumption.

17As for preexistent diabetes, PRAMS18data and birth certificate data would suggest19that population-wide, it is no more than three20percent.

21 So, if you have a system where you are 22 caring for like 20 percent of your patients are

preexistent diabetics, then this is, again, a 1 2 signal-to-noise issue, where we have got to accept that and move on. But in general, with 3 4 the amount of unwarranted variation going on, I 5 personally believe that we have to remember that NTSV is risk-adjusted. We are dealing with 6 7 healthy childbearing women, in general, with a low chronic disease burden, at this point in 8 9 their lifetime, and that we are fortunate in this 10 beginning of life care group to be able to have 11 this level of equal playing field. Whereas, when 12 you get into the end of life care measures and 13 Medicare, it is a whole different thing where 14 risk adjustment becomes important. But be 15 careful about assuming we need to adjust for 16 certain things where the model of care is 17 predictive of outcome and, in this particular 18 data set I am discussing, hospital and parity 19 were the only independent predictors of cesarean 20 section.

21CO-CHAIR SAKALA: Thank you. Amy.22MEMBER BELL: Just a question about

1	when looking at further development of the
2	measure, if there is any consideration for making
3	a clause in there regarding vaginal or C-
4	section delivery is the preferred method of
5	delivery or vaginal delivery is contraindicated.
6	So, if there is a contraindication for
7	a vaginal delivery, if those patients can be
8	excluded from that measure moving forward.
9	DR. MAIN: I have looked extensively
10	at other diagnoses what would be contraindicated
11	for vaginal delivery. There is a couple of
12	comments to be made.
13	One is that they are very rare in a
14	nulliparous population. Conditions such as
15	placenta previa, for example, nulliparous at
16	term. There is a very small number of previous
17	that we meet that. I have also looked at HIV.
18	And the trouble with both HIV and
19	placenta previa is the coding. There is only 56
20	cases in all of California that were coded as HIV
21	with the several codes for HIV in pregnancy
22	nulliparous to term, suggesting we were under

coded. But there is not a huge number that would change anybody's rate.

Placenta previa, for example, we had 3 4 a couple of hospitals that two or three percent 5 of their patients had placenta previa. Half of those were delivered vaginally. Another quarter 6 7 of those were induced. And the coding was indicative of a placenta previa being present on 8 9 ultrasound in the first or second trimester that 10 got coded on the delivery chart. 11 And so as you get into other 12 diagnoses, you get into coding issues that may or 13 may not be real, which is one of the reasons we 14 wanted to keep this as simple as we could with 15 the best quality codes or the best simple 16 indicators. This can also be done using birth 17 certificate data. So, it is used by states and 18 nationally. The NCQS or the national Center for 19 Health Statistics runs this for every state every 20 year and that correlates very, very well. Part 21 of it is that it is clear-cut and simple and it 22 is I think a value to stay that way. Even

> Neal R. Gross and Co., Inc. Washington DC

1

2

www.nealrgross.com

though, yes, there is 20-odd percent good reasons
 to do C-sections, of which some of those fall
 into place.

Patient choices often raised and that 4 5 is the area of some percent but it is kind of It varies greatly by provider and 6 interesting. 7 how you talk to your patient and how you discuss the pros and cons. And again, that isn't one 8 9 that really drives the rate. It is how you treat 10 everybody else in your practice that is desirous 11 of a vaginal delivery that really drives the 12 rate.

13 CO-CHAIR SAKALA: Thank you. So,
14 let's, in the interest of time, now vote, please.
15 MEMBER NEVINS: Can I just -- I'm
16 sorry. One quick comment. I will be very, very
17 quick.

So, I just wanted to stress that I
certainly understand the dilemma and I certainly
appreciate the comment that you made with respect
to strident words more and more vaginal
deliveries.

1	And I will just give you an example.
2	I worked as a private practitioner in a very
3	middle class healthy community for seven years.
4	Our C-section rate was like 40 percent because
5	you had it was very subjective. We were limited
6	to the desires of the patients and doing
7	inductions when we weren't supposed to because
8	Mom wanted her baby delivered on a particular
9	day. And so in that situation, you can see where
10	leaving the data pure would tease out C-sections
11	that are being done as the fault of the provider.
12	However, I know work in a very
13	different environment, where we have 24-hour
14	staff but we have a very sick population. We
15	don't have healthy moms. If you have got ten
16	patients on the labor floor, six of them have
17	preeclampsia.
18	So, I mean I think that to be fair to
19	the hospitals that have high-risk populations, in
20	my view, I think that it should be risk-adjusted
21	and that is why I am stressing that because it is
22	regional and it depends on the cohort of the

(202) 234-4433

patients that you are dealing with. So, I just 1 2 wanted to add that. CO-CHAIR SAKALA: Thank you. I think 3 4 we need to vote and move on. I'm sorry. Could we please open up the voting for 5 validity for this Cesarean Birth Measure? 6 7 MS. ROBINSON-ECTOR: Voting is now open for validity of Measure 0471. Option 1 is 8 9 high, 2 is moderate, 3 is low, and 4 is 10 insufficient. 11 All the votes are in and voting is now 12 closed. 13 Eighty-eight percent voted high, 14 fifty-four percent voted moderate, eight percent 15 voted low, and zero voted insufficient. So, for validity of Measure 0471, the 16 17 measure passes. 18 CO-CHAIR SAKALA: Thank you. Next is 19 feasibility. And in this case, it is manually 20 extracted from health records by approved vendors 21 among now all hospitals with 300 or more births 22 per year.

118

And a notable point is that they are 1 2 working on an eMeasure that will be tested this That will be a good addition. And they 3 year. 4 provide sampling guidelines to their hospitals 5 and have many years of implementation by an increasing number of facilities. 6 7 So, are there any other comments on feasibility, including your knowledge from the 8 9 field? 10 Okay, I think we have two cards up 11 that are not intended to be comments. So, thank 12 you. 13 If not, we can vote, please. 14 MS. ROBINSON-ECTOR: Voting is now 15 open for feasibility of Measure 0471. Option 1 16 is high, 2 is moderate, 3 is low, and 4 is 17 insufficient. 18 All the votes are in and voting is now 19 closed. 20 Fifty-eight percent voted high, forty-21 two percent voted moderated, zero voted low, and zero voted insufficient. 22

So, for feasibility of Measure 0471,
 the measure passes.

CO-CHAIR SAKALA: Thank you. So,
moving on to usability and use.

For public reporting, I just would 5 like to ask -- in my view there is a lot of 6 7 confusion out there and we just saw it with the Consumer Reports release is all this discussion 8 9 of the cesarean rate. And I feel as if we need 10 to teach all the stakeholders what we are talking 11 about and kind of coalesce around the most 12 meaningful measure among total primary and NTSV. 13 And so would be very eager to have public 14 reporting beyond voluntary circumstances and 15 wondering what the plans are for this, when we 16 could expect it. It was noted in the specs.

DR. OWENS: We are currently trying to figure out how to do it, to be perfectly honest with you. Our public reporting system is set up basically for process measures. We are trying to figure out how to accurately report it publicly, this measure, as well as some others, so that

they make sense to the public. We are working on 1 2 it. We hear you. We know that it is necessary. CO-CHAIR SAKALA: 3 Thank you. And as far as improvement, this 4 5 measure is used in programs internal to the Joint It is a population measure. 6 Commission. It is included in the Medicaid Child Core Set. 7 I feel that the ACOG-SMFM 8 9 recommendations in early 2014 were a really 10 important signal to the field and since then, we 11 are seeing a lot of important work around the AIM 12 bundle and the toolkit that was released last 13 week and that these are around primary but the 14 toolkit says the best measure is the NTSV 15 So, it is really -- and the new or measure. 16 alternate payment models that are coming up and 17 are starting to be used, especially in Medicaid 18 programs for our purposes and the requirement is to be collected in now over 80 percent of 19 20 hospitals. 21 So, this measure is really out there 22 and my view is that this issue is the heritor to

elective delivery, in terms of the primary QI 1 2 focus for our field right now. So, I think this is a really big one around use and usability. 3 4 DR. MAIN: My only cautionary note is 5 we certainly don't want to have this be driven down to a very, very low number. 6 I would 7 certainly be supportive of, unfortunately, early elective deliveries being driven to zero and 8 9 there probably should be three to four to five 10 percent. We don't want to see that with this 11 measure. 12 But you know there are hospitals in 13 California that are 35, 40, 45, 50, 60, 65 14 percent on this rate. That is the target. 15 CO-CHAIR SAKALA: And the other 16 question here is unintended consequences. And 17 again, my view for the next group with the Joint 18 Commission is that unexpected newborn 19 complications would be a great addition to that 20 measure set and would, I think, give a lot of 21 people good peace of mind around this question 22 because we don't know where the right rate is.

And people need to improve in a safe way. 1 2 Chances are they can really move the needle over time but they need to do it safely. 3 And so we 4 need to have ways to monitor that. 5 Tracy. MEMBER FLANAGAN: 6 There was a comment 7 from the presenters about the challenges of public reporting of outcome measures. Could you 8 9 elaborate on that? Maybe other people at the 10 table don't know what those challenges are. 11 What the issue has to do DR. OWENS: 12 with is determining the expected rate versus the 13 actual rate and reporting that in such a way that 14 it makes sense to people. That is basically it. 15 MEMBER FLANAGAN: But why is it more 16 challenging than a process measure? 17 DR. OWENS: Because we have the system 18 set up without that piece of it and it is a 19 question of adjusting our system. 20 MEMBER FLANAGAN: Okay. 21 CO-CHAIR SAKALA: Is that Sindhu? 22 Yes.

1 MEMBER SRINIVAS: This is just a 2 general question for the Joint Commission. Is there consideration that you would give to even 3 4 changing the title of the measure just because it 5 is called Cesarean Birth and it makes it seems like it an all cesarean number versus like a low-6 risk cesarean or whatever in the NTSV or whatever 7 8 we want. 9 MS. MILTON: The short name is 10 Cesarean Birth but the full measure description 11 or the full name of the measure goes into that 12 greater detail. And it only has to do with space 13 when you are putting it out there. But if you 14 look at the measure form, it is clearly 15 articulated right below the name of the measure. 16 CO-CHAIR SAKALA: Any other comments 17 about usability and use? Okay, let's open up for 18 voting, please. 19 MS. ROBINSON-ECTOR: Voting for 20 usability and use is now open for Measure 0471. 21 Option 1 is high, 2 is moderate, 3 is low, and 4 22 is insufficient.

Neal R. Gross and Co., Inc. Washington DC

www.nealrgross.com

124

I	
1	All the votes are in and voting is now
2	closed.
3	Seventy-eight percent voted high,
4	twenty-two percent voted moderate, zero voted
5	low, and zero voted insufficient.
6	So, for usability and use of Measure
7	0471, the measure passes.
8	CO-CHAIR SAKALA: Okay. So, any
9	crucial comments before we turn to our overall
10	question of whether we vote to continue
11	endorsement of this message to recommend
12	continued endorsement?
13	Okay, so voting is now open, please
14	for whether we wish to recommend re-endorsement
15	of this measure.
16	MS. ROBINSON-ECTOR: Voting is now
17	open for 0471 for recommendation for overall
18	suitability for endorsement. Option 2 is yes
19	Option 1 is yes, option 2 is no.
20	All the votes are in and voting is now
21	closed.
22	Ninety-six percent voted yes and four
-	

1

percent voted no.

	-
2	So, for recommendation for continued
3	endorsement of Measure 0471, the measure passes.
4	CO-CHAIR SAKALA: Okay, now we are
5	scheduled to take a break at 10:15 and we are
6	scheduled by 10:15 to have done one more measure.
7	So, do people have a sense of what they want to
8	do right now? It is the other measure on
9	cesarean rate.
10	CO-CHAIR GREGORY: Does anyone want to
11	take a break? How many want to keep going?
12	CO-CHAIR SAKALA: Okay, can we start
13	by 10:30, please?
14	(Whereupon, the above-entitled matter
15	went off the record at 10:18 a.m. and resumed at
16	10:29 a.m.)
17	CO-CHAIR SAKALA: Let's reconvene,
18	please.
19	CO-CHAIR GREGORY: Okay, gang, let's
20	reconvene.
21	CO-CHAIR SAKALA: Okay, so now we are
22	moving on to a new submission, which is number

2892, Birth Risk Cesarean Birth Measure. 1 And no 2 one is recused. And the discussants are Jennifer Moore and Nancy Lowe, and Tracy Flanagan. 3 4 And first of all, we will hear from 5 the developer, Dr. San Roman. DR. SAN ROMAN: Good morning. 6 My name 7 is Gustavo San Roman and I would like to thank you for taking the time to review my measure. 8 9 If I could ask one question before I 10 start, I am little confused as to Measure 0471. 11 Did the committee endorse the measure as 12 submitted with the direct standardization age 13 adjustment or was the dropping of the age 14 adjustment what was endorsed? 15 They dropped the age DR. WINKLER: 16 endorsement for the new version. 17 DR. SAN ROMAN: Okay, thank you. 18 Good morning. The Birthrisk Cesarean 19 Birth Measure was developed, in part, as a result 20 of not being able to convince anyone six years ago that the flow in the direct standardization 21 22 risk adjustment of Measure 0471 would become

1

problematic.

2	With that in mind, I set out to
3	develop a better measure and found that research
4	has shown that the physical characteristics of
5	the mother and the size of her baby significantly
6	affect a woman's risk that labor will result in a
7	cesarean birth. Therefore, we need more risk
8	adjustment and not less, if the goal is to assess
9	the effect of the obstetrical care provider. Or
10	in other words, every woman enters into labor
11	with an inherent risk that her labor will end in
12	a cesarean birth based on her physical
13	characteristics and the size of her baby. The
14	goal of the cesarean birth measure is to measure
15	the effect that the obstetrical care provider has
16	on this inherent risk.
17	Inherent risk is not a new concept but
18	it has had different terminology. In 2003, Dr.
19	Bailit referred to this risk as probability of
20	cesarean delivery and she referred to a
21	hospital's average expected probability as the
22	expected or risk-adjusted cesarean delivery rate.

I bring up Dr. Bailit's work on 1 2 logistic regression modeling only because the method used in my measure is similar to her work 3 4 from 2003. Unfortunately, it seems that I do not 5 have her ability to describe my work clearly enough for committee members to see the 6 similarity of my measure through logistic 7 regression modeling, as became apparent by the 8 9 comments during the last work group phone call. 10 I believe that a quick comparison 11 would be helpful. In logistic regression 12 modeling, an equation is used to predict the 13 number of expected cesarean deliveries based on 14 the risk factors contained in a population and 15 compares it with the populations actual cesarean 16 delivery rate. In logistic regression modeling, 17 this prediction is created by taking a fixed data 18 set and obtaining an equation from the data set 19 that reflects the effect of each risk factor on 20 prior outcomes. 21 The equation has a coefficient for

22

Neal R. Gross and Co., Inc. Washington DC

each risk factor, which assigns a weight to each

of the risk factors. The equation is then
 applied to each birth record in the data set in
 order to calculate the expected cesarean birth
 rate for that woman. A provider's or hospital's
 average expected rate for their population of
 patients determines the expected rate for that
 provider or hospital.

Once the expected rate is calculated, 8 9 then a simple comparison of the actual rate the 10 expected rate creates the cesarean birth measure. The only difference in my measure is 11 12 that instead of using an equation to calculate 13 the expected rate, my measure uses the cesarean 14 birth rate of a cohort of 100 similar patients to 15 The cohort method uses assign the expected rate. 16 the same mathematical concept that is used to 17 create the equation in logistic regression 18 modeling.

For example, the equation assigns the expected rate based on the weight of each risk factor and the weight of each risk factor is dependent on the actual prior outcomes within the

data set. The cohort method bypasses the
 equation by assigning the expected rate based on
 the actual prior outcomes.

The reason that I use the cohort 4 5 comparison method over logistic regression modeling is that the cohort method is more 6 7 accurate due to the three limitations of using an equation. First, is that the equation cannot 8 9 obtain accurate calculations if any of the risk 10 factors do not exhibit linear progression 11 throughout their range. Both fetal weight and 12 maternal weight gain do not exhibit linear 13 progression. Second, is that the equation cannot 14 obtain accurate results at the extremes. And 15 third, is that an equation based on a fixed data 16 set cannot account for changing practice 17 patterns.

Using a cohort of similar patients means that nulliparous patients are only compared to a cohort of nulliparous patients. And multiparous patients are only compared to multiparous patients. And this is the reason why

nulliparous and multiparous patients can be 1 2 included in the same measure. In fact, the cohort used to assign the expected rate will be 3 4 similar in parity, onset of labor, fetal weight, 5 maternal pre-pregnancy BMI and maternal age, maternal height, gestational age, and pregnancy 6 7 weight gain. Being able to provide risk adjustment for eight risk factors is a 8 9 significant improvement over other measures that 10 only adjust for age or perhaps for nothing at 11 all. 12 In summary, measuring the effect of 13 the obstetrical care provider is extremely complicated and only a complicated cesarean birth 14 15 measure will provide accurate results. 16 As I mentioned in the last phone call, 17 there is a 33-minute PowerPoint presentation on 18 my website that provides additional information 19 and explanation of my measure. 20 Lastly, also in the last phone call, 21 there was a question about statistical analysis 22 of reliability and validity. The statistical

Neal R. Gross and Co., Inc. Washington DC

www.nealrgross.com

analysis was done by Dr. E.K. Ahn, who trained at 1 2 Harvard, Columbia, and Stanford. I gave her the data and the questions that needed to be 3 4 addressed and she provided the answers. And I 5 was asked to provide her analysis and I have brought copies with me here today. 6 7 Thank you. Thank you very much. 8 CO-CHAIR SAKALA: 9 So, we will turn to our discussants to 10 begin a discussion of the evidence. 11 MEMBER LOWE: Just a couple of more 12 orienting factors and thank you, Dr. Roman, on 13 the measure so everyone is clear. The measure is 14 described as being a measure of the effect that 15 the obstetrical care providers' labor management 16 strategies have on their laboring patients' risk 17 for cesarean birth. The target population is 18 limited to women who attempt labor with a 19 singleton vertex pregnancy without a history of 20 prior cesarean birth and give birth between 37 21 and 42 weeks gestation. And an important point 22 to remember about this measure is it does include

both nulliparous and multiparous women in the measure.

The level of analysis, according to 3 the report, is that the individual clinician or 4 5 the facility level and the data source is birth certificate data. The numerator is the number of 6 7 women undergoing cesarean birth and the denominator as described is all women without a 8 9 history of prior cesarean who attempted labor and 10 gave birth to a single baby in a vertex 11 presentation between 36 weeks, 4 days, and 42 12 weeks, 3 days. 13 And as described, the risk adjustment 14 is by cohort comparison to previously recorded 15 births to determine the expected cesarean rate

16 for the target population.

As a new measure, I expected to see evidence of how this particular measure was related to other identified outcomes and that was not provided. The developer's summary of the evidence is that there are many different labor management strategies that have been used over

1

2

the years to assist women who are in labor. 1 Some 2 of these strategies can decrease a woman's inherent risk that labor will result in a 3 cesarean birth and others can decrease her 4 5 inherent risk. And examples were provided, including doing an operative vaginal delivery or 6 an inpatient obstetrical provider as another 7 8 example.

9 While I agree that these things that 10 the provider and nurses do -- there was an 11 interesting about 20 years ago that nurses have 12 individual cesarean delivery rates, by the way, 13 primarily ignored but a very interesting analysis -- to increase or decrease a woman's risk for 14 15 cesarean delivery, it is unclear how this 16 particular calculation does that.

Further, the developer did not specify how this measure uniquely captures those dynamic relationships, particularly the dynamic relationships between maternal care truistics and provider decisionmaking because it is not simply additive. It would be multiplicative in some

1	cases. Nor did it provide evidence that this
2	outcome measure has any empirical relationships
3	to various specific processes of care.
4	So, my personal evaluation is that it
5	is a no-pass on the evidence.
6	CO-CHAIR SAKALA: So, I think that
7	actually what you are discussing is a little
8	later down the road in our discussion. I have
9	heard you say it should be the same as the other
10	evidence around
11	DR. WINKLER: Well, it is just I would
12	say in terms of we just talked about a measure
13	that was about cesarean section rates. And this
14	is a measure about cesarean section rates. They
15	are very different. But nonetheless, it is still
16	measuring the same concept. And for evidence, we
17	are talking about the concept, not the specifics
18	of the measure, per se. That will come later on
19	when you are looking more at the reliability and
20	validity of the specifics of this particular
21	measure.
22	This is an outcome measure. If you

Neal R. Gross and Co., Inc. Washington DC

want to, we can quibble over it. It is a new 1 2 media or an outcome measure. And so really the requirement for evidence for outcome measure is 3 4 are there processes, structures processes or 5 other activities care that can influence the outcome and that is really the question for the 6 criteria for an outcome measure. 7 CO-CHAIR SAKALA: So, hold that 8 9 thought, Nancy, about other concerns. But let us 10 first assess whether the evidence is there for 11 improvability. 12 MEMBER LOWE: So, then we are talking 13 at the very high level, not this specific 14 measure, but we are talking at the high level. 15 CO-CHAIR SAKALA: Yes, about the 16 concept right now. 17 MEMBER LOWE: Okay. 18 CO-CHAIR SAKALA: And we will need to 19 vote on this, even though it is the same as what 20 we voted on. 21 MEMBER LOWE: It doesn't matter. This 22 is a new measure. It gets evaluated against

1

everything.

2 CO-CHAIR SAKALA: Okay. So, shall we -- somebody down there go ahead? 3 4 MEMBER FLANAGAN: It was my 5 understanding in evaluating evidence that not only was there a theoretical idea that you could 6 lower C-section but there was in fact an 7 intervention and a tested intervention that 8 9 showed that. And this measure makes the claim 10 that labor management affects C-section but there 11 is no testing of this anywhere. 12 So, I mean if you feel that my 13 comments are not relevant to the evidence here, I 14 will say it again, but honestly, I think that 15 almost every other measure we have evaluated has 16 some published data that shows something of 17 direct relevance to the measure and I don't see 18 that cited here. 19 CO-CHAIR SAKALA: No, you don't have 20 to do that. I just wonder if we should wait 21 until we get to the right place for this and just 22

DR. WINKLER: It will be helpful if we 1 2 go through the criteria appropriately but, as I said, evidence is around the topic area, not 3 necessarily the specifics which is why, if you 4 5 noticed, we had several measures on infection. They weren't the same but the evidence ultimately 6 7 will be the same for supporting both of them. Similarly, I think we have got two measures that 8 9 address the issue around cesarean section. So, 10 the evidence should be similar, even though some of the details, once we get into the specifics of 11 12 the measure, and the differences are where you 13 are going to have some divergence. CO-CHAIR SAKALA: Diana, do you have 14 15 a comment about that first section? Okav. 16 MEMBER JOLLES: I just wanted to 17 mention the, and I apologize for not knowing how 18 to pronounce her name, Kozhimannil article that 19 was published in 2013. I'm concerned about its 20 lack of inclusion in the summary of evidence. 21 No one here can argue that risk 22 stratification and risk adjustment is important

in this outcome and that there has been 1 2 incredible epidemiologic large database studies that show that these things affect cesarean rate. 3 4 However, importantly, what has been shown is that 5 actually low-risk women are more affected by unwarranted variations in care and supply-6 7 sensitive variation than women with risk factors. And just because part of what we are supposed to 8 9 be doing is talking about our personal experience 10 and bringing our content expertise to the table, 11 I was just asked about Tuba City, the section 12 rate and their diabetes rate. Thirty percent 13 diabetes rate, primary section rate of nine 14 percent. 15 And if you look at the hospitals that 16 achieved the lowest cesarean section rate in the 17 Consumer Reports articles over the years, they

So, I am concerned about evidence.
I'm not discounting the evidence here. I'm just
saying that there is more evidence out there and
that the issue is complex.

have very much held a high-risk population.

(202) 234-4433

18

1 CO-CHAIR SAKALA: Okay. So, the 2 evidence out there supports the importance of this measure and the opportunity to improve. 3 4 Can we take a vote, please, on whether 5 the evidence is there for this measure concept? MS. ROBINSON-ECTOR: Voting is now 6 7 open for evidence of Measure 2892. All the 27 votes are in and voting is 8 9 now closed. 10 Ninety-six percent voted yes and four 11 percent voted no. 12 So, for evidence of Measure 2892, the 13 measure passes. 14 CO-CHAIR SAKALA: Okay and I think 15 probably our discussants would agree that the 16 opportunity for improvement is there. That is 17 the nature of the conversation that we have had. 18 DR. WINKLER: Yes, but we do want to 19 look at the specific data generated by this 20 measure because now we are talking about some 21 specifics, if at all possible. Because, in all 22 honesty, it is quite a different measure as you

start adding in the multiparous patients. 1 You 2 have a much different denominator population. CO-CHAIR SAKALA: 3 Okay. So, do the 4 discussants want to add anything else to what you 5 have said so far? 6 Okay, Matt. 7 MEMBER AUSTIN: Yes, I noticed that the data provided I think are from 2005 to 2007. 8 9 Do you have any more recent data that would 10 reflect what variation is? And also I think the 11 data were just from one state as well. 12 DR. SAN ROMAN: Correct. That is the 13 only data that I have. 14 CO-CHAIR SAKALA: And some of the 15 other data were excluding New York City from New 16 York State. Could you talk about your population 17 that you are adjusting to? 18 DR. SAN ROMAN: Sure. The data was obtained from New York State Department of 19 20 Health. And there is two different systems, at 21 least at the time that I requested the data 22 between the city hospitals and the rest of the

So, the Department of Health had access 1 state. 2 to the rest of New York State, not including the city hospitals. So, the data that I have is from 3 4 hospitals outside of the five boroughs. 5 CO-CHAIR SAKALA: Okay. Matt, do you have another comment? 6 Okay. 7 Other comments? Jennifer. Hi, so I have lots of 8 MEMBER BAILIT: 9 issues with this measure but let me start on the 10 one that I think is relevant for performance, 11 which is that you say that the individual has an 12 appropriate level of evaluation for this and we 13 have shown that pretty much -- and I do have, as 14 you have mentioned, a lot of experience with 15 logistic models for this -- that it is inherently 16 unstable to look at the individual because there 17 is never enough numbers with any one person to be 18 able to get confidence intervals around the 19 expected-to-observed rates to get any sort of 20 stability and to know whether are falling outside 21 of. 22 So, can you tell us why yours would be

different than any other model, in terms of 1 2 numbers, since it is essentially a math problem with a small problems when you get down to the 3 level of the individual? 4 So, I guess that is my question and my 5 6 comment. DR. SAN ROMAN: That's correct. 7 We always worry about small numbers when are looking 8 9 at the individual and some doctors perform more 10 births than others. And some of the data that I 11 have brought into the submission show a hospital 12 that has 86 providers in it. And we do the 13 statistical analysis comparing the providers to 14 the average. And if they are statistically 15 significantly different from the average, based 16 on their numbers and their result, then we could 17 say that. If their numbers are small, they would 18 not be statistically significant. 19 MEMBER BAILIT: Right but the problem 20 is, if they have small numbers, they will never 21 fall outside the statistical significance. So, 22 your confidence intervals are so wide as to be
1

meaningless, typically.

2 DR. SAN ROMAN: Right. For those providers, there will be some providers have 3 larger numbers and the confidence intervals will 4 5 give you the ability to determine that are they significantly different or not. 6 I think what you can see at the 7 provider level is that there is a hospital that I 8 9 put in the submission that the hospital falls out 10 of the confidence interval as a hospital that is 11 doing too many cesarean births. 12 But if you look at the 90 or so 13 providers that are in that hospital, 80 percent 14 of them don't fall out. So, you have got 20 15 percent of the providers who are doing about 25 16 percent of the deliveries in that hospital that 17 that is where our problem is in that hospital, 18 not the whole hospital. 19 MEMBER BAILIT: I would argue that 20 your problem is small numbers for the other 80 21 percent. 22

DR. SAN ROMAN: Okay.

CO-CHAIR SAKALA: 1 Kim. 2 CO-CHAIR GREGORY: I would just agree. I agree with Jennifer. 3 4 CO-CHAIR SAKALA: Naomi. So, here is my 5 MEMBER SCHAPIRO: difficulty about this. It seems like there is 6 7 definitely a performance gap like globally. But just looking at this measure, I have some 8 9 concerns about the narrowness in which the data 10 were drawn and especially being drawn so long 11 ago. 12 For example, we have been talking 13 about the transition from the individual 14 obstetrician coming and delivering the baby to 15 laborists. And that has been really accelerated, 16 I think, in the last maybe ten years. I mean it 17 is not exactly my field but it is really a big 18 trend now and it hasn't been then. 19 So, if you have laborists and they do 20 So, you have laborists who are on come and go. 21 for a certain amount of time and then maybe 22 somebody else comes on shift in a way and

delivers the baby. That is really the 1 2 combination of two people's decisions during the labor management. And so if you are just going 3 4 to put that on the person who actually did the C-5 section, it might not be fair. So, I am just having some trouble. 6 7 And again, I'm not expert. I am really more with the teens trying to keep them from getting 8 9 pregnant but I am just having some trouble 10 wrapping my head around this as a concept in this 11 particular measure. 12 CO-CHAIR SAKALA: Yes. 13 DR. SAN ROMAN: So, let me just add 14 something to that statement because I think that 15 is very important. 16 What I have been doing is now the 17 National Vital Statistics has made available 18 national data. So, the 2011 birth certificate 19 data is available and I have pulled it into the 20 data set. So, the data set now has 2.4 million 21 deliveries in it. 22 So, now there is a greater volume of

cohorts that could be used to find the cohort of
100 patients. However, that data is not
hospital-specific. It is not provider-specific.
It is not even state-specific. So, I can't do
any analysis on that data itself, other than
providing a much more robust data set to find the
100 patients that we are going to compare to.

I always find in obstetrics, and I am 8 9 one of those dinosaurs in solo practice. I have 10 been doing it 26 years but I find that it is the 11 person who initiates the labor management plan 12 that really should take the responsibility for 13 how that labor is managed. And that could be the 14 doctor who comes in and admits the patients, says 15 we need to induce you because whatever. The guy 16 who comes on shift now is stuck with whatever his 17 predecessor has given him. So, in my mind, that 18 is really the person who should carry the weight. 19 And this is a new measure. So, I just 20 have the data that I have but the goal to move

22

21

Neal R. Gross and Co., Inc. Washington DC

forward is not to look at the individual provider

because it is a team of providers. I think the

www.nealrgross.com

lowest level you can look at is whatever that oncall group is. If there is a group of four doctors that share call, I think that really would be the lowest level that you can look at fairly.

Because even in our own institution,
we see doctors that are within a group who always
pass off the patients to somebody else and the
somebody else ends up doing the C-section.

10 The other is if you look at a team or 11 an on-call group, you can include midwives in 12 this measure. You can include birthing centers 13 that initiate a labor management plan and then 14 they will actually have a C-section rate because 15 that patient who needed to get transferred to the 16 hospital now would count against where that labor 17 management was initiated.

CO-CHAIR SAKALA: Nancy.

19 MEMBER LOWE: Yes, I'm struggling with 20 how to move us forward a little bit with this 21 because I think that in all the time, which was 22 considerable, I spent on this measure, when I

1

2

3

4

5

18

think of our purpose in NQF, I am not sure how, 1 2 at this point, this complex of a measure could have much usability or feasibility for public 3 4 information that would be interpretable, for want 5 of a better word, by the general public. And I am also struggling with the fact 6 that the analyses presented, the seven maternal 7 factors and so forth, are based upon historical 8 9 data from the data set. So, risk is calculated 10 on the basis of what happened to that woman, 11 which is, indeed, a reflection of what the 12 provider did. 13 So, to me, there is another step in 14 the analysis, which is teasing apart the provider 15 from the woman, which is multi-level modeling is 16 what that really is, from a statistical 17 standpoint. 18 So, I think there is more work to be 19 done. For example, publishing your work, where 20 it gets peer-reviewed by the scientific community 21 and showing how the measure, indeed, is related 22 to outcome would help us a lot.

		15
1	So, I mean that is just where I am and	
2	I am struggling with that whole piece.	
3	CO-CHAIR SAKALA: Thank you. So,	
4	could we have a quick response, please and then	
5	Naomi and Juliet. And then let's plan to vote on	
6	the question of opportunity for improvement. We	
7	just need to go through the criteria to get to	
8	the right point, so that we can weigh it.	
9	MEMBER LOWE: Yes, right.	
10	DR. SAN ROMAN: Quick response.	
11	Totally agree that my work should be published.	
12	I presented it to a dozen journals and it is	
13	complicated. And as you see here in this	
14	committee, it is not all that easy to grasp and I	
15	am not the best person, perhaps, presenting that	
16	information or writing it on paper. But the	
17	responses I got from editors was it is good work	
18	but maybe it is not important enough to be	
19	published. But I have attempted to publish the	
20	work.	
21	CO-CHAIR SAKALA: Thank you. Juliet,	
22	do you have a final comment before we vote on	

1

opportunity for improvement?

2 MEMBER NEVINS: I had a question about 3 the cohort comparison. I think Nancy just 4 answered that. So, I will just end by saying 5 that I agree with your comments with respect to the complexity of this model and the potential 6 for use. 7 CO-CHAIR SAKALA: Okay. So, could we 8 9 open the voting please for opportunity for 10 improvement using this measure? 11 MS. ROBINSON-ECTOR: Voting is now 12 open for performance gap for Measure 2892. 13 All the votes are in and voting is now 14 closed. 15 Seven percent voted high, twenty-six 16 percent voted moderate, twenty-eight percent 17 voted low, and nineteen percent voted 18 insufficient. So, this would be a grey zone. 19 DR. WINKLER: No, it's not. So, the 20 measure fails. And one thing I want to make 21 clear -- because we will stop at this point --22 one thing I just want to understand is the

rationale. And is it because essentially the 1 2 data we have that is used in this measure is from almost a decade ago and the performance is old, 3 in terms of this particular criteria? 4 I know we 5 have talked about a lot of other things. I am just wanting to be sure I can explain your vote 6 7 on this criteria.

So, I think this is a 8 MEMBER BAILIT: 9 couple-fold. The question is can we change 10 performance gaps with this measure. My answer is 11 now for a couple of reasons. One is that it is 12 focused on the individual or the practice level 13 and not at a high enough level. Two, the methods 14 are non-standard. They are close to the 15 standard, sort of standard ways that people do 16 this but they are off enough and they are complex 17 enough -- and I will be honest, I stopped 18 publishing the stuff that you referred to because 19 Elliott came out with these NTSV and it was so 20 much cleaner and crisper and more usable that I 21 just stopped.

22

Yours is even more complex. So, I

think the ability to explain it -- if you can't 1 2 explain it to this group, your average 19-yearold having a baby is going to have a really hard 3 4 time with it. 5 So, to the extent that I think this measure can move us forward to change the 6 7 problems that we have, I'm concerned. Any other comments? 8 DR. WINKLER: Ι 9 just want to be able to reflect the reasoning 10 behind the vote. That's all. 11 CO-CHAIR SAKALA: Matt, your 12 rationale? 13 MEMBER AUSTIN: Yes, my rationale was 14 that the data are almost a decade old now and 15 that they were data just for one state. And I 16 think we have seen that practice patterns can 17 vary by region of the country. And so for me, it 18 was a very narrow snapshot of what data could 19 look like. 20 CO-CHAIR SAKALA: Nancy? 21 MEMBER LOWE: Yes, I think that the 22 performance gap that is represented is

represented from this very focus from 2005 to 1 2 2007 from New York and I think what we are reacting to is our lack of confidence in this 3 4 measure to move that a performance gap in the 5 cesarean delivery rate. And I am not sure if that is the exact question we are supposed to 6 7 answer, Reva, if we are a little bit beyond that one question of the performance gap because I 8 9 think we all agree there is a performance gap in 10 cesarean delivery. 11 DR. WINKLER: But you're right. This 12 one is, we are talking about this particular tool 13 for understanding that gap. And so you are 14 right, there is an influence of how the tool work 15 16 MEMBER LOWE: Yes. 17 DR. WINKLER: -- for interpreting what 18 the actual results show us. 19 Cindy, did you have a comment? 20 Yes, I am hoping MEMBER PELLEGRINI: 21 you can clarify. And I think you just answered 22 part of this. But I am perplexed and a little

troubled that the vote on this is different from the vote on the previous measure. Where on the previous measure we said yes, big gap, big problem and here we are like well, maybe not so much.

I understand that there is the 6 influence of the tools here but you said on the 7 evidence we are dealing solely conceptually. 8 9 Here, we are dealing -- I just want to be clear 10 that we are talking about the performance gap no 11 longer just conceptually with regard to all C-12 section and all that. Now, we are talking about 13 specifically whether this tool is useful for 14 closing that gap or addressing it.

DR. WINKLER: It is both the tool but also the data that was presented by the developer to make the case. And so we are not asking you to go elsewhere and look at it.

Certainly, for a maintenance measure
if it were, we would absolutely would want to see
data from the use the measure.

MEMBER PELLEGRINI: Right.

Neal R. Gross and Co., Inc. Washington DC

22

1

2

3

4

5

ĺ	
1	DR. WINKLER: And so when we are able
2	to have that on the initial, that is also good
3	because, again, it is the use of that particular
4	tool to do the measurement to collect the data.
5	MEMBER PELLEGRINI: Right. Like I
6	mean I would have no trouble I hear the
7	concerns. I think they are largely on validity,
8	feasibility, usability. I think we look
9	inconsistent by saying the evidence may or may
10	not show a performance gap when we all know there
11	is a performance gap in this area.
12	CO-CHAIR SAKALA: Cindy, I just want
13	to read the Pathway Guide that we got for this
14	process. The first bullet here is briefly
15	describe any data presented on current
16	performance using this measure. Is there
17	opportunity for improvement?
18	MEMBER PELLEGRINI: On other measures,
19	we have accepted the other similar evidence or
20	past evidence.
21	DR. WINKLER: I think Cindy is raising
22	an important point for the committee to consider

in terms of is that the important part. 1 But 2 remember that you are asked to look at the data that was presented in front of you. And if your 3 concern was with that data, that is a legitimate 4 5 concern as well. 6 CO-CHAIR SAKALA: So, Naomi? Yes, I mean in a way 7 MEMBER SCHAPIRO: I was sort of ceding to the expertise of the 8 9 folks in the room who have really looked at this 10 But to me what actually solidified it in-depth. 11 was that you said you hadn't been able to get it 12 published in any peer review journals. And I 13 feel like if there had been a history of 14 publication and then other people using the tool 15 and some evidence that it actually was really 16 helpful, I would have been more predisposed. 17 I voted insufficient because I just 18 felt like there wasn't enough evidence that this 19 could really add to the discussion in the 20 measurement of gaps. 21 CO-CHAIR SAKALA: Okay, and one more. 22 Matt? Oh, Jennifer, too.

158

1 MEMBER BAILIT: No, that's okay. 2 MEMBER AUSTIN: I mean I guess I looked at it as sort of directed, which is when I 3 looked at the Joint Commission measure they 4 5 presented data from 2011 through 2014. Those data represent national data. 6 7 Agreed that where we are at in the healthcare space is no different with this other 8 9 measure but the data presented there was for 2005 10 to 2007 and was just one state. 11 So, for me, based on the instructions 12 we were given, that is how I was evaluating the 13 situation. 14 CO-CHAIR SAKALA: Yes, so is everyone 15 comfortable with staying where we are right now? 16 One dissent, maybe. 17 Okay, thank you. 18 Kim, we are going to turn it over to 19 you now. 20 CO-CHAIR GREGORY: The folks from 21 Children's Hospital of Philadelphia are tied up 22 and so we need to --

DR. LORCH: So, I am here but I will 1 2 probably have to leave in about 15 minute at the 3 very latest. 4 CO-CHAIR GREGORY: Okay. 5 DR. LORCH: I have got a moderating 6 session to go to. 7 CO-CHAIR GREGORY: And Scott, when will you be finished? 8 9 DR. LORCH: If I push that late, I 10 mean I could probably go to 11:45 and be 11 available for about 20 minutes then. Then, I am tied up until you guys are done as well. 12 13 Whatever is easiest for you guys. 14 CO-CHAIR GREGORY: Okay, go for it. 15 We'll go for it now. 16 DR. WINKLER: I think we are going to 17 qo for it. 18 CO-CHAIR SAKALA: And there is a 19 request for you to speak up a little louder, 20 please. 21 DR. LORCH: Okay, I'm on my cell 22 phone, so I apologize for that. I will do the

best that I can. I will be quick on the 1 2 presentation of the initial measure that many people have that in front of them and then spend 3 4 a little bit of time answering some of the 5 questions that were brought up in the work group meeting that was held a couple of weeks ago. 6 7 This is a measure of neonatal allcause readmission rates, which parallels other 8 9 measures previously endorsed by NQF, including a 10 pediatric all-cause readmission rate and several readmission rates in the adult literature. 11 12 The goal of this measure was to 13 evaluate potentially different aspects of care 14 quality from the inpatient/outpatient side, 15 including transitions of care and education of 16 high-risk families. 17 Data from our group and data that we 18 presented in this application suggests there is 19 approximately a 200 to 250 percent gap in 20 readmission rates at 30 days after discharge 21 between hospitals, when you have similar patients 22 of dissimilar gestational ages.

1 Infants, we propose a risk-adjusted 2 model as much for face validity as anything else. Data suggests that younger gestational age and 3 4 the presence of a chronic complication of preterm 5 birth, including necrotizing enterocolitis, intracranial hemorrhage and/or bronchopulmonary 6 7 dysplasia does raise the likelihood of a readmission at the patient level. However, data 8 9 that we have done does not support well, really 10 supports a marginal change in the risk-adjusted 11 rate of readmission compared to unadjusted rates 12 at the hospital or state level.

However, because most neonatologists
would like to see everything risk-adjusted, at
least by gestational age, we proposed a riskadjusted model weighing the challenges of an
added complexity of a model of that nature
compared to having just an unadjusted measure.
To answer some of the questions that

were raised in the work group, the choice of
gestational age in this measure was infants born
at 23 to 34 weeks. That measure, that time

period was chosen to ensure infants who died by gestational age categories would be almost 100 percent of the unit in the country admitted 4 automatically to that unit.

Infants below 23 weeks, there is high 5 variation in the aggressiveness of resuscitation 6 7 between units, leading us to be very leery about including such gestational ages into any sort of 8 9 measure.

10 And infants beyond 34 weeks, while 11 having a nontrivial and indicated a very elevated 12 readmission rate, run into the problem of the 13 reasons for such readmission.

14 So, for infants 35 weeks and above, 15 about 80 percent of the readmissions are 16 secondary to jaundice and hyperbilirubinemia, 17 where there is some controversy about what an acceptable readmission rate would be for those 18 19 infants, compared to needing to keep those 20 infants in the hospital for one, two, or three 21 extra days for further observation.

> CO-CHAIR GREGORY: Hello?

> > Neal R. Gross and Co., Inc. Washington DC

22

1

2

3

1 MS. ROBINSON-ECTOR: Scott, are you 2 still there? 3 MS. THEBERGE: Operator, did we lose 4 Scott? 5 Yes, his line disconnected. OPERATOR: CO-CHAIR GREGORY: Okay, discussant, 6 7 you want to start with a conversation about the evidence? 8 9 MEMBER YOUNG: So, I will start with 10 a summary for this. This is essentially NICU 11 graduates from the ages of 23 to 34 weeks, who 12 are readmitted within 30 days of initial NICU 13 discharge, all-comers. 14 And the evidence that they provided 15 for us was about a ten-year set of data from 16 California and it was listed in Appendix 1, in 17 which it showed an incredibly wild variation in 18 readmission rates. 19 CO-CHAIR GREGORY: This is actually 20 between 23 and 34 weeks. 21 MEMBER YOUNG: Sorry, between 23 and 22 34. I apologize. I misspoke. Yes, NICU

graduates between 23 and 34 weeks within 30 days 1 2 of NICU discharge, their readmission rate. CO-CHAIR GREGORY: 3 So, from an evidence perspective. 4 5 So, my initial take on MEMBER YOUNG: the evidence presented was that this -- looking 6 7 at neonatal readmission rates or NICU grad readmission rates was varied among the state of 8 9 California. That is just the one section. 10 And then there was some additional 11 data presented from New York and Utah, as well, that I actually was able to find in the 12 13 literature and their rates were even more varied 14 from just California to New York. 15 So, the evidence out there is that 16 there is a high level of readmission rate but the 17 variance is so wild that it is very difficult to 18 assess whether this measure may or may not 19 provide any remedy. 20 DR. WINKLER: I just want to remind 21 you in terms of what the questions are around 22 evidence. This is an outcome measure. And,

therefore, what you are looking for is are there 1 2 any structures process of care that can influence the outcome. 3 The data on the actual results is 4 5 around the gap opportunity for improvement. So, you have got two different things. 6 7 So, it can get conflated but as we vote on them sequentially, it is good to keep in mind what is 8 9 what. 10 Sindhu? CO-CHAIR GREGORY: 11 MEMBER SRINIVAS: It seems like the 12 evidence for this measure is similar to the 13 evidence for hospital, like adult, as I think 14 Scott was alluding to, the adult readmission 15 rate, and the idea that you improve transitions 16 of care on one hand to offset the time of 17 discharge could potentially alter readmission 18 rates that are unnecessary or avoidable. 19 CO-CHAIR GREGORY: And he also alluded 20 to the fact that there is already a pediatric 21 measure. 22 So, is everyone agreeable with being

able to vote on the evidence? 1 2 MS. ROBINSON-ECTOR: Voting is now open on Measure 2893 for evidence. 3 4 (Voting) CO-CHAIR GREGORY: And then if we can 5 have a --6 MEMBER YOUNG: So for -- I'm sorry, 7 8 we're doing the next section, right? After evidence? 9 10 CO-CHAIR GREGORY: No, we have to -she has to tell us if it was approved or not. 11 12 MEMBER YOUNG: Oh. 13 MS. ROBINSON-ECTOR: Yes. We are 14 still missing one vote. We need 27. Thank you. 15 (Voting) 16 CO-CHAIR GREGORY: Scott, hold on. Ι 17 think we hear that you're back. 18 MS. ROBINSON-ECTOR: Okay. If 19 everyone could try to revote one more time, 20 please. That would be great. 21 (Voting) 22 MS. ROBINSON-ECTOR: Okay. Great.

Twenty-seven votes are in and voting is now 1 2 closed. Ninety-six percent voted yes. And four 3 percent voted no. 4 So for evidence, Measure 2893, the 5 measure passes. 6 CO-CHAIR GREGORY: So operator, is 7 Scott back? OPERATOR: He has not joined the phone 8 9 line. 10 CO-CHAIR GREGORY: Okay. Then we're 11 going to keep going. 12 And now we do gap. 13 MEMBER YOUNG: So, in terms of gap, 14 what the author was saying is that there are --15 there is a gap as mentioned previously. 16 And that gap is mostly due to the 17 quality of discharge planning, antibiotic use 18 during the inpatient stay. And the quality of 19 outpatient care. 20 And that in terms of disparities, 21 there was a high rate of African-American, black 22 individuals having higher rates of readmission.

ĺ	-
1	DR. LORCH: This is Scott Lorch, I'm
2	back.
3	CO-CHAIR GREGORY: Hi Scott. We're
4	actually moving through voting. And
5	DR. LORCH: Okay. That's fine.
6	CO-CHAIR GREGORY: Actually, if you
7	could stay on the line, if there are questions
8	that come up. Just so that you know
9	DR. LORCH: Sure.
10	CO-CHAIR GREGORY: The first vote was
11	based on the evidence. And it was a vote in
12	favor that there's potential structural process,
13	or variables that could be that could
14	influence the outcome.
15	And therefore, we're moving through,
16	we are now discussing whether there's a gap. And
17	the discussants have indicated that there is one.
18	And we are unless there are any objections, we
19	are ready to vote on that. No? Okay.
20	MEMBER SHEA: I just have a question.
21	In terms of the data that you presented, if
22	there's any more recent data? You presented data

1	from 2006 to 2009.
2	DR. LORCH: So, we are obtaining the
3	data. Yes. This is a difficult data set to get
4	research on.
5	And so, yes, there will be more data.
6	California is the best data source for this.
7	But, it will take a little bit of time from that
8	standpoint.
9	National data set specialists like NIS
10	and KID don't have the readmission slag, which
11	allow us to have more recent data more readily
12	available.
13	But the data do exist for more recent
14	data. We just have to now finalize the obtaining
15	of the data and run the same analysis.
16	CO-CHAIR GREGORY: The references are
17	as current as 2013 though.
18	DR. LORCH: Well actually
19	CO-CHAIR GREGORY: The data
20	references.
21	DR. LORCH: I didn't hear that.
22	CO-CHAIR GREGORY: I made a comment

that the references cited are as current as 2013. 1 2 DR. LORCH: That is correct. CO-CHAIR GREGORY: So, if there are no 3 4 objections, we are going to vote on whether or 5 not there's a performance gap. MS. ROBINSON-ECTOR: Voting is now 6 7 open for performance gap, Measure 2893. Option one is high, two is moderate, three is low, and 8 9 four is insufficient. 10 (Voting) 11 MS. ROBINSON-ECTOR: All the votes are 12 in and voting is now closed. Fifty-four percent 13 voted high. Forty-two percent voted moderate. 14 Four percent voted low. And zero voted 15 insufficient. 16 So, for performance gap of Measure 17 2893, the measure passes. 18 CO-CHAIR GREGORY: So, now we're going 19 to move to a discussion on reliability. 20 MEMBER SHEA: So in terms of 21 reliability, this is -- it's administrative 22 claims data, electronic clinical data and

electronic health record at the level of the 1 2 facility and of the State. And when I was reviewing this measure, 3 4 I thought about, actually it's more the 5 feasibility of actually collecting this data at the state and facility level. But, looking at, 6 7 you know, border States and you know, where do you put the child? 8 9 Do you put them in the hospital where 10 they delivered? Or put them in the State that 11 they reside in? And that there would be an issue 12 in terms of the State level data. And I'll leave it at that. And you 13 14 know, get to feasibility later. 15 CO-CHAIR GREGORY: Any other comments? 16 Sheila? 17 MEMBER OWENS-COLLINS: Let's see, I 18 have a comment. I have a comment and a question. 19 I think this is a very relevant measure. 20 And speaking from the Medicare side, 21 these -- the micro preemies or the incidence in 22 the State of Maryland is increasing. And not

Neal R. Gross and Co., Inc.

Washington DC

only are they high cost in the nursery, but
 they're also high cost in the first year of life.
 We're looking at that.

And I would bet that they also have frequent ER visits. But, I know that's not a progress measure.

But, I was wondering why congenital
anomalies was excluded? Because that is a
function of subspecialty care.

And I think at some point during the conference call the availability of subspecialty care as well as primary care providers was mentioned as a factor. And the availability of these providers as a factor in reducing the admission rate.

DR. LORCH: Sure. I'm happy to answerthat question very briefly.

We felt that the distribution of congenital anomaly patients between hospitals were dramatically different then the distribution of the typical premature infant. And we were uncertain whether risk adjustment would

adequately be able to adjust for that issue. 1 2 And so we felt like it was a safer measure to just look at the prematurely born 3 4 infants without a congenital anomaly. Many of 5 the congenital anomaly patients are born closer 6 to term. 7 But even if they're not, they're more of a late pre-term period. It's just was a 8 little more of a reliable measure when we took 9 10 out those patients. 11 I readily agree with what your 12 comments are. It's just the reliability became a 13 little more challenging by including those 14 patients in the model. 15 MEMBER OWENS-COLLINS: Okay. Thank 16 you. 17 CO-CHAIR GREGORY: Any other comments? 18 Yes, Jaleel? 19 MEMBER MAMBARAMBATH: Yes. Like 20 Karen, I'm still a little -- finding it difficult 21 where to place this. Whether to place this in 22 reliability or feasibility.

1	But, since I thought I'd bring it
2	up over here because this question might spill
3	over to feasibility as well. But, since the
4	level of analysis is at the facility level or the
5	State level, I thought I would bring it up over
6	here.
7	So, this measure was tested with
8	hospital data from the California patient
9	discharge data, emergency department, ambulatory
10	surgery and a birth cohort linked with Vital
11	Statistics.
12	Now, and the developer and some of
13	the Committee members also brought this up that
14	there are similarities between this measure and
15	measures for readmission for pediatric patients
16	and for adult patients.
17	But, I think this is slightly
18	different because there are two different kinds
19	of NICUs. One is the delivery hospital NICU
20	where there is a mother and baby therein. And
21	there are also freestanding children's hospital
22	NICUs.

So, whenever a baby gets discharged 1 2 from a facility which only takes care of mothers and babies, those babies do not get readmitted to 3 4 the same hospital. They get readmitted to a 5 pediatric hospital. So, if you are looking at this at a 6 facility level, it might not be feasible. 7 So, I don't know whether this is -- if it's possible to 8 9 replicate this in other States and nationwide. 10 So we also have the data DR. LORCH: 11 for other States. Even some more administrative When I think if you want to see, if the 12 data. 13 question is whether the hospitals themselves can 14 obtain the data, they can. Many of them do not. 15 It doesn't take one of two issues. 16 One is a more regionalized electronic health 17 record if one is going to use such information. 18 Currently most hospitals do follow up with their 19 patients by phone if they're not going to 20 readmit. 21 Because even at a children's hospital, 22 they may not be readmitted at the same hospital.

That definitely is a situation that does not 1 2 always happen. They could definitely be readmitted at 3 4 a nearby community hospital such -- depending 5 again on the -- where they live. And what the preference of the outpatient provider was to 6 7 that. So, it's definite at the State level 8 9 from the administrative perspective that type of 10 linkage allows you to see -- and both at that 11 level as well as the insurance level, you can see 12 where the patients were readmitted. 13 If the data are being collected at the 14 level of the hospitals themselves, what most 15 facilities are currently doing is doing primary 16 data collection of their patients after they come 17 home. 18 CO-CHAIR GREGORY: Raj? MEMBER WADHAWAN: 19 I had similar 20 concerns as what Jaleel raised. Because it's not 21 just the children's hospital issue. It's also a 22 very regional issue.

And I don't know how you would use 1 2 this nationally. Because there are communities with three children's hospitals for a million 3 4 population. And there are communities with one 5 children's hospital and four million population. So, where patients get admitted can be 6 7 quite variable. And who do you assign that to? And how do you capture all of those patients, is 8 9 I think is a real reliability and feasibility 10 issue in this. 11 CO-CHAIR GREGORY: Janet? 12 MEMBER YOUNG: I was going to echo 13 that sentiment. I happen to work for a large 14 health system in Southwest Virginia that also 15 includes a catchment area from West Virginia and 16 Tennessee. 17 We are the regional children's 18 hospital as well. And so several of those are 19 states apart. 20 So, for us, this measure would be from 21 a reliability factor, would be quite difficult. 22 And also, it's a significant threat to validity

Neal R. Gross and Co., Inc. Washington DC

www.nealrgross.com

in terms of readmitting to a completely different 1 2 institution in a different State away. CO-CHAIR GREGORY: Sheila? 3 MEMBER OWENS-COLLINS: So, you know, 4 5 we're in the era of HIEs. And so, I think that's going to help with the information flow between 6 7 facilities as a first point. And then the second point, especially 8 9 for Medicaid, the Medicaid population, you know, 10 I would think that the MCOs and care managers 11 would be better apt and able to track these 12 patients across facilities. 13 So, that may determine at what level 14 you want to make this metric. 15 So, I would like to CO-CHAIR GREGORY: 16 ask a question to the developer. Would not these 17 patients be picked up under the pediatric 18 readmission code because they're pediatric cases? 19 DR. LORCH: That's a great question. 20 And I know the developers rather well of the 21 pediatric one. They were, I don't want to say 22 explicitly excluded, but they were sort of

1

excluded from the measure.

2	The challenge is identifying them in
3	the data set explicitly. Which can become a
4	difficult because gestational age is not
5	necessarily in the data that are presented for
6	the pediatric measure itself.
7	So, we're actually working on that
8	very question of how well it's being captured.
9	But, both of us believe that it is a separate
10	measure itself. I'll leave it at that.
11	CO-CHAIR GREGORY: Okay. I understand
12	that the developer is going to have to leave in
13	about five minutes. So, I'm going to take an
14	opportunity to allow the panel to ask questions
15	that might be a little bit out of order so that
16	he has the opportunity to respond.
17	So, Jaleel, did you have any other
18	issues that you wanted to talk about?
19	MEMBER MAMBARAMBATH: Yes. The
20	question is whether there are structures and
21	processes available right now as we speak to
22	capture this information? I have not got a clear
answer on that from the developer. 1 2 DR. LORCH: At what level? And so, there definitely are some at an insurance level. 3 There are at the facility level. 4 They vary 5 between facilities. As I said, most of them do rely on 6 7 primary data collection and follow up of the families themself. And/or contacting the primary 8 9 care physician who's maybe seen the patient after 10 discharge. 11 Explicit HIE types of capture rate are 12 in process. But there's nothing currently done 13 that I'm aware of that is being rolled out at the 14 present time. 15 And that obviously does include going 16 with the border State question that arise from 17 that. 18 MEMBER MAMBARAMBATH: I'm still not convinced about this. I just want to give an 19 20 example of my own institution. 21 We have about four NICUs. Three of 22 which are delivery NICUs. And within those three

NICUs we have about 20 thousand deliveries that happen.

3	And I am really interested in getting
4	this information. And have not had a chance to
5	get this information about readmissions to
6	different children's hospitals. There are three
7	different children's hospitals within the city.
8	And multiple other community hospitals.
9	So, I am not convince that yes, that
10	information is currently available. And also,
11	from the insurance point of view, some of these
12	are insurance still which is still not it's
13	still pending. Medicaid is pending and things
14	like that when they're discharged from the
15	hospital
16	So, I'm not sure whether we'll be able
17	to get that information from the insurance
18	companies. And insurance companies change as has
19	been mentioned in the document by the developer
20	himself.
21	And the other issues which has been
22	part of that already. I don't want to redirect

Neal R. Gross and Co., Inc. Washington DC

1

2

1

2 CO-CHAIR GREGORY: And for a point of 3 clarification, you intent would be that this would always be obtained through a linked data 4 5 set? That is what the DR. LORCH: 6 information that we currently have for this 7 I'll leave it at that. 8 measure. 9 But yes, I think from a statewide 10 perspective that is the most efficient way to get the information. And then deliver it back to the 11 12 hospitals themselves. 13 CO-CHAIR GREGORY: Greg? 14 MEMBER GOYERT: Just to clarify. so, 15 this measure as it stands now from the 16 developer's perspective is going to require new 17 data collection, correct? 18 DR. LORCH: And/or linkage of data 19 that many States do not give, yes. 20 CO-CHAIR GREGORY: Sheila? 21 MEMBER OWENS-COLLINS: I think this is 22 extremely important. Because this is a very

costly issue. Especially for health plans. 1 2 And health plans are, you know, at 3 least the ones that I have been working at now 4 and have worked at, are very interested in this 5 And they, you know, they are looking at data. it. 6 You know, and it is possible that 7 there could be some cooperation at the State 8 level to look at this issue. Because, I mean, 9 10 these babies are just extremely costly. Not only 11 in the NICU, but after they go home. 12 And so, I think it is important that 13 we try to figure out which individuals will work 14 to keep them at home and out of the ER as well as 15 out of the hospital. 16 CO-CHAIR GREGORY: Okay. I'm going to 17 take three, looks like four more questions and 18 comments. And then I'm going to pull the agenda 19 back to order. 20 Jennifer? 21 MEMBER MOORE: So, I actually have a 22 question, a clarifying question to help me better

1

understand this measure.

2 So, when I was at AHRQ, I worked on a project with Anne Elixhauser and Claudia Steiner 3 4 with the HCUP data. We produced Staff Brief Number 153 in 2013 on readmissions to U.S. 5 hospitals by diagnosis. 6 7 And we looked at discharge data and billing data linking pediatric patients to these 8 9 readmissions. So, I'm struggling to understand 10 how this measure is different. And I don't know. 11 And I apologize. I don't know if AHRQ 12 has, or maybe Reva knows, an NQF endorsed 13 measure. 14 DR. WINKLER: No, they don't. 15 MEMBER MOORE: Okay. So, it's just 16 based on the HCUP analysis we do. So, I guess 17 I'm struggling, what is the piece of information 18 that we aren't getting already? 19 And I'm directing it to you too, 20 because I'm kind of building off of your 21 comments. And I'm trying to understand. 22 Because I agree with you, there's a

1	piece missing. But, I'm not sure I fully
2	understand that piece that you're articulating.
3	DR. LORCH: And I'll just try to brief
4	you something here.
5	MEMBER MOORE: Yes, please.
6	DR. LORCH: Hospital administrative
7	data alone in our latest analysis is missing
8	gestational age in approximately 50 percent of
9	the premature access.
10	The crowd out of codes or with codes,
11	so now you're starting to make up, this looks
12	like it's a preemie. This looks like it's part
13	of the denominator.
14	I would love it if we could just do it
15	on hospital administrative data alone. But, from
16	a validity perspective, face validity at least,
17	we seem to need the linkage because the
18	information in the birth certificate with
19	specific birth weight and gestational age is very
20	critical.
21	There are a few States that do provide
22	that information in the hospital discharge

1	records. But, it's somewhat of a challenge.
2	The other thing with HCUP in
3	particular, it's following infants through their
4	hospital course. And identifying the discharging
5	hospital which can be a difficulty unless you
6	have linkage over the to collect it
7	publically, I think with AHRQ they have some of
8	the more with more identifiable to allow for
9	that transfer link.
10	But, what we are missing explicitly
11	there is the Vital Statistic data.
12	CO-CHAIR GREGORY: Matt?
13	MEMBER AUSTIN: Yes, so for me, and
14	maybe I'm not quite fully understanding the data
15	sources for this measure. But, my experience
16	with readmission measures is that really health
17	plans and maybe higher are where were can
18	reliably measure readmissions.
19	Until we have a unique patient
20	identifier, it's really hard to track
21	readmissions across facilities. And so, that
22	would be my concern from a reliability standpoint

with this measure. 1 2 CO-CHAIR GREGORY: Karen? MEMBER AUSTIN: But I do think it's an 3 4 important issue. So, it's not like I'm 5 discounting the issue. And to the point, I 6 DR. LORCH: No. may have misunderstood, but the levels as well. 7 So, again, I think it's whatever the group thinks 8 9 is the, you know, the data we do present is at 10 the -- it's using State administrative data. 11 Values are from individual hospital 12 level. But, the data do come from a State level 13 source. We did not choose to put in our 14 insurance level source because it's again, from a 15 liability it's potential issues with the data 16 they currently have. 17 So, if that changes, kind of some of 18 these, the framework of it that is, I mean, 19 obviously that's totally okay. It's not --20 there's not a specific, I'm not wedded to any of 21 the potential levels. Just so the Committee to 22 understand that.

1 And I'm going to have to go in a 2 couple of minutes. I apologize to that. CO-CHAIR GREGORY: 3 Karen? 4 MEMBER SHEA: So no doubt I agree with 5 all of the comments that this is an important issue. And one way in which we can look across 6 7 the spectrum at the entire episode of care is to look at the insurer level data so that we can 8 9 look at, you know, from birth through this time 10 period, 30 days to see where the child's claims 11 are coming from. If indeed they're coming from 12 emergency rooms or, you know, different 13 hospitals, et cetera. 14 There's two things though. One is 15 that you're not presenting the measure at that 16 level of evidence. And two, I noticed that there 17 are multiple imputations that you mentioned for 18 exclusions around perhaps I'm assuming diagnosis 19 that you would expect maybe a readmission. 20 So, for example, a small premature 21 baby who's got a planned readmission for eye 22 surgery or for hernia repair. You know, how are

all of those planned readmissions excluded from 1 2 the data set? DR. LORCH: Using ICD-9 codes 3 4 specifically. That's the best that we have from 5 that particular element. We did find that the number of those 6 7 planned readmissions were small given current changes in practice. So, from that perspective. 8 9 And, I'm trying to think the 10 imputation question for the --11 So, within -- I didn't MEMBER SHEA: 12 But, you know, somewhere within this see them. 13 document, there's a list of all of those 14 exclusions by ICD-9? 15 Correct. When we looked DR. LORCH: 16 at those with the -- I'm sorry. Those are the 17 congenital anomaly issues going back to the 18 previous question that somebody asked about. 19 MEMBER SHEA: Okay. 20 DR. LORCH: So those are ICD-9 code 21 exclusions. 22 CO-CHAIR GREGORY: Okay. Janet and

then Nancy and then we're going to move on. 1 2 MEMBER YOUNG: So, back to the hypothesis of this measure. Which is that 3 4 readmission rates are an indicator of quality of 5 care either at time of discharge in the outpatient setting, or with the provider who is 6 7 taking care of that patient, or the patient's actual illness severity. 8 9 How does this particular data set help 10 us drill down at the hospital level when there's 11 very little the hospital can do to change those 12 rates? 13 DR. LORCH: So, I think that gets into 14 the big question about how -- whether that 15 I think that -- and comment is actually true. 16 many of us think that there is some element of 17 readmissions that are likely not preventable. 18 That's the noise in the measure. 19 But, many of the readmission for this 20 age group are for conditions that one may argue 21 are either discomfort on the part of the 22 outpatient provider, or discomfort on the part of

the patient, whereby improved discharge teaching 1 2 and improved transition of care from the inpatient to the outpatient setting, would reduce 3 these readmissions. 4 Many of the readmission reasons that 5 -- in this data set and others, other things like 6 7 feeding, failure to thrive, neglect, along the opposite side, parental concern over a condition, 8 9 which is a V Code. 10 So, I think -- and when -- I think 11 I've said it, when I was off the line, I think 12 the challenges that for every population and 13 every case mix, it does differ what types of 14 implementations you need. And process of 15 treatment we may want to implement to minimize 16 these readmissions. 17 I don't think -- and no one is 18 actually saying that the rate should be zero. 19 That's impossible. But, I think that what we do 20 see is more hospital level, almost QI types of 21 intervention to identify the root causes and 22 their specific population.

1 That then may go onto reduce 2 readmissions either at the hospital level. And I think it really depends on the system that one, 3 4 is practicing into the larger system as well as 5 the patients that we see. We see -- and so, we have some data 6 7 that's not published yet on that topic showing that people's discomfort with discharge and with 8 9 families anxiety over going home. 10 Which is highly variable between 11 patients. As well as variability on the 12 outpatient side in terms of the transitions of 13 care and the comfort of the patient. 14 So that's a kind of long answer to say 15 I think it's more of a QI process, which is 16 somewhat unsatisfying that we don't have a magic 17 here's what we can do to get everybody to reduce 18 readmissions. 19 I think like with other projects, I 20 think with other readmission measures, I think 21 it's really more on a QI framework at the local 22 level to understand what the root drivers are for

1

such a variation.

2 CO-CHAIR GREGORY: Okay. Thank you. Final comment, Nancy. And then we're going to go 3 4 back to reliability. MEMBER LOWE: So I think my struggle 5 with this is back in the specifications where the 6 7 level of analysis is the facility or the State. And I don't -- that won't work in areas of the 8 9 country like where I live. 10 Where our children's hospital serves the whole mountain west. And then we go over to 11 12 where Kristi is in Salt Lake City. And they take 13 the ones on the other side of the continental 14 divide. 15 So, it's like the State is almost 16 meaningless where we live. Because we care for -17 - our children's hospital, our catchment area is 18 from the middle of Kansas, the Dakotas north, you 19 know, Montana, Wyoming, Colorado. 20 And so, I'm really struggling with 21 that. I totally agree. It's a great idea. But, 22 I don't know how it will work.

1 CO-CHAIR GREGORY: Okay. I'm going to 2 DR. LORCH: And I'm going to have to 3 4 I apologize for that. step away. 5 I know you have to step MEMBER SHEA: But, I have one really quick question for 6 away. 7 you on process. 8 DR. LORCH: Sure. 9 MEMBER SHEA: And that is, did you 10 make a distinction between actual admission and 11 observation stay in your data? 12 DR. LORCH: No. Because of high 13 variability between what a hospital may consider observation. We considered both of those a 14 15 readmission. Just at the top. 16 Because in some places those would be 17 considered a readmission. They don't have an obs 18 unit. In other places, they're all on the obs 19 unit for a certain period of time. 20 So, we made no distinction in this 21 data set. 22 MEMBER SHEA: So, from your pulling

chart audit rather than claims-based data for 1 2 that for that description? DR. LORCH: No. 3 I mean, no we didn't. It's claims. And I think what we -- what we have 4 5 is just they were admitted to the hospital with these types of administrative data sets. 6 7 I think with the insurance you could. But I am a little worried about that because of 8 9 pretty significant variability in what is 10 considered an observation ad -- if you don't call 11 it an admission, what an obs type of admission 12 would look like between hospitals. 13 So we excluded that out. 14 CO-CHAIR GREGORY: Okay. Thank you. 15 Good luck on your --16 DR. LORCH: Okay. Thank you very 17 much. 18 CO-CHAIR GREGORY: Moderating session. 19 DR. LORCH: Thank you. 20 CO-CHAIR GREGORY: Sheila? 21 MEMBER OWENS-COLLINS: I had a 22 question for Nancy. I'm not sure since you have,

1	you know, you're one hospital for a large area,
2	you would have a large data base.
3	So, I'm not sure, you know, why you
4	would have problems getting readmission data?
5	MEMBER LOWE: But the children might
6	be readmitted anyplace. Not in our hospital.
7	MEMBER OWENS-COLLINS: Oh, okay. All
8	right.
9	MEMBER LOWE: So, like they go back to
10	Montana.
11	MEMBER OWENS-COLLINS: Okay.
12	MEMBER LOWE: And if they have an
13	acute illness in the next three weeks, they're
14	going to be in a Montana hospital. They're not
15	going to come back to us unless they need the
16	level of care at which they'd get airlifted back
17	to us.
18	So,
19	MEMBER OWENS-COLLINS: Yes. But you
20	could do a longitudinal, you know, study for the
21	30 days for all the patients that you've
22	discharged and see what happens.

1	CO-CHAIR GREGORY: Sorry, I'm going to
2	make one comment and then I think we should go
3	back to the right way.
4	I know that using the California data
5	set that he used, there's actually a record
6	linkage number. And so you could in fact, it
7	doesn't matter where you got readmitted. They
8	could in fact identify those admissions at
9	different hospitals.
10	So, I would like my discussants to
11	summarize their feelings about the reliability.
12	And then we will decide on whether we're going to
13	vote or not.
14	I know, but I mean, if we need more
15	discussion, we'll go with that.
16	MEMBER SHEA: So I believe we all have
17	concerns about the ability to reliably collect
18	the data which more so goes to feasibility. But,
19	if you can't collect it then it's not going to be
20	that reliable.
21	The other issue that I brought up last
22	is the difference between a 24-hour stay or an

actual hospital admission. You're not going to 1 2 see an observation showing up as an admission in the claims data set. 3 4 CO-CHAIR GREGORY: There's going to be 5 a bill though. I think, you know, the 6 MEMBER SHEA: 7 planned admission issues, you know, is another It may be a few, but it's going to 8 exclusion. 9 confound the data somewhat. 10 I think that, you know, looking at the 11 ability to collect the data across the different 12 states, New Jersey, New York, it really has to be 13 at a payer level in order for this to make sense. 14 And I'm not seeing that the study has 15 been done at the payer level. And so, I would 16 say it's a good measure. 17 I mean, it's a good concept. It's 18 something that's really important. But, I would 19 say it needs to be baked more at maybe a payer 20 level. 21 And just really show the evidence. 22 And then come back to the Committee.

1	CO-CHAIR GREGORY: Okay. Cindy?
2	MEMBER PELLEGRINI: Yes, a question I
3	think for Reva. And it may not be an entirely
4	fair one. Because it's a very broad NQF
5	question.
6	But, just looking into QPS, there are
7	I'd say at least a dozen readmission measures.
8	There's all cause readmission, there's
9	readmission after myocardial infarction, after
10	vascular procedures, after coronary intervention,
11	after COPD hospitalization.
12	And I imagine that a lot of the things
13	that we're talking about are not unique to this
14	readmission measure. So, either are we holding
15	this one to a different standard then other
16	Committees have on other measures?
17	Or are there insights from some of
18	those other measures that you might be able to
19	give us on things like these patients don't come
20	back to my facility?
21	DR. WINKLER: What I can tell you is
22	that's a common question. But, I do think some

Neal R. Gross and Co., Inc. Washington DC

www.nealrgross.com

of you have raised something that is somewhat
 unique.

And that is the whole issue around 3 4 children's hospitals and maternity hospitals in 5 terms of the amount of difference between where So it's always a question. 6 patients go. 7 I can't quantify it. But, it does seem that this maybe something that is somewhat 8 9 different. And so, that would be the one thing I 10 could say, Cindy.

11 MEMBER SHEA: I also think in this 12 particular population where you are dependent 13 upon the training and the competence of the 14 parent to care for the child after discharge, it 15 makes it a little bit different.

MEMBER AUSTIN: It maybe just worth looking at the level of analysis for those measures. I think they're mostly at the health plan level. CO-CHAIR GREGORY: Sheila?

21 MEMBER OWENS-COLLINS: Yes, I agree, 22 at the health plan. And also, the parent issue

that was just raised. That makes it even more 1 2 important. 3 Because the parents are, you know, the 4 primary people accountable. And it's very 5 important that they understand. And so, to the degree that they do or 6 7 do not understand, it is reflected to how well we do with this measure. 8 9 MEMBER SHEA: Also, I want to bring up 10 that the CMS readmission rate is for the same 11 diagnosis within a certain period of time. And 12 we're dealing with one admission, which would be 13 for a diagnosis of prematurity. 14 And then the repeat admission could be 15 for anything, including pneumonia, all cause, 16 right. 17 CO-CHAIR GREGORY: All right. I am 18 going to ask if we can vote on the reliability? 19 MS. ROBINSON-ECTOR: Voting is now 20 open for reliability of measure 2893. 21 (Voting) MS. ROBINSON-ECTOR: All the votes are 22

Four percent voted high. Twenty-six percent 1 in. 2 voted moderate. Sixty-three percent voted low. And seven percent voted insufficient. 3 4 So, for reliability the measure does 5 not pass. CO-CHAIR GREGORY: That failed. 6 Okay. 7 So, then we can stop? 8 DR. WINKLER: Yes. 9 CO-CHAIR GREGORY: You guys saved 10 yourselves. Because now we can do Antenatal 11 Steroids. 12 And without bias that should be a slam 13 dunk. And you can go to lunch. Or no we can't. 14 We've got eMeasures. 15 Okay. Antenatal Steroids. Okay. 16 Developers? 17 MS. MILTON: All right. This is 18 Celeste from the Joint Commission. This next 19 measure is Antenatal Steroid initiation. 20 And what we're looking at in the 21 denominator are those mothers that are delivering 22 pre-term newborns at 24 to less than 34 weeks of

completed gestation. And of those, mothers in 1 2 the numerator would be those where Antenatal Steroids were initiated prior to delivery. 3 4 The original measure was looking at a 5 full course of Antenatal Steroid administration. And we learned that it was a problem for 6 7 hospitals. It was a great burden to be looking for the second dose because in many times the 8 9 mother had already delivered. 10 So, we did do a modification to where 11 we're looking at just the initiation. Because we 12 found that when they ordered it, they always 13 ordered it and said repeat it in 24 hours. 14 And the goal here of course, is to get 15 this at 100 percent. 16 CO-CHAIR GREGORY: Discussant? 17 MEMBER BELL: Hey, this is Amy Bell. 18 There has been no new evidence since the last 19 time this measure was endorsed. 20 And so, we actually move that we 21 accept this based on past evidence. 22 CO-CHAIR GREGORY: Any opposition to

1 that? 2 (No response) CO-CHAIR GREGORY: Let's talk about 3 4 the gaps. 5 MEMBER BELL: Do you all have anything else to add about the gaps? 6 No? Okay. 7 Although there has been improvement over the last four years, the last data being in 8 9 2014, there still is a significant gap in the 10 So, we recommend that we continue performance. 11 to endorse this measure based on what has been 12 shown with opportunity for improvement. 13 CO-CHAIR SAKALA: And just to clarify, 14 pretty impressive movement in three years, 54 15 percent to 82 percent. And again, a very wide 16 practice variation around that. 17 CO-CHAIR GREGORY: I'm going to call 18 for a vote. 19 MS. ROBINSON-ECTOR: Voting is now 20 open for performance gap of Measure 0 -- oh, I'm 21 sorry. 22 CO-CHAIR GREGORY: Question?

1	MEMBER KEATS: Yes. In terms of new
2	evidence, ACOG put out the practice advisory a
3	month ago about potentially extending this now to
4	36 and 6/7th rather than 34 based on something
5	called the Antenatal Late Preterm Steroid Trial.
6	So, is that going to going to be
7	incorporated at some point into this measure? Or
8	how does that affect what's going on here in
9	terms of evidence?
10	DR. MAIN: That is brand-new news.
11	That paper was presented and published in
12	February of this year.
13	So, that was certainly long after this
14	was submitted. But, I think we want to be sure
15	that this becomes a part of routine practice.
16	We're not sure that every single 36-
17	week mom should get steroids if they come in in
18	normal spontaneous labor at that point. So, the
19	exclusions are still to be determined in that
20	population.
21	It's pretty rock solid under 34 weeks.
22	And that's where we intend to stay for the time

1

being.

2 MEMBER GOYERT: So the corollary would be what about going the other way? You're going 3 4 to leave the measure as it is, but I'm talking 5 about the 23 to 24-week window. That does vary from center 6 DR. MAIN: 7 to center. I think 23 weeks would be a reasonable choice. There are mothers who decline 8 9 intensive care at 23 weeks. 10 And I think we'd have to have an 11 exclusion for that if we were going to go there. 12 Again, I think the intention was to say what is 13 the rock solid areas that everybody agrees on and 14 is focused on those. 15 CO-CHAIR GREGORY: Sindhu? 16 MEMBER SRINIVAS: At what point, I 17 mean this is showing great improvement over sort 18 of in trending the time. And what point do we 19 think about like when do you actually retire a 20 measure? 21 Or is that more a philosophical 22 question I guess? I'm just more -- I'm asking

kind of for it.

1

2	DR. WINKLER: Actually, that's sort of
3	the question on the table right now under
4	opportunity for improvement. Because really, the
5	underlying question is, what's the quality
6	problem?
7	What does the data show as the quality
8	problem? And so, that's what you're evaluating
9	on the opportunity for improvement, is whether
10	there is continued improvement. And there are a
11	lot of factors that go into it.
12	CO-CHAIR GREGORY: Dr. Bailit?
13	MEMBER BAILIT: I know when we looked
14	at this in the OPQC, Ohio Perinatal Quality
15	Collaborative Network, what were found
16	improvements were from was increased in better
17	coding. And that was still more administration.
18	For the more when people were
19	getting up into the high 90s, they were like, oh,
20	the baby's crowning. Here's your shot. Okay.
21	You can push.
22	Like there's got to be a it's too late

And you don't want people doing that just 1 part. 2 to get their box checked off. So, to the extent that I think -- I 3 4 think was Sindhu, was it you who brought that up? 5 I think there's a real point there. The numbers would suggest that we're 6 not as good as we could be. But, I don't know 7 how much of that is coding versus how much of 8 9 that is administration. 10 I would just add one MEMBER BELL: 11 thing about delivery within a few hours of 12 actually the patient being admitted. If there is 13 a qual that the provider rights in the notes that 14 addresses that, then that patient is actually 15 excluded from the measure. 16 MEMBER BAILIT: That depends on the 17 In other words, some places are giving center. 18 the shots up until literally crowning. 19 MEMBER BELL: They don't --20 MEMBER BAILIT: It's ridiculous. 21 DR. WINKLER: Would you call that an 22 unintended consequence?

DR. MAIN: On the other hand, if 1 2 someone is six or seven centimeters and you think they may deliver, they may not for even a day or 3 4 two. 5 So, you know, of course crowning is silly. But six or seven centimeters is not 6 7 necessarily a bad move. CO-CHAIR GREGORY: And there is some 8 9 data to suggest that we're giving too much. And 10 that you know, we really want them to deliver it 11 within 48 hours to seven days. And that came out 12 also in February. 13 But, we are voting on the measure in 14 front of us right now. And so, I think that 15 based on the information we have, do we think 16 that there is a gap and still an opportunity for 17 improvement. 18 MS. ROBINSON-ECTOR: Voting is now 19 open for Measure 0476 for performance gap. 20 (Voting) 21 CO-CHAIR GREGORY: Someone left. 22 MS. ROBINSON-ECTOR: Yes. All the

1	votes are in. And voting is now closed. Twenty-
2	seven percent voted high. Fifty-four percent
3	voted moderate. Nineteen percent voted low. And
4	zero voted insufficient.
5	So, for performance gap of Measure
6	0476, the measure passes.
7	CO-CHAIR GREGORY: Okay. So,
8	validity. I'm sorry, reliability. I think we
9	can take previous. Is there any new reliability
10	testing I need to know about?
11	MEMBER BELL: No.
12	CO-CHAIR GREGORY: And the same for
13	validity? Oops, Jaleel, I'm sorry.
14	MEMBER MAMBARAMBATH: I have a
15	question again about the denominator exclusions.
16	One is enrolled in clinical trials. So, that's
17	something that should be brought up again.
18	These are high-risk moms who will most
19	probably in academic centers be enrolled in one
20	trial or the other. And it's probably prudent to
21	take that out.
22	The second one is more a part for me

from my point of view is the documented reason
 for not administering antenatal steroids. So,
 that is giving an out for the physician who's
 taking care of the patient.

5 And what I can tell you from my own 6 institution, two of the documented reasons for 7 not giving steroids was preeclampsia or any 8 pregnancy induced hypertension, and diabetes. 9 That constitutes about 50 to 60 percent of the 10 population.

11 So, on paper they have 100 percent 12 concurrence with the measure. But when you look 13 at it, the real numbers, it was very low. And it 14 took a lot of time to convince them to change 15 that practice.

So, it would be good to take it out as well.

18 CO-CHAIR GREGORY: Okay. Juliet?
19 MEMBER NEVINS: Or just be more
20 specific as to what is an appropriate exclusion.
21 CO-CHAIR GREGORY: Go ahead.
22 MS. MILTON: I wanted to make sure.

There are certain things that would be considered
 appropriate exclusions like chorio -- I can't
 ever say it, chorio. You all know what it is?
 Okay.

5 So, you wouldn't, if that was present, 6 that would be a reason why you wouldn't do that. 7 We also look at they're saying it's an imminent 8 delivery.

9 And we've talked without technical 10 advisory panel and they suggested that within the 11 first two hours you're going to know whether 12 that's imminent or not. So, you should be 13 initiating that dose.

14 If they deliver six or seven or eight 15 hours later and didn't get that, that wouldn't be 16 considered an imminent delivery. Therefore, it 17 wouldn't be a reason for not initiating it.

18 Also, we would look at any case where 19 they know that the fetus has anomalies that are 20 incompatible with life. Again, this would be a 21 reason why you wouldn't initiate steroids.

MEMBER MAMBARAMBATH: So, there is a

Neal R. Gross and Co., Inc. Washington DC

22

1 risk. 2 MS. MILTON: We provide notes for abstraction to the abstractors to be looking for 3 this sort of documentation. And I'm kind of 4 5 surprised about the diabetes thing, because 6 that's never ever been a question. 7 And I want an answer to all the questions. 8 9 MEMBER MAMBARAMBATH: So, there are 10 concerns within the OB community, at least in the 11 place where work. And I'm assuming that there 12 are many other places too. At least some other 13 places too. That the initial studies which were 14 15 done with Antenatal -- initial studies which were 16 done with Antenatal Steroids did not specifically 17 include the moms with hypertension and moms with 18 diabetes. 19 Or -- so, and there is a significant 20 concern in the OB community that well, if you are 21 going steroids to these moms with hypertension, 22 are you going to delay the delivery of that

patient for the steroids to act? 1 2 So, with the hypertension, are you putting the mom in more danger? And are you 3 4 putting the fetus in more danger? 5 So, that is a concern that they had. Or at least our OB community had. And of course 6 a significant population. 7 CO-CHAIR GREGORY: I think -- all 8 9 right, I'll be blunt. We would be more than happy 10 to come give grand rounds there. Parkland's 11 unique. 12 Greg? Okay. All right, so --Nancy? 13 go ahead Rajan? MEMBER WADHAWAN: Just a clarification 14 15 question for you also. When you say the reason 16 for not initiating Antenatal Steroid therapy, is 17 it sort of a free test choice or is it only a few categories that you can pick? 18 19 Because if that is being the case, 20 that preeclampsia and diabetes shouldn't even be 21 there. That shouldn't even be allowed. And some of the other ones that are 22

valid like somebody's crowning and shows up at 24
weeks and delivers should be included.
DR. MAIN: The three on the list that
I recall are chorioamnionitis, imminent delivery,
and anomalies and compatible with life.
CO-CHAIR GREGORY: You want one more?
Go for it.
MEMBER MAMBARAMBATH: Yes. The
practice has changed now at the hospital, so.
(Laughter)
CO-CHAIR GREGORY: All righty then.
MEMBER MAMBARAMBATH: But I think it's
an important question. Because if you are
putting that as a documented reason, and if it is
not only these three or four, because I remember
from my from previous data that I have looked
at from my own institution, it was under question
for those patients who they felt that it was not
manageable.
CO-CHAIR GREGORY: Okay. We are going
to vote on the reliability of this measure.
MS. ROBINSON-ECTOR: Voting is now
open for reliability of Measure 0476. 1 2 (Voting) 3 MEMBER MAMBARAMBATH: Are we taking out the enrolled in clinical trials in this one? 4 5 Or no? 6 MS. MILTON: Yes, we are. We're removing that. 7 CO-CHAIR GREGORY: Do the discussants 8 9 have any comments regarding validity? Oh, I'm 10 sorry. I'm trying to catch us up. I am so 11 sorry. 12 MS. ROBINSON-ECTOR: Okay. All the 13 votes are in. And voting is now closed. Eighty-14 eight percent voted moderate. Twelve percent 15 voted low. And zero voted insufficient. 16 So, for reliability of testing for 17 Measure 0476, the measure passes. 18 MEMBER BELL: We do not have any 19 additional comments related to validity. I mean, 20 empirical validity testing did occur. So, we 21 recommended it to continue. 22 CO-CHAIR SAKALA: Okay. I could just

note a few changes in this. Not -- there's the 1 2 continuous feedback and collection. They switched to ICD-10 codes. 3 The 4 numerator changed from steroids administered to 5 initiated. And the denominator broadened from it used to be 24 through 31 weeks. Now it's through 6 7 33 weeks. I think those are the important 8 9 changes in their measure specification. 10 CO-CHAIR GREGORY: So, shall we vote 11 on the validity? Yes? Vote on validity. Go for 12 it. 13 MS. ROBINSON-ECTOR: Voting is now 14 open on validity for Measure 0476. 15 (Voting) MS. ROBINSON-ECTOR: All the votes are 16 17 in. And voting is now closed. Fifty-six percent 18 voted high. Forty-four voted moderate. Zero 19 voted low. And zero voted insufficient. 20 So, for validity of Measure 0476, the 21 measure passes. 22 Feasibility. CO-CHAIR GREGORY:

MEMBER BELL: So, for feasibility, 1 2 facilities are currently collecting this data. As the facility number of deliveries drops from 3 11 hundred to three hundred, it may become more 4 5 burdensome for those smaller facilities to collect that data. 6 Although a lot of those facilities 7 would not be delivering patients that are less 8 9 than 34 weeks to start with. But, if there's, 10 you know, inclement weather, things like that, they're going to have some of those here and 11 12 there. 13 But, feasibility we didn't see any 14 issues really with this either. 15 CO-CHAIR GREGORY: So, shall we vote 16 on feasibility? 17 MS. ROBINSON-ECTOR: Voting is now 18 open for feasibility of Measure 0476. 19 (Voting) 20 MS. ROBINSON-ECTOR: All the votes are 21 in. And voting is now closed. Sixty percent 22 voted high. Forty percent voted moderate. Zero

And zero voted insufficient. 1 voted low. 2 So, for feasibility of Measure 0476, 3 the measure passes. 4 CO-CHAIR GREGORY: And finally 5 usability and use. MEMBER BELL: This measure is 6 7 currently publically reported. And is used in 8 accountability programs. We do not see any new 9 information. 10 CO-CHAIR SAKALA: I could share that 11 this is -- as a population measure, is included 12 in the MAP Medicaid Adult Core Set. 13 CO-CHAIR GREGORY: So, we shall vote. 14 MS. ROBINSON-ECTOR: Voting is now 15 open for usability and use of Measure 0476. 16 (Voting) 17 MS. ROBINSON-ECTOR: All votes are in. 18 And voting is now closed. Eighty-five percent 19 voted high. Fifteen percent voted moderate. 20 Zero voted low. And zero voted insufficient. 21 So for usability and use of Measure 22 0476, the measure passes.

1 CO-CHAIR GREGORY: Okay. So our next 2 measure is Measure -- oops, I'm sorry. (Laughter) 3 4 CO-CHAIR GREGORY: Shall we endorse 5 this Measure? Shall we vote to recommend for endorsement of this Measure? 6 7 MS. ROBINSON-ECTOR: Voting is now open for overall suitability for continued 8 9 endorsement of Measure 0476. Option One is yes, 10 and Two is no. 11 (Voting) 12 CO-CHAIR GREGORY: We need to put that 13 on our script. That extra little step. That's 14 what it is. 15 MS. ROBINSON-ECTOR: All the votes are 16 in. And voting is now closed. One hundred 17 percent votes yes. And zero voted no. 18 So, for recommendation for continued 19 endorsement of Measure 0476, the measure passes. 20 CO-CHAIR GREGORY: So, we have five 21 minutes before we do our public comment. Okay, 22 we'll do it early.

1	So this is my suggestion. My
2	suggestion is that we break for lunch, do a
3	working lunch to get through the rest of these
4	measures.
5	Alternatively, we can power through
6	the next measure and then break for lunch. So,
7	how many people want to do a working lunch?
8	(Show of hands)
9	CO-CHAIR GREGORY: Perfect. Okay,
10	operator, we would like to open the line for
11	public comments.
12	OPERATOR: Okay. At this time, if you
13	would like to make a comment, please press star
14	then the number one.
15	And there are no public comments at
16	this time.
17	CO-CHAIR GREGORY: Okay. Is there
18	anyone in the room who would like to make a
19	public comment? Perfect. Thank you, sir.
20	DR. SAN ROMAN: Hi. This is Dr.
21	Gustavo San Roman again. And unfortunately I
22	wear two hats at this meeting today.

One is as a developer. And one is as 1 2 a member of the public. And it is Committees like this one that are given the responsibility 3 4 to provide guidance for other stakeholders that 5 are perhaps not as skilled at math or science. Unfortunately, without scientific 6 guidance, other stakeholder may move forward with 7 plans that lack math or science. As is now 8 9 evidence in Section 5.03 of the new 2017 contract 10 for Cover California. 11 The new contract states that 12 contractors must exclude hospitals from their 13 provider networks if the hospital is unable to 14 achieve an unadjusted NTSV C-section rate below 15 23.9 percent. 16 Twenty years of science and math 17 confirm the importance of risk adjusting the NTSV 18 Cesarean birth rate. If that rate is to be used 19 as a Cesarean birth measure. And until this 20 year, Measure 0471 has had a risk adjustment for 21 age. 22 Just to be clear, this Committee has

just endorsed the removal of the risk adjustment 1 2 from that Measure based on only one graph with data only from California that claims that the 3 4 risk of age is completely cancelled out by BMI. I am dumbfounded that anyone can come 5 to the conclusion that age and BMI completely 6 7 cancel each other out based on one graph and one published study when the published study provided 8 9 doesn't even include BMI as a risk factor. 10 Extensive prior research has shown 11 that the NTSV Cesarean birth rate increases with 12 age within a hospital. 13 Since age and BMI do not cancel each 14 other out within a hospital, in order to claim 15 that age and BMI cancel each other out when 16 comparing hospitals, somehow every hospital 17 across the nation must attract the exact 18 combination of NTSV patients where a risk due to age and the risk due to BMI completely cancel 19 20 each other out while still maintaining a rate that increases with age. 21 22 Math and science do not support the

claim that age and BMI cancel each other out.
 Every hospital across the country with older NTSV
 patients will be adversely affected by a Cesarean
 birth measure that does not have any risk
 adjustment for age.

6 This adverse effect will soon become 7 evident to hospitals in California. More 8 concerning is that hospitals with unadjusted NTSV 9 Cesarean birth rates of over 23.9 percent will 10 not be able to justify their higher rate by 11 claiming that they have higher risk patients.

12 This is because according to the Joint 13 Commission, a risk adjusted model, which included 14 age, BMI, race, hypertension, and diabetes, found 15 differences limited to only one to two percent.

16Or in other words, all hospitals17should be able to achieve an unadjusted NTSV18Cesarean birth rate within one to two percent of19the average regardless of their patient20population.

21 Six years ago, I was the only one who
22 recognized the flaw in the risk adjustment for

Neal R. Gross and Co., Inc. Washington DC

www.nealrgross.com

Measure 0471. And today, I am the only one who
 recognizes the disaster that is coming with an
 unadjusted NTSV rate.

To fully understand the disaster that is coming to California, one only needs to look back to 1997. That was the year with the lowest reported national unadjusted NTSV Cesarean birth arate.

9 And that year saw an overall Cesarean 10 birth rate of 20.8 percent. The date from 1997 11 revealed that in 1997 if a hospital had NTSV 12 patients with an average age of 34, they would 13 have had an unadjusted NTSV Cesarean birth rate 14 of about 27 percent.

This means that if a hospital in California that has 34 year old NTSV patients currently achieves a rate as good as the best year on record, it will still be excluded from the Cover California provider network.

20 God help those hospitals in 21 California. And God help us all if this 22 Committee doesn't check the math. Because a

1	flawed Cesarean birth measure is worse then
2	having no measure at all.
3	Thank you.
4	CO-CHAIR GREGORY: Thank you. Are
5	there any other comments?
6	(No response)
7	CO-CHAIR GREGORY: All right. Then
8	I'm going to charge the Committee to get lunch.
9	And then we'd like to resume at 12:30.
10	(Whereupon, the above-entitled matter
11	went off the record at 12:14 p.m. and resumed at
12	12:29 p.m.)
13	CO-CHAIR GREGORY: I'm very proud of
14	you guys all coming back on time. If we have our
15	developers at the table, could I have everyone's
16	attention?
17	We're about to get started again.
18	Actually before we do the next measure, we're
19	going to get a primer on eMeasures so we can chew
20	our food.
21	DR. WINKLER: All right, eMeasures.
22	Over the last few years, there's been a real

growth in the development of eMeasures, and just 1 2 to be clear, what we're talking about are not 3 just measures that use, say, electronic health 4 records as a data source. But eMeasures, or the federal 5 government calls them eCQMs, electronic clinical 6 7 quality measures, are in a very specific format. The HQMF, health care quality measures format, 8 9 that is an industry standard. 10 And so we are talking about a measure 11 that is specified using that HQMF format. It 12 also specifies value sets that are registered in 13 the National Library of Medicine at the Value Set 14 Authority Center. 15 So an attempt that as eMeasures are 16 being developed to put some structure around the 17 idea of an eMeasure. Okay? 18 So it's not just if you're using EHR 19 data and, because you can go into an EHR and 20 abstract all sorts of data, but that's not an 21 eMeasure. All right? 22 So I do want to make sure we

understand the difference. Now how can eMeasures 1 2 get developed? Well, all sorts of ways we're finding. You can make a brand new eMeasure. 3 4 And one of the hopes and dreams about 5 eMeasures is that with the capabilities of EHRs that we don't have in other data systems, we 6 7 might be able to start seeing new and greater and better and more wonderful measures, still 8 9 waiting. But nonetheless, that's, those are the 10 hopes and dreams. 11 And so that's a de novo measure. Ι 12 mean, it's not going to have an antecedent other 13 type of measure. It's its own thing. We're 14 starting to see an occasional one of those, but 15 not that many. What we're tending to see are measures 16 17 that are based on existing measures. And you 18 know, it's totally internal to NQF and probably 19 irrelevant to you all, you know, whether we call 20 them respecified or legacy because they're in use 21 in federal programs. Doesn't matter. 22 The point is there is an antecedent

existing measure based either on claims, paper,
 registry, something. And the eMeasure is an
 attempt to create the -- or the eMeasure is a new
 version.

5 Because of the unique aspect of 6 eMeasures, NQF treats them as separate measures, and they have numbers that are different, 7 although we are in the process of reworking our 8 9 data system to combine the numbers of the two 10 versions of the measures so that you know they're 11 two versions and they are kind of all related to 12 the same parent measure, but yet are distinctly 13 different.

14So what you see in our next group of15measures is two of the Joint Commission core16measures and their new eMeasure version. And so17go to the next slide.

18 And so technically I'll tell you these
19 are what are known as legacy measures just
20 because they are in use as the original version,
21 and the eMeasure is now the new version, or
22 another version, if you will.

And so you can start to see how the numbers are going to get a little confounded, but the eMeasure version will relate back to the original antecedent number.

And so what we do is we will look at 5 them as one and then the other because there's a 6 7 great deal of crossover. And you'll find in the measure information form that essentially the 8 9 information around evidence and opportunity for 10 improvement is an identical, you know, 11 information on the two, so re-having that 12 conversation twice doesn't make a whole lot of 13 sense.

14 So we'll be able to hopefully look at 15 some things a little bit more efficiently. One 16 of the things about eMeasures is the challenge 17 that developers are struggling with in terms of 18 being able to formally test those measures for 19 reliability and validity because a lot of the use 20 of eMeasures, particularly through the federal 21 meaningful use programs, has relied on 22 attestation of the provider to say I can do it.

> Neal R. Gross and Co., Inc. Washington DC

www.nealrgross.com

But there's no data. So in the absence of numbers, there's really hard to do any analysis on numbers. So this is the quandary that is evolving and resolving over time, and we can anticipate seeing more data, you know, fairly soon actually.

But nonetheless, we're fairly limited now. As an alternative to support the, you know, the understanding about the data reliability and validity, if you will, and feasibility, there is, there are synthetic tools that can be used where you create a database.

You know, it isn't real patients, but you create a data set, and then test the measure against that data set to see if you can produce results, and whether those results were, reflect, you know, what it is you input.

So that is acceptable at this point in time. This is a transitional kind of thing. I mean, it's going to change as we are able to collect data.

I know one of the questions we asked

Neal R. Gross and Co., Inc. Washington DC

22

1

2

3

4

5

6

on the workgroup calls that the Joint Commission 1 2 was able to help us with was understanding that now the Joint Commission's collecting data with 3 4 the eMeasures and there are a certain number of 5 healthcare organizations submitting data actually through the eMeasure, as well as the traditional 6 7 avenues. So that's the world of eMeasures at 8 9 this point in time. And so, does anybody have 10 any questions? Okay. 11 PARTICIPANT: So can you just kind of, a little bit more about the, there's a fake data 12 13 set? 14 Right. There is a fake DR. WINKLER: 15 data set. Okay, there are several tools, but the 16 most commonly used one is called Bonnie, and it 17 is, you know, you create a synthetic data set. 18 You know --19 PARTICIPANT: It has discharge codes 20 and --21 DR. WINKLER: It has the codes you 22 need and the data you need to make it work.

PARTICIPANT: Is that commercially 1 2 available? Actually it is 3 DR. WINKLER: Yes. commercially available free of charge is my 4 5 understanding. Yes. It's a fed, the feds created it. Diana. 6 7 MEMBER RAMOS: Has the accuracy of the data that's been inputted been analyzed, because 8 9 obviously if it's all going to be free, you want 10 to make sure that the information is correct, 11 accurate, so that the interpretation can be 12 reliable. 13 DR. WINKLER: I think what we need, 14 one of the conversations that's probably 15 reasonable to have is with the folks, because the 16 Joint Commission isn't, is doing this measure 17 with eMeasures, although, you know, still early, 18 not tons of experience, but you've got some. 19 And those are the questions we'll ask 20 You know, what are you doing in terms of them. 21 looking at your data. Okay? Any other questions 22 about eMeasures in general before we get to the

specifics of these measures? 1 2 PARTICIPANT: May I ask a process question? So when they review the measures are 3 they reviewing them as independent of each other? 4 5 DR. WINKLER: Yes. However, we'll be able to carry over a lot of -- any of the 6 7 similarities, so we don't have to have the same conversation, you know, when it doesn't apply. 8 9 But you will be looking at them twice, or 10 separately. Okay. With that, back to the 11 chairs. 12 CO-CHAIR GREGORY: Sorry. We're going 13 to do measure 0469. No. Is it? Yes. Elective 14 Delivery by the Joint Commission as the 15 developer, and our discussants are Tracy, Sheila, 16 and Jennifer. 17 MS. MILTON: Hi. Celeste from Joint 18 Commission. Now, what we're looking at and the 19 denominator here are going to be those patients 20 that have delivered at 37 weeks of completed 21 gestation to less than 39 weeks, so it would be 22 38 and six days, and of those patients, how many

1

6

7

8

had an elective delivery.

The goal here is to reduce that number, but I think we've already had a little bit of conversation that the goal is not to get to zero.

It has never been the intent, because there are going to be certain circumstances that are virtually impossible to identify all of.

9 One example would be a patient that 10 needs to receive chemotherapy for a certain type 11 of cancer. That may not hold true for every 12 patient that has cancer. It could be a specific 13 type.

So there's going to be circumstances where some patients will need to be delivered early, and there is a medical indication.

But what we've done is we've tried to get the majority of those, and our analysis has shown that we've gotten about 98 percent of them by the use of ICD codes and also with the data on it called prior uterine surgery, where specific types of prior surgeries would be reasons to

perform an early Cesarean delivery. And that's 1 2 it. CO-CHAIR GREGORY: Discussants? 3 4 MEMBER FLANAGAN: So just to say a 5 little bit more about this measure. I think for many of us in the room, we're very familiar with 6 7 this measure. It was, as mentioned by the 8 9 presenters, that it was meant to decrease non-10 medical elective deliveries that were pre 39 11 And the intent was to decrease neonatal weeks. 12 morbidity and mortality. 13 Also with the hope of decreasing the 14 rate of C-section, which we'll get to a little 15 bit later. It was originally endorsed in 2008, 16 and the most recent endorsement was 2012. It is 17 a process measure and I think I'll stop there as 18 far as introduction to the measure. 19 CO-CHAIR GREGORY: Is there any new 20 evidence that you'd like to share? 21 MEMBER FLANAGAN: The evidence, should 22 I keep going?

237

1	CO-CHAIR GREGORY: Yes, please.
2	MEMBER FLANAGAN: So the evidence put
3	forward was last discussed in 2012. I don't see
4	any additional evidence.
5	And, but just as an update, ACOG
6	reaffirmed the practice bulletin for induction of
7	labor, including information in this area, and
8	there was an ACOG opinion that reaffirmed the
9	evidence for non-medically, for, and provided
10	guidance for non-medically indicated early term
11	deliveries.
12	CO-CHAIR GREGORY: So I would like,
13	unless there are any
14	MEMBER BAILIT: I actually, I actually
15	do want to add some new evidence that wasn't
16	listed but I think is relevant.
17	And this is actually supporting of the
18	measure, which is, there's always been a concern
19	that were we increasing the stillbirth rate with
20	the NTSV going down, and I think there is new
21	evidence that we are not causing harm of the
22	stillbirth rate.

I		Ζ.
1	So to the extent that that's not	
2	directly to the point, but it is, I think,	
3	additional confirmation of safety. It's	
4	relevant.	
5	CO-CHAIR GREGORY: So unless anyone is	
6	opposed, I would like to suggest that we vote to	
7	accept this evidence.	
8	MEMBER OWENS-COLLINS: I just had a	
9	question I wanted to clarify.	
10	CO-CHAIR GREGORY: Please.	
11	MEMBER OWENS-COLLINS: Okay. And I	
12	agree that the concerns about not doing C-	
13	sections have been, or have not been founded.	
14	But I do have a question about the terminology	
15	when you talk about elective versus medically	
16	necessary versus medically indicated.	
17	I mean, there seems to be some	
18	contraindication there. Because when I first	
19	read it, I was, my first thought, and I asked one	
20	of my OB colleagues, I mean, who would do an	
21	elective C-section. I mean, elective is just, I	
22	mean, it's just, for a neonatologist, I guess	

I		Z
1	CO-CHAIR GREGORY: Who will address?	
2	Yes, so who would do that?	
3	MEMBER OWENS-COLLINS: Right. And	
4	would write and document it secondly. So, right,	
5	so, right and document it is the biggest part.	
6	So you know, I think that, you know, so the	
7	example of someone that has cancer, I wouldn't	
8	necessarily consider that elective.	
9	I mean, that's maybe more medical	
10	necessity or medically indicated for the mother.	
11	Now I think we need to be careful with those	
12	terms because, you know, I mean, elective is	
13	going to raise flags and potentially, you know,	
14	get people in a lot of trouble. So it's really	
15	medically indicated.	
16	MEMBER FLANAGAN: So let me add that	
17	there is a huge appendix that spells out pretty	
18	much every medical condition you can think of,	
19	but it's never going to be completely inclusive.	
20	There's always weird things that come up.	
21	MEMBER OWENS-COLLINS: Yes.	
22	MEMBER FLANAGAN: There are medical or	

240

real indications, but there's a huge list of 1 2 what's considered medically indicated. CO-CHAIR GREGORY: Juliet? 3 4 MEMBER NEVINS: So I just wanted to 5 comment and to answer your question. There are many obstetricians who will do an elective 6 7 Cesarean section. You know, the patient is afraid of pain, she demands it. 8 9 There are many obstetricians who feel 10 that the woman has a right to choose her mode of 11 delivery. So it's, you know, I've seen it done 12 many times. 13 CO-CHAIR GREGORY: Okay. Without any 14 further comments, I suggest that we vote on the 15 evidence, and that we vote to accept the evidence 16 that was previously, oh, you're right. You're 17 right. That's right. 18 Okay, so that means that we can now go 19 to reliability. I'm sorry, the gap. I'm tired. 20 Let me get my little script here. 21 MEMBER FLANAGAN: I'll talk faster. 22 So there still remains a gap, although the gap

has been narrowing over time. The rate has gone 1 2 from 13.6 down to 3.3. However there is going to be an 3 4 additional number of hospitals coming onboard in 5 January 2016, which should had, which should include 80 percent of all birthing hospitals. 6 So I think we would expect to see the 7 newly reporting hospitals to show wider variation 8 9 than we're seeing right now. Right now the 10 variation is between zero and 8.7 percent, 11 roughly. Between 10th percentile and 90th 12 percentile there's of course a wider range than 13 that. 14 But the variation has narrowed, but it 15 will probably go up again with the inclusion of 16 new hospitals. And by the way, there's a typo on 17 this document. 18 It says all hospitals with greater 19 than 110 births. I think it meant to say 1,000 20 and 110 births. And it's consistent through the 21 document, that typo. 22 Jennifer? CO-CHAIR GREGORY: Okay.

MEMBER BAILIT: So in terms of the evidence gap, I am concerned with this one in particular because of some work that I did prior, 4 while at HHS, and I also know that this work is now going to be published.

And we brought this up during our 6 7 workgroup call and we talked about this issue of gaming of the system and then, you know, this 8 9 notion of the definition and recognizing that 10 we're trying to capture early term elective 11 deliveries that are non-medically indicated.

12 There's a lot of subjective terms in 13 that, which makes, which makes this challenging. 14 And I'm not saying that we shouldn't collect this 15 information, but I think that we need to 16 recognize the limitations of this, and also be 17 cautious.

18 I know there was some sidebar 19 discussion about, should we retire this measure 20 because we've met our goals.

21 But I just think that we really need 22 to think about what is it that we're measuring,

> Neal R. Gross and Co., Inc. Washington DC

1

2

3

5

how are we measuring it, are we really capturing 1 2 it, and then bringing into light this issue of gaming of the system which we all know exists and 3 4 is happening. 5 And if we really want to move the needle on this issue, how do we, how do we 6 7 measure this topic in a way that's meaningful, and we don't assume that we've accomplished our 8 9 goals. 10 CO-CHAIR GREGORY: Do you want to --11 I think for those of MEMBER FLANAGAN: 12 us who have been looking at this measure for a 13 long time, I'm just going to respond to what you 14 I think one of the glaring things that said. 15 comes out are non-medically inductions that 16 happen after 39 weeks, which is not before us, 17 but I think that sort of speaks to some of the 18 issues you're talking about. 19 CO-CHAIR GREGORY: Actually I'll speak 20 to it too. I think that what happens is you get 21 so good at it, but then you forget. And as soon 22 as you forget, it pops back up again. So, in

fact, they wait for you to stop looking. 1 2 DR. MAIN: I think the issues around this, around the indications that are covered in 3 4 this measure can, are in several different 5 categories. The most common one that was a problem 6 7 before was scheduling of elective repeat C-Not primary C-sections so much, but sections. 8 9 repeats. 10 And that's where the actually most of 11 the neonatal morbidity was, was doing a section 12 at 37 weeks. That's pretty much eliminated now. 13 You know, and I think that's a big change. I think some of the induction 14 15 indications are being shaved a little bit, but 16 that's not the big driver of morbidity here in my 17 book. 18 So you know, you can't police every 19 last birth and every last hospital, but you're 20 looking for big trends, and big numbers, and I 21 think we're actually making a big impact. 22 MEMBER MOORE: So I guess my question

back is, should we be, and I've sat in meetings with ACOG on those where the question is, do we, do we capture elective induction of labor as the measure, or do we look at overall induction of labor?

6 Because if we are reducing the 7 elective, then we're overall reducing induction 8 instead of trying to deal with this gray zone and 9 trying to deal with some of the inherent issues 10 with trying to capture elective. And I'm not 11 expecting you to have an answer.

DR. MAIN: That's why there's a pretty long list of ICD codes that makes a stab at it. They're pretty loose though. It's any hypertension, any diabetes, which you know, gestational diabetes really shouldn't be delivered at 38, 37, 39 weeks.

So it's looser than what many people
would like it to be. But it's also trying to
balance out, you know, what, you know, working
with obstetricians in the field to --

22

1

2

3

4

5

MEMBER MOORE: I would never advocate

for using ICD-10 codes, so that's an area where 1 2 because of the way that the payment system is for maternity care, typically we lose, in terms of 3 4 capturing those other data sets, we have pretty 5 fair accuracy in terms of vaginal birth and Csection, but the other subsequent measure, or 6 7 codes aren't as accurate. So I would agree with 8 your statement. 9 CO-CHAIR GREGORY: Sheila. 10 MEMBER OWENS-COLLINS: I don't really 11 have anything else to add. I think your 12 limitations are, have been well stated before, as 13 well as the pros of this measure, so --14 CO-CHAIR GREGORY: Sindhu? Your card 15 is up, that's why I called on you. 16 MEMBER OWENS-COLLINS: Oh, got to fix 17 it. 18 MEMBER SRINIVAS: I just wanted to say 19 something and comment to the issue of all 20 I think while the indications are inductions. 21 loose and lead to some area for a little bit of 22 fudging here and there, I, in practice, have also

seen the sort of opposite happen where sick women with preeclampsia don't get delivered.

And while the stillbirth rate might 3 4 not be sort of increasing, there's a lot of, you 5 know, other balancing sort of maternal morbidity and other things that I think anecdotally lots of 6 7 providers around the country have seen and sort of pushed back, like oh, I can't deliver her 8 9 because she's not 39 weeks, but she actually does 10 have a medical indication. 11 And so there's a little bit of adverse 12 creep as well. So when you start talking about 13 all inductions, I would really worry about that 14 actually having a negative impact on maternal 15 health. 16 CO-CHAIR GREGORY: Cindy? 17 MEMBER PELLEGRINI: So at the March of 18 Dimes, I get to hang out on a daily basis with a 19 whole lot of people who think this is still a

20 really, really important measure.

This is brand new practice change,
right? We're talking about this rate going down

1

2

over three years, and I think Dr. Gregory is 1 2 absolutely right that that's not enough time to just say, okay, our work is done, and walk away. 3 4 Because it will simply come right back up. We need to give this more time to be 5 But it's also continuing to play, I 6 in place. think, an important role in a couple of other 7 areas, which may not by themselves be reasons to 8 9 maintain a topped out measure, but in addition to 10 everything else illustrated, it's important. 11 One of them being that, is that this 12 measure has played and continues to play a very 13 important role with policy makers as kind of 14 their entry point into understanding and learning 15 about quality improvement. 16 This is kind of showcased as one of 17 the, as an understandable example of how we can 18 drive quality change, quality improvement, and 19 effect, both cost and outcomes. 20 It's something that we talk about a 21 lot on the state level when we're just trying to 22 start explaining to an elected official what this

Neal R. Gross and Co., Inc. Washington DC

www.nealrgross.com

whole quality improvement enterprise is. 1 2 I think it's also continuing to play a role in understanding the processes, the sort 3 4 of different stages that a measure goes through 5 to full success. So right now we're happily in the 6 7 stage of, how do we get those outliers? How do we get those late adopters that are still not at 8 9 the rate we want them to? What are the additional barriers and 10 11 how do we communicate or support them? So just a strong vote to continue, to keep this in place. 12 13 CO-CHAIR GREGORY: Deb? 14 MEMBER KILDAY: And I'm just going to 15 jump on your bandwagon. Having the opportunity 16 to hit some of those outliers, I go to those 17 hospitals. I work with them. 18 I am often amazed at some of the 19 gaming that goes on, even in those that are 20 meeting the measures, and you do sort of that 21 quality improvement work at the local level. 22 So I see both ends. I see a lot of

I'm just going to put it out there. 1 gaming. 2 It's happening. But also see, I see primarily smaller institutions where there are cultural 3 4 barriers, and they are really struggling with 5 implementing this. And I also hear from organizations 6 7 that have implemented it, their provider's feedback in that they can't wait for it to really 8 9 relax because they want to go back to the old 10 And don't think for a minute that isn't way. 11 there. 12 CO-CHAIR GREGORY: Matt. 13 MEMBER AUSTIN: So to continue the 14 bandwagon, I would reinforce the notion that we 15 still have opportunities with this measure. 16 The Leapfrog Group has actually been 17 measuring hospital performance on this for now 18 seven years, since we've had the opportunity to 19 look at hospital data longitudinally on this 20 measure. There's still a fair number of 21 22 hospitals that remain with significant rates, and

Washington DC

we actually see some hospitals who are moving in the, quote, wrong direction, i.e. they are -- had low rates and actually are climbing back up. So I would vote for continuing to put importance on this measure.

CO-CHAIR GREGORY: Diana?

7 MEMBER RAMOS: Yes, in Los Angeles 8 County where we have 60 delivery hospitals, we 9 actually are bringing down the state in terms of, 10 well, we have the highest rate of primary C-11 sections, and just, you know, just we need a lot 12 of help on the quality measures.

So I think this is really an
opportunity, even though California as a whole
looks good, Southern California is the one that's
bringing down the state.

17 CO-CHAIR SAKALA: So just a comment, 18 I did the calculation for 2014, looking at those 19 two weeks gestational age, and 3.3 percent 20 performance, it's under one percent of all of our 21 babies that then fall into that still vulnerable 22 range and recognizing that it should never get to

> Neal R. Gross and Co., Inc. Washington DC

1

2

3

4

5

6
1

zero.

2	And looking at most of those babies
3	who will do well, I'm not arguing for retiring
4	this, but I just want it to fit into the
5	discussion about, you know, big time impact, and
6	point out, and I also agree that I think we need
7	to wait and see what those hospitals look like
8	with 300 or more births, the point you made,
9	Tracy. But I just want to point out what the
10	actual numbers are there.
11	CO-CHAIR GREGORY: One more.
12	DR. MAIN: One quick point about the
13	potential for gaming. I think everybody
14	recognizes there are some cases here and there,
15	but I think sort of the proof of the pudding is
16	the reports first from Ohio and then from the
17	National Center for Health Statistics that the
18	rate of 38 and 37 week births in the United
19	States has fallen significantly.
20	And that's sort of the bottom line, if
21	you would. I think there are other collateral
22	benefits of this, which is that the rate of 36

week births has fallen significantly. 1 2 You know, and lowering the pre-term birth rate in the United States, as people start 3 reevaluating who needs to be induced and when. 4 5 So I think those are two nice benefits overall. CO-CHAIR GREGORY: 6 Last comment. 7 Naomi? MEMBER SCHAPIRO: I'll be, I'll be 8 9 brief. I just wanted to emphasize the importance 10 on the pediatric end of this in that it was 11 really only recently, if you think about the long 12 term, that we have to even recognize that 37 to 13 39 weekers have significantly more problems and 14 more hospital re-admissions. 15 And I don't think that's really 16 penetrated to the entire like population of moms. 17 So I think the more we can keep this measure in 18 the public eye, that's really good for kids. 19 CO-CHAIR GREGORY: So if no one is 20 opposed, I'm going to call for a vote on the, 21 whether or not there is a gap in opportunity for 22 improvement.

1 MS. ROBINSON-ECTOR: Voting is now 2 open for performance gap of measure 0469. Okay. All the votes are in and voting is now closed. 3 Forty percent voted high, 52 percent 4 5 voted moderate, eight percent voted low, and zero voted insufficient. So for performance gap of 6 measure 0469, the measure passes. 7 CO-CHAIR GREGORY: 8 Okay. Discussants, 9 can you share with us any new information about 10 reliability? 11 MEMBER FLANAGAN: So reliability, a 12 couple things that have happened in that there 13 have been changes through the years to actually 14 more specifically measure what I think it was 15 intended to measure. 16 Just to lay those out, first of all, 17 there's going to be, this is not in the past just 18 coming, the ICD-9 being converted to ICD-10, and 19 it's unclear how that's going to affect the 20 reliability of this measure. 21 The numerator also included 22 population, the numerator included population for

medical induction of labor now requires a check

2 for the presence of labor prior to the procedure 3 of induction.

And that was, I think, and enhancement actually to the measure. Also, prior uterine surgery was better defined, and there was also some work around, I believe it's excluding the -unable to determine no prenatal care patient who comes in where you can't determine the gestational age and that was considered a ding.

It hink the one thing that many people have talked about that still troubles, especially small hospitals, is that sampling is allowed. And because sampling is allowed, and the specifications for sampling, it allows for wide variation from quarter to quarter because we have such low numerators.

18 I can speak personally from my own
19 system that you can go wildly, you know, you
20 happen to be unlucky one time and your sample of
21 25 includes two outliers, you can go wildly
22 between zero and, say, even 12.

Neal R. Gross and Co., Inc. Washington DC

1	2
1	So that's the one criticism, and I
2	think the when there's no sampling, and
3	there's larger numbers, that variation goes away.
4	I'll stop there. Anybody want to add anything?
5	CO-CHAIR GREGORY: I guess I just want
6	to add that, from a reliability perspective, that
7	it's still a pain when the lady's clearly in
8	labor, but it was, somebody wrote latent phase
9	and you can't get that to count. I mean, like
10	could be five centimeters dilated and
11	MS. MILTON: We changed it. We
12	changed it.
13	CO-CHAIR GREGORY: Oh, thanks.
14	MS. MILTON: July 1st.
15	CO-CHAIR GREGORY: How is that changed
16	exactly?
17	MS. MILTON: The inclusion area for
18	labor. Latent. Yes. We heard from the field.
19	MEMBER FLANAGAN: I'm going to also
20	add one more comment. It was included that there
21	was a, what did they call it?
22	Interrelator reliability performed by

ORYX vendor. This is, I don't think it was
recent. I think it was before the last version.
And the agreement rate was very high
on the two areas that were of concern, which is
active labor and gestational age. I don't know
if you want to add anything on that.
MS. MILTON: Just that fact that it's
from before. Yes.
CO-CHAIR GREGORY: Any other comments?
Then I guess because there's been a change, we
should vote on the, I'm sorry, I didn't see that,
Jaleel.
MEMBER MAMBARAMBATH: I have the same
thing as usual. Enrolled in clinical trials.
CO-CHAIR GREGORY: Enrolled in
clinical trials.
MS. MILTON: It's gone.
CO-CHAIR GREGORY: So if, I think we
should vote on this one because there's been a
change. So
MS. ROBINSON-ECTOR: Voting is open
for reliability of measure 0469. It looks like
-

we're missing one vote. If everyone could 1 2 resubmit their vote please. Great. All the votes are in and voting is now closed. 3 4 Ninety-six percent voted moderate, 5 four percent voted low, zero voted insufficient. So for reliability of measure 0469, the measure 6 7 passes. CO-CHAIR GREGORY: Are there any new 8 9 additions with regard to validity that you'd like 10 to share? 11 MEMBER FLANAGAN: I think the, we 12 already mentioned the change to the specs, the 13 sampling and narrow performance interval. 14 I would like some explanation from the 15 presenters on the, I don't know what page it 16 would be, page seven I believe, on the 17 distribution of outliers and what that was 18 intended on showing. 19 I find it -- I've read it at least 20 five times, and I went to the detail on page 27 and I still couldn't understand. 21 22 That 97 percent were considered

neutral, results not significantly different from 1 2 target range, and 2.5 percent unfavorable. Can you explain that? 3 MS. MILTON: 4 Stephen, are you on the 5 Ran the numbers. phone? 6 **PARTICIPANT:** The operator says 7 disconnected. He's not on the phone. 8 MEMBER FLANAGAN: I mean, my 9 interpretation of this -- I'll keep speaking for 10 This looks oddly like an attempt to a second. 11 measure out performance and performance 12 percentiles, and what I think this says with 13 narrow variation is that even though you see this 14 10th, 25th, 50th and 70 and 50th percentile, then 15 a lot of situations it's not statistically 16 different from the target rate, and only in the 17 very big outliers is it really statistically 18 significant, which says that quartiles or percentiles may not be relevant for evaluating 19 20 performance. But I'm not sure if that's correct. 21 MS. MILTON: As I look at this, this 22 is what we submitted the last time. This is 2011

data because we weren't asked to change that. 1 2 But I know we did some updated testing, so that's in a different section, I believe. 3 4 MEMBER FLANAGAN: Can you explain what 5 this is trying to say? I think based on what he MS. MILTON: 6 7 did five years ago, that the majority were considered to be neutral. 8 9 In other words, there wasn't really 10 anything that was distinct there and there was a 11 very small number that were considered to be 12 unfavorable or considered to be outliers. That 13 most everybody fell within the range. 14 MEMBER FLANAGAN: If that's the case, 15 then I would caution, I mean, as a caution to 16 reporters like Leapfrog to not make distinctions 17 that are not statistically significant in quartile reporting. 18 19 Not that that's the purview of this 20 committee, but I mean, I think that's what you're 21 trying to say here from the standpoint of 22 validity.

ĺ	
1	Does this measure what it's supposed
2	to, and is there meaningful difference between,
3	you know, four different quartiles of
4	performance?
5	MEMBER AUSTIN: Thanks for that
6	feedback, Tracy. We can we'll consider that.
7	Thank you.
8	CO-CHAIR GREGORY: So does the
9	committee feel we need to vote on validity, or
10	should we accept what's previously been accepted?
11	I'm going to take that as accept what's
12	previously accepted, and move to feasibility.
13	MEMBER FLANAGAN: I don't have much to
14	say about this except that it is a measure that
15	primarily, that does involve some degree of
16	manual review.
17	However, almost all of the hospitals
18	have been doing this for a while and I don't
19	think there would be any change in burden. But I
20	welcome any other comments on that.
21	MEMBER BAILIT: I would just say I
22	think it actually decreases the burden with the

additional coding. I think the burden's gone 1 2 down probably. CO-CHAIR GREGORY: So I think we 3 4 should vote on this. Yes ma'am? 5 I just have a question MEMBER SHEA: about the collection of gestational age that's 6 used in this measure, and if you could just 7 school me. 8 9 Is it at the time of delivery? Is it 10 at the time of admission to the ICU? Is the 11 gestational age on the birth certificate? What 12 are the specifications around gestational age? 13 MS. MILTON: We like them to get it 14 closest to the time of delivery because you could 15 come in and be in the hospital for a few days and 16 still be at 38 and 5 and eventually go to 39. 17 So we -- that's what we put in the 18 notes for extraction, that it should, it should 19 be at the time of delivery, and it's my 20 understanding that's how the birth certificate 21 data is collected. 22 It would be gestational age at the

time of delivery, and we do allow that as an allowable data source, if they're able to electronically retrieve that information from vital records reports from their states. Some states like California have that capability of doing that.

7 MEMBER SHEA: The reason why I ask is 8 because I don't know all the specifics behind it, 9 but I do understand that the way in which 10 gestational age is now collected and reported by 11 the CDC has changed over the last year, and that 12 has, you know, then resulted in lower pre-term 13 birth rates.

14And so I'm just wondering, is this15gestational age an estimate of gestational age16based on, you know, EDC or is it by exam?

DR. MAIN: No. The, what the National Center for Health Statistics came out with, recommendation for all birth certificates in the United States is that it's based on a best obstetric estimate, which is generally ultrasound.

And ideally in agreement with last 1 2 menstrual period. Previously they had used last menstrual period, which is not very accurate. 3 4 So this is a more accurate assessment 5 of gestational age. And if you had the EDC, then it's easy to calculate the gestational age at the 6 time of delivery. 7 So for the most part we 8 MEMBER SHEA: 9 might say is gestational age that's recorded on 10 the delivery room record. 11 DR. MAIN: Yes. Yes. 12 MEMBER SHEA: Because if there's any 13 opportunity for gaming here, that's where we see 14 We see that the gestational age that's it. 15 perhaps recorded on the delivery room record is 16 not the same gestational age that's recorded by 17 perhaps the healthcare provider in the notes, and 18 we see a little bit of a difference coming 19 through. 20 CO-CHAIR GREGORY: In general, most 21 electronic records are automatically correcting. 22 So if you come in at admission and you put 33 and

1	1, then on your delivery date, it automatically
2	updates to 31, 33 and 2.
3	So it's pretty, they would have to
4	blatantly go in and make a change for it to be,
5	but I'm going to call for a question on
6	feasibility.
7	MS. ROBINSON-ECTOR: Voting is now
8	open for feasibility of measure 0469. All the
9	votes are in and voting is now closed.
10	Sixty percent voted high, 40 percent
11	voted moderate, zero voted low, and zero voted
12	insufficient. So for feasibility of measure
13	0469, the measure passes.
14	CO-CHAIR GREGORY: We're going to do
15	usability and use.
16	MEMBER FLANAGAN: So I think everybody
17	knows that it's extensively used in quality
18	check, hospital accreditation, hospital compare,
19	hospital and patient quality reporting. It goes
20	on.
21	And I think that what I found actually
22	very revealing is Cindy's comment earlier about

how it has opened the door to understanding of 1 2 maternity by a wider audience. I actually thought it was a very 3 profound statement because for so long, the area 4 5 of maternity has not been really looked at. So I appreciate that comment. 6 The, as far as impact and improvement, 7 it'll be very to see what happens when the 8 9 additional numbers of hospitals come onboard. 10 Unintended consequences, I think we 11 already talked about that. There's a section on 12 expected findings, which I think we covered 13 already, which was that there were some omissions 14 in the original specs, lack of clarification on 15 uterine surgery, which has now been clarified. 16 Those who didn't receive prenatal 17 care, that where the gestational age was 18 undetermined, that's been clarified, and the 19 sampling issue. But I think it's, I think it 20 passes on usability. That's my own opinion. 21 CO-CHAIR GREGORY: Comments? Vote. 22 MS. ROBINSON-ECTOR: Voting is now

open for usability and use of measure 0469. 1 2 Okay. All the votes are in and voting is now 3 closed. 4 CO-CHAIR GREGORY: So now we need to 5 vote on whether or not we would like to recommend that this be a measure --6 7 MS. ROBINSON-ECTOR: Oh, just for the record, I need to read the --8 9 CO-CHAIR GREGORY: Oh, I'm sorry. 10 MS. ROBINSON-ECTOR: It's okay. For 11 usability and use, 84 percent voted high, 16 12 percent voted moderate, zero voted low, and zero 13 voted insufficient. So the measure passes. 14 CO-CHAIR GREGORY: And now we would 15 like to vote on the overall suitability for 16 endorsement. 17 MS. ROBINSON-ECTOR: Voting is now 18 open for overall suitability for continued 19 endorsement of measure 0469. Option one is yes, 20 option two is no. All the votes are in and 21 voting is now closed. 22 One hundred percent voted yes, and

1	zero voted no. So for recommended continued
2	endorsement of measure 0469, the measure passes.
3	DR. WINKLER: Yes, so the next measure
4	to discuss, this is the eMeasure version of this
5	measure. All right?
6	So if you look at the two measure
7	information forms, they're identical when it
8	comes to evidence and gap.
9	So if anybody, unless you have an
10	objection, we can just carry over your prior
11	discussion and votes and say, yes, they apply to
12	this one too, which means we start out at the
13	discussion of the eMeasure on the, you know, the
14	specifications, what we know about reliability,
15	validity, and the real, the things that are
16	really specific to an eMeasure that haven't
17	already been talked about in the other.
18	PARTICIPANT: Just a brief
19	introduction to the eMeasure. It is the same
20	complete description.
21	We are evaluating patients with
22	elective vaginal deliveries or elective Cesarean

births greater than or equal to 37, or less than 39 weeks gestation.

This version of the measure was first specified in 2012, and it's updated annually. Those updates address the clinical updates to maintain alignment with the chart abstracted measures, so the evidence and the statements are exactly the same for the measure populations.

9 The updates also address updates to 10 the standards for eMeasures, which are rapidly 11 evolving. From a submissions standpoint in, as 12 Reva was saying earlier, these specifications 13 were developed in 2012.

Up until this year, hospitals have attested to CMS, that they're able to capture data on eMeasures, and they attest to their aggregate rates. The Joint Commission has not collected that data to date.

Beginning last year, we're accepting
electronic submission of the measures, which is
actually sending us raw patient data for
calculating the measure rates.

Neal R. Gross and Co., Inc. Washington DC

1

1 And last year we had six hospitals, 2 yes, seven hospitals submit PC-01, and in 2016, there are 69 hospitals that plan to send us data. 3 We'll receive that data in 2017, so we 4 5 don't have it to look at yet. And we received the 2015 data this March. So we are still 6 reviewing it on those seven hospitals that have 7 submitted. 8 9 CO-CHAIR GREGORY: Would our 10 discussants like to -- so we are accepting the 11 evidence, and we are moving on to reliability. 12 Right, so we accepted the evidence, 13 and we've accepted the gap, so we're moving on to 14 reliability, and we're discussing this 15 specifically because it's an eMeasure, and any 16 comments the discussants would like to share. 17 MEMBER FLANAGAN: So I'm going to take reliability and validity almost together because, 18 19 in this situation, I'm not exactly sure how to 20 separate them, and I invite my statistical 21 colleagues who are non-clinical to help me with 22 this.

1	But my understanding in reading these
2	two sections is that the way this gets validated,
3	what you're trying to do is through a clinical
4	upload, exactly replicate the measure without
5	chart review, and with minimum burden.
6	I mean, that's the point of this. And
7	so the question is whether what you do actually
8	replicates what you think you're doing.
9	And what the presenter puts forward on
10	this measure is a Bonnie testing of a simulated
11	data set of 51 patients, and then kind of
12	matching to see whether they pass or fail on the
13	data included with each data element matched.
14	This is the best of my ability of understanding.
15	And then, and it in fact did pass. But I will
16	just top there before I get myself into trouble
17	of not understanding better than that.
18	CO-CHAIR GREGORY: Okay. Does anyone
19	have any comments or questions? Yes, Matt.
20	MEMBER AUSTIN: Is the expectation
21	that you would get the same rates? Because I
22	noticed that the summary was that they match in

Neal R. Gross and Co., Inc. Washington DC

terms of passing or failing, but --1 2 PARTICIPANT: The Bonnie testing tests the measure specification accuracy, is the 3 exclusion excluding the codes we're looking to 4 5 exclude. It's not testing the performance rates 6 7 on a representative population. So it's really just testing to make sure that the measure is 8 9 working as expected. 10 We won't be able to compare measure 11 rates until we have a significant data set with 12 the eCQM to compare to chart abstracted. Does 13 that answer your question? 14 MEMBER AUSTIN: Yes. 15 MEMBER FLANAGAN: I'm going to add a 16 comment on this in that I can't imagine that the 17 -- given that there's good, there's good 18 correlation from element to element that this 19 will in any way approach the variability and 20 problems with reliability with sampling. And 21 this takes away sampling, essentially. 22 PARTICIPANT: That's correct. There's

1

no sampling with the eCQM.

2	DR. WINKLER: I guess one question I
3	have which sort of pulls all of it together is,
4	now that you're going to be getting the data from
5	the eCQM from 60 hospitals this year, seven last
6	year, whatever it was, how are you, the Joint
7	Commission, looking at that data for those
8	particular healthcare organizations?
9	This is what they're giving you for
10	their performance, and then everybody else is
11	doing it the old way.
12	How are you looking at their results?
13	Are they the are you just saying it's kind of
14	the same as everybody else?
15	Are you doing, going to do any
16	particular analyses to ask whether they are
17	comparable results, or are we assuming they are,
18	or are you going to keep them in their own bucket
19	and look at them separately?
20	PARTICIPANT: I wish Stephen
21	MR. SCHMALTZ: This is
22	PARTICIPANT: Oh, good.

This is Steve Schmaltz 1 MR. SCHMALTZ: 2 from the Joint Commission. I think I can respond to that, at least a little bit. 3 4 For 2015, we actually received some 5 data from hospitals for the PC-01 measure, and we're in the process of analyzing that right now. 6 7 We didn't actually have hospitals that sent in both of them at the same time, so what we're 8 9 doing is looking at data element by data element 10 level. 11 Looking at data from the same 12 hospitals for the previous year, and then looking 13 at patterns of missing data or the type of data 14 they tend to populate to kind of look at whether 15 they're kind of reliable that way. 16 We actually have some stroke data that 17 we're looking at where we can look at the same 18 hospitals sending both at the same time, but we

19 don't have that opportunity with the eMeasure or 20 with the PC measure.

21 CO-CHAIR GREGORY: Kristi.
22 MEMBER NELSON: We've actually been

watching this both ways because we knew the 1 2 electronic was coming and the caution is to, you have to educate your coders. That's where the 3 4 biggest difference is. 5 CO-CHAIR GREGORY: Greq. MEMBER GOYERT: I think 6 Exactly. 7 there's going to be a significant spread. It would seem to be valuable for the individual 8 9 institution or symptom, or systems, rather, to 10 look at both sets because, you know, after 11 talking to the coders multiple times for every 12 single fall, I never knew my parents weren't 13 married. 14 But they informed me of that along the 15 Because I see every single case that falls way. 16 out in our system, and so there's going to be, if 17 we don't get a bite at that apple to explain to 18 the coder the minor error of their ways, there's 19 going to be a disconnect. 20 CO-CHAIR GREGORY: Or the doctor. And 21 22 MEMBER GOYERT: Coders.

1 CO-CHAIR GREGORY: And I guess they, 2 with the eMeasure then, it should be a population measure and not a sample? Like, I mean, if it's 3 an eMeasure, it's every single, 100 percent, 4 5 cohort is the word I want. Okay. MEMBER FLANAGAN: Let me add another 6 7 comment on that. And if you're going to do side by side comparisons, it better not be a sample. 8 9 It has to be the same denominator. 10 CO-CHAIR GREGORY: So I think if there 11 are no further comments, we can, we'll do two 12 back to back votes. One on the reliability, and 13 one on the validity. Is that correct? Okay? 14 MS. ROBINSON-ECTOR: Voting is now open on reliability for measure 2829. 15 16 CO-CHAIR GREGORY: Do we need to vote 17 again? 18 MS. ROBINSON-ECTOR: No. Okay. So all the votes are in and voting is now closed. 19 20 Eighty-eight percent voted moderate, 21 eight percent voted low, four percent voted 22 insufficient, so for reliability of measure 2829,

1

the measure passes.

2 CO-CHAIR GREGORY: The next one. MS. ROBINSON-ECTOR: Voting is now 3 4 open for validity of measure 2829. Option one is 5 moderate, two is low, and three is insufficient. In terms of feasibility, 6 DR. WINKLER: I think this is one where the eMeasure is very 7 different from the other, and the issues around 8 9 eMeasures, and I think you've spoken to some of 10 it. 11 So I do think this is one where they 12 are different inherently, feasibility is 13 frequently about the data source and the collection of the data. 14 15 MS. ROBINSON-ECTOR: All the votes are 16 in and voting is now closed. 17 Ninety-two percent voted moderate, four percent voted low, and four percent voted 18 19 insufficient. So for validity of measure 2829, 20 the measure passes. 21 CO-CHAIR GREGORY: Okay. Discussants, 22 can you please share with us information related

1	to feasibility of the eMeasure?
2	MEMBER FLANAGAN: Are folks in the
3	room using this measure as an eMeasure? Kristi,
4	you mentioned
5	FEMALE 3: We're watching it, but I
6	don't think we've submitted it that way.
7	MEMBER FLANAGAN: No, but you're
8	actually doing it. I just emailed my data
9	abstracter who for all of, we're not even going
10	to intend to do it for two years, which is
11	interesting because I actually thought, I love
12	your beginning comments.
13	I've been told for years we're doing
14	now what's called clinical upload, but that is
15	not the same thing as eMeasure.
16	Clinical upload means that we create
17	some we take as much from our electronic
18	medical record, but we're still doing it
19	according to the traditional way of submitting
20	it, and there is no intention of going to
21	anything, to using the eMeasure.
22	CO-CHAIR GREGORY: I guess I don't

know, as a committee member, I see that all of 1 2 the eMeasures are, I mean, they're the goal, and they are corollary measures. But we don't know. 3 4 And so I think that if we've approved 5 one measure and we've gone through the validity and the reliability of what we think the 6 measure's going to do, I think the feasibility 7 and usability has to be tabled until we have some 8 9 more data. 10 DR. WINKLER: I think because it's 11 part of the criteria for evaluation, you do have 12 to make some comment on it. 13 CO-CHAIR GREGORY: Okay. 14 PARTICIPANT: You could say it's 15 efficient. 16 DR. WINKLER: Possibly. 17 MEMBER FLANAGAN: Well, I heard our 18 presenter say that there are six hospitals doing 19 it. Can you comment on feasibility? 20 **PARTICIPANT:** I think I would be silly to say six hospitals is the country. I won't try 21 22 and do that. You know, this has been used by

281

hospitals since 2012 through attestation, and so I don't have the numbers that the hospitals doing that.

I think the number seven for this 4 5 measure is lower than we see for some other measure sets, but I think that's not necessarily 6 7 related to the feasibility of this measure as it is the applicability of this measure to the 8 9 population, or the vendor's interest in 10 developing this measure for their hospital 11 systems based on the number of available medical 12 surgical measures.

So I think it's hard to comment on feasibility by saying six or seven is high or low, but there were seven hospitals that are able to submit this data to us.

We've also received feedback on the measure from EHR vendors and specifically coming to mind, Epic and McKesson and Cerna review the measures each year and provide their feedback on the measures, in addition to some other EHR vendors.

1

2

And one piece of advice we took from 1 2 the vendors this year is that around capturing of gestational age and how many vendors are doing a 3 4 calculation based on estimated due date. And so not in the version of the 5 measure we submitted, but in the next upcoming 6 version we've included guidance on, that will, we 7 would allow that calculation. So we are 8 9 improving the feasibility of the measure over the 10 time through feedback. 11 CO-CHAIR GREGORY: So maybe there 12 should, I don't know. There should be a comment 13 about that in the future. I'm going to -- unless 14 there's any -- we've been tasked to vote, so if 15 there are no other comments, I would like to 16 vote. 17 MS. ROBINSON-ECTOR: Voting is now 18 open for feasibility of measure 2829. It looks 19 like all the votes are in and voting is now 20 closed. 21 Eight percent voted high, 64 percent 22 voted moderate, zero voted low, and 28 percent

Neal R. Gross and Co., Inc. Washington DC

www.nealrgross.com

voted insufficient. So for feasibility of 1 2 measure 2829, the measure passes. CO-CHAIR GREGORY: And then usability. 3 4 MEMBER FLANAGAN: I don't think there 5 are any additional comments beyond the prior 6 measure. If we can get this right and believe 7 it, which is really my shorthand way of saying 8 9 that it correlates with the old measure; it 10 should be very usable. 11 CO-CHAIR GREGORY: I'd like to suggest 12 that we let the prior vote count. Can you let me 13 do that? Okay. Okay, we're going to move to 14 overall votes. 15 Whether we're going to, we are going 16 to move to whether we would like to recommend 17 this be endorsed for a measure. It's a one, two 18 vote. 19 MS. ROBINSON-ECTOR: Voting is now 20 open for overall recommendation of suitability 21 for endorsement of measure 2829. Okay, all the 22 votes are in and voting is now closed.

1	Eighty-eight percent voted yes and 12
2	percent voted no. So for recommendation of the
3	overall suitability for endorsement of measure
4	2829, the measure passes.
5	CO-CHAIR GREGORY: So the good news is
6	we're getting there.
7	We are now going to talk about measure
8	0480: Exclusive Breast Feeding and the subset
9	measure Exclusive Breast Milk Feeding Considering
10	Mother's Choice, and our developer is the Joint
11	Commission.
12	So they get a two minute overview, and
13	the discussants are Diana and myself, and we have
14	no exclusions.
15	MS. MILTON: Good to go? Okay. For
16	this measure, we're looking at single term
17	newborns that have been discharged alive from the
18	hospital, and of those newborns, we looked to see
19	if they were only fed exclusively breast milk
20	during the entire hospitalization.
21	This is a process measure. The goal
22	is to improve the rate. The goal is not to get

to 100 percent, because we understand that there 1 2 are going to be circumstances, maternal or neonatal, where you can't successfully breast 3 4 feed. 5 And we do know there's going to be cases where mothers choose not to breast feed. 6 7 But we've chosen to make this a very simply It is your rate. 8 measure. 9 So we're not taking any exclusions 10 out, and based on that, in our analysis we feel 11 that an achievable goal should be about 70 12 percent of those newborns only fed breast milk 13 during the hospitalization. 14 CO-CHAIR GREGORY: Okav. Diana. 15 MEMBER JOLLES: So as a maintenance 16 measure, are we reviewing evidence? There's no 17 change in evidence, and the evidence is rated --18 is high quality. There's over 27,000 articles 19 and systematic review. What? 20 CO-CHAIR GREGORY: And so we wanted to 21 say that we will accept the prior evidence and 22 talk about the gap.

1 MEMBER JOLLES: Okay. Moving on, 2 unfortunately, there's still quite a performance gap with much room for improvement. This is felt 3 by the committee and during previous discussions 4 5 to be still rated as a high opportunity for improvement. 6 7 The goal of 70 percent is achievable. Less than 50 percent, the rate -- in less than 50 8 9 -- in over half of the Joint Commission hospitals 10 that reported, they achieved less than 50 percent 11 rates. 12 And then there were, in the 10th 13 percentile, the hospitals were achieving 22 14 percent rate. Importantly, there are significant 15 disparities on this measure with great room for 16 improvement. 17 CO-CHAIR GREGORY: Right. And I'd 18 just like to add that over time, they've gone 19 from 166 hospitals to 1,400 hospitals reporting. 20 So as more hospitals report, the 21 disparity or the opportunity for improvement is, 22 increases. So if there are no objections, yes,

1

we have one. Yes, Jennifer.

2 MEMBER BAILIT: So I may be the only 3 person in the America who's willing to say this 4 publicly, but I am all for breast feeding. I get 5 that.

6 But we are putting tremendous pressure 7 on patients to breast feed when sometimes that's 8 not appropriate. Who am I to tell someone who's 9 working at a fast food job that she is a bad 10 mother if she's not pumping in the bathroom on 11 her only 15 minute break?

12 There are reasons that are good that 13 people don't breast feed, and I think people get 14 so caught up in this measure that they are not 15 giving patients choice, even when the choice for 16 that patient's life may actually be the right 17 thing.

18 I'm not saying health-wise, but big
19 picture, you know, she's got to keep a job.
20 She's got to feed the family kind of picture
21 stuff.

22

So I guess what bothers me here is we

don't have a balancing measure for this, and I don't even know what a balancing measure would be.

But I think this is a situation where the healthcare system puts tremendous moral, I will say, pressure because of this measure, and I think we just need to be aware of that when we talk about performance gap. That there's a price for that.

CO-CHAIR GREGORY: Cindy?

11 MEMBER PELLEGRINI: I was going to 12 bring up two points. One is similar to what Jen 13 said, and I don't know -- I know that Joint 14 Commission, when they kind of put out these 15 measures, I don't know how much, you know, 16 guidance or resources they have for hospitals 17 that are looking for how to balance some of these 18 things.

And the other, I guess, question is,
does the Joint Commission have data on hospitals
that are -- have like Baby-Friendly status or
other status, you know, sort of statuses and

Neal R. Gross and Co., Inc. Washington DC

1

2

3
whether the rates are variable by that type of 1 2 program to show whether there's ways to improve. I think hospitals struggle with 3 4 programs with how to actually improve this metric 5 in some way, and is there any sort of assistance with that. 6 There are some national 7 DR. MAIN: toolkits on this. I think there's U.S. Breast 8 9 Feeding is one that we've distributed to many of 10 our hospitals, as well as the Baby-Friendly, 11 which obviously is much more involved and 12 expensive. 13 But U.S. Breast Feeding is a very good 14 source, very specific about the steps. And it 15 has some sample language, because I think this is 16 all about language, as Jen was saying, about how 17 you present it to your staff, as well as to 18 women. 19 You know, there are certainly 20 hospitals with large minority groups that do well 21 over 70 percent, so this is not just a minority 22 versus, you know, more privileged population

Neal R. Gross and Co., Inc. Washington DC

www.nealrgross.com

1

issue.

But I think it is about how our line
staff understand and present, and go about their
daily work with it. I think that's an
opportunity.
MEMBER PELLEGRINI: Can I, sorry, can

I bring up one other point? Just because, when
Jen, you just mentioned, what would a balancing
measure be.

10 One of the things that we noticed, 11 because we just went through this, the Baby-12 Friendly process, and we noticed actually that 13 our infant fall rate went up in that process. 14 Infant falls.

And you know, part of Baby-Friendly is a little more intense in terms of the rooming in and the amount of time the babies can spend in the nursery or not really having a nursery.

And there's a lot of implications that are sometimes difficult for hospitals, and we noticed that our fall rate increased, and I don't know in the future if that's something that is a

consideration for a balancing measure. 1 2 CO-CHAIR GREGORY: Okay. Thank you. I think it's time to vote on whether there is an 3 4 opportunity for improvement. MS. ROBINSON-ECTOR: Okay. Voting is 5 now open for performance gap of measure 0480. 6 7 CO-CHAIR GREGORY: Are you good? 8 MS. ROBINSON-ECTOR: Oh, I'm still 9 waiting for more votes to come in. 10 CO-CHAIR GREGORY: More votes. Vote 11 again everybody. MS. ROBINSON-ECTOR: Great. 12 Here we 13 Okay. All the votes are in and voting is go. 14 now closed. 15 So 75 percent voted high, 21 percent 16 voted moderate, four percent voted low, and zero 17 voted insufficient. So for performance gap of 18 measure 0480, the measure passes. 19 CO-CHAIR GREGORY: Okay, we're going 20 to talk about reliability. And is there anything 21 new? 22 So it was updated to ICD-10, and

they're removing the sub-measure of exclusion of 1 2 mothers who declined to breast feed, and this was actually based on stakeholders asking them 3 4 because they felt that this was in -- too much 5 burden to get this extra data. Do you want to add anything? 6 MEMBER JOLLES: I would just add that 7 the reliability testing came out at 97.53 8 9 percent, which would rate it at a moderate. 10 CO-CHAIR GREGORY: So should we vote? 11 Raj? 12 MEMBER WADHAWAN: Does that include 13 patients who are in the neonatal ICUs as well? 14 Term infants who are moved to neonatal ICUs, or 15 is it just newborns? 16 MS. MILTON: Yes. Any newborn 17 admitted to a NICU would be excluded from the 18 measure, as well as those with galactosemia or 19 receiving TPI or if they expired, or if they had 20 a length stay greater than 120 days. 21 CO-CHAIR GREGORY: Although there is 22 data that it's better for the NICU babies to get

breast milk, so I just wonder why we would
MS. MILTON: We totally agree, but
we're only focusing on the healthy term newborns,
the singletons.
CO-CHAIR GREGORY: Okay. All right.
Kristi?
CO-CHAIR GREGORY: What about the
special care nursery?
MS. MILTON: Unless it meets the AAP
definition of the highest level of care, that
would be a no.
So we have to have specially trained
staff, all of the appropriate equipment to take
care of complex and extremely ill newborns in
order to be considered a NICU.
MEMBER NELSON: I thought the measure
was something about life saving treatment.
MS. MILTON: We have adhered to the
AAP definition of the highest level of NICU care.
MEMBER NELSON: Okay.
CO-CHAIR GREGORY: So shall we vote on
reliability?

1	
1	MS. ROBINSON-ECTOR: Voting is now
2	open for reliability of measure 0480. Okay.
3	Looks like we're missing just one vote. If
4	everyone could resubmit their vote please.
5	CO-CHAIR GREGORY: Two people left.
6	MS. ROBINSON-ECTOR: That's included.
7	Great. Thanks. Okay. All the votes are in, and
8	voting is now closed.
9	CO-CHAIR GREGORY: Okay, validity.
10	Oops, I'm sorry.
11	MS. ROBINSON-ECTOR: It's okay. So 91
12	percent voted moderate, nine percent voted low,
13	and zero voted insufficient. So for reliability
14	of measure 0480, the measure passes.
15	MEMBER JOLLES: So for validity, this
16	is rated at the moderate, I believe, because it's
17	being evaluated at the data element level, of
18	note perhaps to validity, when we look when
19	the data is presented on the exclusions, it's of
20	interest that there were zero galactosemia and
21	zero pre-term exclusions, which, but otherwise
22	DR. WINKLER: The only thing I would

Neal R. Gross and Co., Inc. Washington DC

notice is they did add additional empirical 1 2 testing of the measure score. So that does put the possibility of a high rating on the table. 3 4 MEMBER JOLLES: Oh, okay. 5 CO-CHAIR GREGORY: So, shall we vote? 6 Great. MEMBER JOLLES: Any discussion on 7 that? 8 9 CO-CHAIR GREGORY: There's a couple 10 Okay. All right everyone. up. Greg. 11 MEMBER GOYERT: Just want to make the 12 note that I'm going to present alone. When you 13 look at the validity testing, the phrase is, the 14 measure score correctly reflects the quality of 15 care provided. 16 It does not. It reflects what 17 patients choose to do. It doesn't reflect the 18 counseling, the education, the time investment, 19 so on and so forth. 20 So this is a measure where the 21 institution is being evaluated on the basis of 22 the choices that our patients make. It's not

necessarily a reflection of the quality of the 1 2 care that we provide. Sermon's over. 3 CO-CHAIR GREGORY: Okay. Cindy, was 4 your --5 MEMBER PELLEGRINI: Yes, can I just, I just want to note that I think sometimes we 6 hold this measure to a higher standard than 7 everything else. 8 9 Almost everything we do with patients 10 reflects their choices, whether they decide to 11 have a procedure, whether they decide to take 12 their medicine, whether they decide to come to 13 the doctor at all. So I'd encourage us to think 14 about that fact. 15 Sindhu, is your CO-CHAIR GREGORY: 16 back, your card up? Sheila. 17 MEMBER OWENS-COLLINS: I just want to 18 echo what everybody else is saying. And I mean, 19 there's a very strong cultural and ethnic 20 component to this that I'm not sure is included, 21 that I think we should be sensitive to and 22 address it and not penalize facilities for that.

		25
1	CO-CHAIR GREGORY: Tracy?	
2	MEMBER FLANAGAN: Right around the	
3	time about a year or two ago, I think it was	
4	Joint Commission was proposing an excellence	
5	standard according to performance on this	
6	measure.	
7	And when I looked at what that	
8	there were hospitals in the 100 percent, I don't	
9	believe that a hospital can be at 100 percent,	
10	and so it made me question what kind of oversight	
11	Joint Commission was doing on this.	
12	I can tell you that in our hospital	
13	system, the way we submit this is every feeding	
14	from every nurse, the whole hospital.	
15	So I had lots of doubts about the	
16	validity of the people who were up beyond 95	
17	percent. So I'd love to hear some comments on	
18	that.	
19	MS. MILTON: I don't believe there are	
20	that many that are above 95 percent. There was	
21	one hospital out in California, and we	
22	interviewed them, but they're about the only one	

1

that I'm aware of.

2 Again, we're not looking at 100 3 percent. I want to stress that. Seventy percent 4 is where we feel it should be, where a hospital 5 should strive to achieve, because there are personal preferences, and there's going to be 6 7 conditions. Mother's HIV positive, it's not a very 8 9 common thing. When we did an analysis, a 12 10 month analysis, only two percent of the 11 exclusions were due to medical conditions. So we're not looking for anyone to get 12 13 anywhere near 95 percent. But I know that there 14 are a lot of hospitals that are above, not a lot, 15 but there are some that are already above 70 16 percent. 17 MEMBER FLANAGAN: Let me restate that. 18 I think that for those hospitals that are super 19 high, I mean, maybe we choose 90 percent, maybe 20 we choose 85 percent, I think it would be 21 interesting for Joint Commission to perhaps 22 prioritize them for audit.

1	CO-CHAIR GREGORY: Juliet. Oh, you
2	wanted to say something?
3	DR. OWENS: We actually do audit them.
4	We have, I alluded to this earlier, but we have
5	actually a pretty rigorous not pretty, a very
6	rigorous process for checking the quality of the
7	data that we receive.
8	Healthcare organizations collect the
9	data. They submit them to like a, we call them
10	performance measurement systems, but basically
11	they're vendors.
12	They run all of these quality checks.
13	They are contracted with us. They are contracted
14	with the hospital.
15	They're required to do inter-rater
16	reliability and that kind of a thing. We're
17	pretty confident that the numbers that we're
18	getting are good. And we do check them on a
19	routine basis.
20	CO-CHAIR GREGORY: Juliet.
21	MEMBER NEVINS: I'll start by asking
22	a question, because I don't know the answer in

terms of the percentage of women who start breast 1 2 feeding in the hospital who then continue for even a week, you know, two weeks past that point. 3 And the reason I'm asking this 4 5 question is because I'm sort of piggybacking on Jennifer's comment. I think it's something that 6 7 as a society we really need to strive for, because it's so important, and the health 8 9 benefits have been so well demonstrated. 10 But patients don't want to start 11 something that they can't finish. And we need, 12 we, you know, America, we send our patients back 13 six weeks after vaginal delivery, and eight weeks 14 after a C-section. 15 Most of the time they can't, they 16 can't breast feed in that work environment, even 17 with the new laws requiring that a place for them 18 to pump and store be provided. 19 So you know, in terms of holding 20 hospitals accountable for breast feeding, even 21 though this measure is only for measuring members 22 or patients who breast feed in the hospital, it

sort of has -- it extrapolates beyond that time 1 2 to moms who breast feed for at least six weeks, I So I just wanted to throw that out there. 3 think. 4 CO-CHAIR GREGORY: But the data is 5 clear that six weeks is better than none, so I would -- but I do appreciate your perspective. 6 7 Naomi? Diana. MEMBER SCHAPIRO: So when I was in 8 9 nursing school, which was like 1972, there was 10 only one woman in my entire OB rotation who 11 breast fed. 12 So we, you know, we've done a really 13 like an incredible job since then, and I've 14 worked all my entire, pretty much present career 15 with very low income women and families, and I 16 would say that the more this becomes standard, 17 the more conditions change to enable people. 18 That there are a lot of women in not 19 very high status jobs who actually can pump now. 20 And every woman goes home from the hospital with 21 a pump if she's nursing, breast feeding. A 22 really good pump.

You know, so I feel like if we relax 1 2 the standards in some ways, then we relax the conditions that allow women who are in more 3 difficult circumstances to absolutely choose to 4 5 breast feed for longer, and I agree they need that. 6 7 So I, that's kind of, I understand choice, but choice is really dictated by 8 9 circumstances, and so I really feel that this 10 measure helps keep the circumstances there that 11 allow more women to breast feed if they want to 12 And I really support it. for longer. 13 MEMBER MOORE: I'm going to build off 14 two comments that were made. Essentially they 15 made my comment, but I wanted to ask additional 16 pieces there. 17 The concept of measuring exclusive 18 breast feeding, or the intentions of exclusive 19 breast feeding, really doesn't apply to long term 20 breast feeding, and I think that this measure is 21 what, we assume that that's what's happening, and 22 I think that we need to look at how we actually

measure breast feeding long term, because that's where the true benefits are, not that you have intentions during that discharge out of the hospital. The other piece, I love your comment Naomi, but I'm really struck by Jen's comment, too.

7 And I feel like there's this, there's this balancing between the two. And knowing that 8 9 I'm in the Medicaid space and knowing that 50 10 percent of births on Medicaid, they're low income women, they're going back to work way before 11 12 four, six weeks, and they're going into jobs 13 where being able to pump, those accommodations 14 are not being made for them.

And this notion that we put all this pressure on women that they're not good moms, that they're not getting what's best for their newborns, coupled with this notion of, well, let's keep that threshold at 70 percent to help move the nation forward.

I mean, I'm really challenged by the two comments, and it's hard with this measure,

> Neal R. Gross and Co., Inc. Washington DC

1

2

3

4

5

6

and to expect that we'll be at 70 without 1 2 considering the patient's situation as occurring right now. 3 4 CO-CHAIR GREGORY: Okay. So I see 5 one, two, three, four cards up. It's 10 to 2:00. The meeting is supposed to adjourn at 2:00 and we 6 7 still have one more measure. So keeping that in 8 mind, Diana. Diana you're next. 9 MEMBER JOLLES: Well, I just, I'm only 10 going to say this because I think it's important 11 in general as we debrief over our entire 12 portfolio. 13 So this measure is one of two measures 14 that affects population health. We're looking at 15 a large population of over four million child 16 bearing women. 17 The minority of our measures are 18 addressing those, that population movement. This 19 measure is affecting life course health, chronic 20 disease. This issue of women being pressured is 21 a lack of process. 22 So I just want to raise awareness

The Baby-Friendly hospitals have a 1 about this. 2 very good process, and it is easy for people to opt out and sign and never be harassed again. 3 4 So if people are being harassed, it's 5 because they're in systems that aren't embracing improvement and process. I must sit as a midwife 6 7 and say that I ran a service in Washington, D.C. that served African American women and we had the 8 9 highest breast feeding rate in this entire city 10 across all socio-demographic groups. 11 We had group prenatal care, and most 12 importantly, peer counselors. And we did not 13 pressure anybody. And so this is a process 14 measure that has extreme supply-sensitive 15 provider preferencing, and poor quality. 16 So please ride this measure out and 17 watch it until we can retire it and then get into 18 those issues. 19 CO-CHAIR GREGORY: Okay, Deb. 20 MEMBER KILDAY: Apparently I Okay. need a nap. I'm just going to sort of echo on 21 22 what you were stating.

1	Having the observation to look at how
2	hospitals perform and how they use their quality
3	initiatives, a lot of hospitals are talking about
4	breast feeding.
5	I do hear you about patient
6	preference, and maybe it's the patients, but from
7	my clinical experience and from my observational
8	experience in consulting with all these
9	hospitals, I see a tremendous clinician culture,
10	nursing predominantly, including pediatrician and
11	obstetrician education and knowledge, and some
12	resistance between those three sort of effects in
13	furthering our process.
14	So I see less with patients, but I see
15	a lot of babies in nurseries these days, which we
16	don't think we're supposed to see.
17	I see a lot of formula sitting out all
18	over the place, which we're really not supposed
19	to see. And then when I do chart abstraction
20	quite frequently when I do these quality
21	assessments because, you know, you really get
22	into the weeds by opening the chart.

		3(
1	And we're feeding babies a lot of	
2	things we shouldn't be feeding them, and when you	
3	ask the parents, because I do that on my	
4	assessments, they're like the nurse told me that	
5	it would probably be better if I get some rest.	
6	So I'm going to echo your statement	
7	that we have tremendous process problems within	
8	our culture of healthcare, and I'd like to	
9	continue to take a look at that.	
10	CO-CHAIR GREGORY: All right. We have	
11	two more comments. I hope they're pertinent to	
12	validity. Cindy.	
13	MEMBER PELLEGRINI: This is a	
14	challenging issue, but that is not the measure's	
15	fault. We can do better. We need to do better,	
16	and the measure can help track our progress to	
17	getting there.	
18	But when we have patients who smoke,	
19	we don't say, well, they're addicted to tobacco	
20	and we should change the measure. We say, do we	
21	have the supports, do we have programs in place,	
22	do they have access. We don't say we don't	
-		

throw our hands in the air. 1 2 CO-CHAIR GREGORY: Okay. I think this was all very exciting discussion, and we will not 3 vote on whether this is --- if the measure has 4 5 validity. MS. ROBINSON-ECTOR: Voting for 6 validity of measure 0480 is now open. 7 It looks like we're looking for 23 votes, so we're missing 8 9 one vote, if everyone could resubmit. 10 CO-CHAIR GREGORY: Okav. 11 MS. ROBINSON-ECTOR: So 22 votes are 12 in, so voting is now closed. 13 CO-CHAIR GREGORY: Okay. 14 MS. ROBINSON-ECTOR: So 36 percent 15 voted high, 55 percent voted moderate, 9 percent 16 voted low, and 0 voted insufficient. So for 17 validity of measure 0480, the measure passes. 18 CO-CHAIR GREGORY: Okay. With regard 19 to feasibility. 20 MEMBER JOLLES: Feasibility is rated 21 high. It's used by Quality Check, Joint 22 Commission, the Hospital Inpatient Reporting

Program, eClinical measure, CMS9, and meaningful 1 2 use. So that would be a high. CO-CHAIR GREGORY: I would -- I have 3 4 nothing to add to that, so we can vote on 5 feasibility. MS. ROBINSON-ECTOR: Voting for 6 7 feasibility, measure 0480 is now open. CO-CHAIR GREGORY: 8 We're going to vote 9 on usability. Any comments on usability? I'm 10 Keep me on it. sorry. 11 MS. ROBINSON-ECTOR: For usability --12 CO-CHAIR GREGORY: Oh, sorry. 13 MS. ROBINSON-ECTOR: Okay. So all the 14 votes are in and voting is now closed. Seventy-15 eight percent voted high, 22 percent voted 16 moderated, zero voted low, and zero voted 17 insufficient. So for feasibility of measure 18 0480, the measure passes. 19 CO-CHAIR GREGORY: So with regard to 20 usability, it is currently being used, it is 21 publicly reported, and it is part of 22 accountability programs. Would you like to add

1

anything?

2	MEMBER JOLLES: Currently until the
3	eMeasure is adopted, there is lack of public
4	performance data available to consumers, and I
5	would add that an important part of usability is
6	improvement, progress, and the ability to have
7	impact, and as we already spoke about, this is a
8	high impact measure.
9	CO-CHAIR GREGORY: Any comments?
10	Okay. We shall vote on usability.
11	MS. ROBINSON-ECTOR: Voting is now
12	open for usability and use of measure 0480.
13	CO-CHAIR GREGORY: I'm sorry. Ashley?
14	MEMBER BELL: Just quickly, it's not
15	probably going to affect this, but I didn't know
16	when to bring it up and maybe in more in gaps
17	actually, but I know this measure was discussed
18	with the Medicaid MAP.
19	It was last, I guess, yes, last year.
20	And it was really debated, like we knew that
21	breast feeding was important, but I think that
22	exclusivity and maybe Carol, if you remember, you

1

were on the MAP as well.

2	I think that's what was problematic
3	about it, that there was concern with kind of
4	current practice I guess, maybe with
5	pediatricians wanting to intervene with weight
6	loss in the newborn, kind of pushing the
7	supplementation that exclusivity was really
8	impossible to achieve.
9	I know that the data are about 50
10	percent, but if we just think about how we can
11	improve this measure given those kinds of
12	concerns or think about adding another measure
13	that really just captures initiation versus
14	exclusivity.
15	CO-CHAIR SAKALA: So what I recall is
16	there was nobody in the room who was providing
17	care to childbearing women, and the concern was a
18	focus on the coercion aspect, and a lack of
19	recognition of the system issues and the
20	potential to have very good process, and also
21	that the it was added as a candidate measure
22	the day of, rather than included in the list.

www.nealrgross.com

1	So I think it's going to be included
2	in the list later on this month, and let's see
3	what happens at that point in time.
4	It I was a little concerned about
5	the way the discussion played out because of lack
6	of understanding of these an impression
7	without having firsthand experience.
8	CO-CHAIR GREGORY: Okay. So we're
9	going to vote on usability and use.
10	MS. ROBINSON-ECTOR: Voting is still
11	open for usability and use of measure 0480. All
12	the votes are in and voting is now closed.
13	Sixty-one percent voted high, 35
14	percent voted moderate, 4 percent voted low, and
15	0 voted insufficient information. So for
16	usability and use of measure 0480, the measure
17	passes.
18	CO-CHAIR GREGORY: And now we'll vote
19	on whether or not we would like to put it forth
20	for continued endorsement.
21	MS. ROBINSON-ECTOR: Voting is now
22	open for overall recommended suitability for

continued endorsement of measure 0480. Okay. 1 2 All the votes are in and voting is now closed. All right, we're 3 CO-CHAIR GREGORY: going to count and make sure we still have a 4 5 quorum. 6 MS. ROBINSON-ECTOR: So 91 percent 7 voted yes, and nine percent voted no. So for recommended suitability for continued endorsement 8 9 of measure 0480, the measure passes. 10 CO-CHAIR GREGORY: So just a second. 11 Are we good with quorum? We're okay. So I'm 12 going to ask Reva to help me through this because 13 it is a corollary measure, and I will try to only 14 do the votes we need to do, and have the 15 discussion we need to have. 16 DR. WINKLER: Okay, so let me help 17 drive this one. Okay. Evidence and gap, it's the same information, so we can carry it over 18 19 from the one you just discussed. We're done. 20 Okay. 21 Reliability and validity really are as 22 we discussed with the prior eMeasure, the

specifications that are unique to the eMeasure, 1 2 as well as the Bonnie testing. So we do want to have a conversation 3 4 about that. The feasibility is probably going to 5 be the same as it was for the other eMeasure, right? 6 7 CO-CHAIR GREGORY: Right. If you like, we can 8 DR. WINKLER: 9 carry that one over. Usability you felt was 10 still, you know, a little hard to get your hands 11 around. Probably going to be the same as the 12 other. We could carry that over. 13 So if you would just talk about, you 14 know, the specs for this measure, the Bonnie 15 testing, and then we'll do an overall, that might 16 get us there quickly. 17 CO-CHAIR GREGORY: Can you help Diana 18 out? 19 MEMBER JOLLES: So beginning with 20 quality construct? 21 CO-CHAIR GREGORY: The reliability and 22 the validity for the eMeasure.

1 DR. WINKLER: Really the 2 specifications and then the Bonnie testing. MEMBER JOLLES: Okay. So this is, 3 4 this is easy to get through. Its HQMF 5 specifications have been made. They've been vetted through USAC. 6 7 Value sets exist, Bonnie testing occurred, which was demonstrated to be reliable. 8 9 And then it is a legacy eMeasure that's being 10 used for meaningful use. It's already got SNOMED 11 mapping. So the quality construct is there, is 12 present. 13 CO-CHAIR GREGORY: Okay. So we will 14 vote on the reliability. It's a one, two, three, 15 right? 16 MS. ROBINSON-ECTOR: Yes, it's 17 moderate or --18 CO-CHAIR GREGORY: So it's moderate, 19 low, or insufficient. Moderate is one, low is 20 two, and insufficient is three. 21 MS. ROBINSON-ECTOR: Yes. So voting 22 is now open for reliability measure 2830, or

Option one is moderate, two is low, and 1 2830. 2 three is insufficient. CO-CHAIR GREGORY: You're looking for 3 20 votes I believe. 4 MS. ROBINSON-ECTOR: Okay. So all the 5 votes are in and voting is now closed. 6 7 CO-CHAIR GREGORY: Fabulous, and --89 percent voted 8 MS. ROBINSON-ECTOR: 9 moderate, 5 percent voted low, and 5 percent 10 voted insufficient, for reliability of measure 11 2830, the measure passes. 12 CO-CHAIR GREGORY: Would you like to 13 comment on validity? 14 MEMBER JOLLES: Sure. Bonnie testing 15 was conducted of the eMeasure, 528 cases passed 16 at 100 percent. 17 CO-CHAIR GREGORY: So we'll now vote 18 on validity. 19 MS. ROBINSON-ECTOR: Voting for 20 validity of measure 2830 is now open. Like we 21 have, okay, all of the votes are in and voting is 22 now closed.

1	Seventy-nine percent voted moderate,
2	21 percent voted low, zero voted insufficient.
3	So for validity of measure 2830, the measure
4	passes.
5	CO-CHAIR GREGORY: So our last vote of
6	the day is whether or not this will be
7	recommended for consideration for endorsement,
8	and it's a yes or no vote. You said we're
9	carrying it over? That's why I had
10	MS. ROBINSON-ECTOR: Voting is now
11	open for overall recommended, recommendation for
12	suitability of endorsement for measure 2830. All
13	the votes are in and voting is now closed.
14	CO-CHAIR GREGORY: I would like to
15	thank everyone and commend you for your
16	DR. WINKLER: And, yes. I'll take
17	over for this one. No, again, I echo Kim, and I
18	can't thank Kim and Carol enough for what they've
19	done. There were a couple questions about, okay,
20	now you've done this, now what.
21	What you would've done is act as a
22	proxy to the multi-stakeholder membership of NQF

and the public at large. 1 2 And so you have made the sort of first pass recommendations back to NOF about which 3 measures should be endorsed. 4 5 So this is the first step, or an early step, okay, going forward. So we will be writing 6 a draft report, and then we will, with your 7 recommendations, and we will be soliciting public 8 Okay? 9 comment. 10 MEMBER OWENS-COLLINS: When will that 11 be? 12 DR. WINKLER: We'll announce it to 13 It'll be in about a month. It's in the you. 14 month of June pretty much. 15 And so then anyone is welcome to 16 comment and submit written comments, then we will 17 collate those comments and come back to you. 18 We have a scheduled meeting at some 19 point, a call at some point. There's a date 20 already set. And we'll discuss and ask you to 21 respond to those comments and perhaps if they 22 make any influence in your decisions of making

1

your recommendations.

2	After that, those recommendations,
3	after considering the comments, will go for an
4	NQF member voting, and that's in August. And
5	then it goes to our Consensus Standards Approval
6	Committee, which is a subcommittee of the Board
7	of Directors, who looks at the more detailed
8	aspects of the process and leading up to granting
9	the final endorsement by CSAC, by recommendation
10	of the Board by ratifying it.
11	So through the summer, we'll be sort
12	of finishing the details. So you're at the
13	beginning of this process that'll go over the
14	next couple of steps. So I know somebody had a
15	few questions. So I wanted to go over that.
16	MEMBER WADHAWAN: What is the process
17	after reviewing public comments? If there is a
18	desire to re-look at the measure and change the
19	recommendations. Is there a repeat vote?
20	DR. WINKLER: Yes.
21	MEMBER WADHAWAN: Is it by phone or
22	DR. WINKLER: Yes. You would be

repeating the vote, discussion and vote. 1 Yes. 2 Absolutely. Okay. So I just wanted to respond to that before we lost too many more people. 3 Now I understand that we do have 4 5 someone on the phone who wants to make a comment. Or in person, fine. And for our last opportunity 6 7 for public comment today. I'll be brief, I 8 MS. SANTA-DONATO: 9 Is this on? Hello? Okav. Hi, I'm promise. 10 Anne Santa-Donato, and I represent the 11 Association of Women's Health Obstetric and 12 Neonatal Nurses. 13 I'm the director of Obstetric 14 Programs, and on behalf of the organization, I 15 just want to thank you for the opportunity to 16 attend this meeting and to let you know that our 17 organization fully supports the mission and the 18 work of the NQF as well as the measures that were 19 endorsed today. 20 I just want to provide you with a very 21 brief update about AWHONN's Women's Health and 22 Perinatal Nursing Care quality measures.

We've developed a series of 12
measures over the last few years, and we are now
in the testing phase, and two of those measures
are currently being tested.
One is immediate skin-to-skin care
following birth, and the second one is the
continuation of, duration of continuation of
interrupted skin-to-skin care during the birth
hospitalization.
And those measures are being tested
through the NPIC hospitals, particularly some of
the CWISH hospitals that are part of NPIC. In
addition to that, we have a maternal fetal triage
index, which is designed to help the, to
facilitate the very first assessment of women who
are coming into labor to be evaluated, modeled
after the Emergency Nurse's Association scheme
for initial assessment of the patient to
prioritize care.
In order to be able to test that
measure, a tool was necessary to be developed
that had some standardization to it.

1	So that tool was developed and tested,
2	and so that measure will be ready for testing,
3	hopefully within the next few months.
4	So I just wanted to provide you with
5	those updates, and thank you so much.
6	DR. WINKLER: Okay. At this point,
7	what we always like to do before we finish up is
8	kind of look back over our portfolio to kind of
9	see where we are.
10	You know, we've talked about several
11	new measures. Not all of them were recommended
12	by you, but I think in the course of looking at
13	the various measures, the idea that there are
14	probably areas that aren't being measured that
15	represent quality problems within that portfolio.
16	And you have the opportunity to make
17	some recommendations on those areas. We call
18	them gaps. But one way to think about them is
19	really around where are the quality problems that
20	would be amendable and responsive to measurement.
21	Not everything can be fixed with a
22	measure. But our focus is measurement. And so

Neal R. Gross and Co., Inc. Washington DC

as we look at our portfolio of measures say in 1 2 reproductive health and antenatal care, it seems we're a little light on antenatal care measures. 3 And hello. Go back. Thank you. 4 And again, I would, you know, with 5 three new contraceptive care measures, it starts 6 7 to really add some weight to the reproductive health area. 8 9 Realizing that there's a significant 10 overlap between whether we categorize something 11 as reproductive health versus women's health, we 12 do have measures in general women's healthcare, 13 and we only pulled the ones that have very 14 specific focus on reproductive health. 15 But your thoughts around the measures 16 we have and the measures we don't have. And 17 perhaps what might be happening out there in your 18 world of the things that you're looking at and 19 attending to and finding that they are problems 20 that you're trying to address through, perhaps 21 local measurement or something like that. 22 Thoughts from anybody? Go ahead, Cynthia.

1 MEMBER PELLEGRINI: A quick plug for 2 preconception care, which is of course a subset of women's health, and March of Dimes is starting 3 to have some conversations with CMS about taking 4 5 some of their existing preventive measures and pulling them together into either a formal or an 6 7 informal preconception measure set. The interesting thing about what else 8 9 would be missing from that. 10 MEMBER FLANAGAN: Just a couple 11 comments along the same lines. I think an area 12 that really needs some focus is perinatal 13 depression. 14 And the second area that I think we 15 could do better in and actually could even create 16 a measure or entertain a measure is 17 identification of intimate partner violence or 18 DV. So I have had 19 CO-CHAIR SAKALA: Yes. 20 some conversations with our reproductive health 21 team, and this is a little bit of an echo of what 22 Lorrie Gavin said they're working on that I just
would like to put a support for it. 1 2 Patient-reported experience of contraceptive composite measure, whether women 3 felt respected, whether they were informed and 4 5 whether they experienced shared decision making, which would be a nice balancing measure for 6 7 those. And also in more broader settings than 8 9 just once at our, extensively focusing on 10 contraception, a measure to track whether women 11 were screened for pregnancy intention and desire 12 to use a contraceptive measure. 13 MEMBER AUSTIN: Yes, and I may be sort 14 of stating the obvious, but looking at the 15 pregnancy measures, I mean, those two both ran into some challenges yesterday. 16 17 So there seems to be a lot of good 18 discussion around what would be a meaningful 19 prenatal care measure or the elements of that. 20 So that might be worth exploring. 21 MEMBER BAILIT: So having publicly 22 come out against breast feeding measure that

exists, I'd like to see something better. 1 2 You know, is it a pediatric measure, some breast milk at six weeks, at six months, and 3 4 our pick of time. And it should be some and not 5 exclusively would be my thought. So is depression 6 MEMBER KEATS: screening in the perinatal period being worked 7 8 on, did you say? 9 Or, I mean, that's not a measure 10 that's in development right now. Or Tracy, 11 you're the one that brought that up. 12 MEMBER FLANAGAN: The U.S. 13 Preventative Services just came out with 14 recommendations in January endorsing this with, I 15 think, moderate strength evidence. 16 MEMBER KEATS: Yes, it was --17 MEMBER FLANAGAN: But as far as I 18 know, I don't know of any measure developer at 19 this point, while there's a lot of interest. 20 MEMBER KEATS: Yes, okay. So a 21 developer has not been identified is what you're 22 saying. Okay, great. Thank you.

1 CO-CHAIR SAKALA: I just want to say 2 that the PCPI set has a composite postpartum measure which does include depression screening. 3 4 And I'll put in a general plug for the 5 AWHONN's that Anne just discussed, and the PCPI set that have a lot of great potential for 6 7 clinician level measures that are, for the most part, languishing for lack of testing support. 8 9 DR. WINKLER: Who does? 10 CO-CHAIR SAKALA: AMA-PCPI and AWHONN 11 for nursing measures. 12 TL: What is PCPI? I've not ever 13 heard of that. 14 CO-CHAIR SAKALA: Physician Consortium 15 for Performance Improvement. It's with the AMA, 16 and in this particular case, it was the 17 collaboration with ACOG and NCQA in a multi-18 stakeholder process that worked those measures 19 out. 20 Okay. Cindy, are you up DR. WINKLER: 21 now? 22 I was waiting to MEMBER PELLEGRINI:

see if somebody else would get it first. Opioids 1 2 prescribing during pregnancy, screening for pregnancy when prescribing, all that. 3 DR. WINKLER: Yes, right. Sindhu. 4 5 MEMBER SRINIVAS: I was going to say that too, and then I also, looks like we're on 6 7 the same page. Now I know, we have a similar name so it goes along. 8 9 The other thing I was going to say is 10 sort of thinking about, and this is a more 11 difficult one I think, but thinking about all the 12 counseling that's supposed to happen during 13 prenatal care, and how it's not really -- it's 14 not easy for clinicians or providers to do that 15 counseling in terms of like nutrition counseling, 16 weight gain, contraception, all the stuff that's 17 supposed to happen sort of during the course of 18 prenatal care, and somehow coming up with a 19 measure that would be -- allow us to kind of 20 really push that movement forward. 21 MEMBER FLANAGAN: One of my other 22 committees that I sit on is the International

Committee for Healthcare Outcomes, which is the 1 2 patient centered outcomes around maternity. And the final set is just about being 3 4 finalized right now, and they're looking for 5 testers of it, and it does include women's perspective of their own prenatal care, which I 6 7 actually think is probably a better indicator of good care than, you know, some of the more, what 8 9 we might call medical ones. 10 DR. WINKLER: Tracy, who was doing 11 that? 12 MEMBER FLANAGAN: International 13 Consortium of Healthcare Outcomes. Yes. The 14 last two years has been dealing with pregnancy 15 specifically. 16 DR. WINKLER: Hold on. Let me, let me 17 get it specifically. Because I don't want to get 18 Let me get it on my iPhone. it wrong. 19 MEMBER SRINIVAS: Can I ask another 20 question? 21 DR. WINKLER: Sure. 22 MEMBER SRINIVAS: The PCPI that you

just mentioned, is that, what, like once that's 1 2 developed, like what happens? DR. WINKLER: Well, it, this is really 3 4 fascinating because it just shows you some of the 5 silos we all live in. The PCPI actually has been responsible 6 7 for the development of both the measures used in all of the physician, you know, PQRS. 8 Yes. 9 That's where they all came from, and 10 the fact that obstetrics is sort of, doesn't play 11 in that field is interesting. And so they have developed with a lot 12 13 of the specialty societies, clinician level I don't know what the status is 14 measures. 15 because the PCPI measures are kind of languished. 16 They were looking for opportunities to 17 test them, and were not able to, and it's been a 18 while since I've heard what their status is. But 19 they did create a set of, I don't know if it was 20 5 or 6.21 CO-CHAIR SAKALA: 10. 22 Oh, was it 10? DR. WINKLER: Okay.

I haven't seen them in a while. 1 Measures. We'll 2 see if we can figure out what may or may not be But again, the challenges are testing 3 happening. 4 these measures. As you've seen, this is not a minor 5 undertaking. And it tends to be the major 6 7 challenge for any measure development, is getting the adequate testing and the resources and the 8 9 people involved. Ashley. 10 MEMBER HIRAI: Comment on that. So 11 that's actually -- it's the Behavioral Health 12 Risk Assessment, and the steward is the PCPI in 13 addition to NCQA and ACOG, and it's actually a 14 prenatal, it's not a postpartum measure. 15 I think something parallel to that 16 could be developed in the postpartum period. It 17 does capture depression screening, alcohol use, 18 tobacco use, drug use, which would include 19 opiates, and intimate partner violence screening. 20 So it is this composite measure. It's 21 been part of the Child Core Set for Medicaid. Ι 22 don't know how many years. I think it's newly

added.

1

2 So only two states reported it in the last MAP report, so that was fiscal year, 3 4 reflecting fiscal year '13 data. So there's some problems reporting it, 5 but I think everyone was really interested in 6 7 that, and it captures a lot of different domains that then, and that may reduce some of the 8 9 measurement burden versus parsing these out as 10 separate measures. 11 But then, what are you truly 12 reflecting, and what do you have to improve? Is 13 it one of those, or is it a couple of them? So 14 there's some problems, I think, with the 15 composite approach. 16 But yes, if anything we can do to 17 encourage them to continue seeking that NQF 18 endorsement, and to extend that to the postpartum 19 period, because a lot of those same screenings 20 are relevant for the postpartum population as 21 well. 22 MS. ALLEN: So the Behavioral Health

Risk Assessment is in the Child Core Set. 1 2 However, states have been having some difficulties reporting that measure because it 3 4 relies heavily on chart data. Over the past several years, when it 5 became -- it was included in the Core Set in 6 7 2013, and so only two states reported it. For 2014, only four states had reported the measure. 8 9 So CMS is really trying to increase 10 data on the measure, but they're having some 11 challenges with that. 12 MEMBER HIRAI: Thanks, Nadine. And 13 just to move us along maybe, in Kim's spirit, I'm 14 just going to say one thing about the perinatal 15 measures then, and actually Cindy mentioned this 16 yesterday with the concern about postpartum not 17 continuing it or retiring it without having a 18 replacement. 19 The same can be said for risk 20 appropriate perinatal care. I thought that was 21 kind of a revelation that we didn't pass that new 22 measure proposed, and then Elliot is, didn't

apply to continue the risk appropriate perinatal 1 2 care, so now we have no NQF-endorsed measure capturing that, and it's a very important 3 4 measure, I know to March of Dimes. 5 And we know that it causes death when babies are not born in the appropriate facility. 6 7 And I guess I just think that's going to be a gap now that we don't have a measure for that. 8 9 I will just encourage colleagues at 10 CDC who have taken some ownership of that to 11 maybe start to work on an application. 12 CO-CHAIR GREGORY: I guess I would 13 just like to make a plug for outpatient measures 14 of the content of care, as well as 15 overutilization. 16 I hesitate to say that as an MFM, but 17 I definitely think that there's some 18 overutilization going on. And a measure of 19 maternal morbidity, or a measure of total outcome 20 of care. 21 DR. WINKLER: Do you know if anybody 22 is working on something like that? Has anybody

even thought about what might be included in 1 2 that? I think actually CDC is 3 MEMBER HIRAI: 4 working maybe on an application for severe 5 maternal morbidity using claims data. 6 DR. WINKLER: Okay. Interesting. 7 Okay. MEMBER HIRAI: Or hospital discharge. 8 9 CO-CHAIR SAKALA: Population level or 10 health plan level. It doesn't go down too low, 11 right? 12 MEMBER HIRAI: Yes, it can go to 13 facility. Yes. 14 MEMBER BAILIT: NICHD with the APEX 15 trial, did put together maternal morbidity 16 outcome measures that are risk-adjusted. 17 They are based on chart review though 18 and not on diagnosis codes, and for a variety of 19 complicated reasons, it's hard to get the NICHD 20 to be a sponsor. 21 So to the extent that somebody would 22 want to work as a partner and be a developer, I

think those have a lot of potential. 1 2 DR. WINKLER: When we report your recommendations out, it's in a report that will 3 4 contain some of these other things acknowledging 5 the issues in the portfolio. Sheila, you wanted to say something? 6 7 MEMBER OWENS-COLLINS: All right. Couple of things. Okay. So I agree that the 8 9 postpartum care exam is something that we should 10 look at, but I just have tremendous angst with 11 the way it's being reported now, and the 12 consequence, the financial consequences that it 13 has had on health plans because of the narrow 14 window. 15 So I would strongly encourage that we 16 really take a look at that, widen the window or 17 make it a little bit easier to obtain. 18 Because it is used as a carrot or a 19 stick for the health plans. Also, I'm involved 20 with a grant from the state of Maryland to look 21 at gestational diabetes in women in the follow-up 22 care, and in this process, I have found that

there is a gap, and there are lots of
opportunities.

Even for the six week exam, six week postpartum exam to look at those women because of the high risk of developing Type 2, the issues of coordination of care between the OB and the PCP and the transition of care.

8 So I would recommend that we take a 9 look at that. And lastly, going back to that 10 postpartum, you know, and if we could be more 11 specific in terms of if we're going to stick to 12 the narrow window of specific conditions that are 13 amenable to looking at specifically at six weeks.

14 And the gestational diabetes one is a 15 The neonatal admission rate, I think is piece. 16 extremely important, and maybe, at the health 17 plan level it will be easier to get the data, but 18 I think that that is a very high cost, very 19 prevalent condition, and that we should continue 20 to look at that, even though it's sort of stalled 21 right now.

22

The infection rate, I recommend that

we make it more comprehensive to include the 1 2 larger babies, to include GBS, because I think that infection is a source of considerable 3 4 mortality and morbidity, not only in the low 5 birth rate, but also in the larger babies. And lastly, to Ashley's point, I was 6 7 also disappointed in the structural attributes for maternal care, and I think, you know, I think 8 9 that we should look at that and look at other 10 states that are looking at that, looking at the 11 ACOG, the ACOG recommendations, because I think 12 that can tie in to the infant mortality rate and 13 the maternal mortality rate that we're looking to 14 find out more about. 15 And so, you know, I'm hoping we can 16 fine tune that measure and come back with some 17 that is more feasible and usable. Thank you. 18 MEMBER FLANAGAN: Just one quick 19 ICHOM, International Consortium for comment. 20 Health Outcomes Measurement. The contact is 21 Stephanie Wissig. ICHOM. 22 International Consortium for Health

1 Outcomes Measurement. It's a very new bundle 2 that literally is being finalized last month. MEMBER AUSTIN: Their goal is to 3 4 develop standardized measure sets for different 5 health conditions that we, as an entire world, would be monitoring. And so they've taken on, I 6 7 think, like 12 or 15 at this point different conditions. 8 9 DR. WINKLER: The other slide's on the 10 portfolio. Okay. Go back. Back. There we go. 11 Yes. Where we started. 12 So just to go through, any other 13 thoughts on some of these other topic areas if 14 you felt we were just focused? Naomi, what did 15 you, did you have something you wanted to offer? 16 MEMBER SCHAPIRO: Yes. It's not, I'm 17 not sure if there's anything like this is the 18 database yet, but when we were talking about 19 contraception and adolescence, there was not as 20 much attention paid to the kind of, well it was 21 the 15 to 18, I would even say 14 to 18 is, would 22 be a really important age to look at.

1	And so if anybody's developing, and I			
2	think there's a lot of attention paid to like			
3	legal issues around confidentiality and what they			
4	are in different states, and there's a lot of			
5	attention paid to pregnancy rates for			
6	adolescence, and for pregnancy, delivery,			
7	abortion rates, but I'm not aware of a measure of			
8	an access to contraception, which is the			
9	preventive measure.			
10	So I think, I'm not, and I'm not sure			
11	if anybody's developing it, although I'm going to			
12	sort of look into it.			
13	But I would just encourage as to say			
14	that that's an important area, and that often in			
15	the way the data's collected for 15 to 21, we			
16	don't really get to see the folks who can't			
17	consent all the time.			
18	DR. WINKLER: Okay. Well, obviously			
19	we've lost a lot of our colleagues, so I don't			
20	see any reason why we would need to keep going			
21	with this, but so thank you all very, very much			
22	for all the time you've put in, the			

thoughtfulness, the discussions were great. 1 2 I apologize we've run over just a 3 little bit. But the intensity of these conversations sometimes we end up doing that. 4 5 Last words from our co-chairs, Nadine, Suzanne? CO-CHAIR GREGORY: I would just say 6 7 that this has really been an exciting process and you guys have contributed greatly and I really 8 9 appreciate all of your input and I've learned 10 from all of you. 11 DR. WINKLER: All right, so I think 12 we're --13 MS. THEBERGE: Thank you. 14 DR. WINKLER: We're adjourned. 15 (Whereupon, the above-entitled matter 16 went off the record at 2:29 p.m.) 17 18 19 20 21 22

Α a.m 1:9 7:2 126:15,16 **AAP** 293:9.19 ability 32:2 44:8 94:7 129:5 145:5 154:1 198:17 199:11 272:14 310:6 able 19:5 26:5 27:12 28:10 32:20 34:15 74:2 80:19 83:7 84:20 113:10 127:20 132:7 143:18 154:9 157:1 158:11 165:12 167:1 174:1 179:11 182:16 200:18 225:10,17 229:7 231:14.18 232:20 233:2 235:6 264:2 270:15 273:10 281:15 303:13 321:20 330:17 abortion 340:7 above-entitled 126:14 227:10 341:15 absence 232:2 absolutely 46:3 47:1 63:5 156:20 249:2 302:4 320:2 abstract 228:20 abstracted 19:18 76:4 270:6 273:12 abstracter 279:9 abstraction 214:3 306:19 abstractors 214:3 academic 211:19 accelerated 146:15 accept 81:21 82:14 112:16 113:3 204:21 239:7 241:15 262:10 262:11 285:21 acceptable 163:18 232:18 accepted 157:19 262:10,12 271:12,13 accepting 270:19 271:10 access 61:14 143:1 186:9 307:22 340:8 accommodations 303:13 accompanying 27:7 accomplish 62:22 accomplished 244:8 account 102:20 131:16 accountability 220:8 309:22 accountable 202:4 300:20

accreditation 73:7 266:18 accredited 13:22 accuracy 234:7 247:5 273:3 accurate 19:12 37:14 38:15 42:7 64:11 131:7,9,14 132:15 234:11 247:7 265:3,4 accurately 120:21 achievable 52:13,21,22 285:11 286:7 achieve 223:14 225:17 298:5 311:8 achieved 47:17 140:16 286:10 achieves 226:17 achieving 286:13 acknowledging 336:4 **ACOG** 90:16 206:2 238:5,8 246:2 327:17 331:13 338:11,11 ACOG-led 94:4 ACOG-SMFM 121:8 act 215:1 317:21 active 51:8 258:5 activities 88:22 137:5 actual 19:5 36:8 123:13 129:15 130:9,22 131:3 155:18 166:4 191:8 195:10 199:1 253:10 acute 48:11 51:8 52:9 197:13 ad 196:10 add 17:4,9 43:22 52:7 56:7 60:3,5 70:10 84:11 118:2 142:4 147:13 158:19 205:6 209:10 238:15 240:16 247:11 257:4,6,20 258:6 273:15 277:6 286:18 292:6,7 295:1 309:4,22 310:5 323:7 added 11:10 13:18 19:17 162:17 311:21 332:1 addicted 307:19 adding 142:1 311:12 addition 7:13 25:9 27:21 119:3 122:19 249:9 281:21 321:13 331:13 additional 6:12 30:15 81:12 84:2 132:18 165:10 217:19 238:4 239:3 242:4 250:10 263:1 267:9 283:5

295:1 302:15 additions 42:6 259:9 additive 135:22 address 139:9 240:1 270:5,9 296:22 323:20 addressed 133:4 addresses 209:14 addressing 156:14 304:18 adequate 331:8 adequately 174:1 adhered 293:18 adhering 101:11 adjourn 304:6 adjourned 341:14 adjust 113:15 132:10 174:1 adjusted 85:20 162:16 225:13 adjusting 123:19 142:17 223:17 adjustment 60:9 98:5 105:12 113:14 127:13 127:14,22 128:8 132:8 134:13 139:22 173:22 223:20 224:1 225:5.22 administered 218:4 administering 212:2 administration 2:2 204:5 208:17 209:9 administrative 19:20 25:3,5,8,10 26:6 28:4 28:11 32:4 33:21 36:10 69:10 81:18 86:20 171:21 176:11 177:9 186:6,15 188:10 196:6 administratively 34:12 34:16 81:16 admission 14:13 18:19 19:15,19 25:12,17 173:15 195:10 196:11 196:11 199:1,2,7 202:12,14 263:10 265:22 337:15 admissions 42:18 198:8 admits 148:14 admitted 85:14 163:3 178:6 196:5 209:12 292:17 adolescence 339:19 340:6 adopt 47:21 adopted 310:3 adopters 250:8

adopts 36:8 adult 28:7 67:1 161:11 166:13,14 175:16 220:12 advantage 49:10 advent 34:14 adverse 103:6,11,21 225:6 248:11 adversely 225:3 advice 282:1 advisement 111:22 advisory 104:7 206:2 213:10 advocate 246:22 Aetna 2:13 Affairs 2:15 affect 128:6 140:3 206:8 255:19 310:15 affirmation 92:3 afraid 241:8 African 305:8 African-American 168:21 age 27:19 99:3,20 100:7 100:12 104:16 105:11 127:12.13.15 132:5.6 132:10 162:3.15.21 163:2 180:4 186:8,19 191:20 223:21 224:4 224:6,12,13,15,19,21 225:1,5,14 226:12 252:19 256:10 258:5 263:6,11,12,22 264:10,15,15 265:5,6 265:9,14,16 267:17 282:3 339:22 agencies 73:7 Agency 4:9 72:5 agenda 184:18 ages 161:22 163:8 164:11 aggregate 70:16 270:17 aggressiveness 163:6 ago 19:8 52:10 77:17 89:2 127:21 135:11 146:11 153:3 161:6 206:3 225:21 261:7 297:3 agree 42:10,19 63:5 65:8 66:18 69:1 80:5 81:7 82:10 85:17 87:19 102:14 109:10 109:17 135:9 141:15 146:2,3 151:11 152:5 155:9 174:11 185:22 189:4 194:21 201:21 239:12 247:7 253:6 293:2 302:5 336:8

agreeable 166:22 Agreed 159:7 agreement 258:3 265:1 agrees 207:13 ahead 88:11 94:12 138:3 212:21 215:13 323:22 AHIA 60:21 Ahn 133:1 AHRQ 29:18 30:1,9 31:11 32:17 33:13 37:11 40:5 42:22 49:1 56:7 58:6 67:19 69:9 72:5,7,19 73:21 75:15 75:21 76:1 78:6,11 81:14 83:21 86:2,9 185:2,11 187:7 AIM 121:11 air 308:1 airlifted 197:16 alcohol 331:17 aligned 94:3 alignment 30:17 270:6 alive 284:17 all- 161:7 **all-cause** 161:10 all-comers 43:1 164:13 All-Condition 5:13 all-encompassing 84:14 all-payer 41:12 ALLEN 3:15 332:22 allow 170:11 180:14 187:8 264:1 282:8 302:3.11 328:19 allowable 264:2 allowed 19:21 26:8 49:3 215:21 256:13,14 allowing 26:13 37:21 38:3 allows 32:3 61:2 177:10 256:15 alluded 30:14 166:19 299:4 alluding 166:14 alter 166:17 alternate 121:16 alternative 232:8 Alternatively 222:5 AMA 327:15 AMA-PCPI 327:10 amazed 250:18 ambulatory 175:9 amenable 337:13 amendable 322:20 America 287:3 300:12 American 2:5 305:8 amount 26:21 41:18

113:4 146:21 201:5 290:17 Amy 1:18 49:15 112:1 113:21 204:17 analyses 150:7 274:16 analysis 29:7,9,20 30:9 32:21 33:2 76:12 105:21 132:21 133:1 133:5 134:3 135:13 144:13 148:5 150:14 170:15 175:4 185:16 186:7 194:7 201:17 232:3 236:18 285:10 298:9,10 Analyst 2:20 3:16 analyzed 234:8 analyzing 275:6 and/or 162:6 181:8 183:18 anecdotally 109:16 248:6 Angeles 2:17 252:7 angst 336:10 **Ann** 4:17 50:21 75:12 Anne 4:12 185:3 320:10 327:5 announce 318:12 annually 12:17 13:21 270:4 anomalies 173:8 213:19 216:5 anomaly 173:19 174:4 174:5 190:17 answer 49:13 59:10 63:2 64:18 67:16 79:16 84:15 102:13 153:10 155:7 162:19 173:16 181:1 193:14 214:7 241:5 246:11 273:13 299:22 answered 152:4 155:21 answering 61:5 161:4 answers 133:4 antecedent 229:12.22 231:4 antenatal 5:15 203:10 203:15,19 204:2,5 206:5 212:2 214:15 214:16 215:16 323:2 323:3 **Anthem** 2:22 Anthem's 41:13 antibiotic 168:17 antibiotics 20:5 38:5 43:2 anticipate 232:5 anxiety 193:9 anybody 35:18,19

54:12 233:9 257:4 269:9 305:13 323:22 334:21,22 anybody's 115:2 340:1 340:11 anymore 44:5,9 anyone's 24:5 anyplace 197:6 anytime 108:10 anyway 45:5 68:16 85:12 apart 76:9 108:2 150:14 178:19 **APEX** 335:14 apologize 139:17 160:22 164:22 185:11 189:2 195:4 341:2 apparent 129:8 apparently 47:7 305:20 appear 27:3 appears 77:14 **appendix** 164:16 240:17 Applause 88:2 apple 276:17 apples 45:18 76:22 applicability 281:8 application 161:18 334:11 335:4 applied 130:2 apply 235:8 269:11 302:19 334:1 appreciate 116:20 267:6 301:6 341:9 approach 66:20 273:19 332:15 appropriate 97:17 103:3 111:13 143:12 212:20 213:2 287:8 293:13 333:20 334:1 334:6 appropriately 139:2 appropriateness 76:2 approval 7:15 319:5 approved 68:5 111:3 118:20 167:11 280:4 approximately 27:4 35:14 161:19 186:8 apt 179:11 area 90:16 97:19 116:5 139:3 157:11 178:15 194:17 197:1 238:7 247:1,21 257:17 267:4 323:8 324:11 324:14 340:14 areas 74:19 89:11 194:8 207:13 249:8 258:4 322:14,17

339:13 argue 91:12 139:21 145:19 191:20 arguing 253:3 arrest 108:17 art 109:11 article 139:18 articles 140:17 285:18 articulated 124:15 articulating 186:2 Ashley 2:1 310:13 331:9 Ashley's 338:6 asked 69:20 106:6 133:5 140:11 158:2 190:18 232:22 239:19 261:1 asking 36:6 44:22 70:4 86:22 110:17 156:17 207:22 292:3 299:21 300:4 aspect 230:5 311:18 aspects 161:13 319:8 assess 32:21 128:8 137:10 165:18 assessment 265:4 321:15,18 331:12 333:1 assessments 306:21 307:4 assign 130:15 132:3 178:7 assigned 28:9 assigning 131:2 assignment 91:14 assigns 129:22 130:19 assist 135:1 assistance 289:5 Associate 2:2 3:1 associated 111:18 Association 4:12 320:11 321:17 assume 95:5 244:8 302:21 assuming 113:15 189:18 214:11 274:17 assumption 73:8 112:13,16 assumptions 107:2 112:6 attempt 61:5 133:18 228:15 230:3 260:10 attempted 134:9 151:19 attend 320:16 attending 323:19 attention 13:6 227:16 339:20 340:2,5 attest 270:16

attestation 231:22 281:1 attested 270:15 attract 224:17 attributed 26:11 attributes 7:21 338:7 audience 267:2 audit 86:19,20 196:1 298:22 299:3 auditing 48:4 August 319:4 AUSTIN 1:15 48:18 83:12 86:7 87:8 142:7 154:13 159:2 187:13 188:3 201:16 251:13 262:5 272:20 273:14 325:13 339:3 author 168:14 **Authority** 228:14 automated 61:15 automatically 163:4 265:21 266:1 availability 173:11,13 available 18:17 108:18 109:1 147:17,19 160:11 170:12 180:21 182:10 234:2.4 281:11 310:4 avenues 233:7 average 128:21 130:5 144:14,15 154:2 225:19 226:12 avoid 101:5 avoidable 92:5,5 166:18 await 112:8 aware 181:13 288:7 298:1 340:7 awareness 304:22 **AWHONN** 327:10 AWHONN's 320:21 327:5 В **B** 53:7 babies 7:19 9:12 14:9 19:22 34:6,6 55:17,17 56:8 57:6,15,22 58:2 58:17,18 62:7 66:5,12 66:13 67:8 68:15 77:7 77:11 83:14,16 84:16 85:2,3 86:21 92:6 95:2 105:7,7 176:3,3 184:10 252:21 253:2 290:17 292:22 306:15 307:1 334:6 338:2,5 **baby** 91:20 105:9 107:15,20 108:13

109:20 111:9 117:8 128:5,13 134:10 146:14 147:1 154:3 175:20 176:1 189:21 baby's 208:20 Baby- 290:11 Baby-Friendly 288:21 289:10 290:15 305:1 back 59:1 61:16 69:22 80:13 81:3 84:22 106:6 167:17 168:7 169:2 183:11 184:19 190:17 191:2 194:4,6 197:9,15,16 198:3 199:22 200:20 226:6 227:14 231:3 235:10 244:22 246:1 248:8 249:4 251:9 252:3 277:12,12 296:16 300:12 303:11 318:3 318:17 322:8 323:4 337:9 338:16 339:10 339:10 background 31:18 bacteremia 9:15 27:6 27:18 **bacterial** 27:8.16 bad 61:1 104:11 210:7 287:9 Bailit 1:16 63:1,5 68:4 70:2 85:5 128:19 143:8 144:19 145:19 153:8 159:1 208:12 208:13 209:16,20 238:14 243:1 262:21 287:2 325:21 335:14 Bailit's 129:1 bake-in 100:11 baked 199:19 baking-in 101:2 balance 246:20 288:17 balancing 100:3 110:2 110:10,15,17 111:1 111:17 248:5 288:1,2 290:8 291:1 303:8 325:6 bandwagon 250:15 251:14 bans 99:3 barriers 250:10 251:4 base 197:2 based 19:12 32:4 41:7 43:13 58:15 86:10 105:6 107:3 128:12 129:13 130:20 131:2 131:15 144:15 150:8 159:11 169:11 185:16 204:21 205:11 206:4

210:15 224:2,7 229:17 230:1 261:6 264:16,20 281:11 282:4 285:10 292:3 335:17 basically 77:2 120:20 123:14 299:10 basis 33:22 42:12 80:20 150:10 248:18 295:21 299.19 bathroom 287:10 bearing 304:16 becoming 51:7 89:7 beginning 14:3 34:9 47:10 76:13 93:7 113:10 270:19 279:12 314:19 319:13 begun 89:2 **behalf** 320:14 Behavioral 331:11 332:22 beholder 106:13 believe 12:13 17:13 26:20 32:11 89:18 99:2 113:5 129:10 180:9 198:16 256:7 259:16 261:3 283:7 294:16 297:9,19 316:4 Bell 1:18 49:16 87:12 113:22 204:17,17 205:5 209:10,19 211:11 217:18 219:1 220:6 310:14 belongs 65:20 benefits 80:18 92:6 253:22 254:5 300:9 303:2 best 32:5 47:16 115:15 115:15 121:14 151:15 161:1 170:6 190:4 226:17 264:20 272:14 303:17 **bet** 173:4 better 22:14 29:5 31:15 39:1 49:6 62:22 63:12 67:16 71:10 78:16,21 78:22 80:8 84:4 86:12 94:10 106:17 128:3 150:5 179:11 184:22 208:16 229:8 256:6 272:17 277:8 292:22 301:5 307:5,15,15 324:15 326:1 329:7 beyond 120:14 155:7 163:10 283:5 297:16 301:1 bias 203:12

big 19:9 35:2,10 48:20 49:7 76:15 122:3 146:17 156:3,3 191:14 245:13,16,20 245:20,21 253:5 260:17 287:18 **bigger** 41:5 48:9 64:16 77:7,10 85:2 94:20 **biggest** 76:14 104:17 240:5 276:4 **bill** 72:18 75:22 199:5 **billing** 72:10 185:8 Billinghurst 3:6 birth 5:8,10 89:17 90:2 90:4 100:2 111:9 112:18 115:16 118:6 124:5,10 127:1,1,19 128:7,12,14 130:2,3 130:10,14 132:14 133:17,20,20 134:5,7 134:10 135:4 147:18 162:5 175:10 186:18 186:19 189:9 223:18 223:19 224:11 225:4 225:9,18 226:7,10,13 227:1 245:19 247:5 254:3 263:11.20 264:13,19 321:6,8 338:5 **birthing** 149:12 242:6 birthrate 90:13 Birthrisk 5:10 127:18 Birthrisk.com 4:11 5:10 births 12:17 13:21 73:16 99:22 104:14 118:21 134:15 144:10 145:11 242:19,20 253:8,18 254:1 270:1 303:10 birthweight 7:19 34:6,6 36:14 55:14,16 59:4 64:5 85:19 birthweights 36:16 bit 14:9 24:17 26:11 31:5,13,15,20 33:9,12 38:6 39:8 41:3 43:16 65:17 80:16 92:18 94:8 149:20 155:7 161:4 170:7 180:15 201:15 231:15 233:12 236:4 237:5,15 245:15 247:21 248:11 265:18 275:3 324:21 336:17 341:3 bite 276:17 black 168:21 blah 89:6,6,6 blatantly 266:4

blood 38:3 42:22 43:4 57:13,13,15 59:5,13 59:14,15 bloodstream 5:5 8:14 9:4 14:12 18:19,20 19:15 25:16 42:15 43:8 44:3 45:7 64:8 65:21 66:21 bloodstream-associa... 66:14 **blunt** 215:9 **BMI** 98:11,18 102:6 104:16 109:15 132:5 224:4,6,9,13,15,19 225:1,14 **BMIs** 99:19 100:7,12 board 95:16 107:8 319:6,10 Bonnie 233:16 272:10 273:2 314:2,14 315:2 315:7 316:14 book 245:17 **border** 172:7 181:16 born 19:22 64:5 162:21 174:3,5 334:6 borouahs 143:4 bothers 287:22 bottom 253:20 bottom-line 107:6 **box** 209:2 brand 229:3 248:21 brand-new 206:10 bread-and-butter 64:20 break 126:5,11 222:2,6 287:11 breast 5:21,21 6:9 284:8,9,19 285:3,6,12 287:4,7,13 289:8,13 292:2 293:1 300:1,16 300:20,22 301:2,11 301:21 302:5,11,18 302:19,20 303:1 305:9 306:4 310:21 325:22 326:3 brief 185:4 186:3 254:9 269:18 320:8,21 briefly 24:15 157:14 173:17 bring 49:20,20 80:13 98:6 129:1 175:1,5 202:9 288:12 290:7 310:16 bringing 140:10 244:2 252:9,16 broad 111:15 200:4 broaden 101:21 broadened 218:5 broader 67:20 325:8

broadly 30:2 bronchopulmonary 162:6 brought 33:14 112:4 133:6 144:11 161:5 175:13 198:21 209:4 211:17 243:6 326:11 BSN 2:11 4:7 bucket 274:18 build 302:13 building 185:20 **bullet** 22:6 157:14 bulletin 238:6 bundle 121:12 339:1 burden 34:16 35:13,20 36:8 41:18 42:6,11,19 45:4 49:8,9,9 50:11 50:17 51:13 61:21 69:3,11 71:4 72:8 81:22 85:9 88:13 89:11 97:20 113:8 204:7 262:19,22 272:5 292:5 332:9 burden's 263:1 burdened 24:1 burdensome 219:5 Bureau 2:1 by-side 29:7 bypasses 131:1 С **C** 53:7 **C-** 111:6 114:3 147:4 156:11 239:12 245:7 247:5 252:10 C-O-N-T-E-N-T-S 5:1 C-section 99:15 102:15 103:7,8,18,20 108:12 108:13 117:4 138:7 138:10 149:9,14 223:14 237:14 239:21 300:14 C-sections 99:17 116:2 117:10 245:8 calculate 130:3,12 265:6 calculated 130:8 150:9 calculating 270:22 calculation 135:16 252:18 282:4,8 calculations 131:9 California 98:8 104:2 105:15 111:1 114:20 122:13 164:16 165:9 165:14 170:6 175:8 198:4 223:10 224:3 225:7 226:5,16,19,21 252:14,15 264:5

297:21 California-San 2:19 **call** 5:2 46:4 79:18 129:9 132:16,20 149:2,3 173:11 196:10 205:17 209:21 229:19 243:7 254:20 257:21 266:5 299:9 318:19 322:17 329:9 called 25:6 80:3 124:5 206:5 233:16 236:21 247:15 279:14 calls 228:6 233:1 cancel 224:7,13,15,19 225:1 cancelled 224:4 cancer 236:11,12 240:7 candidate 5:3,18 311:21 capabilities 229:5 capability 54:15 264:5 capacity 52:3 capture 48:22 178:8 180:22 181:11 243:10 246:3.10 270:15 331:17 captured 64:16 180:8 captures 135:18 311:13 332:7 capturing 58:1,4 244:1 247:4 282:2 334:3 card 14:17 62:13 247:14 296:16 cards 65:7 119:10 304:5 care 2:18 5:13 8:2,3 14:2 31:21 41:15 48:11,14 51:8 52:9 60:16,19 62:18 64:4 64:20 65:1,3,4 68:14 83:6 100:21 104:22 105:2 109:7 113:10 113:12,16 128:9,15 132:13 133:15 135:20 136:3 137:5 140:6 161:13,15 166:2,16 168:19 173:9,12,12 176:2 179:10 181:9 189:7 191:5.7 192:2 193:13 194:16 197:16 201:14 207:9 212:4 228:8 247:3 256:8 267:17 293:8,10,14 293:19 295:15 296:2 305:11 311:17 320:22 321:5.8.19 323:2.3.6 324:2 325:19 328:13 328:18 329:6,8

333:20 334:2.14.20 336:9,22 337:6,7 338:8 Care-Associated 5:5 8:14 9:3 cared 64:7 career 301:14 careful 98:2 107:2 113:15 240:11 Carilion 3:7 caring 62:7 112:22 Carol 1:9,14 80:21 102:18 310:22 317:18 Carolinas 1:18 Carolyn 3:5 11:22 carrot 336:18 carry 148:18 235:6 269:10 313:18 314:9 314:12 carrying 317:9 case 10:8 35:14 37:13 42:17 95:3 110:4 118:19 156:17 192:13 213:18 215:19 261:14 276:15 327:16 cases 19:22 25:19 26:8 26:14 27:2.13.22 28:10 32:13 33:7 37:4 38:14,17 39:3,17 40:5 41:21 42:1 57:11 94:7 97:18 114:20 136:1 179:18 253:14 285:6 316:15 catch 41:11 217:10 catchment 178:15 194:17 categories 163:2 215:18 245:5 categorize 323:10 category 58:22 caught 287:14 cause 64:14 161:8 200:8 202:15 causes 32:12 192:21 334:5 causing 238:21 caution 74:13 107:1 108:1 110:2 261:15 261:15 276:2 cautionary 122:4 cautious 243:17 CDC 264:11 334:10 335:3 Cedars 1:13 ceding 158:8 Celeste 4:7 8:10 76:12 90:1 92:11 95:9 96:5 203:18 235:17

cell 160:21 center 1:13,17 2:4,9 115:18 207:6,7 209:17 228:14 253:17 264:18 centered 329:2 centers 85:14 95:5 109:5 149:12 211:19 centimeters 210:2.6 257:10 central 32:14 60:14 66:10 Cerna 281:19 certain 45:20 66:4 91:10 103:10 108:11 109:3 113:16 146:21 195:19 202:11 213:1 233:4 236:7,10 certainly 55:4 60:2 84:17 100:11 104:1,6 108:10 109:3,5,14 116:19,19 122:5,7 156:19 206:13 289:19 certificate 112:18 115:17 134:6 147:18 186:18 263:11.20 certificates 264:19 **cesarean** 5:8,10 89:16 90:2,9,12,13 98:20 112:12,13 113:19 118:6 120:9 124:5,6,7 124:10 126:9 127:1 127:18 128:7,12,14 128:20,22 129:13,15 130:3,10,13 132:14 133:17,20 134:7,9,15 135:4,12,15 136:13 136:14 139:9 140:3 140:16 145:11 155:5 155:10 223:18,19 224:11 225:3,9,18 226:7,9,13 227:1 237:1 241:7 269:22 Cesareans 92:5 cetera 189:13 **Chair** 1:12,19 2:4 3:1 chairs 1:10 235:11 challenge 33:7,9 37:8 51:16,22 180:2 187:1 231:16 331:7 challenged 303:21 challenges 123:7,10 162:16 192:12 325:16 331:3 333:11 challenging 123:16 174:13 243:13 307:14 chance 78:11 182:4 Chances 123:2

change 12:3 19:6 20:6 28:21 84:3 89:5 93:3 94:8 115:2 153:9 154:6 162:10 182:18 191:11 212:14 232:20 245:13 248:21 249:18 258:10,20 259:12 261:1 262:19 266:4 285:17 301:17 307:20 319:18 changed 14:9,11 26:20 30:13 216:9 218:4 257:11,12,15 264:11 changes 15:1 19:3,12 24:3 67:19 82:6 92:22 188:17 190:8 218:1,9 255:13 changing 81:20 124:4 131:16 characteristics 128:4 128:13 charge 47:3 82:18,19 227:8 234:4 charged 45:21 46:2 **chart** 25:9 32:3 34:15 35:12.21 36:8.17 37:13 38:13 39:1.6 40:7 41:17 45:4 47:21 49:8 54:20 81:22 86:19,20 115:10 196:1 270:6 272:5 273:12 306:19,22 333:4 335:17 chart- 19:17 76:3 chart-extracted 39:14 charts 42:4 48:5 check 226:22 256:1 266:18 299:18 308:21 checked 209:2 checking 299:6 checks 98:2 299:12 chemotherapy 236:10 chew 227:19 Chief 2:13 3:3 Chiefs 1:20 child 2:1,22 121:7 172:8 201:14 304:15 331:21 333:1 child's 189:10 childbearing 113:7 311:17 Childbirth 1:14 children 3:4 197:5 children's 4:4 5:13 159:21 175:21 176:21 177:21 178:3,5,17 182:6,7 194:10,17 201:4

choice 5:22 162:20 207:8 215:17 284:10 287:15,15 302:8,8 **choices** 53:4 116:4 295:22 296:10 **choose** 84:13 188:13 241:10 285:6 295:17 298:19,20 302:4 chorio 213:2.3 chorioamnionitis 216:4 chosen 163:1 285:7 chronic 113:8 162:4 304:19 **Cigna** 2:6 Cindy 13:15 101:6 104:10 155:19 157:12 157:21 200:1 201:10 248:16 288:10 296:3 307:12 327:20 333:15 **Cindy's** 266:22 circumstances 120:14 236:7,14 285:2 302:4 302:9,10 cited 138:18 171:1 **city** 60:16 140:11 142:15,22 143:3 182:7 194:12 305:9 claim 72:14 138:9 224:14 225:1 claiming 225:11 claims 40:21 171:22 189:10 196:4 199:3 224:3 230:1 335:5 claims-based 196:1 clarification 87:3 97:15 183:3 215:14 267:14 clarified 267:15,18 clarify 86:6,17 155:21 183:14 205:13 239:9 clarifying 73:5 184:22 class 117:3 classified 91:5 Claudia 185:3 clause 114:3 cleaner 153:20 clear 32:5 62:20 63:16 101:8 106:7,15 107:11 133:13 152:21 156:9 180:22 223:22 228:2 301:5 clear-cut 115:21 clearly 124:14 129:5 257:7 clicking 54:17 climbing 252:3 **Clinic** 3:7 clinical 1:16 2:11,18 31:10 33:15 51:9

94:19 95:1,3,12,18 96:3 98:17 105:4 171:22 211:16 217:4 228:6 258:14,16 270:5 272:3 279:14 279:16 306:7 clinician 30:4 36:9 134:4 306:9 327:7 330:13 clinicians 55:2 102:16 106:17 328:14 **clinics** 35:8 close 90:19 153:14 closed 16:12 18:8 21:7 23:10 87:21 97:4 118:12 119:19 125:2 125:21 141:9 152:14 168:2 171:12 211:1 217:13 218:17 219:21 220:18 221:16 255:3 259:3 266:9 268:3,21 277:19 278:16 282:20 283:22 291:14 294:8 308:12 309:14 312:12 313:2 316:6,22 317:13 closely 12:20 75:16 closer 10:18 51:2 174:5 **closest** 263:14 closing 156:14 **CMQCC** 102:3 CMS 47:6 202:10 270:15 324:4 333:9 CMS9 309:1 **CNM** 2:4.7 Co- 1:9 **Co-Chair** 1:13,15 7:3 9:22 10:7,15 11:9,12 11:21 12:5 13:14 14:3 14:16 15:15 16:1,17 16:21 17:22 18:13,22 20:11 21:1,4,12 22:2 23:1,14 28:12 29:16 30:22 31:4,12,16 32:16 33:6,11 36:1 38:10 40:9,17 41:16 42:8 44:19 47:4 48:16 49:15 50:5,18 51:1 52:6 53:2 54:1,2 55:8 56:10,18,21 57:17 58:7 61:7 62:11 63:4 63:21 64:2 65:6,14 66:17 67:11 68:21 70:19 72:21 73:14 75:12 77:3,13 78:18 79:7,11,14,21 82:2,13 83:1,11 84:10,19 86:4 86:14,17 87:1,6,10,14

88:3 89:13 90:22 92:1 94:1,14 95:9 96:19 97:9 99:8 101:1,18 102:11 104:8 106:3 108:7 109:22 110:19 111:21 113:21 116:13 118:3,18 120:3 121:3 122:15 123:21 124:16 125:8 126:4,10,12,17 126:19,21 133:8 136:6 137:8,15,18 138:2,19 139:14 141:1,14 142:3,14 143:5 146:1,2,4 147:12 149:18 151:3 151:21 152:8 154:11 154:20 157:12 158:6 158:21 159:14,20 160:4,7,14,18 163:22 164:6,19 165:3 166:10,19 167:5,10 167:16 168:6,10 169:3,6,10 170:16,19 170:22 171:3,18 172:15 174:17 177:18 178:11 179:3.15 180:11 183:2.13.20 184:16 187:12 188:2 189:3 190:22 194:2 195:1 196:14,18,20 198:1 199:4 200:1 201:20 202:17 203:6 203:9 204:16,22 205:3,13,17,22 207:15 208:12 210:8 210:21 211:7,12 212:18,21 215:8 216:6,11,20 217:8,22 218:10,22 219:15 220:4,10,13 221:1,4 221:12,20 222:9,17 227:4,7,13 235:12 237:3,19 238:1,12 239:5,10 240:1 241:3 241:13 242:22 244:10 244:19 247:9,14 248:16 250:13 251:12 252:6,17 253:11 254:6,19 255:8 257:5 257:13,15 258:9,15 258:18 259:8 262:8 263:3 265:20 266:14 267:21 268:4,9,14 271:9 272:18 275:21 276:5,20 277:1,10,16 278:2,21 279:22 280:13 282:11 283:3 283:11 284:5 285:14

285:20 286:17 288:10 291:2,7,10,19 292:10 292:21 293:5,7,21 294:5,9 295:5,9 296:3 296:15 297:1 299:1 299:20 301:4 304:4 305:19 307:10 308:2 308:10,13,18 309:3,8 309:12,19 310:9,13 311:15 312:8,18 313:3,10 314:7,17,21 315:13,18 316:3,7,12 316:17 317:5,14 324:19 327:1,10,14 330:21 334:12 335:9 341:6 co-chairs 341:5 coagulase- 59:16 coalesce 120:11 **code** 25:20 27:5,7,15 28:6 37:1,22 38:7 44:11 54:11 179:18 190:20 192:9 coded 39:22 58:17,18 75:22 114:20 115:1 115:10 coder 54:10 276:18 coders 37:17 276:3,11 276:22 codes 20:2 25:2,3 27:18 28:9,14,22 30:15 32:8 34:14 36:12,19 37:10,12 39:19 40:7 44:5 48:4 74:5,7,21 86:21 98:1 114:21 115:15 186:10 186:10 190:3 218:3 233:19,21 236:20 246:13 247:1,7 273:4 335:18 coding 26:1 34:18,20 35:1,7,7 36:14 37:9 37:17 44:7 45:9 76:2 76:14 114:19 115:7 115:12 208:17 209:8 263:1 coefficient 129:21 coercion 311:18 cohort 117:22 130:14 130:15 131:1,4,6,18 131:20 132:3 134:14 148:1 152:3 175:10 277:5 cohorts 148:1 collaboration 30:13 327:17 collaborative 30:6 208:15

collate 318:17 collateral 253:21 colleagues 239:20 271:21 334:9 340:19 collect 33:20 59:18 63:10,18 68:8,9 69:8 69:10,12,21 71:3 72:10 85:12,13 157:4 187:6 198:17,19 199:11 219:6 232:21 243:14 299:8 collected 68:18 72:13 95:14 121:19 177:13 263:21 264:10 270:18 340:15 collecting 40:12,15 69:3 70:3 172:5 219:2 233:3 collection 51:13 69:5 77:1,6 97:20 177:16 181:7 183:17 218:2 263:6 278:14 **College** 2:5,8 **Colorado** 194:19 Colorado-Denver 2:8 **Columbia** 3:6 133:2 combination 38:17 147:2 224:18 combine 230:9 combined 59:16 come 40:13 46:11 51:1 78:11 81:3 84:22 100:22 109:21 111:18 111:19 136:18 146:20 169:8 177:16 188:12 197:15 199:22 200:19 206:17 215:10 224:5 240:20 249:4 263:15 265:22 267:9 291:9 296:12 318:17 325:22 338:16 comes 33:21 98:18 110:7 111:16 146:22 148:14,16 244:15 256:9 269:8 comfort 193:13 comfortable 159:15 coming 61:12 69:7 71:5 71:16 72:9 82:18 110:11 121:16 146:14 189:11,11 226:2,5 227:14 242:4 255:18 265:18 276:2 281:18 321:16 328:18 commend 317:15 comment 5:16 6:14 28:14 29:19 35:19 40:17 42:22 44:11,20

47:11 50:19 58:8 81:12 84:12 88:3 91:2 94:17 95:10 103:2 110:20 116:16,20 123:6 139:15 143:6 144:6 151:22 155:19 170:22 172:18,18 191:15 194:3 198:2 221:21 222:13,19 241:5 247:19 252:17 254:6 257:20 266:22 267:6 273:16 277:7 280:12,19 281:13 282:12 300:6 302:15 303:4,5 316:13 318:9 318:16 320:5,7 331:10 338:19 comments 10:20 14:19 15:1,16 16:1,21 18:1 19:1 20:12 21:18 23:3 24:6,8 47:10 50:6 65:9 72:22 73:2 93:9 98:3 99:9 110:2 114:12 119:7,11 124:16 125:9 129:9 138:13 143:7 152:5 154:8 172:15 174:12 174:17 184:18 185:21 189:5 217:9,19 222:11,15 227:5 241:14 258:9 262:20 267:21 271:16 272:19 277:11 279:12 282:15 283:5 297:17 302:14 303:22 307:11 309:9 310:9 318:16,17,21 319:3,17 324:11 commercially 234:1,4 **Commission** 4:6,8,16 4:17 5:6,9,15 8:9 13:22 24:20 25:4,11 26:15 30:7 32:2,15 33:1 34:13 40:13 41:1 41:8,13 43:6 50:22 52:2 56:13,16 58:5 61:22 67:21 68:17 69:4 70:9,15 72:1 73:6,10,12 74:7 75:15 75:21 76:3,11 78:7 83:20 86:2,9 90:1 103:16 104:4 105:22 121:6 122:18 124:2 159:4 203:18 225:13 230:15 233:1 234:16 235:14,18 270:17 274:7 275:2 284:11 286:9 288:14,20 297:4,11 298:21

308:22 Commission's 30:8 33:14 61:13 89:15 233:3 committee 1:3,8 52:21 53:7 59:8 62:17 77:16 78:4,14 80:11,18 81:1 88:6,6,18 110:13 127:11 129:6 151:14 157:22 175:13 188:21 199:22 223:22 226:22 227:8 261:20 262:9 280:1 286:4 319:6 329:1 Committee's 96:14 committees 89:2 200:16 223:2 328:22 common 77:12 200:22 245:6 298:9 commonly 233:16 communicate 250:11 communities 178:2,4 community 67:4 72:3 117:3 150:20 177:4 182:8 214:10,20 215:6 companies 182:18,18 comparable 274:17 compare 32:21 45:18 63:11 70:16 148:7 266:18 273:10.12 compared 19:8 131:19 131:21 162:11,18 163:19 compares 129:15 **comparing** 24:15 25:4 144:13 224:16 comparison 24:19 29:7 61:3 68:10 76:17 78:6 78:9,12 129:10 130:9 131:5 134:14 152:3 comparisons 24:12 277:8 compatible 216:5 competence 201:13 competing 5:7,11 23:17 33:18 89:9 complete 269:20 completed 90:7 204:1 235:20 completely 179:1 224:4 224:6,19 240:19 **complex** 140:22 150:2 153:16,22 293:14 complexity 152:6 162:17 complicated 37:10 132:14,14 151:13

335:19 complication 162:4 complications 122:19 **component** 296:20 composite 325:3 327:2 331:20 332:15 comprehensive 66:20 77:5 338:1 comprised 9:5 90:3 concentrate 66:22 85:2 concentration 98:9,11 concept 128:17 130:16 136:16,17 137:16 141:5 147:10 199:17 302:17 conceptually 156:8,11 **concern** 49:7 158:4,5 187:22 192:8 214:20 215:5 238:18 258:4 311:3,17 333:16 concerned 54:19 139:19 140:19 154:7 243:2 312:4 concerning 225:8 concerns 110:12 137:9 146:9 157:7 177:20 198:17 214:10 239:12 311:12 conclusion 224:6 conclusions 15:20 92:4 concurrence 212:12 condition 7:18 192:8 240:18 337:19 conditions 104:16 114:14 191:20 298:7 298:11 301:17 302:3 337:12 339:5,8 conducted 316:15 conference 1:8 173:11 confidence 143:18 144:22 145:4,10 155:3 confident 299:17 confidentiality 340:3 confirm 20:5 40:8 223:17 confirmation 239:3 confirmed 37:20 confirmed-after-48-20:9 conflated 166:7 **conflict** 83:20 confound 199:9 confounded 231:2 confused 12:3 127:10 confusing 75:3 confusion 120:7 congenital 64:15 173:7

173:19 174:4,5 190:17 Connection 1:14 **cons** 81:5 116:8 consensus 7:17 8:2 45:19 101:9 319:5 consent 340:17 consequence 103:13 209:22 336:12 consequences 70:21 103:22 122:16 267:10 336:12 consider 9:13 50:17 57:3 61:20 80:12 81:20 157:22 195:13 240:8 262:6 considerable 149:22 338:3 consideration 5:3 55:1 114:2 124:3 291:1 317:7 considerations 53:19 considered 7:17 8:12 17:20 195:14,17 196:10 213:1,16 241:2 256:10 259:22 261:8.11.12 293:15 considering 5:22 103:17 284:9 304:2 319:3 considers 41:20 consistent 104:22 105:2 242:20 consistently 62:18 Consortium 327:14 329:13 338:19.22 constitutes 212:9 **construct** 314:20 315:11 consulting 306:8 consumer 60:10 120:8 140:17 consumers 24:2 310:4 contact 338:20 contacting 181:8 contain 336:4 contained 129:14 content 140:10 334:14 context 31:7 continental 194:13 continuation 321:7,7 continue 10:13 47:16 58:3 71:1,15 86:12 125:10 205:10 217:21 250:12 251:13 300:2 307:9 332:17 334:1 337:19 continued 5:4 21:15

23:12 125:12 126:2 208:10 221:8,18 268:18 269:1 312:20 313:1.8 continues 249:12 **continuing** 53:15 79:3 92:3 97:11 249:6 250:2 252:4 333:17 continuous 97:14 218:2 Contra 2:9 contraception 325:10 328:16 339:19 340:8 contraceptive 7:14 323:6 325:3,12 contract 223:9,11 contracted 299:13,13 contractors 223:12 contraindicated 114:5 114:10 contraindication 114:6 239:18 contributed 341:8 contribution 67:7 86:10 control 71:2 controversv 163:17 conversation 47:1 53:18 60:2 86:13 141:17 164:7 231:12 235:8 236:4 314:3 conversations 234:14 324:4,20 341:4 converted 255:18 convince 63:17 127:20 182:9 212:14 convinced 181:19 cooperation 184:8 coordination 337:6 COPD 200:11 copies 133:6 core 2:9 8:9 15:19 33:14 89:15 121:7 220:12 230:15 331:21 333:1.6 Corinna 4:3 30:3,19 31:8,13 56:5 corollary 207:2 280:3 313:13 coronary 200:10 corpus 7:14 correct 13:7 43:11,12 55:19 99:4 102:6 142:12 144:7 171:2 183:17 190:15 234:10 260:20 273:22 277:13 correcting 265:21 correctly 295:14 correlates 115:20 283:9

correlation 15:18 273:18 cost 173:1,2 249:19 337:18 **Costa** 2:9 costly 184:1,10 counseling 295:18 328:12,15,15 counselors 305:12 count 27:11 149:16 257:9 283:12 313:4 counted 27:11 countermeasure 103:8 103:12,18 counting 11:9 country 64:6 65:2 73:6 109:4 111:10,12 154:17 163:3 194:9 225:2 248:7 280:21 counts 32:22 County 2:17 252:8 couple 30:2 39:7 74:20 104:12 114:11 115:4 133:11 153:11 161:6 189:2 249:7 255:12 295:9 317:19 319:14 324:10 332:13 336:8 couple-fold 153:9 coupled 303:18 course 20:4 36:2 51:11 64:9 111:7 187:4 204:5.14 210:5 215:6 242:12 304:19 322:12 324:2 328:17 **Cover** 223:10 226:19 covered 7:10 245:3 267:12 **CPE** 2:5 3:3 **CPHQ** 1:18 **CPNP** 2:18 **CPPS** 2:5 create 130:17 230:3 232:12,14 233:17 279:16 324:15 330:19 created 129:17 234:6 creates 130:10 creep 248:12 crisper 153:20 criteria 21:14 46:4 53:9 77:8 137:7 139:2 151:7 153:4,7 280:11 critical 186:20 criticism 257:1 cross-table 27:1 crossover 231:7 crowd 186:10 crowning 208:20 209:18 210:5 216:1

crucial 125:9 **CSAC** 319:9 **CSF** 57:16 59:4,13,15 59:16 **CSF-** 58:20 cultural 251:3 296:19 culture 38:4 43:1,4 57:13,13,15,16 59:5 59:12,14,15 306:9 307:8 curious 29:1 current 157:15 170:17 171:1 190:7 311:4 currently 30:18 62:4 110:22 120:17 176:18 177:15 181:12 182:10 183:7 188:16 219:2 220:7 226:17 309:20 310:2 321:4 currently-endorsed 34:1 curve 35:10 62:1 **CWISH** 321:12 cycle 13:4 29:8 **Cynthia** 2:15 323:22 D **D&B** 73:6,6 **D.C** 1:9 305:7 dailv 248:18 290:4 Dakotas 194:18 danger 215:3,4 data 10:12 12:6,9,10 14:6 17:10 18:16 19:8 19:9,18,20 20:7,10 24:19 25:1,3,6,8,10 25:13 26:6 28:5,11 32:5 33:7,15,21 38:20 40:15,22 41:12 42:3 46:11 47:20 50:8,12 51:13,17 52:13 54:4 58:15 59:2 61:2,21 63:19 68:9,10,20 69:5 69:11,12,21 70:16 72:10,11,12,16 74:1,3 75:17,22 76:7,18 77:1 77:6 80:9,13,16 81:5 82:21 83:9,19 84:2 85:9 86:10,12 87:5,7 87:13 89:4 92:12 95:13 98:6,8 112:9,10 112:18,18 113:18 115:17 117:10 129:17 129:18 130:2 131:1 131:15 133:3 134:5,6 138:16 141:19 142:8 142:9,11,13,15,18,21

147:18,19,20,20 148:2,5,6,20 150:9,9 153:2 154:14,15,18 156:16,21 157:4,15 158:2,4 159:5,6,6,9 161:17,17 162:3,8 164:15 165:11 166:4 169:21,22,22 170:3,3 170:5,6,9,11,13,14,15 170:19 171:22,22 172:5,12 175:8,9 176:10,12,14 177:13 177:16 180:3,5 181:7 183:4,17,18 184:5 185:4,7,8 186:7,15 187:11,14 188:9,10 188:12,15 189:8 190:2 191:9 192:6 193:6 195:11,21 196:1,6 197:2,4 198:4 198:18 199:3,9,11 205:8 208:7 210:9 216:16 219:2.6 224:3 228:4,19,20 229:6 230:9 232:1,5,9,14,15 232:21 233:3,5,12,15 233:17,22 234:8,21 236:20 247:4 251:19 261:1 263:21 264:2 270:16,18,21 271:3,4 271:6 272:11,13,13 273:11 274:4,7 275:5 275:9,9,11,13,13,16 278:13,14 279:8 280:9 281:16 288:20 292:5,22 294:17,19 299:7,9 301:4 310:4 311:9 332:4 333:4,10 335:5 337:17 data's 340:15 database 59:9 140:2 232:12 339:18 databases 52:15,19 date 226:10 266:1 270:18 282:4 318:19 day 5:2 7:8 109:1 117:9 210:3 311:22 317:6 day's 8:5 days 14:12 18:18 26:14 26:15,20 27:19 52:10 134:11,12 161:20 163:21 164:12 165:1 189:10 197:21 210:11 235:22 263:15 292:20 306:15 de 70:5 229:11 **deal** 23:16,16 80:19 91:15 97:14 101:9

231:7 246:8,9 dealing 113:6 118:1 156:8,9 202:12 329:14 death 9:9 334:5 Deb 250:13 305:19 debatable 43:21 debate 47:19 debated 310:20 debating 45:9 DEBORAH 2:6 debrief 304:11 decade 153:3 154:14 decide 21:15 34:3 198:12 296:10,11,12 decision 49:6 68:1 73:3 325:5 decisionmaking 135:21 decisions 24:2 80:9 102:17 107:2 147:2 318:22 decline 207:8 declined 292:2 decrease 135:2,4,14 237:9.11 decreases 262:22 decreasing 237:13 deficiencies 49:1 defined 256:6 definite 177:8 definitely 17:21 146:7 177:1.3 181:3 334:17 definition 45:17 58:13 59:11 108:17 243:9 293:10.19 definitions 45:15 59:14 degree 202:6 262:15 delay 214:22 delayed 17:2 delayed-labor 106:18 deliver 109:19 183:11 210:3,10 213:14 248:8 delivered 115:6 117:8 172:10 204:9 235:20 236:15 246:17 248:2 deliveries 35:2 37:6 49:21 61:12 72:2 116:22 122:8 129:13 145:16 147:21 182:1 219:3 237:10 238:11 243:11 269:22 delivering 146:14 203:21 219:8 delivers 147:1 216:2 **delivery** 5:19,19 90:9 103:14 112:15 114:4 114:5,5,7,11 115:10

Neal R. Gross and Co., Inc. Washington DC

143:3 144:10 146:9

116:11 122:1 128:20 128:22 129:16 135:6 135:12,15 155:5,10 175:19 181:22 204:3 209:11 213:8,16 214:22 216:4 235:14 236:1 237:1 241:11 252:8 263:9,14,19 264:1 265:7,10,15 266:1 300:13 340:6 demands 241:8 demographic 98:5 demonstrate 10:13 demonstrated 300:9 315:8 denominator 9:5 14:10 25:22 32:22 90:2 94:17 95:8 134:8 142:2 186:13 203:21 211:15 218:5 235:19 277:9 department 1:13 2:17 44:8 54:6,6,9 142:19 143:1 175:9 depend 34:18 dependence 75:22 dependent 130:22 201:12 depending 36:21 177:4 depends 37:5 64:3 98:17 117:22 193:3 209:16 depression 324:13 326:6 327:3 331:17 derived 81:16 descent 108:18 describe 129:5 157:15 described 133:14 134:8 134:13 description 124:10 196:2 269:20 designed 321:14 desire 319:18 325:11 desires 117:6 desirous 116:10 detail 78:10 124:12 259:20 detailed 24:8 319:7 details 139:11 319:12 determine 25:15 39:20 134:15 145:5 179:13 256:8.9 determined 21:13 27:2 32:7 34:22 206:19 determines 130:6 determining 123:12 develop 52:3 128:3 339:4

developed 127:19 228:16 229:2 270:13 321:1,21 322:1 330:2 330:12 331:16 developer 91:14 97:10 127:5 135:17 156:16 175:12 179:16 180:12 181:1 182:19 223:1 235:15 284:10 326:18 326:21 335:22 developer's 134:20 183:16 developers 8:10 10:4 10:12 14:14 24:14 34:13 52:1 78:20 80:14 82:6,18 86:15 89:21 110:17 179:20 203:16 227:15 231:17 developing 281:10 337:5 340:1,11 development 51:9 114:1 228:1 326:10 330:7 331:7 diabetes 104:17,18 112:17 140:12,13 212:8 214:5.18 215:20 225:14 246:15 246:16 336:21 337:14 diabetics 113:1 diagnoses 54:14,17,19 106:10 114:10 115:12 diagnosis 25:2,20 27:5 27:15 43:9,19,22 54:12 106:8 185:6 189:18 202:11,13 335:18 Diana 2:4,16 79:1 81:7 139:14 234:6 252:6 284:13 285:14 301:7 304:8,8 314:17 Dianna 112:1 dichotomy 91:18 dictated 302:8 die 56:16 died 163:1 differ 192:13 difference 19:9 22:19 30:16 31:22 74:5 75:20 76:15 81:1 130:11 198:22 201:5 229:1 262:2 265:18 276:4 differences 28:4 30:5 33:3 62:3 76:14 105:5 139:12 225:15 different 17:19 26:7,11 33:8 44:13,16 45:11 45:17 46:11,12 60:7

60:18 64:18 68:7.11 69:15 73:7 75:2,7,8 77:1 81:6 85:18,22 91:19 99:12 100:8 103:2 113:13 117:13 128:18 134:21 136:15 141:22 142:2,20 144:1,15 145:6 156:1 159:8 161:13 166:6 173:20 175:18,18 179:1,2 182:6,7 185:10 189:12 198:9 199:11 200:15 201:9 201:15 230:7,13 245:4 250:4 260:1,16 261:3 262:3 278:8,12 332:7 339:4,7 340:4 differently 61:10 103:1 difficult 33:5 45:5 47:2 75:6 165:17 170:3 174:20 178:21 180:4 290:20 302:4 328:11 difficulties 333:3 difficulty 146:6 187:5 dilated 257:10 dilation 108:17 dilemma 116:19 Dimes 2:16 248:18 324:3 334:4 ding 256:10 dinosaurs 148:9 direct 74:1 127:12,21 138:17 directed 159:3 directing 185:19 direction 63:13 252:2 directional 63:19 directionally 63:12 directly 51:10 72:9 95:19 239:2 director 1:14,16,19 2:3 2:6,9,10,12,17 3:4,5 3:18 110:7 320:13 Directors 319:7 disagree 58:19 disagreement 26:12 disappointed 338:7 disappointment 78:1 disaster 226:2,4 discharge 72:11 161:20 164:13 165:2 166:17 168:17 175:9 181:10 185:7 186:22 191:5 192:1 193:8 201:14 233:19 303:3 335:8 discharged 176:1 182:14 197:22 284:17 discharges 39:17 96:7

99:6 discharging 187:4 discomfort 191:21,22 193:8 disconnect 40:13 276:19 disconnected 164:5 260:7 discounting 140:20 188:5 discrepancy 26:18 29:12 discuss 9:3 30:5 47:6 62:2 104:7 116:7 269:4 318:20 discussant 164:6 204:16 discussants 8:22 10:1 55:2 89:19 127:2 133:9 141:15 142:4 169:17 198:10 217:8 235:15 237:3 255:8 271:10,16 278:21 284:13 discussed 29:15 57:1 76:12 97:17 238:3 310:17 313:19,22 327:5 discussing 77:17 113:18 136:7 169:16 271:14 discussion 5:7.11.17 6:12 10:6 23:19 29:17 34:3,8 45:2 48:9 61:10 76:13 77:18 80:15 82:1 91:4,7 120:8 133:10 136:8 158:19 171:19 198:15 243:19 253:5 269:11 269:13 295:7 308:3 312:5 313:15 320:1 325:18 discussions 286:4 341:1 disease 64:14 113:8 304:20 disparities 92:19 168:20 286:15 disparity 17:21 286:21 dissent 159:16 dissimilar 161:22 distinct 261:10 distinction 22:18 40:20 84:4 195:10,20 distinctions 69:18 261:16 distinctly 230:12 distributed 98:13 289:9

distribution 100:6 173:18,20 259:17 divergence 139:13 divide 194:14 Division 1:20 doctor 54:11 109:2 148:14 276:20 296:13 doctors 54:13 144:9 149:3.7 document 24:14 182:19 190:13 240:4,5 242:17,21 documentation 38:5 92:2 214:4 documented 212:1,6 216:14 doing 16:20 22:14 26:7 35:18 40:7,14 45:5 46:13 53:12 70:6 88:11 92:7 104:1 105:20 107:19 110:21 117:6 135:6 140:9 145:11,15 147:16 148:10 149:9 167:8 177:15,15 209:1 234:16,20 239:12 245:11 262:18 264:6 272:8 274:11,15 275:9 279:8,13,18 280:18 281:2 282:3 297:11 329:10 341:4 domains 332:7 door 53:7,7,7 267:1 dose 204:8 213:13 dot 100:5 dots 99:14,16 100:5 **doubt** 189:4 doubts 297:15 dovetail 67:1 dovetails 63:3 dozen 151:12 200:7 Dr 19:2 29:5,21 30:20 31:2,6,8,14,17 32:18 33:10 37:8 40:2 41:5 46:1 47:10 49:13 53:8 55:20 56:5 58:9,11 59:11,20 62:5 70:7 71:9 72:7 79:10,12 80:6 85:11 88:15 91:9 94:12 96:4,8,13,18 99:10 101:14 104:1 110:21 114:9 120:17 122:4 123:11,17 127:5,6,15,17 128:18 129:1 133:1,12 136:11 139:1 141:18 142:12,18 144:7 145:2,22 147:13

151:10 152:19 154:8 155:11,17 156:15 157:1,21 160:1,5,9,16 160:21 165:20 169:1 169:5,9 170:2,18,21 171:2 173:16 176:10 179:19 181:2 183:6 183:18 185:14 186:3 186:6 188:6 190:3,15 190:20 191:13 195:3 195:8,12 196:3,16,19 200:21 203:8 206:10 207:6 208:2,12 209:21 210:1 216:3 222:20,20 227:21 233:14,21 234:3,13 235:5 245:2 246:12 249:1 253:12 264:17 265:11 269:3 274:2 278:6 280:10,16 289:7 294:22 299:3 313:16 314:8 315:1 317:16 318:12 319:20 319:22 322:6 327:9 327:20 328:4 329:10 329:16.21 330:3.22 334:21 335:6 336:2 339:9 340:18 341:11 341:14 draft 318:7 dramatically 173:20 drawn 146:10,10 dreams 229:4,10 drill 191:10 drive 75:5 249:18 313:17 driven 122:5,8 driver 245:16 drivers 193:22 drives 116:9,11 driving 73:2 99:11 dropped 127:15 dropping 127:13 drops 219:3 drug 331:18 due 32:14 131:7 168:16 224:18,19 282:4 298:11 dumbfounded 224:5 dunk 203:13 duration 321:7 DV 324:18 dynamic 135:18,19 dysplasia 162:7 dystocia 102:5 106:9 106:14 Ε

e 2:16 85:20 **E.K** 133:1 eager 120:13 earlier 48:20 81:12 266:22 270:12 299:4 early 12:11 121:9 122:7 221:22 234:17 236:16 237:1 238:10 243:10 318:5 early-onset 57:7 easier 39:8 52:5 109:20 336:17 337:17 easiest 160:13 easy 46:3 151:14 265:6 305:2 315:4 328:14 echo 104:9 178:12 296:18 305:21 307:6 317:17 324:21 eClinical 309:1 eCQM 273:12 274:1,5 eCQMs 228:6 EDC 264:16 265:5 editors 151:17 educate 276:3 education 161:15 295:18 306:11 EDWARDS 4:2 58:11 59:11,20 70:7 85:11 effect 96:5 100:10 128:9,15 129:19 132:12 133:14 225:6 249:19 effective 99:6 effects 306:12 efficient 7:8 183:10 280:15 efficiently 231:15 efforts 67:1 85:3 90:17 110:22 EHR 52:4,9 228:18,19 281:18,21 EHRs 229:5 eight 8:3,6 118:14 132:8 213:14 217:14 255:5 277:21 282:21 300:13 309:15 Eighteen 87:10 Eighty- 217:13 Eighty-eight 93:19 97:5 118:13 277:20 284:1 Eighty-five 220:18 either 42:16 44:10 64:13 88:10 191:5,21 193:2 200:14 219:14 230:1 324:6 elaborate 123:9 **ELBW** 59:3 elderly 102:1,6,9

elected 249:22 elective 5:19,19 103:14 122:1,8 235:13 236:1 237:10 239:15,21,21 240:8,12 241:6 243:10 245:7 246:3,7 246:10 269:22,22 electronic 50:10,13 51:7,9,11,17,20 61:14 171:22 172:1 176:16 228:3,6 265:21 270:20 276:2 279:17 electronically 264:3 element 19:18 20:7,10 51:17 190:5 191:16 272:13 273:18,18 275:9,9 294:17 elements 75:17 325:19 elevated 98:19 163:11 eliminate 38:13 39:2,6 49:9 eliminated 97:18 245:12 eliminating 92:4 99:3 **ELISA** 3:13 Elixhauser 185:3 Elliot 333:22 Elliott 4:6 8:10 51:3 98:7 105:3 107:5 110:19 153:19 emailed 279:8 embracing 305:5 eMeasure 5:20 6:10 119:2 228:17,21 229:3 230:2,3,16,21 231:3 233:6 269:4,13 269:16,19 271:15 275:19 277:2,4 278:7 279:1,3,15,21 310:3 313:22 314:1,5,22 315:9 316:15 eMeasures 5:17 50:19 203:14 227:19,21 228:1,5,15 229:1,5 230:6 231:16,20 233:4,8 234:17,22 270:10,16 278:9 280:2 emergency 44:7 175:9 189:12 321:17 emphasis 48:11 55:14 emphasize 75:14 81:13 254:9 empirical 63:18 136:2 217:20 295:1 **EMR** 52:14 54:3 enable 301:17 encourage 296:13

332:17 334:9 336:15 340:13 ended 77:18 90:8 endorse 47:16 49:18 71:1,15 127:11 205:11 221:4 endorsed 53:6 127:14 161:9 185:12 204:19 224:1 237:15 283:17 318:4 320:19 endorsement 7:13,20 13:4 21:16,21 23:6,13 125:11,12,18 126:3 127:16 221:6,9,19 237:16 268:16,19 269:2 283:21 284:3 312:20 313:1,8 317:7 317:12 319:9 332:18 endorsing 48:10 49:17 50:3 77:15 326:14 ends 45:16 107:17 149:9 250:22 engage 66:7 enhancement 256:4 enlighten 101:8 enrolled 94:18 211:16 211:19 217:4 258:14 258:15 enrollees 41:6,7 ensure 163:1 ensuring 103:19 enterocolitis 43:3,18 43:20 44:1,2,13,15,17 44:18 162:5 enterprise 250:1 enters 128:10 entertain 324:16 entire 48:9 189:7 254:16 284:20 301:10 301:14 304:11 305:9 339:5 entirely 200:3 entry 249:14 environment 93:5 117:13 300:16 Epic 281:19 epidemiologic 140:2 episode 189:7 EQ 110:7 equal 113:11 270:1 equation 129:12,18,21 130:1,12,17,19 131:2 131:8,8,13,15 equipment 293:13 ER 173:5 184:14 era 179:5 **ERIKA** 4:2 error 276:18

especially 36:14 71:5 90:16 121:17 146:10 179:8 184:1 256:12 essentially 45:12 72:3 144:2 153:1 164:10 231:8 273:21 302:14 estimate 264:15,21 estimated 282:4 et 189:13 ethnic 296:19 evaluate 84:6 86:8 161:13 evaluated 9:16 26:9 137:22 138:15 294:17 295:21 321:16 evaluating 138:5 159:12 208:8 260:19 269:21 evaluation 74:3 76:2 136:4 143:12 280:11 eventually 75:11 263:16 everybody 35:10 45:16 66:19 88:20 116:10 193:17 207:13 253:13 261:13 266:16 274:10 274:14 291:11 296:18 everybody's 51:12 everyone's 227:15 evidence 10:2,4,5,6 92:1,2 133:10 134:18 134:21 136:1,5,10,16 137:3,10 138:5,13 139:3,6,10,20 140:19 140:20,21 141:2,5,7 141:12 156:8 157:9 157:19,20 158:15,18 164:8,14 165:4,6,15 165:22 166:12,13 167:1,3,9 168:4 169:11 189:16 199:21 204:18,21 206:2,9 223:9 231:9 237:20 237:21 238:2,4,9,15 238:21 239:7 241:15 241:15 243:2 269:8 270:7 271:11,12 285:16,17,17,21 313:17 326:15 evident 225:7 evolving 232:4 270:11 exact 75:7 155:6 224:17 exactly 20:6 33:10 47:2 146:17 257:16 270:8 271:19 272:4 276:6 exam 264:16 336:9 337:3,4 example 30:14,16

43:18 94:5 98:18 99:2 114:15 115:3 117:1 130:19 135:8 146:12 150:19 181:20 189:20 236:9 240:7 249:17 examples 135:5 excellence 297:4 excellent 13:13 exciting 308:3 341:7 exclude 14:9 25:21 26:13 223:12 273:5 excluded 43:10 74:12 74:21 114:8 173:8 179:22 180:1 190:1 196:13 209:15 226:18 292:17 excludes 43:7 excluding 142:15 256:7 273:4 exclusion 14:11 26:19 74:6 95:17 199:8 207:11 212:20 273:4 292:1 exclusions 26:16 45:10 94:18.18 97:16 189:18 190:14.21 206:19 211:15 213:2 284:14 285:9 294:19 294:21 298:11 exclusive 5:21,21 6:9 284:8,9 302:17,18 exclusively 284:19 326:5 exclusivity 310:22 311:7.14 excuse 8:18 Executive 2:10 exhaust 105:9 **exhibit** 131:10,12 exist 170:13 315:7 existence 88:19 existing 229:17 230:1 324:5 exists 42:3 109:5 244:3 326:1 expanded 18:16 85:13 **expect** 15:18 45:6 120:16 189:19 242:7 304:1 expectation 272:20 **expected** 123:12 128:21,22 129:13 130:3,5,6,8,10,13,15 130:20 131:2 132:3 134:15,17 267:12 273:9 expected-to-observed 143:19

expecting 93:5 246:11 expensive 289:12 experience 35:6 140:9 143:14 187:15 234:18 306:7,8 312:7 325:2 experienced 9:9 325:5 expert 63:16 147:7 expertise 140:10 158:8 experts 62:16 74:19 expired 292:19 explain 12:4 13:17 153:6 154:1,2 260:3 261:4 276:17 explained 58:11 explaining 249:22 explanation 132:19 259:14 Explicit 181:11 explicitly 179:22 180:3 187:10 exploring 325:20 extend 332:18 extending 206:3 extensive 76:7 98:4 224:10 extensively 114:9 266:17 325:9 extent 50:9 63:15 68:7 68:18 81:17 154:5 209:3 239:1 335:21 extra 163:21 221:13 292:5 extracted 51:10 118:20 extraction 50:12 52:20 263:18 extraordinarily 106:15 extrapolates 301:1 extreme 305:14 extremely 59:3 132:13 183:22 184:10 293:14 337:16 extremes 131:14 eye 106:13 189:21 254:18 F f 90:6 **FAAN** 2:7 **FAAP** 3:3 **FAAPL** 2:5 **Fabulous** 316:7 face 33:7 97:11 162:2 186:16 **FACEP** 3:7 facilitate 321:15 facilities 7:21 41:14 49:20 69:12,20 119:6

Neal R. Gross and Co., Inc. Washington DC 177:15 179:7,12

181:5 187:21 219:2.5 219:7 296:22 facility 134:5 172:2,6 175:4 176:2,7 181:4 194:7 200:20 219:3 334:6 335:13 **FACNM** 2:7 FACOG 2:5,16 4:11 fact 12:16 26:7,13 27:15 48:10 106:8 132:2 138:7 150:6 166:20 198:6,8 245:1 258:7 272:15 296:14 330:10 factor 53:19 104:18 129:19,22 130:21,21 173:13,14 178:21 224:9 factors 61:4 102:15 106:1 109:14 129:14 130:1 131:10 132:8 133:12 140:7 150:8 208:11 Faculty 1:15 2:9 fail 272:12 failed 46:6 203:6 failing 273:1 fails 152:20 failure 106:19,20 192:7 fair 117:18 147:5 200:4 247:5 251:21 fairly 76:6 105:2 149:5 232:5,7 fake 233:12,14 fall 29:11 116:2 144:21 145:14 252:21 276:12 290:13,21 fallen 253:19 254:1 falling 44:6 143:20 fallouts 36:5 falls 145:9 276:15 290:14 false-negatives 40:4 false-positive 38:14,21 familiar 237:6 families 1:15 161:16 181:8 193:9 301:15 family 1:17 2:18 3:5 287:20 fantastic 59:21 far 10:3 19:14 26:19 108:1 121:4 142:5 237:18 267:7 326:17 fascinating 330:4 fashion 105:9 fast 287:9 faster 241:21 fault 117:11 307:15

favor 169:12 feasibility 16:18,20 17:3 18:1,3,11 118:19 119:8,15 120:1 150:3 157:8 172:5,14 174:22 175:3 178:9 198:18 218:22 219:1 219:13,16,18 220:2 232:10 262:12 266:6 266:8,12 278:6,12 279:1 280:7,19 281:7 281:14 282:9,18 283:1 308:19,20 309:5,7,17 314:4 feasible 17:8 176:7 338:17 February 206:12 210:12 fed 234:5 284:19 285:12 301:11 federal 228:5 229:21 231:20 feds 234:5 fee 65:12 feed 285:4.6 287:7.13 287:20 292:2 300:16 300:22 301:2 302:5 302:11 feedback 19:13 43:13 46:14 218:2 251:8 262:6 281:17,20 282:10 feeding 5:21,22 6:9 192:7 284:8,9 287:4 289:9,13 297:13 300:2,20 301:21 302:18,19,20 303:1 305:9 306:4 307:1,2 310:21 325:22 feeds 74:1 feel 45:14 53:8,11 75:6 84:2 97:16 120:9 121:8 138:12 158:13 241:9 262:9 285:10 298:4 302:1,9 303:7 feeling 24:1 78:1 feelings 198:11 feels 83:17 fell 261:13 felt 26:17 28:7 158:18 173:18 174:2 216:18 286:3 292:4 314:9 325:4 339:14 **FEMALE** 279:5 fetal 1:21 131:11 132:4 321:13 fetus 213:19 215:4 fewer 71:6

field 19:13,14 23:22 35:8 43:14 51:19 71:10 97:13 113:11 119:9 121:10 122:2 146:17 246:21 257:18 330:11 Fifteen 220:19 **fifth** 46:4 Fifty-eight 119:20 fifty-four 118:14 171:12 211:2 **Fifty-six** 218:17 figure 82:20 120:18,21 184:13 331:2 figured 48:1 filling 87:9 final 21:14 91:20 151:22 194:3 319:9 329:3 finalize 170:14 finalized 96:12 329:4 339:2 finally 18:13 220:4 financial 336:12 find 70:11 148:1,6,8,10 165:12 190:6 231:7 259:19 338:14 finding 54:13 174:20 229:3 323:19 findings 267:12 fine 18:15 46:20,21 169:5 320:6 338:16 finish 300:11 322:7 finished 160:8 finishing 319:12 first 8:11 14:10 19:14 62:12 79:8 90:4 99:22 100:2 115:9 127:4 131:8 137:10 139:15 157:14 169:10 173:2 179:7 213:11 239:18 239:19 253:16 255:16 270:3 318:2,5 321:15 328:1 firsthand 312:7 fiscal 332:3,4 fit 105:7 253:4 five 7:11 8:4 73:1 104:15 107:16 108:14 109:14 122:9 143:4 180:13 221:20 257:10 259:20 261:7 fix 48:1 78:3 247:16 fixed 129:17 131:15 322:21 flag 25:12 flags 240:13 Flanagan 1:19 34:10

35:11,17 36:3 37:7,15 81:11 104:9 123:6,15 123:20 127:3 138:4 237:4,21 238:2 240:16,22 241:21 244:11 255:11 257:19 259:11 260:8 261:4 261:14 262:13 266:16 271:17 273:15 277:6 279:2,7 280:17 283:4 297:2 298:17 324:10 326:12,17 328:21 329:12 338:18 flaw 225:22 flawed 227:1 flipped 22:13 floor 1:8 117:16 Florencia 8:19 Florida 3:4 flow 127:21 179:6 focus 46:16 64:19 65:17 66:4,16 90:17 122:2 155:1 311:18 322:22 323:14 324:12 focused 153:12 207:14 339:14 focusing 32:15 66:12 293:3 325:9 focusing-in 90:15 folks 16:20 158:9 159:20 234:15 279:2 340:16 follow 54:2 176:18 181:7 follow- 35:11 follow-up 336:21 following 9:8 187:3 321:6 food 103:4 110:4 227:20 287:9 force 85:7 Ford 1:22 forget 34:4 244:21,22 form 61:16 124:14 231:8 formal 324:6 formally 231:18 format 228:7,8,11 forms 269:7 formula 306:17 forth 48:13 150:8 295:19 312:19 fortunate 113:9 Forty 219:22 255:4 forty- 119:20 **Forty-four** 218:18 Forty-two 171:13 **Forum** 1:1,8

11			354
forward 45:13 68:3	253:13 265:13	gives 107:7	198:1,12,19 199:1,4,8
77:15,19 114:8	gang 126:19	giving 78:10 209:17	202:18 205:17 206:6
148:21 149:20 154:6	gap 10:10 11:3,19	210:9 212:3,7 274:9	206:6,8 207:3,3,11
223:7 238:3 272:9	12:14 17:17 49:22	287:15	213:11 214:21,22
303:20 318:6 328:20	92:10,22 93:10,14,21	glaring 244:14	216:20 219:11 227:8
found 95:15 104:15	146:7 152:12 154:22	globally 146:7	227:19 229:12 231:2
128:3 204:12 208:15	155:4,8,9,13 156:3,10	go 24:14 32:3 53:13	232:20 234:9 235:12
225:14 266:21 336:22	156:14 157:10,11	59:1 94:12 96:5 138:3	235:19 236:7,14
founded 239:13	161:19 166:5 168:12	139:2 146:20 151:7	237:22 238:20 240:13
four 11:8 77:17,19,22	168:13,15,16 169:16	156:18 160:6,10,14	240:19 242:3 243:5
107:17 122:9 125:22	171:5,7,16 205:9,20	160:15,17 184:11	244:13 248:22 250:14
141:10 149:2 168:2	210:16,19 211:5	189:1 193:1 194:3,11	251:1 254:20 255:17
171:9,14 178:5	241:19,22,22 243:2	197:9 198:2,15 201:6	255:19 257:19 262:11
181:21 184:17 203:1	254:21 255:2,6 269:8	203:13 207:11 208:11	266:5,14 271:17
205:8 216:15 259:5	271:13 285:22 286:3	212:21 215:13 216:7	273:15 274:4,15,18
262:3 277:21 278:18	288:8 291:6,17	218:11 228:19 230:17	276:7,16,19 277:7
278:18 291:16 303:12	313:17 334:7 337:1	241:18 242:15 250:16	279:9,20 280:7
304:5,15 333:8	gaps 6:12 153:10	251:9 256:19,21	282:13 283:13,15,15
fourth 24:21 65:2	158:20 205:4,6	263:16 266:4 284:15	284:7 285:2,5 288:11
frame 61:9	310:16 322:18	290:3 291:13 319:3	291:19 295:12 298:6
framework 188:18	Gavin 324:22	319:13,15 323:4,22	302:13 303:11,12
193:21	GBS 77:8 338:2	335:10,12 339:10,10	304:10 305:21 307:6
Francisco 2:19	Geez 69:8	339:12	309:8 310:15 312:1,9
free 215:17 234:4,9	general 22:4 66:14	goal 9:19 45:2 51:12	313:4,12 314:4,11
freestanding 175:21	68:16 69:3 99:21	52:13 62:22 90:10,19	318:6 328:5,9 333:14
frequency 8:1	113:3,7 124:2 150:5	128:8,14 148:20	334:7,18 337:9,11
frequent 173:5	234:22 265:20 304:11	161:12 204:14 236:2	340:11,20
frequently 278:13	323:12 327:4	236:4 280:2 284:21	good 7:3,4 8:5 9:1 13:8
306:20	generalizing 88:5	284:22 285:11 286:7	13:8 62:9 63:20 67:21
Friendly 290:12	generally 264:21	339:3	78:19 88:9 93:7 116:1
front 158:3 161:3	generated 141:19	goals 47:17 243:20	119:3 122:21 127:6
210:14	gestation 90:7 133:21	244:9	127:18 151:17 157:2
fudging 247:22 full 87:12 124:10,11	204:1 235:21 270:2 gestational 132:6	God 226:20,21 goes 72:14 82:1 88:20	166:8 196:15 199:16 199:17 209:7 212:16
204:5 250:5	161:22 162:3,15,21	105:8 124:11 198:18	226:17 244:21 252:15
full-time 54:5	163:2,8 180:4 186:8	250:4,19 257:3	254:18 273:17,17
fully 186:1 187:14	186:19 246:16 252:19	266:19 301:20 319:5	274:22 284:5,15
226:4 320:17	256:10 258:5 263:6	328:8	287:12 289:13 291:7
function 30:13 47:14	263:11,12,22 264:10	going 9:2 29:1,9,11	299:18 301:22 303:16
173:9	264:15,15 265:5,6,9	33:4 34:18 35:4 46:22	305:2 311:20 313:11
fundamental 45:4	265:14,16 267:17	51:19 53:5 55:22 62:6	325:17 329:8
75:20 76:16 99:11	282:3 336:21 337:14	63:6,12 68:6,16 71:11	gotten 28:18 236:19
fundamentally 46:6	getting 51:15 73:22	71:17 80:16,22 84:22	government 2:15 228:6
74:4,10 85:21 91:13	74:3 75:11 147:8	85:7,12,13 89:5 90:12	GOYERT 1:20 10:3,11
further 114:1 135:17	182:3 185:18 197:4	95:1 96:14 98:20,22	14:7 15:17 16:19
163:21 241:14 277:11	208:19 274:4 284:6	99:1 100:1 104:4,10	18:15 24:13 40:10
furthering 306:13	299:18 303:17 307:17	105:12,16 107:12	53:3 101:15 183:14
future 73:20 282:13	331:7	108:5 109:2 110:13	207:2 276:6,22
290:22	give 7:5 8:16 31:7 36:21	110:20 113:4 126:11	295:11
	59:12 61:22 71:10	139:13 147:3 148:7	grad 165:7
<u> </u>	91:14 98:17 106:17	154:3 159:18 160:16	graduates 164:11 165:1
gain 131:12 132:7	117:1 122:20 124:3	168:11,11 171:4,18	gram-negative 27:8,16
328:16	133:20 145:5 181:19	176:17,19 178:12	grams 9:7,8 56:14 57:6
galactosemia 292:18	183:19 200:19 215:10	179:6 180:12,13	grand 215:10 grant 336:20
294:20 game 17:7	249:5 given 88:7 94:22	181:15 183:16 184:16 184:18 189:1 190:17	grant 336:20 granting 319:8
gaming 43:16 243:8	148:17 159:12 190:7	191:1 193:9 194:3	granular 36:6
244:3 250:19 251:1	223:3 273:17 311:11	195:1,3 197:14,15	graph 12:2 99:14
244.0 200.10 201.1			J. MPI 12.2 00.14
II			

104:12 109:10 224:2 258:18 259:8 262:8 н 224:7 263:3 265:20 266:14 Haberland 4:3 30:3,20 graphic 72:13 267:21 268:4,9,14 31:8,9,14,17 56:5,5 grappling 46:2 271:9 272:18 275:21 half 115:5 286:9 grasp 151:14 276:5,20 277:1,10,16 half-tempted 80:2 278:2,21 279:22 gray 246:8 hand 46:14 166:16 great 10:8,11 11:14 280:13 282:11 283:3 210:1 12:8 21:6 23:15 63:4 283:11 284:5 285:14 hand-signing 61:17 63:21 70:8 80:7 91:15 285:20 286:17 288:10 handle 34:3 291:2,7,10,19 292:10 94:1 96:19 122:19 hands 222:8 308:1 167:20,22 179:19 292:21 293:5,7,21 314:10 194:21 204:7 207:17 294:5,9 295:5,9 296:3 handwriting 61:17 231:7 259:2 286:15 296:15 297:1 299:1 hang 248:18 291:12 294:7 295:6 299:20 301:4 304:4 happen 29:2 39:22 70:5 305:19 307:10 308:2 326:22 327:6 341:1 177:2 178:13 182:2 greater 9:7 14:11 18:18 308:10,13,18 309:3,8 244:16 248:1 256:20 124:12 147:22 229:7 309:12,19 310:9,13 328:12,17 242:18 270:1 292:20 312:8,18 313:3,10 happened 25:18 105:15 314:7,17,21 315:13 greatly 107:4 116:6 150:10 255:12 341:8 315:18 316:3,7,12,17 happening 105:18 green 99:14 100:5 317:5,14 334:12 244:4 251:2 302:21 Greg 8:19,21 40:9 53:2 341:6 323:17 331:3 183:13 215:12 276:5 grey 152:18 happens 36:5 197:22 295:10 group 43:5,10 57:14,22 244:20 267:8 312:3 Gregory 1:9,12,20 54:2 58:2 62:15 64:4.6 330:2 86:17 126:10,19 69:16 113:10 122:17 happily 250:6 146:2 159:20 160:4.7 129:9 149:2,2,7,11 happy 76:18 86:1 160:14 163:22 164:6 154:2 161:5,17 173:16 215:9 164:19 165:3 166:10 162:20 188:8 191:20 harassed 305:3,4 166:19 167:5,10,16 230:14 251:16 305:11 hard 35:4 52:3 54:3 168:6,10 169:3,6,10 groups 289:20 305:10 98:20 154:3 187:20 170:16,19,22 171:3 growth 228:1 232:2 281:13 303:22 171:18 172:15 174:17 guess 38:16 44:22 314:10 335:19 177:18 178:11 179:3 45:20 49:2 53:3,6 hard-working 7:6 179:15 180:11 183:2 65:16 68:4 69:16.19 hardwire 48:1 183:13,20 184:16 73:18 86:11 109:8 hardwiring 48:3 144:5 159:2 185:16 187:12 188:2 189:3 harm 48:2 238:21 190:22 194:2 195:1 207:22 239:22 245:22 harmonization 31:21 196:14,18,20 198:1 257:5 258:10 274:2 74:17 76:19 199:4 200:1 201:20 277:1 279:22 287:22 harmonize 75:16,17 202:17 203:6,9 288:19 310:19 311:4 88:8 204:16,22 205:3,17 334:7,12 harmonized 75:4 205:22 207:15 208:12 guidance 223:4,7 harmonizing 86:3 238:10 282:7 288:16 210:8,21 211:7,12 Harvard 133:2 212:18,21 215:8 Guide 157:13 hats 222:22 guideline 101:22 102:1 216:6,11,20 217:8 **HCUP** 74:1 185:4,16 218:10,22 219:15 102:2 187:2 220:4,13 221:1,4,12 quidelines 35:7 101:9 head 1:20 71:7 107:16 221:20 222:9,17 101:11,16 102:11,20 147:10 106:7 108:15,16 227:4,7,13 235:12 headed 98:22 112:7 237:3,19 238:1,12 119:4health 1:3,19,21,22 2:1 239:5,10 240:1 241:3 Gustavo 4:11 127:7 2:1,17,17,18,20 3:2,6 241:13 242:22 244:10 222:21 4:13 5:5 8:13 9:3 244:19 247:9,14 guy 148:15 48:13 51:7,11,17,20 248:16 249:1 250:13 guys 160:12,13 203:9 61:14 69:11 107:19 251:12 252:6 253:11 227:14 341:8 115:19 118:20 142:20 254:6,19 255:8 257:5 avnecologic 48:14 143:1 172:1 176:16 257:13,15 258:9,15 Gynecology 1:19 3:2 178:14 184:1,2

187:16 201:18.22 228:3,8 248:15 253:17 264:18 300:8 304:14,19 320:11,21 323:2,8,11,11,14 324:3,20 331:11 332:22 335:10 336:13 336:19 337:16 338:20 338:22 339:5 health-wise 287:18 healthcare 1:12,18 2:12 2:14 4:9 72:5 112:15 159:8 233:5 265:17 274:8 288:5 299:8 307:8 323:12 329:1 329:13 healthcare-associated 60:13 healthcare-related 18:21 healthy 90:20 91:20,20 92:11 107:15 111:3 113:7 117:3,15 293:3 hear 30:20,22 31:19 53:20 121:2 127:4 157:6 167:17 170:21 251:6 297:17 306:5 heard 7:6 73:21 81:13 111:11 136:9 257:18 280:17 327:13 330:18 hearing 19:13 heavier 100:2 heavily 333:4 heavy 109:18 height 132:6 held 140:18 161:6 hello 163:22 320:9 323:4 help 24:16 40:11 62:16 78:20 79:19 80:16 86:15 98:21 106:16 106:17 150:22 179:6 184:22 191:9 226:20 226:21 233:2 252:12 271:21 303:19 307:16 313:12,16 314:17 321:14 helpful 31:19 63:19 78:5 129:11 139:1 158:16 helping 81:8 helps 62:22 302:10 hematogenous 57:12 hemorrhage 162:6 Henry 1:22 heritor 121:22 hernia 189:22 hesitate 334:16

hey 70:5 89:3 110:13 204:17 **HHS** 243:4 **Hi** 50:21 143:8 169:3 222:20 235:17 320:9 HIE 181:11 HIEs 179:5 high 9:13 11:4,16 16:8 16:13 18:4,9 20:18 21:8 40:3 93:15,19 99:16,19,20 100:7,7 100:12,12 101:12 104:11 107:14,14 118:9,13 119:16,20 124:21 125:3 137:13 137:14 152:15 153:13 163:5 165:16 168:21 171:8,13 173:1,2 195:12 203:1 208:19 211:2 218:18 219:22 220:19 255:4 258:3 266:10 268:11 281:14 282:21 285:18 286:5 291:15 295:3 298:19 301:19 308:15.21 309:2.15 310:8 312:13 337:5.18 high-elite 68:14 high-level 71:21 high-risk 7:21 83:9 117:19 140:18 161:16 211:18 higher 12:14 57:10 66:5 66:12 72:3 98:9,11,12 98:13 104:22 168:22 187:17 225:10,11 296:7 highest 252:10 293:10 293:19 305:9 highly 193:10 hindsight 85:15 HIRAI 2:1 331:10 333:12 335:3,8,12 historical 150:8 history 33:12 46:11 133:19 134:9 158:13 hit 250:16 **HIV** 114:17,18,20,21 298:8 hockey 112:7 hold 29:9 137:8 167:16 236:11 296:7 329:16 holding 200:14 300:19 home 177:17 184:11,14 193:9 301:20 hone-in 78:2 honest 51:14 120:18 153:17

honestly 138:14 honesty 141:22 hope 237:13 307:11 hopefully 231:14 322:3 hopes 229:4,10 hoping 52:22 155:20 338:15 Hopkins 1:15 2:14 hospital 3:4 4:5 5:13 9:12 36:21 41:9,22 60:19 69:3 72:3,9 83:18 94:22 100:6,21 100:22 113:18 130:7 144:11 145:8,9,10,13 145:16,17,18 149:16 159:21 162:12 163:20 166:13 172:9 175:8 175:19,21 176:4,5,21 176:22 177:4,21 178:5,18 182:15 184:15 186:6,15,22 187:4,5 188:11 191:10,11 192:20 193:2 194:10,17 195:13 196:5 197:1,6 197:14 199:1 216:9 223:13 224:12.14.16 225:2 226:11,15 245:19 251:17,19 254:14 263:15 266:18 266:18,19 281:10 284:18 297:9,12,14 297:21 298:4 299:14 300:2,22 301:20 303:4 308:22 335:8 hospital's 128:21 130:4 hospital-acquired 32:10 hospital-level 72:20 hospital-specific 148:3 hospitalist 108:22 hospitalization 200:11 284:20 285:13 321:9 hospitals 12:15,17,19 13:3,11,17 19:21 22:7 22:15 32:3 34:22 37:21 39:11 40:12 49:22 51:8 52:9 61:11 61:14,20 62:3,6 66:7 67:5 68:16,19 70:3,12 71:5,16 72:10,16 73:5 73:9,12 90:13 92:13 94:20 98:8,9,14 99:12 99:14,15,16 100:13 101:11 104:21 105:22 109:6 115:4 117:19 118:21 119:4 121:20

173:19 176:13,18 177:14 178:3 182:6,7 182:8 183:12 185:6 189:13 196:12 198:9 201:4,4 204:7 223:12 224:16 225:7,8,16 226:20 242:4,6,8,16 242:18 250:17 251:22 252:1,8 253:7 256:13 262:17 267:9 270:14 271:1,2,3,7 274:5 275:5,7,12,18 280:18 280:21 281:1,2,15 286:9,13,19,19,20 288:16,20 289:3,10 289:20 290:20 297:8 298:14,18 300:20 305:1 306:2,3,9 321:11,12 hour 20:10 hours 14:10 204:13 209:11 210:11 213:11 213:15 **HQMF** 228:8,11 315:4 huge 61:21 89:10 91:15 115:1 240:17 241:1 hugely 91:18 hunches 33:2 hundred 23:11 87:22 219:4.4 221:16 268:22 hyperbilirubinemia 163:16 hypertension 104:17 212:8 214:17,21 215:2 225:14 246:15 hypothesis 191:3 i.e 252:2 ICD 20:2 236:20 246:13 ICD-10 14:8 20:2 28:14 28:22 29:10 34:14 44:5 48:21,22 49:5,11 49:19 54:15 67:19 84:3 87:13 98:1 218:3 247:1 255:18 291:22 ICD-9 25:2 28:15 190:3 190:14,20 255:18 **ICHOM** 338:19,21 ICU 263:10 **ICUs** 292:13,14 idea 38:22 50:9 55:6 57:21 71:4,8,10 88:9 138:6 166:15 194:21 228:17 322:13 ideal 63:10

143:3.4 161:21

ideally 265:1 identical 231:10 269:7 identifiable 187:8 identification 37:13 41:6 324:17 identifications 38:22 identified 26:6 27:22 28:1 39:3 40:5 134:19 326:21 identifier 187:20 identify 26:8 27:12 28:10 39:15 94:7 192:21 198:8 236:8 identifying 34:20 180:2 187:4 ignored 135:13 ill 293:14 illness 191:8 197:13 illustrated 249:10 imagine 200:12 273:16 immediate 321:5 imminent 213:7,12,16 216:4 impact 19:4 91:15 105:6 245:21 248:14 253:5 267:7 310:7,8 impacting 97:22 imperfect 61:4 **implement** 192:15 implementation 119:5 implementations 192:14 implemented 66:10 251:7 implementing 251:5 implications 290:19 **importance** 10:9 141:2 223:17 252:4 254:9 important 42:1 45:20 53:19 85:3 92:6 100:20 112:4 113:14 121:10,11 133:21 139:22 147:15 151:18 157:22 158:1 183:22 184:12 188:4 189:5 199:18 202:2,5 216:13 218:8 248:20 249:7,10,13 300:8 304:10 310:5.21 334:3 337:16 339:22 340:14 importantly 140:4 286:14 305:12 impossible 192:19 236:8 311:8 imprecise 106:10 impression 312:6 impressive 205:14

122:12 140:15 142:22

improvability 137:11 **improve** 47:15 48:6 123:1 141:3 166:15 284:22 289:2,4 311:11 332:12 improved 18:16 38:18 94:6 192:1,2 improvement 1:13 9:20 10:14 22:6 47:11 66:7 101:4 110:22 121:4 132:9 141:16 151:6 152:1,10 157:17 166:5 205:7,12 207:17 208:4,9,10 210:17 231:10 249:15 249:18 250:1,21 254:22 267:7 286:3,6 286:16,21 291:4 305:6 310:6 327:15 improvements 208:16 improving 282:9 imputation 190:10 imputations 189:17 in-depth 32:21 158:10 in-house 108:22 inappropriately 103:10 incidence 42:14 55:18 57:8,9 59:9 172:21 inclement 219:10 include 8:9 57:5 110:17 133:22 149:11.12 181:15 214:17 224:9 242:6 292:12 327:3 329:5 331:18 338:1,2 included 9:6 43:5 73:15 74:11 95:3 110:15 121:7 132:2 216:2 220:11 225:13 255:21 255:22 257:20 272:13 282:7 294:6 296:20 311:22 312:1 333:6 335:1 includes 47:21 56:16 57:7 178:15 256:21 including 7:13 82:6 85:20 110:16 119:8 135:6 143:2 161:9,15 162:5 163:8 174:13 202:15 238:7 306:10 inclusion 139:20 242:15 257:17 inclusions 45:10 inclusive 240:19 income 301:15 303:10 incompatible 213:20 inconsistent 157:9 incorporated 84:18 206:7

increase 103:11 135:14 333:9 increased 104:18 208:16 290:21 increases 224:11,21 286:22 increasing 119:6 172:22 238:19 248:4 incredible 140:2 301:13 incredibly 75:3 164:17 incumbent 39:19 independent 113:19 235:4 index 321:14 indicated 163:11 169:17 238:10 239:16 240:10,15 241:2 243:11 indicates 100:8 indication 236:16 248:10 indications 241:1 245:3 245:15 247:20 indicative 115:8 indicator 15:21 19:19 191:4 329:7 indicators 30:1.4 115:16 **individual** 100:18 102:16 134:4 135:12 143:11,16 144:4,9 146:13 148:21 153:12 188:11 276:8 individuals 168:22 184:13 induce 148:15 induced 115:7 212:8 254:4 induction 238:6 245:14 246:3,4,7 256:1,3 inductions 117:7 244:15 247:20 248:13 industry 81:8 228:9 infant 173:21 290:13,14 338:12 infants 55:15 59:4 64:5 65:5 85:14,19 162:1 162:21 163:1,5,10,14 163:19,20 174:4 187:3 292:14 infarction 200:9 infected 20:5 39:15 infection 14:12 18:19 22:9 27:8,17 35:5 36:12,19,22 38:8 39:12,19,21,22 41:21 43:9 45:7 55:18 56:1 60:13 65:22 67:2,10

77:8,10,12 83:9 139:5 337:22 338:3 infections 5:5 8:14 9:4 13:2 18:20 19:15 20:1 22:10 25:16 32:6 42:15 44:3 64:8 66:10 66:14,21 67:3,7 influence 137:5 155:14 156:7 166:2 169:14 318:22 informal 324:7 information 49:5 51:21 58:5 60:3,10 69:4,9 81:4 82:5 102:17 103:1 132:18 150:4 151:16 176:17 179:6 180:22 182:4,5,10,17 183:7,11 185:17 186:18,22 210:15 220:9 231:8,9,11 234:10 238:7 243:15 255:9 264:3 269:7 278:22 312:15 313:18 informed 276:14 325:4 inherent 109:12 128:11 128:16.17 135:3.5 246:9 inherently 143:15 278:12 initial 26:2 34:21 157:2 161:2 164:12 165:5 214:14,15 321:18 initiate 149:13 213:21 initiated 149:17 204:3 218:5 **initiates** 148:11 initiating 213:13,17 215:16 initiation 203:19 204:11 311:13 initiatives 306:3 Innovation 2:10 inordinate 41:18 42:5 42:11,19 inpatient 135:7 168:18 192:3 308:22 inpatient/outpatient 161:14 input 232:17 341:9 inputted 234:8 **insights** 200:17 instance 72:15 Institute 2:10 institution 41:19 42:13 70:1 94:21 106:22 149:6 179:2 181:20 212:6 216:17 276:9 295:21

institutions 251:3 instructions 159:11 insufficient 11:5,18 15:5,12 16:9,15 18:5 18:11 20:19 21:10 93:16,21 97:1,6 118:10,15 119:17,22 124:22 125:5 152:18 158:17 171:9,15 203:3 211:4 217:15 218:19 220:1,20 255:6 259:5 266:12 268:13 277:22 278:5 278:19 283:1 291:17 294:13 308:16 309:17 312:15 315:19,20 316:2,10 317:2 insurance 177:11 181:3 182:11,12,17,18 188:14 196:7 insurer 69:7 189:8 intend 206:22 279:10 intended 119:11 255:15 259:18 intense 290:16 intensity 341:3 intensive 5:13 207:9 intent 183:3 236:6 237:11 intention 207:12 279:20 325:11 intentions 302:18 303:3 inter-rater 14:14 25:7 76:5 299:15 interest 47:16 91:15 116:14 281:9 294:20 326:19 interested 55:5 83:6 182:3 184:4 332:6 interesting 59:7 116:6 135:11,13 279:11 298:21 324:8 330:11 335:6 interim 80:12 intermediary 91:5 intermediate 91:19 Intermountain 2:11 internal 121:5 229:18 internally 42:2 International 328:22 329:12 338:19,22 interpretable 150:4 interpretation 234:11 260:9 interpreting 155:17 Interrelator 257:22 interrupted 321:8 interval 145:10 259:13

intervals 143:18 144:22 145:4 intervene 311:5 intervention 111:13 138:8,8 192:21 200:10 interviewed 297:22 intimate 324:17 331:19 intracranial 162:6 intricacies 30:8 intro 8:17 introduce 31:3,6 50:16 introduction 5:17 89:20 237:18 269:19 investment 295:18 invite 271:20 involve 262:15 involved 55:3 112:10 289:11 331:9 336:19 iPhone 329:18 irrelevant 229:19 issue 41:5 50:12 54:3 54:10 66:21 73:22 80:19 83:9 89:9 99:11 106:18 113:2 121:22 123:11 139:9 140:22 172:11 174:1 177:21 177:22 178:10 184:1 184:9 188:4,5 189:6 198:21 201:3,22 243:7 244:2.6 247:19 267:19 290:1 304:20 307:14 issues 10:10 14:20 16:20 28:20 43:19 46:9 65:10 97:13 105:6 106:20 112:15 115:12 143:9 176:15 180:18 182:21 188:15 190:17 199:7 219:14 244:18 245:2 246:9 278:8 305:18 311:19 336:5 337:5 340:3 it'll 267:8 318:13 item 20:15 items 78:14 IV 20:4 J **J** 1:15 Jaleel 2:2 42:9 44:4 56:11,19 77:13 79:2 82:3 94:15 109:22 174:18 177:20 180:17 211:13 258:12 Jaleel's 59:6 Janet 3:7 8:19,21 14:17 61:8 178:11 190:22

January 14:4 242:5 326:14 jaundice 163:16 **JD** 2:20 Jen 288:12 289:16 290.8Jen's 303:5 Jennifer 1:16 2:10 8:20 62:12 89:19 127:2 143:7 146:3 158:22 184:20 235:16 242:22 287:1 Jennifer's 300:6 Jersey 199:12 job 287:9,19 301:13 **jobs** 301:19 303:12 John 2:5 22:2 Johns 1:15 2:14 joined 168:8 **Joint** 4:6,7,15,17 5:6,9 5:15 8:9 13:22 24:19 25:4,11 26:14 30:7,8 32:2,14 33:1,14 34:13 40:13 41:1,8,12 43:6 50:22 52:2 56:13,16 58:5 61:13.21 67:21 68:17 69:4 70:9.15 72:1 73:6,9,12 74:6 75:15,20 76:3,11 78:7 83:20 86:2,9 89:15 90:1 103:16 104:4 105:21 121:5 122:17 124:2 159:4 203:18 225:12 230:15 233:1 233:3 234:16 235:14 235:17 270:17 274:6 275:2 284:10 286:9 288:13,20 297:4,11 298:21 308:21 **JOLLES** 2:4 47:9 79:4 79:18 80:1 101:19 112:3 139:16 285:15 286:1 292:7 294:15 295:4,7 304:9 308:20 310:2 314:19 315:3 316:14 journals 151:12 158:12 Juliet 2:12 108:8 151:5 151:21 212:18 241:3 299:1,20 July 96:6 99:3,6 257:14 jump 250:15 **June** 318:14 justify 23:21 24:2 46:19 225:10 Κ Kaiser 1:20 104:13

KAITLYNN 3:16 Kansas 194:18 Karen 2:21 14:18 68:22 174:20 188:2 189:3 **KEATS** 2:5 22:3 206:1 326:6,16,20 Keats' 47:11 keep 32:8 49:17 79:12 79:14 88:20 115:14 126:11 147:8 163:19 166:8 168:11 184:14 237:22 250:12 254:17 260:9 274:18 287:19 302:10 303:19 309:10 340:20 keeping 304:7 keyword 63:8 **kick** 49:3 80:4 kicking 77:19,21 81:10 **KID** 170:10 kids 60:15,20 64:16 254:18 **KILDAY** 2:6 73:4 250:14 305:20 **Kim** 54:1 146:1 159:18 317:17.18 Kim's 333:13 **Kimberly** 1:9,12 kind 19:4 22:4 43:15 45:18 60:9 71:3 77:22 85:21 91:18 93:3 103:17 116:5 120:11 185:20 188:17 193:14 208:1 214:4 230:11 232:19 233:11 249:13 249:16 272:11 274:13 275:14,15 287:20 288:14 297:10 299:16 302:7 311:3,6 322:8,8 328:19 330:15 333:21 339:20 kinds 63:17 92:20 106:20 107:10 175:18 311:11 knew 26:1 276:1,12 310:20 know 19:6 30:7 31:22 34:10 35:19,21 36:5 39:12 41:22 45:21 46:9,19 48:14 49:22 50:11 51:6 52:1,18 54:16 60:11,13 62:12 62:17 63:9 66:9 67:2 68:13 70:3,6 72:8 73:22 79:2,5 81:21 86:19 88:13 89:3 98:6 102:21 103:3,4,11,15 105:11 106:1,8,12

108:13 109:1.16.20 117:12 121:2 122:12 122:22 123:10 143:20 153:4 157:10 169:8 172:7,7,14 173:5 176:8 178:1 179:4,9 179:20 184:2,5,7 185:10,11 188:9 189:9,12,22 190:12 194:19,22 195:5 197:1,3,20 198:4,14 199:6,7,10 202:3 208:13 209:7 210:5 210:10 211:10 213:3 213:11,19 219:10 229:18,19 230:10 231:10 232:5,8,13,17 232:22 233:17,18 234:17,20 235:8 240:6,6,12,13 241:7 241:11 243:4,8,18 244:3 245:13,18 246:15,20,20 248:5 252:11 253:5 254:2 256:19 258:5 259:15 261:2 262:3 264:8.12 264:16 269:13.14 276:10 280:1,3,22 282:12 285:5 287:19 288:2,13,13,15,15,22 289:19,22 290:15,22 298:13 299:22 300:3 300:12,19 301:12 302:1 306:21 310:15 310:17 311:9 314:10 314:14 319:14 320:16 322:10 323:5 326:2 326:18,18 328:7 329:8 330:8,14,19 331:22 334:4,5,21 337:10 338:8,15 knowing 48:21 139:17 303:8,9 knowledge 58:15 119:8 306:11 known 66:2 230:19 knows 185:12 266:17 Kozhimannil 139:18 Kristi 2:11 194:12 275:21 279:3 293:6 L labor 101:16 102:4,21 105:8,8 106:9,14 111:5,6 117:16 128:6 128:10,11 132:4 133:15,18 134:9,21 135:1,3 138:10 147:3

148:11,13 149:13,16 206:18 238:7 246:3,5 256:1,2 257:8,18 258:5 321:16 laboratory 106:12 laboring 133:16 laborist 108:12 laborists 146:15,19,20 lack 139:20 155:3 223:8 267:14 304:21 310:3 311:18 312:5 327:8 lady 109:19 lady's 257:7 lag 40:22 Lake 194:12 land 78:17 language 37:18 289:15 289:16 languished 330:15 languishing 327:8 large 60:15 92:14 95:16 140:2 178:13 197:1,2 289:20 304:15 318:1 largely 157:7 larger 12:20 37:4 55:17 56:8 67:8 88:7 109:5 145:4 193:4 257:3 338:2,5 largest 47:7 lastly 132:20 337:9 338:6 late 17:7 77:6 160:9 174:8 206:5 208:22 250:8 late-onset 57:9 latent 257:8,18 latest 160:3 186:7 Laughter 12:7 29:4 51:4 77:20 79:20 82:12 88:17 94:11 102:10 216:10 221:3 Law 2:20 laws 300:17 lay 78:16 255:16 layers 37:10 lead 10:1 24:6 30:1 247:21 leading 103:21 163:7 319:8 leads 31:10 43:16 Leapfrog 251:16 261:16 learned 37:17 204:6 341:9 learning 35:10 61:22 249:14 leave 96:1 160:2 172:13 180:10,12 183:8

207:4 leaving 117:10 **lecture** 80:2 **leery** 163:7 left 210:21 294:5 legacy 229:20 230:19 315:9 legal 340:3 legitimate 158:4 length 18:18 30:14 57:1 292:20 let's 14:22 16:4 21:20 23:2 34:4 63:16 67:22 68:19 87:15 93:12 112:1 116:14 124:17 126:17,19 151:5 172:17 205:3 303:19 312:2 letting 109:20 level 36:6 60:12,15,21 78:16 91:10 113:11 134:3,5 137:13,14 143:12 144:4 145:8 149:1,4 153:12,13 162:8,12 165:16 172:1,6,12 175:4,4,5 176:7 177:8,11,11,14 179:13 181:2,3,4 184:9 188:12,12,14 189:8,16 191:10 192:20 193:2.22 194:7 197:16 199:13 199:15,20 201:17,19 249:21 250:21 275:10 293:10,19 294:17 327:7 330:13 335:9 335:10 337:17 levels 188:7,21 liability 188:15 Library 228:13 life 113:10,12 173:2 213:20 216:5 287:16 293:17 304:19 lifetime 113:9 lifetimes 53:1 light 244:2 323:3 likelihood 162:7 limitation 74:9 limitations 83:2 131:7 243:16 247:12 limited 58:16 117:5 133:18 225:15 232:7 limiting 65:19 75:10 line 1:17 7:16 29:19 30:19 60:14 66:10 100:4 164:5 168:9 169:7 192:11 222:10 253:20 290:2

linear 131:10.12 lines 32:14 324:11 link 187:9 linkage 177:10 183:18 186:17 187:6 198:6 linked 175:10 183:4 linking 185:8 list 88:20 190:13 216:3 241:1 246:13 311:22 312.2 listed 164:16 238:16 literally 209:18 339:2 literature 106:7,15 161:11 165:13 little 7:5 8:16 14:9 24:17 26:7,11 31:15 31:20 33:4,9,12 34:15 38:6 39:7 41:3 43:16 51:2 57:14 65:17 73:15 80:15 81:22 94:7 127:10 136:7 149:20 155:7,22 160:19 161:4 170:7 174:9,13,20 180:15 191:11 196:8 201:15 221:13 231:2.15 233:12 236:3 237:5 237:14 241:20 245:15 247:21 248:11 265:18 275:3 290:16 312:4 314:10 323:3 324:21 336:17 341:3 live 9:5 90:4 177:5 194:9,16 330:5 **LLC** 2:14 4:11 5:10 local 193:21 250:21 323:21 logistic 129:2,7,11,16 130:17 131:5 143:15 long 20:8 38:4 88:19,19 146:10 193:14 206:13 244:13 246:13 254:11 267:4 302:19 303:1 longer 20:4 41:3 51:12 156:11 302:5,12 longitudinal 197:20 longitudinally 251:19 look 20:9 24:12 25:11 32:9,12 33:17 37:1,21 38:3 39:1,20 41:13 50:15 55:16,22 56:1,3 58:18 59:1 62:2,21 64:17 67:20,22 81:5 85:1 90:18 94:20 95:18 97:19 99:13 124:14 140:15 141:19 143:16 145:12 148:21 149:1,4,10 154:19

156:18 157:8 158:2 174:3 184:9 189:6,8,9 196:12 212:12 213:7 213:18 226:5 231:5 231:14 246:4 251:19 253:7 260:21 269:6 271:5 274:19 275:14 275:17 276:10 294:18 295:13 302:22 306:1 307:9 322:8 323:1 336:10,16,20 337:4,9 337:20 338:9,9 339:22 340:12 looked 25:1 38:1 46:5 56:8 90:14 95:16,17 114:9,17 158:9 159:3 159:4 185:7 190:15 208:13 216:16 267:5 284:18 297:7 looking 12:2 19:7 20:3 22:5,9,10 24:3 26:15 26:21 38:7 39:16 40:21 48:12 51:18 55:11,13 60:10 61:10 67:7 77:6 78:10 83:14 83:15.16.21 88:15 114:1 136:19 144:8 146:8 165:6 166:1 172:6 173:3 176:6 184:5 199:10 200:6 201:17 203:20 204:4 204:7,11 214:3 234:21 235:9,18 244:12 245:1,20 252:18 253:2 273:4 274:7,12 275:9,11,12 275:17 284:16 288:17 298:2,12 304:14 308:8 316:3 322:12 323:18 325:14 329:4 330:16 337:13 338:10 338:10,13 looks 11:7 15:7 20:21 55:13 184:17 186:11 186:12 252:15 258:22 260:10 282:18 294:3 308:7 319:7 328:6 loose 246:14 247:21 looser 246:18 Lorch 4:4 160:1,5,9,21 169:1,1,5,9 170:2,18 170:21 171:2 173:16 176:10 179:19 181:2 183:6,18 186:3,6 188:6 190:3,15,20 191:13 195:3,8,12 196:3,16,19 Lorrie 324:22

Los 2:17 252:7 lose 164:3 247:3 **loss** 29:13 311:6 **lost** 320:3 340:19 lot 34:19 37:18 39:8,10 46:14 58:16 64:13 65:3 78:7 87:5 95:7 95:21 105:17 120:6 121:11 122:20 143:14 150:22 153:5 200:12 208:11 212:14 219:7 231:12,19 235:6 240:14 243:12 248:4 248:19 249:21 250:22 252:11 260:15 290:19 298:14,14 301:18 306:3,15,17 307:1 325:17 326:19 327:6 330:12 332:7,19 336:1 340:2,4,19 lots 68:19 103:12 143:8 248:6 297:15 337:1 louder 160:19 love 68:2 70:15 186:14 279:11 297:17 303:4 **low** 11:4.17 15:4.12 16:8,14 18:4,10 20:18 21:9 34:6 39:5 42:15 54:8 55:14,16 57:8 59:3 64:5,12 85:19 93:15,20 97:1,6 99:15 101:12 104:10,21 113:8 118:9,15 119:16,21 122:6 124:21 125:5 152:17 171:8,14 203:2 211:3 212:13 217:15 218:19 220:1,20 252:3 255:5 256:17 259:5 266:11 268:12 277:21 278:5 278:18 281:15 282:22 291:16 294:12 301:15 303:10 308:16 309:16 312:14 315:19.19 316:1,9 317:2 335:10 338:4 low- 7:18 124:6 low-risk 103:18 140:5 Lowe 2:7 62:14 80:5,21 82:17 83:4 106:5 127:3 133:11 137:12 137:17,21 149:19 151:9 154:21 155:16 194:5 197:5,9,12 lower 9:20 22:7 34:5 98:13,22 103:20 138:7 264:12 281:5 lowering 103:7,8,9

lowest 140:16 149:1,4 226:6 **luck** 196:15 lunch 203:13 222:2,3,6 222:7 227:8 М M 2:12 ma'am 263:4 magic 193:16 MAIN 4:6 29:5 37:8 40:2 41:5 62:5 99:10 101:14 104:1 110:21 114:9 122:4 206:10 207:6 210:1 216:3 245:2 246:12 253:12 264:17 265:11 289:7 maintain 48:6 249:9 270:6 maintaining 224:20 maintenance 7:11,22 8:7 156:19 285:15 major 9:9 31:22 56:8 110:12,21 331:6 majority 36:12 236:18 261:7 makers 249:13 making 19:9 49:17 105:3 107:2 114:2 245:21 318:22 325:5 malformation 64:15 MAMBARAMBATH 2:2 42:10 43:15 44:12 56:12,20,22 57:19 65:8 77:14 79:15 82:10 94:16 96:1 110:1 111:14 174:19 180:19 181:18 211:14 213:22 214:9 216:8 216:12 217:3 258:13 man 54:8 manage 102:21 111:5 manageable 216:19 managed 148:13 management 101:17 111:6 112:9 133:15 134:22 138:10 147:3 148:11 149:13,17 Manager 2:11 3:15,17 managers 179:10 mandatory 12:16 13:20 28:22 manner 26:8 manual 52:20 95:13 262:16 manually 48:4 118:19

254:2

MAP 220:12 310:18 311:1 332:3 mapping 315:11 March 2:15 248:17 271:6 324:3 334:4 marginal 162:10 marginally 75:8 **MARISA** 2:20 marker 77:10 married 276:13 Maryland 172:22 336:20 match 272:22 matched 272:13 matching 272:12 materially 97:21 maternal 2:1,21 99:20 100:7,12 131:12 132:5,5,6 135:20 150:7 248:5,14 285:2 321:13 334:19 335:5 335:15 338:8,13 Maternal- 1:20 maternity 34:21 35:20 36:2 201:4 247:3 267:2.5 329:2 math 144:2 223:5,8,16 224:22 226:22 mathematical 130:16 Matt 48:17 83:11 85:18 86:6 142:6 143:5 154:11 158:22 187:12 251:12 272:19 Matt's 49:19 87:19 matter 63:13 126:14 137:21 198:7 227:10 229:21 341:15 **MATTHEW** 1:15 **MBA** 2:11,13 4:17 McKesson 281:19 McNEIL 2:9 MCOs 179:10 **MD** 1:12,16,19,20 2:2,5 2:9,12,13,16 3:1,3,5,7 3:18 4:3,4,6,11 mean 9:14 22:13,13 35:13 45:3 49:7 55:22 56:3 59:20 60:22 66:1 71:9 72:17 73:20 74:18 80:1 84:22 85:17 87:4 101:21 102:14 105:1 117:18 138:12 146:16 151:1 157:6 158:7 159:2 160:10 184:9 188:18 196:3 198:14 199:17 207:17 217:19 229:12 232:20 239:17,20,21

239:22 240:9.12 257:9 260:8 261:15 261:20 272:6 277:3 280:2 296:18 298:19 303:21 325:15 326:9 meaningful 17:17 48:5 120:12 231:21 244:7 262:2 309:1 315:10 325:18 meaningless 145:1 194:16 means 22:14 50:13 90:6 131:19 226:15 241:18 269:12 279:16 meant 237:9 242:19 measure 5:10,21 8:11 8:12 9:2,17,18,21 10:9 11:3,19,19 12:18 15:3,13,13,19 16:7,15 16:16 17:4,9 18:3,12 18:12,16 19:5,10,16 20:17 21:11,11,13 23:6,13,13 25:4,5,14 25:15 26:5,9,13,15 27:4,10 28:2 29:13,14 32:2,4,8,15 33:13,13 33:16 34:5 35:5,13 36:2 37:11 39:8,14 40:5,12 42:22 43:6 45:19 47:21 49:1 52:1 53:5 56:7,13,16 57:3 57:5,21 58:4,5,6 60:7 60:8 61:13 62:2 64:9 64:17,22 65:11 67:19 69:4,9 72:7 73:21 74:7,20,22 75:5,7,21 75:21 76:1,8,11 78:6 78:7 81:14 82:19 83:3 83:8,13,15,20 84:5,12 84:14,20 85:16,16,18 86:9,9,16 90:10 91:5 91:6,12 92:14 93:14 93:22,22 94:3 96:22 97:7,7,11 103:5 106:21 108:3 110:15 110:18 111:1,2,16,16 111:18,20 114:2,8 118:6,8,16,17 119:15 120:1,2,12,22 121:5,6 121:14,15,21 122:11 122:20 123:16 124:4 124:10,11,14,15,20 125:6,7,15 126:3,3,6 126:8 127:1,8,10,11 127:19,22 128:3,14 128:14 129:3,7 130:10,11,13 132:2 132:15,19 133:13,13

manually-assisted 35:1
	1	, , , , , , , , , , , , , , , , , , , ,	
133:14,22 134:2,17	285:8,16 286:15	288:15 304:13,17	58:14 59:18 60:5 61:9
134:18 135:18 136:2	287:14 288:1,2,6	318:4 320:18,22	62:9,14 63:1,5,22
136:12,14,18,21,22	290:9 291:1,6,18,18	321:2,3,10 322:11,13	64:3 65:8,16 66:18
137:2,3,7,14,22 138:9	292:18 293:16 294:2	323:1,3,6,12,15,16	68:4 69:1 70:2,8,10
138:15,17 139:12	294:14,14 295:2,14	324:5 325:15 327:7	70:20 71:12,14,20
141:3,5,7,12,13,20,22	295:20 296:7 297:6	327:11,18 330:7,14	73:4,18 77:4,14 79:4
143:9 146:8 147:11	300:21 302:10,20	330:15 331:1,4	79:15,18 80:1,5,21
148:19 149:12,22	303:1,22 304:7,13,19	332:10 333:15 334:13	81:11 82:10,17 83:4
150:2,21 152:10,12	305:14,16 307:16,20	335:16	83:12 84:8,11,21 85:5
152:20 153:2,10	308:4,7,17,17 309:1,7	measuring 45:12 95:20	86:7 87:2,8,12 88:4
154:6 155:4 156:2,3	309:17,18 310:8,12	132:12 136:16 243:22	91:1,22 94:16 96:1
156:19,21 157:16	310:17 311:11,12,21	244:1 251:17 300:21	101:7,15,19 102:8,13
159:4,9 161:2,7,12	312:11,16,16 313:1,9	302:17	104:9 106:5 108:9
162:18,21,22 163:9	313:9,13 314:14	mechanical 9:10	110:1 111:14 112:3
165:18,22 166:12,21	315:22 316:10,11,20	mechanically 56:15	113:22 116:15 123:6
167:3 168:4,5 171:7	317:3,3,12 319:18	media 137:2	123:15,20 124:1
171:16,17 172:3,19	321:21 322:2,22 324:7,16,16 325:3,6	median 22:7 Medicaid 2:10 33:19	133:11 137:12,17,21 138:4 139:16 142:7
173:6 174:3,9 175:7 175:14 178:20 180:1	325:10,12,19,22	40:14,15,20 41:6,6	143:8 144:19 145:19
180:6,10 183:8,15	326:2,9,18 327:3	72:15,15 81:14,19,19	146:5 149:19 151:9
185:1,10,13 187:15	328:19 331:7,14,20	121:7,17 179:9,9	152:2 153:8 154:13
187:18 188:1 189:15	333:3,8,10,22 334:2,4	182:13 220:12 303:9	154:21 155:16,20
191:3,18 199:16	334:8,18,19 338:16	303:10 310:18 331:21	156:22 157:5,18
200:14 202:8,20	339:4 340:7,9	medical 1:13,17 2:3,4,6	158:7 159:1,2 164:9
203:4,19 204:4,19	measure's 280:7	2:9,12,14,16 3:4,4	164:21 165:5 166:11
205:11,20 206:7	307:14	50:10,13 105:6	167:7,12 168:13
207:4,20 209:15	measured 322:14	106:11 110:7 236:16	169:20 171:20 172:17
210:13,19 211:5,6	measurement 3:14	237:10 240:9,18,22	174:15,19 177:19
212:12 216:21 217:1	47:20 157:4 158:20	248:10 256:1 279:18	178:12 179:4 180:19
217:17,17 218:9,14	299:10 322:20,22	281:11 298:11 329:9	181:18 183:14,21
218:20,21 219:18	323:21 332:9 338:20	medically 239:15,16	184:21 185:15 186:5
220:2,3,6,11,15,21,22	339:1	240:10,15 241:2	187:13 188:3 189:4
221:2,2,5,6,9,19,19	measures 5:3,7,7,11,18	Medicare 113:13	190:11,19 191:2
222:6 223:19,20	7:10,11,12,14,15,19	172:20	194:5 195:5,9,22
224:2 225:4 226:1	7:22 8:6 14:2 15:19	Medicare/Medicaid	196:21 197:5,7,9,11
227:1,2,18 228:10	17:20 23:17,20 24:7	47:6	197:12,19 198:16
229:11,13 230:1,12	24:10 32:1 33:18 34:1	medicine 1:16,21 3:3,7	199:6 200:2 201:11
231:8 232:14 234:16	34:22 35:20 45:11	228:13 296:12	201:16,21 202:9
235:13 237:5,7,17,18	46:5,10,10 47:17	medium 98:13	204:17 205:5 206:1
238:18 243:19 244:7 244:12 245:4 246:4	51:10 55:1 57:1 62:17 63:18 65:12 67:14	meet 37:11 53:9 114:17	207:2,16 208:13 209:10,16,19,20
244.12 245.4 246.4 247:6,13 248:20	68:6,17 69:13,15,21	meeting 70:11 91:2 161:6 222:22 250:20	211:11,14 212:19
249:9,12 250:4	70:13 74:15 75:18	304:6 318:18 320:16	213:22 214:9 215:14
251:15,20 252:5	76:4 77:16 81:6 82:4	meetings 48:5 246:1	216:8,12 217:3,18
254:17 255:2,7,7,14	83:15 84:6,7 88:8	meets 21:13 78:4 293:9	219:1 220:6 223:2
		110010 21.10 70.1 200.0	
255·15 20 256·5	-	member 5.16 6.14 10.3	234.7 237.4 21 238.2
255:15,20 256:5 258:22 259:6.6	89:10,12 91:16,17	member 5:16 6:14 10:3 10:11 12:1.8.22 13:5	234:7 237:4,21 238:2 238:14 239:8.11
258:22 259:6,6	89:10,12 91:16,17 103:12 110:8,9,10,11	10:11 12:1,8,22 13:5	238:14 239:8,11
258:22 259:6,6 260:11 262:1,14	89:10,12 91:16,17		
258:22 259:6,6	89:10,12 91:16,17 103:12 110:8,9,10,11 110:16 113:12 120:20	10:11 12:1,8,22 13:5 13:8,12,16 14:7 15:17	238:14 239:8,11 240:3,16,21,22 241:4
258:22 259:6,6 260:11 262:1,14 263:7 266:8,12,13	89:10,12 91:16,17 103:12 110:8,9,10,11 110:16 113:12 120:20 123:8 132:9 139:5,8	10:11 12:1,8,22 13:5 13:8,12,16 14:7 15:17 16:19 17:1,15,19	238:14 239:8,11 240:3,16,21,22 241:4 241:21 243:1 244:11
258:22 259:6,6 260:11 262:1,14 263:7 266:8,12,13 268:1,6,13,19 269:2,2 269:3,5,6 270:3,8,22 272:4,10 273:3,8,10	89:10,12 91:16,17 103:12 110:8,9,10,11 110:16 113:12 120:20 123:8 132:9 139:5,8 157:18 161:9 175:15 187:16 193:20 200:7 200:16,18 201:18	10:11 12:1,8,22 13:5 13:8,12,16 14:7 15:17 16:19 17:1,15,19 18:15 22:3 24:13 28:13,17,20 29:6 34:10 35:11,17 36:3	238:14 239:8,11 240:3,16,21,22 241:4 241:21 243:1 244:11 245:22 246:22 247:10
258:22 259:6,6 260:11 262:1,14 263:7 266:8,12,13 268:1,6,13,19 269:2,2 269:3,5,6 270:3,8,22	89:10,12 91:16,17 103:12 110:8,9,10,11 110:16 113:12 120:20 123:8 132:9 139:5,8 157:18 161:9 175:15 187:16 193:20 200:7 200:16,18 201:18 222:4 228:3,7,8 229:8	10:11 12:1,8,22 13:5 13:8,12,16 14:7 15:17 16:19 17:1,15,19 18:15 22:3 24:13 28:13,17,20 29:6 34:10 35:11,17 36:3 37:7,15 38:12 40:10	238:14 239:8,11 240:3,16,21,22 241:4 241:21 243:1 244:11 245:22 246:22 247:10 247:16,18 248:17 250:14 251:13 252:7 254:8 255:11 257:19
258:22 259:6,6 260:11 262:1,14 263:7 266:8,12,13 268:1,6,13,19 269:2,2 269:3,5,6 270:3,8,22 272:4,10 273:3,8,10 275:5,20 277:3,15,22 278:1,4,19,20 279:3	89:10,12 91:16,17 103:12 110:8,9,10,11 110:16 113:12 120:20 123:8 132:9 139:5,8 157:18 161:9 175:15 187:16 193:20 200:7 200:16,18 201:18 222:4 228:3,7,8 229:8 229:16,17 230:6,10	10:11 12:1,8,22 13:5 13:8,12,16 14:7 15:17 16:19 17:1,15,19 18:15 22:3 24:13 28:13,17,20 29:6 34:10 35:11,17 36:3 37:7,15 38:12 40:10 40:19 41:10,17 42:10	238:14 239:8,11 240:3,16,21,22 241:4 241:21 243:1 244:11 245:22 246:22 247:10 247:16,18 248:17 250:14 251:13 252:7 254:8 255:11 257:19 258:13 259:11 260:8
258:22 259:6,6 260:11 262:1,14 263:7 266:8,12,13 268:1,6,13,19 269:2,2 269:3,5,6 270:3,8,22 272:4,10 273:3,8,10 275:5,20 277:3,15,22 278:1,4,19,20 279:3 280:5 281:5,6,7,8,10	89:10,12 91:16,17 103:12 110:8,9,10,11 110:16 113:12 120:20 123:8 132:9 139:5,8 157:18 161:9 175:15 187:16 193:20 200:7 200:16,18 201:18 222:4 228:3,7,8 229:8 229:16,17 230:6,10 230:15,16,19 231:18	10:11 12:1,8,22 13:5 13:8,12,16 14:7 15:17 16:19 17:1,15,19 18:15 22:3 24:13 28:13,17,20 29:6 34:10 35:11,17 36:3 37:7,15 38:12 40:10 40:19 41:10,17 42:10 43:15 44:4,12,22 47:5	238:14 239:8,11 240:3,16,21,22 241:4 241:21 243:1 244:11 245:22 246:22 247:10 247:16,18 248:17 250:14 251:13 252:7 254:8 255:11 257:19 258:13 259:11 260:8 261:4,14 262:5,13,21
258:22 259:6,6 260:11 262:1,14 263:7 266:8,12,13 268:1,6,13,19 269:2,2 269:3,5,6 270:3,8,22 272:4,10 273:3,8,10 275:5,20 277:3,15,22 278:1,4,19,20 279:3 280:5 281:5,6,7,8,10 281:18 282:6,9,18	89:10,12 91:16,17 103:12 110:8,9,10,11 110:16 113:12 120:20 123:8 132:9 139:5,8 157:18 161:9 175:15 187:16 193:20 200:7 200:16,18 201:18 222:4 228:3,7,8 229:8 229:16,17 230:6,10 230:15,16,19 231:18 235:1,3 250:20	10:11 12:1,8,22 13:5 13:8,12,16 14:7 15:17 16:19 17:1,15,19 18:15 22:3 24:13 28:13,17,20 29:6 34:10 35:11,17 36:3 37:7,15 38:12 40:10 40:19 41:10,17 42:10 43:15 44:4,12,22 47:5 47:9 48:18 49:16 50:7	238:14 239:8,11 240:3,16,21,22 241:4 241:21 243:1 244:11 245:22 246:22 247:10 247:16,18 248:17 250:14 251:13 252:7 254:8 255:11 257:19 258:13 259:11 260:8 261:4,14 262:5,13,21 263:5 264:7 265:8,12
258:22 259:6,6 260:11 262:1,14 263:7 266:8,12,13 268:1,6,13,19 269:2,2 269:3,5,6 270:3,8,22 272:4,10 273:3,8,10 275:5,20 277:3,15,22 278:1,4,19,20 279:3 280:5 281:5,6,7,8,10 281:18 282:6,9,18 283:2,2,6,9,17,21	89:10,12 91:16,17 103:12 110:8,9,10,11 110:16 113:12 120:20 123:8 132:9 139:5,8 157:18 161:9 175:15 187:16 193:20 200:7 200:16,18 201:18 222:4 228:3,7,8 229:8 229:16,17 230:6,10 230:15,16,19 231:18 235:1,3 250:20 252:12 270:7,20	10:11 12:1,8,22 13:5 13:8,12,16 14:7 15:17 16:19 17:1,15,19 18:15 22:3 24:13 28:13,17,20 29:6 34:10 35:11,17 36:3 37:7,15 38:12 40:10 40:19 41:10,17 42:10 43:15 44:4,12,22 47:5 47:9 48:18 49:16 50:7 52:7 53:3 55:9,21	238:14 239:8,11 240:3,16,21,22 241:4 241:21 243:1 244:11 245:22 246:22 247:10 247:16,18 248:17 250:14 251:13 252:7 254:8 255:11 257:19 258:13 259:11 260:8 261:4,14 262:5,13,21 263:5 264:7 265:8,12 266:16 271:17 272:20
258:22 259:6,6 260:11 262:1,14 263:7 266:8,12,13 268:1,6,13,19 269:2,2 269:3,5,6 270:3,8,22 272:4,10 273:3,8,10 275:5,20 277:3,15,22 278:1,4,19,20 279:3 280:5 281:5,6,7,8,10 281:18 282:6,9,18	89:10,12 91:16,17 103:12 110:8,9,10,11 110:16 113:12 120:20 123:8 132:9 139:5,8 157:18 161:9 175:15 187:16 193:20 200:7 200:16,18 201:18 222:4 228:3,7,8 229:8 229:16,17 230:6,10 230:15,16,19 231:18 235:1,3 250:20	10:11 12:1,8,22 13:5 13:8,12,16 14:7 15:17 16:19 17:1,15,19 18:15 22:3 24:13 28:13,17,20 29:6 34:10 35:11,17 36:3 37:7,15 38:12 40:10 40:19 41:10,17 42:10 43:15 44:4,12,22 47:5 47:9 48:18 49:16 50:7	238:14 239:8,11 240:3,16,21,22 241:4 241:21 243:1 244:11 245:22 246:22 247:10 247:16,18 248:17 250:14 251:13 252:7 254:8 255:11 257:19 258:13 259:11 260:8 261:4,14 262:5,13,21 263:5 264:7 265:8,12

l		
276:6,22 277:6 279:2	13:1,7,10,20 17:12,18	203:2 211:3 217:14
279:7 280:1,17 283:4	19:11 24:18 28:16,18	218:18 219:22 220:19
285:15 286:1 287:2	29:3 34:17 35:16	255:5 259:4 266:11
288:11 290:6 292:7	36:11 37:16 39:10	268:12 277:20 278:5
		278:17 282:22 291:16
292:12 293:16,20	43:12 89:22 95:11	
294:15 295:4,7,11	96:3,6,10,17 99:5	292:9 294:12,16
296:5,17 297:2	104:5 124:9 203:17	308:15 312:14 315:17
298:17 299:21 301:8	212:22 214:2 217:6	315:18,19 316:1,9
302:13 304:9 305:20	235:17 257:11,14,17	317:1 326:15
307:13 308:20 310:2	258:7,17 260:4,21	moderated 119:21
310:14 314:19 315:3	261:6 263:13 284:15	309:16
316:14 318:10 319:4	292:16 293:2,9,18	moderating 160:5
319:16,21 324:1,10	297:19	196:18
325:13,21 326:6,12	MIMI 2:20	modification 204:10
326:16,17,20 327:22	mind 47:18 49:7 122:21	mom 91:20 117:8
328:5,21 329:12,19	128:2 148:17 166:8	206:17 215:3
329:22 331:10 333:12	281:19 304:8	moment 47:3
335:3,8,12,14 336:7	mine 63:1	moms 92:6 95:7 98:10
338:18 339:3,16	minimize 192:15	98:11 117:15 211:18
nembers 59:22 129:6	minimum 272:5	214:17,17,21 254:16
175:13 300:21	minor 276:18 331:5	301:2 303:16
membership 317:22	minority 289:20,21	monitor 19:6 123:4
memo 30:18 32:19	304:17	monitoring 12:20 108:4
meningitis 57:7,8,10,11	minus 85:20	339:6
57:22 58:2,13,18,20	minute 160:2 251:10	Montana 194:19 197:10
78:10 85:21	284:12 287:11	197:14
menstrual 265:2,3	minutes 73:1 160:11	month 42:16 206:3
mention 139:17	180:13 189:2 221:21	298:10 312:2 318:13
mentioned 32:11 42:14	misidentified 39:4	318:14 339:2
74:14 92:11 132:16	misinterpreted 60:18	months 29:2 84:6 86:8
143:14 168:15 173:13	missed 13:19 77:9	86:12 87:3,4 89:5
182:19 189:17 237:8	missing 11:7 15:7	322:3 326:3
259:12 279:4 290:8	20:21 25:20 66:6	Moore 2:10 8:20 89:19
330:1 333:15	167:14 186:1,7	91:1,22 127:3 184:21
mentioning 91:3	187:10 259:1 275:13	185:15 186:5 245:22
nerit 69:14	294:3 308:8 324:9	246:22 302:13
message 125:11	mission 320:17	moral 288:5
net 1:8 243:20		morbidity 67:10 237:12
nethod 114:4 129:3	misspoke 164:22	
	misunderstanding	245:11,16 248:5
130:15 131:1,5,6	74:12	334:19 335:5,15
nethods 153:13	misunderstood 188:7	338:4
netric 65:22 179:14	mix 57:7 192:13	morning 7:3 9:1 11:10
289:4	MMM 3:3	12:12 127:6,18
MetroHealth 1:17	mode 241:10	mortality 237:12 338:4
MFM 95:5 334:16	model 9:19 61:4 108:22	338:12,13
micro 172:21	113:16 144:1 152:6	mother 128:5 175:20
microphone 56:11	162:2,16,17 174:14	204:9 240:10 287:10
101:18	225:13	Mother's 5:22 284:10
middle 117:3 194:18	modeled 321:16	298:8
Midwestern 12:12	modeling 129:2,8,12,16	mothers 176:2 203:21
midwife 305:6	130:18 131:6 150:15	204:1 207:8 285:6
midwives 149:11	models 121:16 143:15	292:2
milk 5:21,21 6:9 284:9	moderate 11:4,17 15:4	motion 88:1
284:19 285:12 293:1	15:11 16:8,14 18:4,10	mountain 194:11
326:3	20:18 21:9 93:15,20	move 45:13 54:18 68:3
million 147:20 178:3,5	97:1,5 118:9,14	84:9 86:4,15 89:14
304:15	119:16 124:21 125:4	112:7 113:3 118:4
MILTON 4:7 9:1 12:11	152:16 171:8,13	123:2 148:20 149:20
	, -	

1:3 217:14 154:6 155:4 171:19 191:1 204:20 210:7 19:22 220:19 9:4 266:11 223:7 244:5 262:12 77:20 278:5 283:13,16 303:20 82:22 291:16 333:13 moved 89:1 292:14 12:14 315:17 **movement** 205:14 304:18 328:20 moves 62:17 64:21 moving 77:15 78:21 79:3 108:21 114:8 120:4 126:22 169:4 169:15 252:1 271:11 271:13 286:1 **MPA** 2:12 **MPH** 1:12,16 2:13,16,20 3:13,17,18 4:2,7,15 6 95:7 98:10 Msc 3:5 7:15 211:18 **MSCE** 3:1 4:4 7,21 254:16 **MSN** 1:18 2:6,21 4:12 **MSPH** 1:14 multi- 327:17 g 12:20 108:4 **multi-level** 150:15 multi-stakeholder 94:19 197:10 317:22 **multiparous** 131:21,22 132:1 134:1 142:1 12:2 318:13 multiple 37:10 46:10 182:8 189:17 276:11 :2 84:6 86:8 multiplicative 135:22 multipliers 104:15 MUNTHALI 3:13 0 8:20 89:19 myocardial 200:9 27:3 184:21 Ν 86:5 245:22 **N.W** 1:9 Nadine 3:15 333:12 67:10 237:12 341:5 name 94:5 124:9,11,15 127:6 139:18 328:8 :3 9:1 11:10 37:12 338:4 8:5 175:20 0:10 287:10

Nancy 2:7 62:11 79:1 79:21 82:16 106:4 127:3 137:9 149:18 152:3 154:20 191:1 194:3 196:22 215:12 Naomi 2:18 70:19 74:14 146:4 151:5 158:6 254:7 301:7 303:5 339:14 nap 305:21 narrow 154:18 259:13 260:13 336:13 337:12 narrowed 242:14 narrowing 242:1 narrowness 146:9 nation 50:10 224:17 303:20 national 1:1,8,14 2:20

88:7 115:18 147:17 147:18 159:6 170:9 226:7 228:13 253:17 264:17 289:7 nationally 90:21 108:5 115:18 178:2 nationwide 112:14 176:9 nature 141:17 162:17 **NcNEIL** 17:1 NCQA 327:17 331:13 NCQS 115:18 NEA-BC 1:18 near 298:13 nearby 177:4 necessarily 60:22 71:2 139:4 180:5 210:7 240:8 281:6 296:1 necessary 121:2 239:16 321:21 necessity 240:10 **necrotizing** 43:2,17,20 44:1,2,13,15,17,18 162:5 need 10:5,16 34:2 37:10 47:22 48:8,12 49:19 50:1 51:21 54:20 62:16 67:15 72:22 80:8 81:19 84:2 86:4 87:12 88:7 89:4 92:9.21 94:2 96:4 103:10 113:15 118:4 120:9 123:1,3,4 128:7 137:18 148:15 151:7 159:22 167:14 186:17 192:14 197:15 198:14 211:10 221:12 233:22 233:22 234:13 236:15 240:11 243:15,21 249:5 252:11 253:6 262:9 268:4,8 277:16 288:7 300:7,11 302:5 302:22 305:21 307:15 313:14,15 340:20 needed 23:20 133:3 149:15 needing 163:19 needle 47:15 64:21 123:2 244:6 needs 25:21 35:14 51:18 65:11 199:19 226:5 236:10 254:4 324:12 negative 57:16 59:17 103:13 248:14 neglect 192:7 negotiate 83:8 **NELSON** 2:11 275:22

293:16.20 neonatal 4:13 5:13 37:9 95:4 103:11 161:7 165:7 237:11 245:11 285:3 292:13,14 320:12 337:15 neonate 83:10 neonates 27:19 94:21 neonatologist 239:22 neonatologists 79:19 162:13 neonatology 3:4 52:19 64:20 network 4:2 57:2,5,20 65:10,19 71:22 95:4,5 208:15 226:19 networks 223:13 neutral 260:1 261:8 never 37:19 143:17 144:20 214:6 236:6 240:19 246:22 252:22 276:12 305:3 NEVINS 2:12 50:7 108:9 116:15 152:2 212:19 241:4 299:21 new 7:11.12.14.19 8:7 10:4 11:22 13:15 14:5 22:5 24:14 44:4 70:22 71:5,16 85:16 88:5,9 92:2 94:5 108:16 121:15 126:22 127:16 128:17 134:17 137:1 137:22 142:15,15,19 143:2 148:19 155:2 165:11,14 183:16 199:12,12 204:18 206:1 211:9 220:8 223:9,11 229:3,7 230:3,16,21 237:19 238:15,20 242:16 248:21 255:9 259:8 291:21 300:17 322:11 323:6 333:21 339:1 newborn 9:15 27:18 111:4 122:18 292:16 311:6 newborns 2:11 5:5 8:15 9:4,5,6,7 28:6 56:1 64:12 66:22 77:12 203:22 284:17,18 285:12 292:15 293:3 293:14 303:18 newly 242:8 331:22 news 206:10 284:5 nice 254:5 325:6 NICHD 59:2 95:4 335:14,19 NICU 2:3 60:16 64:14

85:14 164:10,12,22 165:2,7 175:19 184:11 292:17,22 293:15,19 NICUs 65:1,2,4 68:13 71:21 175:19,22 181:21,22 182:1 nine 140:13 294:12 313:7 nineteen 152:17 211:3 Ninety-six 125:22 141:10 168:2 259:4 Ninety-some 73:11 Ninety-two 278:17 NIS 170:9 no-pass 136:5 noise 39:8 191:18 nomenclature 44:6 non- 62:14 237:9 non-clinical 271:21 non-medically 238:9,10 243:11 244:15 non-neo 62:14 non-standard 153:14 nontrivial 163:11 normal 35:1 206:18 north 194:18 nosocomial 67:2 notable 119:1 note 122:4 218:1 294:18 295:12 296:6 noted 9:20 120:16 notes 61:17 209:13 214:2 263:18 265:17 notice 295:1 noticed 77:8 139:5 142:7 189:16 272:22 290:10,12,21 noticing 77:7 notion 243:9 251:14 303:15,18 novo 70:5 229:11 NPIC 321:11,12 **NQF** 3:11 5:16 6:14 21:14 24:10 47:14 80:2 81:9 88:12,13 110:5 111:17,19 150:1 161:9 185:12 200:4 229:18 230:6 317:22 318:3 319:4 320:18 332:17 NQF's 23:16 NQF-endorsed 7:15 334:2 **NQI** 25:14,21 26:13 27:3,10 28:2 29:13 47:8 NTSV 98:14 99:15,17

113:6 120:12 121:14 124:7 153:19 223:14 223:17 224:11,18 225:2,8,17 226:3,7,11 226:13,16 238:20 nugget 51:20 nullip 102:1 nulliparous 107:15 112:11 114:14,15,22 131:19,20 132:1 134:1 nullips 99:22 102:6 number 12:21 44:3 52:11 58:2 88:8 90:11 105:14 114:16 115:1 119:6 122:6 124:6 126:22 129:13 134:6 185:5 190:6 198:6 219:3 222:14 231:4 233:4 236:3 242:4 251:21 261:11 281:4 281:11 numbers 20:7 33:3 41:7 51:5 60:17 67:5 75:1 95:6,15 143:17 144:2 144:8,16,17,20 145:4 145:20 209:6 212:13 230:7,9 231:2 232:2,3 245:20 253:10 257:3 260:5 267:9 281:2 299:17 numerator 9:14 14:8 27:3,22 28:1 32:22 90:8 134:6 204:2 218:4 255:21.22 numerators 256:17 nurse 54:12 297:14 307:4 Nurse's 321:17 Nurse-Midwives 2:5 nurseries 306:15 nursery 60:12,21 173:1 290:18,18 293:8 nurses 4:14 135:10,11 320:12 nursing 2:8,18,19 301:9 301:21 306:10 320:22 327:11 nutrition 328:15 0 **OB** 109:2 214:10,20 215:6 239:20 301:10 337:6 **OB/GYN** 1:13 obese 102:1 objection 92:8 269:10 objections 10:8 169:18

			364
	I	I	1
171:4 286:22	23:14 28:17 31:17	once 130:8 139:11	OPQC 208:14
objective 38:6	32:16 34:7 41:16	325:9 330:1	opt 305:3
obs 101:7 109:17	44:14,21 46:20 48:16	one-year 104:14	option 11:4 15:3,4,4
195:17,18 196:11	53:15 55:9,21 66:18	ones 30:6 35:22 97:21	16:7 18:3 20:18 23:6
observation 163:21	82:2 87:1,14,20 89:13	184:3 194:13 215:22	23:7 49:2 52:9 53:16
195:11,14 196:10	91:22 93:12 94:14	323:13 329:9	87:17,17 93:14 96:22
199:2 306:1	96:4,14,19 99:8	ongoing 8:1 67:20	118:8 119:15 124:21
observational 306:7	101:19 102:6 105:13	online 61:12 71:5	125:18,19,19 171:7
obstetric 4:13 108:20	110:9 119:10 123:20	onset 64:13 132:4	221:9 268:19,20
111:13 264:21 320:11	124:17 125:8,13	oops 211:13 221:2	278:4 316:1
320:13	126:4,12,19,21	294:10	options 53:22
obstetrical 128:9,15	127:17 137:17 138:2	open 10:22 11:3 15:3	oranges 45:18 76:22
132:13 133:15 135:7	139:15 141:1,14	16:4,7 18:3 20:17	order 5:2 25:15,21
obstetrician 146:14	142:3,6 143:5,6	21:20 22:1 23:2,5	27:11 38:22 130:3
306:11	145:22 152:8 158:21	34:8 87:16 93:14	180:15 184:19 199:13
obstetrician/gynecol	159:1,17 160:4,14,21	96:22 118:5,8 119:15	224:14 293:15 321:20
36:4	164:6 167:18,22	124:17,20 125:13,17	ordered 204:12,13
obstetricians 108:20	168:10 169:5,19	141:7 152:9,12 167:3	Oregon 104:2
109:1 241:6,9 246:21	174:15 180:11 184:16	171:7 202:20 205:20	organization 72:12
obstetrics 1:19 3:1	185:15 188:19 190:19	210:19 217:1 218:14	320:14,17
148:8 330:10	190:22 194:2 195:1	219:18 220:15 221:8	organizations 233:5
obstruction 49:8	196:14,16 197:7,11	222:10 255:2 258:21	251:6 274:8 299:8
obtain 131:9,14 176:14	200:1 203:6,15,15	266:8 268:1,18	orienting 133:12
336:17	205:6 208:20 211:7	277:15 278:4 282:18	original 204:4 230:20
obtained 142:19 183:4	212:18 213:4 215:12	283:20 291:6 294:2	231:4 267:14
obtaining 129:18 170:2	216:20 217:12,22	308:7 309:7 310:12	originally 237:15
170:14	221:1,21 222:9,12,17	312:11,22 315:22	originally-endorsed
obvious 325:14	228:17 233:10,15	316:20 317:11	33:13
obviously 28:21 32:1	234:21 235:10 239:11	open-and-shut 36:13	ORYX 258:1
32:12 102:12 181:15	241:13,18 242:22	opened 82:14 267:1	outcome 9:18 66:1 84:1
188:19 234:9 289:11	249:3 255:2,8 268:2	opening 306:22	91:6,16,19,20,21
340:18	268:10 272:18 277:5	operating 109:13	110:9,14 111:6,9
occasional 229:14	277:13,18 278:21	operative 135:6	113:17 123:8 136:2
occur 217:20	280:13 283:13,13,21	operator 164:3,5 168:6	136:22 137:2,3,6,7
occurred 315:8	284:15 285:14 286:1	168:8 222:10,12	140:1 150:22 165:22
occurring 304:2	291:2,5,13,19 293:5	260:6	166:3 169:14 334:19
oddly 260:10	293:20 294:2,7,9,11	opiates 331:19	335:16
off-cycle 80:20 88:22	295:4,10 296:3 304:4	opinion 62:20 63:8,16	outcomes 1:18 103:6
offer 80:6 339:15	305:19,20 308:2,10	63:16 64:21 78:11	103:11 107:10 129:20
Officer 2:14 3:4	308:13,18 309:13	238:8 267:20	130:22 131:3 134:19
offices 72:16	310:10 312:8 313:1	Opioids 328:1	249:19 329:1,2,13
official 249:22	313:11,16,17,20	opportunities 47:12	338:20 339:1
offset 166:16	315:3,13 316:5,21	49:10 251:15 330:16	outlier 79:6
oh 11:22 13:15 22:2	317:19 318:6,9 320:2	337:2	outliers 250:7,16
62:9 102:12 158:22	320:9 322:6 326:20	opportunity 10:14 66:6	256:21 259:17 260:17
167:12 197:7 205:20	326:22 327:20 330:22	141:3,16 151:6 152:1	261:12
208:19 217:9 241:16	335:6,7 336:8 339:10	152:9 157:17 166:5	outpatient 168:19
247:16 248:8 257:13	340:18	180:14,16 205:12	177:6 191:6,22 192:3
268:7,9 274:22 291:8	old 153:3 154:3,14	208:4,9 210:16 231:9	193:12 334:13
295:4 299:1 309:12	226:16 251:9 274:11	250:15 251:18 252:14	outside 48:15 143:4,20
330:22	283:9	254:21 265:13 275:19	144:21
Ohio 208:14 253:16	older 98:10 99:21 107:6	286:5,21 290:5 291:4	outstanding 80:19
okay 8:8,20 9:1,22 10:7	225:2	320:6,15 322:16	overall 23:5 125:9,17
10:15,17,19,22 11:12	omissions 267:13	opposed 32:13 36:9	221:8 226:9 246:4,7
11:16,21 12:22 13:14	on- 149:1	41:8 80:10 239:6	254:5 268:15,18
14:18 15:16 16:4	on-call 149:11	254:20	283:14,20 284:3
17:22 20:11,14 21:4	onboard 50:2 242:4	opposite 192:8 248:1	312:22 314:15 317:11
21:12,20 22:20 23:1,1	267:9	opposition 204:22	overdiagnosis 102:4
11			

overlap 86:20 323:10 oversight 297:10 overutilization 334:15 334:18 overview 284:12 **Owens** 4:9 29:21,22 31:2,6 32:18 33:10 72:7 120:17 123:11 123:17 299:3 **OWENS-COLLINS** 2:13 55:9,21 66:18 77:4 84:21 172:17 174:15 179:4 183:21 196:21 197:7,11,19 201:21 239:8,11 240:3,21 247:10,16 296:17 318:10 336:7 ownership 334:10 Oxford 4:2 57:2,5,20 65:10 68:16 Ρ **P** 4:15 P-R-O-C-E-E-D-I-N-G-S 7:1 p.m 227:11,12 341:16 package 110:18 111:19 page 259:15,16,20 328:7 pages 50:14 paid 108:11 339:20 340:2,5 pain 241:8 257:7 Pam 29:22 32:11 **PAMELA** 4:9 panel 48:13 104:7 180:14 213:10 paper 151:16 206:11 212:11 230:1 parallel 331:15 parallels 161:8 parent 201:14,22 230:12 parental 192:8 parents 202:3 276:12 307:3 parity 113:18 132:4 Parkland 2:3 Parkland's 215:10 Parklands 68:14 parse 17:15 parsed 17:11 parsing 17:2 332:9 part 17:13 19:14 26:12 28:8 39:14 71:22 72:18 84:20 95:20 115:20 127:19 140:8 155:22 158:1 182:22

186:12 191:21.22 206:15 209:1 211:22 240:5 265:8 280:11 290:15 309:21 310:5 321:12 327:8 331:21 partial 25:9 PARTICIPANT 233:11 233:19 234:1 235:2 260:6 269:18 273:2 273:22 274:20,22 280:14,20 participate 52:19 particular 33:2 101:16 110:4 111:2,15 113:17 117:8 134:18 135:16 136:20 147:11 153:4 155:12 157:3 187:3 190:5 191:9 201:12 243:3 274:8 274:16 327:16 particularly 135:19 231:20 321:11 partner 2:7 324:17 331:19 335:22 Partnership 1:14 parts 67:13 111:12 pass 91:7 94:9 149:8 203:5 272:12,15 318:3 333:21 passed 8:3 316:15 passes 11:20 15:14 16:16 18:12 21:11 23:13 88:1 93:22 97:8 118:17 120:2 125:7 126:3 141:13 168:5 171:17 211:6 217:17 218:21 220:3,22 221:19 255:7 259:7 266:13 267:20 268:13 269:2 278:1,20 283:2 284:4 291:18 294:14 308:17 309:18 312:17 313:9 316:11 317:4 passing 273:1 Pathway 157:13 patient 26:2 34:21 54:18 64:4 100:17,18 102:2 109:18 116:4,7 149:15 162:8 175:8 181:9 187:19 191:7 192:1 193:13 209:12 209:14 212:4 215:1 225:19 236:9,12 241:7 256:8 266:19 270:21 306:5 321:18 329:2 patient's 191:7 287:16 304:2

Patient-reported 325:2 patients 25:22 41:9,14 43:8 56:17 60:17 65:1 65:3 90:3,7 99:13 100:22 111:4 112:22 114:7 115:5 117:6,16 118:1 130:6,14 131:18,19,20,21,22 132:1 142:1 148:2,7 148:14 149:8 161:21 173:19 174:5,10,14 175:15,16 176:19 177:12,16 178:6,8 179:12,17 185:8 193:5,11 197:21 200:19 201:6 216:18 219:8 224:18 225:3 225:11 226:12.16 232:13 235:19,22 236:15 269:21 272:11 287:7,15 292:13 295:17,22 296:9 300:10,12,22 306:6 306:14 307:18 patients' 133:16 pattern 100:17,21 105:1 patterns 100:9 101:3 131:17 154:16 275:13 pay 105:16 107:13 payer 73:22 74:3 108:9 199:13,15,19 payer-related 74:2 payer-specific 74:8 payers 24:3 73:22 74:1 paying 13:6 payment 121:16 247:2 PC 275:20 **PC-01** 5:19,19 271:2 275.5PC-02 5:8 89:15 90:2 PC-03 5:15 PC-04 5:5 8:13 9:3 28:1 55:16 81:17,21 PC-05 5:21 6:9 PC-05a 5:21 PCP 337:7 **PCPI** 327:2,5,12 329:22 330:6,15 331:12 peace 122:21 pediatric 30:4 35:21 161:10 166:20 175:15 176:5 179:17,18,21 180:6 185:8 254:10 326:2 pediatrician 31:9 306:10 pediatricians 311:5 pediatrics 2:3 31:18

peds 62:15 peds/neo 62:20 peer 158:12 305:12 peer-reviewed 150:20 PELLEGRINI 2:15 13:16 101:7 102:8 155:20 156:22 157:5 157:18 200:2 248:17 288:11 290:6 296:5 307:13 324:1 327:22 penalize 296:22 pending 7:15 182:13,13 penetrated 254:16 Pennsylvania 3:2 people 7:7 13:5 23:22 24:6 38:15 39:1 43:22 45:5,13 48:3 62:20 63:14 68:5 71:2 74:20 82:21 90:20 92:11 102:22 107:12 122:21 123:1,9,14 126:7 153:15 158:14 161:3 202:4 208:18 209:1 222:7 240:14 246:18 248:19 254:3 256:11 287:13.13 294:5 297:16 301:17 305:2 305:4 320:3 331:9 people's 147:2 193:8 percent 8:5 11:16,17,17 14:15 15:11,12 16:13 16:14 18:9,10 21:8,9 22:15 23:11 25:20 26:18 27:4,14 36:20 40:4 52:8,11 57:17,18 59:3 60:22 73:11,13 73:15 87:22 90:20 92:12,13,15,17,17 93:19,20 97:5,6 99:17 104:19 107:14 112:20 112:22 115:4 116:1,5 117:4 118:13,14,14 119:20,21 121:19 122:10,14 125:3,4,22 126:1 140:12,14 141:10,11 145:13,15 145:16,21 152:15,16 152:16,17 161:19 163:3,15 168:2,3 171:12,13,14 186:8 203:1,1,2,3 204:15 205:15,15 211:2,2,3 212:9,11 217:14,14 218:17 219:21,22 220:18,19 221:17 223:15 225:9,15,18 226:10,14 236:19 242:6,10 252:19,20

255:4,4,5 259:4,5,22 260:2 266:10,10 268:11,12,22 277:4 277:20,21,21 278:17 278:18,18 282:21,21 282:22 284:1,2 285:1 285:12 286:7,8,10,14 289:21 291:15,15,16 292:9 294:12,12 297:8,9,17,20 298:3,3 298:10,13,16,19,20 303:10,19 308:14,15 308:15 309:15,15 311:10 312:13,14,14 313:6,7 316:8,9,9,16 317:1,2 percentage 38:21 108:11 300:1 percentile 22:8,12,14 92:16,16,17 242:11 242:12 260:14 286:13 percentiles 260:12,19 Perelman 3:2 perfect 59:21 222:9,19 perfectly 51:14 120:18 perform 144:9 237:1 306:2 performance 1:12 2:6 11:3,19 24:4 47:11 50:1 92:10,15,22 93:9 93:14.21 143:10 146:7 152:12 153:3 153:10 154:22 155:4 155:8,9 156:10 157:10,11,16 171:5,7 171:16 205:10,20 210:19 211:5 251:17 252:20 255:2,6 259:13 260:11,11,20 262:4 273:6 274:10 286:2 288:8 291:6,17 297:5 299:10 310:4 327:15 performed 257:22 perinatal 1:3 14:2 15:19 48:14 112:10 208:14 320:22 324:12 326:7 333:14.20 334:1 perinatally-acquired 32:7 period 81:2 98:4 104:14 163:1 174:8 189:10 195:19 202:11 265:2 265:3 326:7 331:16 332:19 Permanente 1:20 104:13 perplexed 155:22

person 36:9 54:5 62:15 82:14 102:22 143:17 147:4 148:11,18 151:15 287:3 320:6 personal 136:4 140:9 298:6 personally 38:19 113:5 256:18 perspective 38:20 39:9 40:20 52:10 66:15 72:9 75:2 81:9 83:17 85:12 165:4 177:9 183:10,16 186:16 190:8 257:6 301:6 329:6 pertinent 307:11 phase 257:8 321:3 **PhD** 1:14,15 2:1,4,7,10 2:18 4:2,9,15 Philadelphia 4:5 5:14 159:21 philosophical 207:21 philosophy 91:10 phone 33:5 129:9 132:16,20 160:22 168:8 176:19 260:5.7 319:21 320:5 phrase 295:13 physical 128:4,12 physician 181:9 212:3 327:14 330:8 physiologic 107:21 pick 51:20 63:14 215:18 326:4 picked 40:6 179:17 picks 97:12 pickup 67:20 picture 107:18 287:19 287:20 piece 86:18 123:18 151:2 185:17 186:1,2 282:1 303:4 337:15 pieces 39:7 302:16 piggybacking 300:5 place 26:1 75:9 78:22 116:3 138:21 174:21 174:21 214:11 249:6 250:12 300:17 306:18 307:21 placenta 114:15,19 115:3,5,8 placental 105:10 places 68:19 103:10 195:16,18 209:17 214:12,13 **plan** 148:11 149:13 151:5 201:19,22 271:3 335:10 337:17

planned 189:21 190:1,7 199:7 planning 3:5 105:20 168:17 plans 50:19 104:5 120:15 184:1,2 187:17 223:8 336:13 336:19 plateauing 93:2 **play** 104:3 249:6,12 250:2 330:10 played 249:12 312:5 playing 113:11 plays 49:5 plea 77:5 85:1 please 15:8,16 16:18 21:3 31:13 56:11 94:12 96:20 116:14 118:5 119:13 124:18 125:13 126:13,18 141:4 151:4 152:9 160:20 167:20 186:5 222:13 238:1 239:10 259:2 278:22 294:4 305:16 plug 324:1 327:4 334:13 pneumonia 43:3,18,20 44:2 202:15 point 30:10 47:12 48:8 49:16,19 50:11 53:20 62:10 63:6 67:4 70:8 100:20 105:4 107:5 109:8 113:8 119:1 133:21 150:2 151:8 152:21 157:22 173:10 179:7,8 182:11 183:2 188:6 206:7,18 207:16,18 209:5 212:1 229:22 232:18 233:9 239:2 249:14 253:6,8,9,12 272:6 290:7 300:3 312:3 318:19,19 322:6 326:19 338:6 339:7 pointed 62:6 102:18 points 30:2 67:18 112:4 288:12 pole 54:8 police 245:18 policy 2:15,20 23:17 249:13 poor 305:15 pops 244:22 **populate** 275:14 population 9:14 25:22 26:3,5 34:21 48:11,12 65:18,19 83:22 90:3

99:22 100:1.11 107:13 114:14 117:14 121:6 129:14 130:5 133:17 134:16 140:18 142:2,16 178:4,5 179:9 192:12,22 201:12 206:20 212:10 215:7 220:11 225:20 254:16 255:22.22 273:7 277:2 281:9 289:22 304:14,15,18 332:20 335:9 population-83:2 population-wide 112:19 populations 9:6 101:10 117:19 129:15 270:8 portfolio 304:12 322:8 322:15 323:1 336:5 339:10 portion 10:20 position 90:5 92:8 positive 43:1,4 57:14 57:16 58:21 59:12,14 59:15 298:8 positivity 59:5,5 possibility 295:3 **possible** 17:4 34:12 68:9 70:16 75:17 141:21 176:8 184:7 **Possibly** 280:16 postnatal 64:13 **postpartum** 8:3 327:2 331:14,16 332:18,20 333:16 336:9 337:4 337:10 potential 80:7 152:6 169:12 188:15,21 253:13 311:20 327:6 336:1 potentially 55:16 80:17 161:13 166:17 206:3 240:13 pounds 108:14 power 222:5 PowerPoint 132:17 PowerPoints 98:7 PQRS 330:8 practical 69:13 Practically 69:1 practice 90:19 92:18 98:17 100:9,16,20 101:2,9 105:5 106:11 116:10 131:16 148:9 153:12 154:16 190:8 205:16 206:2,15 212:15 216:9 238:6 247:22 248:21 311:4

practices 34:19 48:7 practicing 193:4 practitioner 117:2 PRAMS 112:17 pre 237:10 pre-meeting 98:4 pre-pregnancy 104:18 132:5pre-term 174:8 203:22 254:2 264:12 294:21 precedent 103:16 preconception 324:2,7 predecessor 148:17 predict 129:12 prediction 129:17 predictive 113:17 predictor 112:12 predictors 113:19 predisposed 158:16 predominantly 306:10 preeclampsia 117:17 212:7 215:20 248:2 preemie 186:12 preemies 172:21 preexistent 112:17 113:1 prefer 39:11 102:8 preference 177:6 306:6 preferences 298:6 preferencing 305:15 preferred 114:4 pregnancy 114:21 132:6 133:19 212:8 325:11,15 328:2,3 329:14 340:5.6 pregnant 98:12 147:9 premature 173:21 186:9 189:20 prematurely 174:3 prematurity 65:5 202:13 Premier 2:7 prenatal 8:2,3 256:8 267:16 305:11 325:19 328:13,18 329:6 331:14 prescribing 328:2,3 presence 162:4 256:2 present 1:11 4:1,21 14:12 18:19 19:15,18 25:12,16 27:9,10,19 35:12 115:8 181:14 188:9 213:5 289:17 290:3 295:12 301:14 315:12 presentation 132:17 134:11 161:2 presented 10:12 111:2

150:7 151:12 156:16 157:15 158:3 159:5,9 161:18 165:6,11 169:21,22 180:5 206:11 294:19 presenter 272:9 280:18 presenters 123:7 237:9 259:15 presenting 151:15 189:15 President 2:15,21 3:13 presiding 1:10 press 222:13 pressure 86:15 287:6 288:6 303:16 305:13 pressured 304:20 preterm 77:6 162:4 206:5 pretty 36:13 39:5 40:3 98:3 143:13 196:9 205:14 206:21 240:17 245:12 246:12,14 247:4 266:3 299:5,5 299:17 301:14 318:14 prevalence 66:6,12 prevalent 64:9 77:11 337:19 prevent 66:2.13 preventable 191:17 Preventative 326:13 preventing 66:2 67:2 prevention 65:22 preventive 3:5 324:5 340:9 previa 114:15,19 115:3 115:5.8 previous 47:10 96:10 97:11 114:16 156:2,3 190:18 211:9 216:16 275:12 286:4 previously 134:14 161:9 168:15 241:16 262:10,12 265:2 price 288:8 primarily 34:15 35:18 55:14 81:15 135:13 251:2 262:15 primary 90:13 120:12 121:13 122:1 140:13 173:12 177:15 181:7 181:8 202:4 245:8 252:10 primer 227:19 principal 25:20 prior 129:20 130:22 131:3 133:20 134:9 204:3 224:10 236:21 236:22 243:3 256:2,5

269:10 283:5.12 285:21 313:22 priori 15:17 prioritize 55:6 298:22 321:19 priority 91:16 private 109:2 117:2 privileged 289:22 **probability** 128:19,21 probable 44:9 probably 22:5 24:7 29:9 53:20 55:2 77:11 122:9 141:15 160:2 160:10 211:19,20 229:18 234:14 242:15 263:2 307:5 310:15 314:4,11 322:14 329:7 problem 28:8 64:18 78:3 83:5 101:4 107:19 144:2,19 145:17,20 156:4 163:12 204:6 208:6,8 245:6 problematic 45:14 128:1 311:2 problems 144:3 154:7 197:4 254:13 273:20 307:7 322:15,19 323:19 332:5,14 procedure 9:10 25:2 56:15 256:2 296:11 procedures 200:10 process 48:3 65:22 66:2,7,8 70:22 91:12 91:16 97:14 98:2 107:21 110:8 120:20 123:16 157:14 166:2 169:12 181:12 192:14 193:15 195:7 230:8 235:2 237:17 275:6 284:21 290:12,13 299:6 304:21 305:2,6 305:13 306:13 307:7 311:20 319:8,13,16 327:18 336:22 341:7 processes 48:6 50:2 66:9 136:3 137:4,4 180:21 250:3 produce 232:15 produced 185:4 Professor 2:2,7,18 3:1 3:6 profile 48:9 profound 267:4 program 2:11,20 289:2 309:1 programs 1:14 33:19

108:21 121:5.18 220:8 229:21 231:21 289:4 307:21 309:22 320:14 progress 61:17 106:19 106:19 173:6 307:16 310:6 progression 131:10,13 project 3:15,16,17 94:4 110:6 185:3 projects 193:19 promise 320:9 pronounce 139:18 proof 253:15 **proportion** 99:19,20 proposal 53:21 68:2 79:10,11,12,16 82:3,8 84:5,9 86:5,7,11 87:17,19 propose 55:4 162:1 proposed 47:21 85:15 162:15 333:22 proposing 297:4 pros 81:4 116:8 247:13 proud 227:13 provide 119:4 132:7.15 133:5 136:1 165:19 186:21 214:2 223:4 281:20 296:2 320:20 322:4 provided 10:4 24:9.16 98:7 133:4 134:20 135:5 142:8 164:14 224:8 238:9 295:15 300:18 provider 116:6 117:11 128:9,15 130:7 132:13 135:7,10,21 145:8 148:21 150:12 150:14 177:6 191:6 191:22 209:13 223:13 226:19 231:22 265:17 305:15 provider's 130:4 251:7 provider-specific 148:3 providers 144:12,13 145:3,3,13,15 148:22 173:12,14 248:7 328:14 providers' 133:15 provides 83:8 132:18 providing 148:6 311:16 proxy 317:22 prudent 211:20 **public** 2:15,17 5:16 6:14 74:18 75:2 107:19 108:3 120:5 120:13,19 121:1

123:8 150:3,5 221:21 222:11,15,19 223:2 254:18 310:3 318:1,8 319:17 320:7 public-reportable 43:19 publically 187:7 220:7 publication 158:14 publicly 120:21 287:4 309:21 325:21 publicly-reported 65:11,13 publish 151:19 published 41:4 59:2 102:15 138:16 139:19 151:11,19 158:12 193:7 206:11 224:8,8 243:5 publishing 150:19 153:18 puck 112:7 **pudding** 253:15 **pull** 36:10,15 184:18 **pulled** 37:22 147:19 323:13 pulling 52:13 95:6 103:17 195:22 324:6 pulls 274:3 pump 300:18 301:19,21 301:22 303:13 pumping 287:10 purchasers 24:3 105:14 pure 91:21 98:16 117:10 purpose 38:12 150:1 purposes 121:18 purview 261:19 push 47:15 69:22 74:16 160:9 208:21 328:20 pushback 46:15 pushed 248:8 pushing 311:6 put 11:16,17,17,18 15:11 37:11 44:5,10 48:13 49:11 54:17,20 60:14 74:22 86:14 145:9 147:4 172:8,9 172:10 188:13 206:2 221:12 228:16 238:2 251:1 252:4 263:17 265:22 288:14 295:2 303:15 312:19 325:1 327:4 335:15 340:22 puts 24:10 272:9 288:5 putting 124:13 215:3,4 216:14 287:6

Q **QI** 110:6 122:1 192:20 193:15,21 **QPS** 200:6 qual 209:13 qualifies 91:17 gualifying 30:15 quality 1:1,8,12 2:4 3:1 3:13 4:10 15:20,22 30:1,4 45:13 47:15 51:9 62:18 75:5 76:7 83:6 108:6 110:21 115:15 161:14 168:17 168:18 191:4 208:5,7 208:14 228:7,8 249:15,18,18 250:1 250:21 252:12 266:17 266:19 285:18 295:14 296:1 299:6,12 305:15 306:2,20 308:21 314:20 315:11 320:22 322:15,19 quandary 232:3 quantify 201:7 quarter 22:12 24:21,22 37:5 115:6 256:16,16 quartile 22:8,12 261:18 quartiles 260:18 262:3 question 12:10 13:16 19:2 22:4 28:13 33:18 34:13 35:12 36:7 45:1 46:2,8,17 49:14 50:8 57:20 59:6,10,21 61:6 63:7 67:12 70:21 71:12,14 73:5 88:5 94:17 101:15,22 106:6 111:5,14 112:6 113:22 122:16.21 123:19 124:2 125:10 127:9 132:21 137:6 144:5 151:6 152:2 153:9 155:6,8 169:20 172:18 173:17 175:2 176:13 179:16,19 180:8,20 181:16 184:22,22 190:10,18 191:14 195:6 196:22 200:2,5,22 201:6 205:22 207:22 208:3 208:5 211:15 214:6 215:15 216:13,17 235:3 239:9,14 241:5 245:22 246:2 263:5 266:5 272:7 273:13 274:2 288:19 297:10 299:22 300:5 329:20 questioned 91:4 questions 21:18 34:20

64:18 84:15 97:13 133:3 161:5 162:19 165:21 169:7 180:14 184:17 214:8 232:22 233:10 234:19,21 272:19 317:19 319:15 quibble 137:1 quick 22:4 77:5 87:2 94:3 116:16,17 129:10 151:4,10 161:1 195:6 253:12 324:1 338:18 quickly 310:14 314:16 quite 51:8 67:14 92:14 92:18 141:22 178:7 178:21 187:14 286:2 306:20 quorum 313:5,11 quote 252:2 R **R** 2:4 race 17:3,10,11,17 104:16 112:12,13 225:14 racial 17:21 raise 46:9 162:7 240:13 304:22 **raised** 116:4 162:20 177:20 201:1 202:1 raises 67:12 raising 157:21 Raj 41:16 42:11 52:6 84:10 177:18 292:11 Rai's 65:9 Rajan 3:3 215:13 RAMOS 2:16 234:7 252:7 ran 27:1 104:13 260:5 305:7 325:15 range 98:14 131:11 242:12 252:22 260:2 261:13 rank 55:7 rapidly 270:10 rare 114:13 rate 9:20 36:20 40:3 90:12,19 103:7,8,18 103:20 104:21 107:14 108:12 112:12 115:2 116:9,12 117:4 120:9 122:14,22 123:12,13 126:9 128:22 129:16 130:4,5,6,8,9,10,13 130:14,15,20 131:2 132:3 134:15 140:3 140:12,12,13,13,16 149:14 155:5 161:10

162:11 163:12.18 165:2,16 166:15 168:21 173:15 181:11 192:18 202:10 223:14 223:18,18 224:11,20 225:10,18 226:3,8,10 226:13,17 237:14 238:19,22 242:1 248:3,22 250:9 252:10 253:18,22 254:3 258:3 260:16 284:22 285:8 286:8 286:14 290:13,21 292:9 305:9 337:15 337:22 338:5,12,13 rated 285:17 286:5 294:16 308:20 rates 40:22 41:1,14 99:15,17,20 100:8,12 101:12 135:12 136:13 136:14 143:19 161:8 161:11,20 162:11 164:18 165:7,8,13 166:18 168:22 191:4 191:12 225:9 251:22 252:3 264:13 270:17 270:22 272:21 273:6 273:11 286:11 289:1 340:5,7 ratifying 319:10 rating 295:3 rationale 23:20 153:1 154:12,13 raw 270:21 re- 21:1 re-admissions 254:14 re-endorsed 111:3 re-endorsement 125:14 re-having 231:11 re-look 319:18 re-vote 15:8 92:9 reach 20:22 78:15 reached 7:18 8:2 90:6 reacting 155:3 read 52:10 157:13 239:19 259:19 268:8 readily 170:11 174:11 reading 272:1 readmission 161:8,10 161:11,20 162:8,11 163:12,13,18 164:18 165:2,7,8,16 166:14 166:17 168:22 170:10 175:15 179:18 187:16 189:19,21 191:4,19 192:5 193:20 195:15 195:17 197:4 200:7,8 200:9,14 202:10

readmissions 5:13 163:15 182:5 185:5,9 187:18,21 190:1,7 191:17 192:4,16 193:2,18 readmit 176:20 readmitted 164:12 176:3,4,22 177:3,12 197:6 198:7 readmitting 179:1 ready 169:19 322:2 reaffirmed 238:6,8 real 71:11 77:10 83:19 105:5 115:13 178:9 209:5 212:13 227:22 232:13 241:1 269:15 reality 41:19 112:6 Realizing 323:9 really 12:19 20:8 34:18 35:3 36:16 37:12,19 41:2,11 46:17 47:14 48:21 50:1 54:7 62:19 67:12 69:8 72:4,22 74:5,15 75:5 78:5 83:16,21 84:3 85:8 89:11 91:6 92:14 95:15.19.21 97:20 98:20 99:10 100:15 100:18,20 105:2,6,19 106:18,21 108:4 112:7 116:9,11 121:9 121:15,21 122:3 123:2 137:2,6 146:15 146:17 147:1,7 148:12,18 149:3 150:16 154:3 158:9 158:15,19 162:9 182:3 187:16,20 193:3,21 194:20 195:6 199:12,18,21 208:4 210:10 219:14 232:2 240:14 243:21 244:1,5 246:16 247:10 248:13,20,20 251:4,8 252:13 254:11,15,18 260:17 261:9 267:5 269:16 273:7 283:8 290:18 300:7 301:12.22 302:8,9,12,19 303:5 303:21 306:18,21 310:20 311:7,13 313:21 315:1 322:19 323:7 324:12 328:13 328:20 330:3 332:6 333:9 336:16 339:22 340:16 341:7,8 realm 106:11

(202) 234-4433

reason 12:13 36:16 37:20 53:14 58:3 131:4,22 212:1 213:6 213:17,21 215:15 216:14 264:7 300:4 340:20 reasonable 207:8 234:15 reasoning 154:9 reasons 46:13 52:17 67:21 74:14 115:13 116:1 153:11 163:13 192:5 212:6 236:22 249:8 287:12 335:19 recall 216:4 311:15 recap 5:2 7:5 receive 25:13 41:12 236:10 267:16 271:4 299.7 received 9:11 20:1 271:5 275:4 281:17 receiving 41:15 43:2 292:19 recognition 311:19 recognize 243:16 254:12 recognized 225:22 recognizes 226:2 253:14 recognizing 243:9 252:22 recommend 21:15 46:21 125:11,14 205:10 221:5 268:5 283:16 337:8.22 recommendation 10:17 23:5,12 46:18 90:17 125:17 126:2 221:18 264:19 283:20 284:2 317:11 319:9 recommendations 53:10 121:9 318:3,8 319:1,2,19 322:17 326:14 336:3 338:11 recommended 7:12,20 8:1 217:21 269:1 312:22 313:8 317:7 317:11 322:11 reconvene 84:5 86:8,12 126:17,20 record 37:2,21 39:13,20 50:10 51:11,17,20 126:15 130:2 172:1 176:17 198:5 226:18 227:11 265:10,15 268:8 279:18 341:16 recorded 22:8 134:14 265:9,15,16

records 41:20 50:13 51:7 61:15 118:20 187:1 228:4 264:4 265.21recusal 11:10 recused 8:19,21 89:18 127:2 red 99:16 100:5 redirect 182:22 reduce 38:18 44:2 49:9 66:10 88:8 90:10 192:3 193:1,17 236:2 332:8 reducing 97:20 173:14 246:6,7 reevaluating 254:4 referenced 48:19 references 170:16,20 171:1 referred 128:19,20 153:18 refinement 97:15 reflect 48:18 142:10 154:9 232:16 295:17 reflected 96:8 202:7 **reflecting** 332:4.12 reflection 150:11 296:1 reflects 129:19 295:14 295:16 296:10 regard 47:18 156:11 259:9 308:18 309:19 regarding 82:6 98:4 114:3 217:9 regardless 225:19 region 154:17 regional 109:4 117:22 177:22 178:17 regionalized 176:16 registered 228:12 registration 65:12 registry 112:10 230:2 regression 129:2,8,11 129:16 130:17 131:5 regular 42:12 65:5 reinforce 251:14 relate 231:3 related 5:7,11 8:12 23:17,19 33:18 48:13 89:9 95:19 100:9,16 100:17 134:19 150:21 217:19 230:11 278:22 281:7 relationships 135:19 135:20 136:2 relax 251:9 302:1,2 **release** 120:8 released 30:12 121:12 relevance 138:17

relevant 59:7 60:9 110:3 138:13 143:10 172:19 238:16 239:4 260:19 332:20 reliability 14:5,15,19 15:3,13 25:7 76:1,5 94:2 96:20,22 97:7 132:22 136:19 171:19 171:21 174:12.22 178:9,21 187:22 194:4 198:11 202:18 202:20 203:4 211:8,9 216:21 217:1,16 231:19 232:9 241:19 255:10,11,20 257:6 257:22 258:22 259:6 269:14 271:11,14,18 273:20 277:12,15,22 280:6 291:20 292:8 293:22 294:2,13 299:16 313:21 314:21 315:14,22 316:10 reliable 107:7 174:9 198:20 234:12 275:15 315:8 reliably 187:18 198:17 relied 231:21 relies 25:15 333:4 rely 19:20 181:6 **relying** 28:11 37:12 remain 251:22 remaining 8:4 27:14 remains 241:22 remedy 165:19 remember 17:14 113:5 133:22 158:2 216:15 310:22 remind 165:20 reminded 88:21 removal 224:1 remove 14:11 **removed** 18:17,18,20 removing 95:11 217:7 292:1 repair 189:22 **repeat** 10:6 69:16 202:14 204:13 245:7 319:19 repeating 320:1 repeats 245:9 replacement 333:18 replicate 176:9 272:4 replicates 272:8 report 14:1 36:15 60:1 61:21 71:17,18 72:1 94:6 95:17 120:21 134:4 286:20 318:7 332:3 336:2,3

Neal R. Gross and Co., Inc.

reported 14:14 22:17 62:4 73:9 220:7 226:7 264:10 286:10 309:21 332:2 333:7,8 336:11 **reporters** 261:16 reporting 12:15,18,21 13:3 29:1 70:12 71:13 71:17,21 72:5,8,20 92:13 95:13 120:5,14 120:19 123:8,13 242:8 261:18 266:19 286:19 308:22 332:5 333:3 reports 97:10 120:8 140:17 253:16 264:4 represent 159:6 320:10 322:15 representative 273:7 represented 33:19 154:22 155:1 reproductive 1:3 2:17 3:6 323:2,7,11,14 324:20 request 69:22 160:19 requested 142:21 reauire 183:16 required 17:4 27:9 299:15 requirement 14:1 121:18 137:3 requirements 76:5 requires 71:2 256:1 requiring 300:17 research 4:9 95:4 128:3 170:4 224:10 reserve 105:10 reside 172:11 resistance 306:12 resolve 89:4 resolving 232:4 resources 2:1 71:6 288:16 331:8 respecified 19:17 229:20 **respect** 108:15,16,19 116:20 152:5 respected 325:4 respond 180:16 244:13 275:2 318:21 320:2 response 10:21 14:21 16:3 20:13 21:19 47:9 93:11 151:4,10 205:2 227:6 **responses** 151:17 responsibility 148:12 223:3 responsible 330:6 responsive 322:20

rest 142:22 143:2 222:3 307:5 restate 298:17 resubmit 259:2 294:4 308:9 result 12:15 26:4 60:2 95:22 127:19 128:6 135:3 144:16 resulted 264:12 results 19:5,10 22:6 25:8 38:4 40:16 41:3 50:3 97:22 131:14 132:15 155:18 166:4 232:16,16 260:1 274:12,17 resume 227:9 resumed 126:15 227:11 resuscitation 163:6 retire 47:13 207:19 243:19 305:17 retiring 253:3 333:17 retrieve 264:3 Reva 3:18 80:21 155:7 185:12 200:3 270:12 313:12 revealed 226:11 revealing 266:22 revelation 333:21 review 25:9 32:3 34:16 35:13,21 36:5,8,11,17 36:20 37:13 38:13 39:1,6 40:7 42:16 47:22 81:22 127:8 158:12 235:3 262:16 272:5 281:19 285:19 335:17 reviewed 35:15 41:21 reviewing 48:4 51:19 172:3 235:4 271:7 285:16 319:17 reviews 42:1 revisit 89:6 reVITALize 94:4 revote 167:19 reworking 230:8 ride 305:16 ridiculous 209:20 right 10:17 17:14,18 22:10 26:18 32:17 33:6 35:10 46:4 50:12 50:14 55:12 56:18 58:9 62:4 63:9 65:21 66:1 85:7 87:14 88:12 93:3,6 96:13 101:19 122:2,22 124:15 126:8 137:16 138:21 144:19 145:2 151:8,9 155:11,14 156:22

157:5 159:15 167:8 180:21 197:8 198:3 202:16,17 203:17 208:3 210:14 215:9 215:12 227:7,21 228:21 233:14 240:3 240:4,5 241:10,16,17 241:17 242:9,9 248:22 249:2,4 250:6 269:5 271:12 275:6 283:7 286:17 287:16 293:5 295:10 297:2 304:3 307:10 313:3 314:6,7 315:15 326:10 328:4 329:4 335:11 336:7 337:21 341:11 rights 209:13 righty 216:11 **rigorous** 299:5,6 rise 93:2,4,8 risk 9:13 60:8 85:20 98:16,19 102:15 104:15,19 106:1 107:3,4,6 109:14 110:2 113:14 124:7 127:1.22 128:6.7.11 128:16,17,19 129:14 129:19,22 130:1,20 130:21 131:9 132:7,8 133:16 134:13 135:3 135:5,14 139:21,22 140:7 150:9 173:22 214:1 223:17,20 224:1,4,9,18,19 225:4 225:11,13,22 331:12 333:1,19 334:1 337:5 risk- 162:15 risk-adjusted 109:9 113:6 117:20 128:22 162:1,10,14 335:16 risk-adjusting 105:19 risk-adjustment 9:19 risks 109:12 RN 2:6,10,18,21 4:7 **RNC** 4:12 **RNC-OB** 1:18 road 28:19 49:4 80:4 89:7 108:2 136:8 **ROBINSON-ECTOR** 3:16 11:2,11,14 15:2 16:6 18:2 20:16 21:3 21:6,22 23:4 87:16 93:13 96:21 118:7 119:14 124:19 125:16 141:6 152:11 164:1 167:2,13,18,22 171:6 171:11 202:19,22

205:19 210:18.22 216:22 217:12 218:13 218:16 219:17,20 220:14,17 221:7,15 255:1 258:21 266:7 267:22 268:7,10,17 277:14,18 278:3,15 282:17 283:19 291:5 291:8,12 294:1,6,11 308:6,11,14 309:6,11 309:13 310:11 312:10 312:21 313:6 315:16 315:21 316:5,8,19 317:10 robust 7:14 77:18 148:6 rock 206:21 207:13 role 249:7,13 250:3 rolled 72:13 181:13 Roman 4:11 127:5,6,7 127:17 133:12 142:12 142:18 144:7 145:2 145:22 147:13 151:10 222:20,21 room 1:8 33:20 35:19 40:18 101:3,8 109:13 109:17 158:9 222:18 237:6 265:10.15 279:3 286:3,15 311:16 rooming 290:16 rooms 189:12 root 102:3 192:21 193:22 rotation 301:10 roughly 242:11 round 71:16 rounds 215:10 routine 42:12 206:15 299:19 routinely 48:3 **run** 105:22 106:12 163:12 170:15 299:12 341:2 runs 115:19 S safe 123:1 safely 92:5 123:3 safer 174:2 safety 108:5 239:3 **Sakala** 1:9,14 7:3 9:22 10:7,15 11:9,12,21 12:5 13:14 14:3,16 15:15 16:1,17,21

Neal R. Gross and Co., Inc. Washington DC 17:22 18:13,22 20:11

21:1,4,12 22:2 23:1

23:14 28:12 29:16

30:22 31:4,12,16

32:16 32:6:13 36:10 40:9:17 35:326:13 38:10 40:9:17 35:326:13 session 100:0:10:12 49:15 50:5:18 51:13 150:3:15:20 33:15:89:15:13:18 33:15:89:15:13:18 23:15:89:15:13:18 23:15:89:15:13:18 23:15:89:15:13:18 23:15:89:15:13:18 23:15:89:15:13:18 23:15:89:15:13:18 23:15:89:15:13:18 23:15:89:15:13:18 23:16:13:18 23:16:13:18 23:16:13:18 23:16:13:18 23:16:13:18 23:16:13:18 23:16:13:18 23:16:13:18 23:16:13:18 23:16:13:18 23:16:13:18 23:16:13:18 23:16:13:18 23:16:13:18:20:13:12:13:13:12:13:13:12:13:13:13:13:16 23:16:13:16:10:11:13:16:10:13:16:1				371
38:10.40.9.17.411:16 281:14.283:8.287.18 138:17 145.77 149.7 session 160.61 96:18 49:15.00.51.8.51:11 289:16.296:18.326:22 151:31.316.20162:14 33:15.815:11.92.0 56:10.18.21.57:17 280:16.296:18.326:22 177:11 181:10 190:12 177:11 181:10 190:12 56:10.18.21.57:17 280:16.21.8 270:17 172 197:22 199:22 19:13 33:15.815:11 3:32.16 56:17.67:11.68:21 SCHAPIRO 2:18 70:20 230:14.231:12.32:15 1446:16.142.02.0 66:17.67:11.68:21 SCHAPIRO 2:18 70:20 230:14.231:12.25:15 130:16.147.20.20 70:17.72:17.31.78:18 Scheduling 245:7 250:32.25:12.2.25:21 199:21.19.91.62:16 70:71.11.42.18:22.13 scheduling 245:7 251:37.258:11.26:20:1 199:21.19.91.92:6 70:71.17.14.21.02:21 scheduling 245:7 251:32.25:12.2.25:21 220:12.23:13.23:14 97:99.98.101:1.18 scheduling 245:7 251:12.23:21.13.23:13.15:17 251:14.15.27:21 251:14.15.27:21 252:14.23:22:11 33:15.6 33:15.7 33:15.7 33:15.7 33:15.7 33:15.7 33:15.7 33:15.7 33:11.15.7 221:12.27:21 221:12.27:21 221:12.27:21 </td <td></td> <td>I</td> <td>I</td> <td>1</td>		I	I	1
428.44.19.474.48.16 289.16 296.18 326.22 161.13 156.20 162.14 set 8.9 14.21 51.9.20 561.01.8.21 57.17 260.61.2.18 172.17 176.12 177.10 33.15 89.15 113.18 587.61.7 62.11 63.4 scary 107.12 192.20 193.5.6 123.18 120.2 127.11 22.15 661.7 67.11 68.21 SCHAPIRO 21.8 70.20 230.14 231.11 232.15 131.16 147.20.20 70.19 72.21 73.14 71.11 4146.5 158.7 238.3 242.7 250.22 170.33 196.14 48.6 10.91 64.15 79.7 11, 14.21 102.13 scheuled 126.5.6 253.7 258.11 260.13 190.2 191.9 192.6 79.7 11, 14.21 102.13 scheuling 245.7 272.12 27.61 5280.1 232.12 22.13 23.14 70.11 14.8 10.03 scheuling 245.7 272.12 27.61 52.80.1 232.72 23.23.33.15.17 70.83 88.13 90.29 92.11 school 1.16 2.19 3.2.7 232.81 231.21 23.11 33.69 76.8 19.6.6 91.11 21 116.13 scienet 23.5.8.16 22.20 21 22.21 22.11 22.11 30.11 38.2.19 33.11 38.2.19 112.21 112.21 114.13 scienet 60.11 62.19 3.2.7 232.52 23.66.1 326.7 28.7.8 33.6 97.68 19.6.6 113.21 116.13 scienet 60.7 74.14.1 scienet 60.67 74.41.1 166.11 67.16 16.8.7 <td< td=""><td></td><td>243:14 270:12 274:13</td><td></td><td>3:5 326:13</td></td<>		243:14 270:12 274:13		3:5 326:13
49:15 0:05;18 5:11 says 227 89:16 9:22 172:17 176:12 177:10 33:15 89:15 113:18 52:6 53:2 54:1 55:8 121:14 148:14 242:18 177:11 189:10 190:12 120:19 121:7 122:20 56:10,18,21 57:17 20:6,12,18 197:22 199:2 219:13 120:19 121:7 122:20 13:16 17 67:11 68:4 scatter 104:12 220:6 229:14,16 129:18 102:131:1 66:17 67:11 68:21 SCHAPIRO 2:18 70:20 230:14 231:1 232:15 148:6 109:21 109:19 192:6 79:71,11,41,41 82:10,14 schedule 126:5,6 253:7 258:11 26:031 195:21 198:5 199:3 83:1,11 84:10,198:4 scheduling 245:7 271:12 77:16 280:1 130:19 31:15 193:3 38:18 36:13 90:29 92:1 scheduling 245:7 272:12 276:15 280:1 222:17 23:21 276:32:31 33:15,17 94:1,14 95:99 6:19 Schenaliz 4:15 274:21 30:69,14,14,16,17,19 324:7 32:21 33:15,37 328:13 30:19,33:14,15 33:16 30:19,33:12 33:16,37 94:11 14:20:3 121:3 scientific 30:1 150:20 22:17 11 199:14 22:47 22:16 13:57:39:4 125:11 122:14 scientific 30:1 150:20 22:17 11 199:14 22:17 23:16 31:7:39:4 125:14 125:14 12:49:14 Scint4:16:16:16:7 33:16 32:17		281:14 283:8 287:18	138:17 145:7 149:7	session 160:6 196:18
52:6 52:2 54:1 58:7 12:114 148:14 177:11 189:10 120:19 12:12 12:12 12:12 12:12 12:12 12:12 12:12 12:12 12:14 <t< td=""><td>42:8 44:19 47:4 48:16</td><td>289:16 296:18 326:22</td><td>151:13 156:20 162:14</td><td>set 8:9 14:2 15:19,20</td></t<>	42:8 44:19 47:4 48:16	289:16 296:18 326:22	151:13 156:20 162:14	set 8:9 14:2 15:19,20
66:10.18.21 57:17 260:6.12.18 192:20 193:5.6 123:18 128:2 128:18 66:17 67:11 68:21 Schart 104:12 230:14 221:1 232:15 129:18 130:2 131:1 70:13 72:17 73:13 78:18 SCHAPIRO 2:18 70:20 70:13 72:47:73:13 78:18 139:12 92:21 93:5.6 139:18 128:2 129:18 75:12 77:3.13 78:18 SchaPIRO 2:18 70:20 71:14 146:5 158:7 238:3 24:7 250:22 170:3 91 80:3 183:5 79:7.11,14,21 82:2.13 Scheduled 126:5.6 253:7 258:11 260:13 195:21 198:5 199:3 83:1,11 84:10,10 14 Scheduled 126:5.6 253:7 258:11 260:13 195:21 93:5 199:3 94:1,14 95:9 96:19 Schmat 2:4:5 274:21 306:91:41,41,61 (71:19) 324:7 327:2 6 229:3 97:9 99:8 101:1,18 Scheol 1:16 2:19 3:2.7 322:1 33:1:2 340:16 333:6 108:7 11 62:21 31:1 Scheol 1:16 2:19 3:2.7 322:2 22:9 23:6:1 333:6 118:3 18 120:3 121:3 Scheol 1:16 2:19 3:2.7 322:2 22:9 23:6:1 333:6 122:15 123:21 124:16 Scheol 1:16 2:19 3:2.7 322:2 22:9 23:6:1 333:6 122:15 123:21 124:16 Scheol 1:16 2:19 3:2.7 322:19 32:19 35:1 33:6 111:22:11 13:2:11	49:15 50:5,18 51:1	says 22:7 89:16 92:2	172:17 176:12 177:10	33:15 89:15 113:18
66:10.18.21 57:17 260:6.12.18 192:20 193:5.6 123:18 128:2 128:18 66:17 67:11 68:21 Schart 104:12 230:14 221:1 232:15 129:18 130:2 131:1 70:13 72:17 73:13 78:18 SCHAPIRO 2:18 70:20 70:13 72:47:73:13 78:18 139:12 92:21 93:5.6 139:18 128:2 129:18 75:12 77:3.13 78:18 SchaPIRO 2:18 70:20 71:14 146:5 158:7 238:3 24:7 250:22 170:3 91 80:3 183:5 79:7.11,14,21 82:2.13 Scheduled 126:5.6 253:7 258:11 260:13 195:21 198:5 199:3 83:1,11 84:10,10 14 Scheduled 126:5.6 253:7 258:11 260:13 195:21 93:5 199:3 94:1,14 95:9 96:19 Schmat 2:4:5 274:21 306:91:41,41,61 (71:19) 324:7 327:2 6 229:3 97:9 99:8 101:1,18 Scheol 1:16 2:19 3:2.7 322:1 33:1:2 340:16 333:6 108:7 11 62:21 31:1 Scheol 1:16 2:19 3:2.7 322:2 22:9 23:6:1 333:6 118:3 18 120:3 121:3 Scheol 1:16 2:19 3:2.7 322:2 22:9 23:6:1 333:6 122:15 123:21 124:16 Scheol 1:16 2:19 3:2.7 322:2 22:9 23:6:1 333:6 122:15 123:21 124:16 Scheol 1:16 2:19 3:2.7 322:19 32:19 35:1 33:6 111:22:11 13:2:11	52:6 53:2 54:1 55:8	121:14 148:14 242:18	177:11 189:10 190:12	120:19 121:7 122:20
58:7 61:7 62:11 63:4 scater 104:12 197:22 199:2 219:13 129:2 129:2 121:3 66:17 67:11 68:21 SCHAPIRO 2:18 70:20 230:3 242:7 250:22 170:3 9 180:3 183:5 70:13 72:21 73:14 71:14 146:5 158:7 238:3 242:7 250:22 170:3 9 180:3 183:5 75:12 77:31 77:31 78:18 scheduled 126:5.6 253:7 258:11 260:13 195:21 198:5 199:3 93:3 14:18 30:22 92:1 scheduling 245:7 272:12 276:15 280:1 220:12 232:1 232:14 94:11 495:9 66:19 scheduling 245:7 272:12 276:15 280:1 230:9 236:1 330:19 94:11 495:9 66:19 scheduling 245:7 272:12 276:15 280:1 230:19 331:21 332:1 232:17 232:1 24:14 13:1 94:11 104:8 106:3 scheduling 245:7 272:12 276:15 95:21 330:19 330:19 111:21 11:18:2 scienetific 30:1 150:20 223:6 24:29 32:19 24:47 26:10 330:16 111:21 11:2 scienetific 30:1 150:20 22:51:29:27 22:12 247:47:61:0 22:12 247:47:61:0 12:51 12:2:11 scienetific 30:1 150:20 22:12 247:47:61:0 22:12 247:47:61:0 22:12 247:12 13:3:13 12:2:11 scienetific 30:1 150:20 22:12 247:12 <td></td> <td></td> <td></td> <td></td>				
63:21 64:2 656.14 schafter 104:12 220:8 229:14.16 131:16 147:20.20 66:17 67:11 68:21 77:114 146:5 158.7 230:14 231:1 232:15 148:6 150:9 164:15 79:7,11,14,21 82:2,13 scheduled 126:5.6 253:7 258:11 260:13 195:21 198:5 199:3 83:1,11 84:10,19 86:4 318:18 265:31,14,18 267.8 220:12 228:13 232:14 94:1,14 95:9 96:19 scheduled 126:5.6 253:7 258:11 260:13 195:21 198:5 199:3 97:9 99.8 101:1,18 scheduling 245:7 221:5 23:31.15, 17 231:5 234:18 20:14 232:15 23:31.15, 17 94:1,14 96:3 96:19 scheol 1:16 2:19 32.7 306:9,14,14,16,17,19 324:7 327.2,6 329:33 330:19 33:1-21 333:16 108:71 104:8 100:3 121:3 scheol 1:16 2:19 32.7 328:1 331:2 340:16 336:6 330:19 118:31 8 120:3 121:3 scientific 30:1 150:20 221:0 75:19 55:21 281:6 27:73:94 281:13 21:21 33:1 122:15 123:21 124:16 scientific 30:1 150:20 231:14 23:11 119:12 211:11 12:1 210:2,6,11 21:2 138:16 36:137:8,15 Scientific 2:1 scientific 30:1 150:20 211:11 12:11 12:12 211:12:12 211:11 12:11 12:11 12:12 212:12:12:12:12				
66:17 67:11 68:21 70:19 72:21 73:14 71:14 146:5 158:7 75:12 77:3,13 78:18 33:,11 84:10,19 86:4 83:4,114 84:10,19 86:4 83:4,114 84:10,19 86:4 83:4,114 84:10,19 86:4 83:4,114 84:10,19 86:4 83:4,114 84:10,19 86:4 83:4,114 95:9 96:19 97:9 99.8 10:11,18 97:9 99.8 10:11,18 97:19 99.2 199.2 1 92:19 10:19 12:3 92:10 27:11 92:11 22:11 12:21 11 99:14 12:23 111:21 119:14 12:21 12:51 12:42:16 13:31 13:21 13:2 111:21 119:14 12:21 13:31 13:6 13:7 13:10 32:16 32:11 50:11 22:11 22:11 22:11 22:13 22:12 15:31 14:251 13:24 11:6 15:11 32:11 15:18 50:10 22:17 311:15 32:11 33:10 32:16 32:13 33:10 32:16 32:11 33:10 32:16 32:12 33:12 13:12 33:12 32:10 27:12 22:02 12:13 21:13 33:12 13:12 34:12 50:14 12:12 13:13 17:9 50:14 12:12 13:13 17:9 50:14 12:12 13:13 17:9 50:14 12:12 13:13 17:1 50:12 13:22 11:12 13:13 17:1 50:12 12:13 21:12 12:11 12:14 12:12 50:10 27:12 02:12 1				
70:19 72:21 73:14 71:14 146:5 158:7 238:3 2427 250:22 170:39 160:3 163:5 75:12 77:3,13 78:18 254:8 301:8 339:16 250:22 251:2, 2251:1 190:21 191:9 192:6 83:14,11 84:10,19 86:4 318:18 256:13,14,18 267:8 220:12 228:13 232:14 86:14 87:16,10,14 scheduling 245:7 227:12 278:15 280:1 230:15 233:13,15,17 93:38 38:13 90:22 92:1 scheme 321:17 283:3 01:9 330:19 331:21 333:1 97:9 99:8 101:1,18 scheme 321:17 263:8 301:9 340:20 2247:2 27:2,6 329:3 97:9 99:8 101:1,18 scheme 321:17 263:8 301:9 340:20 330:19 331:21 333:1 108:7 109:22 110:19 science 223:5,8,16 281:6 317:339:4 281:5 317:339:4 118:3.18 120:3 121:3 scientific 30:1 150:20 221:11 19:14 429:7 286:8 30:8 setting 19:16 192:3 139:14 141:1,14 scientific 30:1 150:20 221:12 11 19:14 429:7 281:5 242:9 setting 19:16 192:3 139:14 21:122 261 scientific 30:1 150:20 221:12 12:12 20:12 27:12 281:6 31:5 32:14 139:14 21:14 10:7 scientific 30:1 150:20 221:12 121:12 20:12 281:14 15:13 221:12			-	
75:12 77:3.13 78:18 254:8 301:6 339:16 250:22 251:2, 2.52:1 190:2 191:9 192:6 79:7,11,14,21 82:2,13 318:18 250:22 251:2, 2.52:1 190:2 193:13 220:12 228:13 232:1 86:14 87:1,6 10,14 scheduling 245:7 scheduling 245:7 272:12 276:15 280:1 220:12 228:13 232:15 233:13,15,17 94:1,14 95:9 96:19 scheduling 245:7 scheduling 245:7 281:5 284:13 304:14 277:1,13:11 318:20 97:9 99:8 101:1,18 scheduling 245:7 scheduling 245:7 281:5 284:13 304:16 277:2.13:13 31:2 108:7 109:22 110:19 schemit 2:19 3:2,7 281:5 284:13 30:19 330:19 331:21 333:1 111:21 110:43 schemiti 6:30:1 150:20 22:07 75:19 95:21 281:6 315:7 339:4 122:18 122:11 22:12 score 295:2,14 seeking 32:17 setting 91:6 192:3 setting 91:6 192:3 133:13 13:2:11 5 score 295:2,14 Score 295:2,14 score 23:5,8,17 seid 271:3 30:12 setting 91:6 192:3 142:14 14:1:1 score 13:30:12 score 23:5,8,17 seid 271:30:12 setting 91:6 22:12 29:13 26:12 12:12 21:11 12:8:14:15 133:14 12:12 160:14 167:16 168:7 score 19:32 <td></td> <td></td> <td></td> <td></td>				
797,11,14,21 82:13 scheduled 126:5.6 25:37,258:11,260:13 29:21 29:21 220:12,228:13,23:21:4 86:14 87:1.6,10,14 scheduling 245:7 25:13,14,18,20:78 220:12,228:13,23:21:4 94:1,14 95:996:19 Schmat 21:17 28:53,224:14 232:15,233:13,15,17 97:9998.101:1,18 Schmat 21:17 28:33,01:9 306:9,14,14,16,17,14 332:17,23:22.6 108:710922110:19 Schmat 22:12 22:35 22:21 22:12,247:4 22:12,247:4 118:318 scheduling 245:7 32:13,12,340:16 330:19 330:19 330:19 108:710922110:19 schmat 22:12 22:20 22:20,29 330:19 330:19 122:15,123:21,124:16 schentis 2:1 schentis 2:1 22:36 22:32,242:9 setting 19:6,192:3 13:81,36:6,137:81,5 Scientis 2:1 scenel 325:11 screening 32:67,327:3 sending 270:21,275:18 serventy 30:14 15:13,217:22 screening 32:17,19 screening 32:17,32 sening 270:21,275:18 serverty 30:14 16:14,125,221,77:12 screening 32:17,13 second 20:77,84:88:				
83:1,11 84:10,19 864 318:18 265:13,14,18 267:8 220:12 228:13 232:14 86:14 87:1,6,10,14 scheduling 245:7 272:12 276:15 280:1 232:15 233:13,15,17 94:1,14 95:9 96:19 Schmatz 4:15 274:21 306:9,14,14,16,17,19 232:7 327:26 329:3 97:9 99:8 101:1,18 school 1:16 2:19 3:2,7 332:1 331:21 331:1 330:19 331:21 333:1 108:7 109:22 110:19 263:8 301:9 340:20 set 68:9 76:8 196:6 111:21 113:21 116:13 scientific 30:1 150:20 22:07 75:19 95:21 228:12 247:4 276:10 122:15 123:21 124:14 scientific 30:1 150:20 22:20 75:19 95:21 281:6 315:7 339:4 133:8 136:6 137:83;15 score 295:2,14 score 295:2,14 seeing 32:17 133:8 136:6 137:83;15 score 295:2,14 score 295:2,14 seeing 32:17 139:14 141:1;14 Score 17:17:19 score 295:2,14 seeing 32:17 311:5 142:14 142:1 score 295:2,14 seeing 21:11 32:14:12:1 seeing 32:17 331:13 37:18 159:13 27:27 score 195:21 score 195:21 seeing 32:17 331:13 37:18 159:14 152:5 score 196:32 score				
86:14 87:1,6,10,14 scheduling 245:7 272:12 276:15 280:1 232:15 233:13,15,17 88:3 89:13 90:22 92:1 schema 321:17 281:5 284:18 304:4 272:11 273:11 318:20 97:9 99.8 101:1,18 Schmaitz 4:15 274:21 306:9,14,14,16,17,19 324:7 327:2,6 329:3 108:7 109:22 110:19 school 1:16 2:19 3:2,7 328:13 331:2 340:16 333:6 108:7 109:22 110:19 science 223:5,8,16 seeing 12:14 13:1 228:12 247:4 276:10 212:15 123:21 124:16 science 123:5,8,16 228:12 247:4 276:10 288:16 315:7 339:4 125:8 126:4, 12,7,72 233:6 232:6 288:19 68:19,66 189:6 339:14 141:1,14 Scote 4:4 160:7 164:1,4 181:9 241:11 249:17 210:2,6,11 21:2 211:11 154:16 150:7 132:34:16 139:14 141:1,14 169:1,3 screend 325:11 screening 326:7 327:3 select 69:22 271:2,7 274:5 281:4 146:14 147:12 149:18 189:1,3 screening 326:7 327:3 select 69:22 271:2,7 274:5 281:4 30:21 335:9 soft 17:3 screening 326:7 327:3 select 69:22 271:2,7 274:5 281:4 30:21 322:17 331:15 screening 326:7 327:3 <				
88:3 89:13 90:22 92:1 scheme 32:17 281:5 284:18 304:4 272:11 273:11 318:20 94:1,14 95:9 96:19 Schmaltz 4:15 274:21 306:9,14,14,16,17,19 324:7 327:2,6 329:3 102:11 104:8 106:3 school 1:16 2:19 3:2,7 328:1 331:2 340:16 330:19 331:21 333:1 111:21 113:21 116:13 science 223:5,8,16 seeing 12:14 13:1 288:12 347:327:7 330:19 331:21 332:1 122:15 123:21 124:16 science 223:5,8,16 seeing 12:14 13:1 288:13 31:2 340:16 setting 50:8 325:8 133:8 136:6 137:8,15 scientific 30:1 150:20 121:11 19:14 2:17 210:2,6,11 211:2 setting 52:8 325:8 133:8 136:6 137:8,15 scientific 30:1 150:20 121:11 19:14 22:7 setting 52:8 325:8 seering 32:17 setting 32:7 32:5 setting 52:8 325:8 133:14 143:5 14:61 166:14 167:16 168:7 131:1.5 screeneing 32:7 32:7:3 seeing 22:17 27:18 severe 4:9:22 271:2,7 274:5 281:4 156:13.217.12 screeneing 32:7 32:32:19 screeneing 32:7 32:32:19 senitive 140:7 296:21 severety-99:14 Severety-99:14 330:19 33:21 32:10 sci 63:21 13:61 second 20:7 84:8 88:10 senitive 140:7 296:21 share 32				
94:1,14 96:9 96:19 Schmatz 4:15 274:21 306:9,14,14,16,17,19 324:7 327:2,6 329:3 102:11 104:8 106:3 school 1:16 2:19 3:2,7 328:1 331:2 340:16 333:6 108:7 109:22 110:19 science 223:5,8,16 340:20 sets 68:9 76:8 196:6 111:21 113:21 116:13 science 223:5,8,16 228:12 247:4 276:10 288:1 247:4 276:10 125:8 126:4,12,17,21 23:6 secting 328:7 33:12 24:22 setting 52:8 32:6 133:8 136:6 137:8,15 Scientist 2:1 scene 295:2,14 seeking 332:17 setting 52:8 32:6 133:1 44:17:12 149:18 Score 295:2,14 seen 104:11 154:16 150:7 152:15 203:3 139:14 141:1,14 Score 14:4 160:7 164:1,4 181:9 241:11 248:1,7 210:2,6,11 21:2 131:3 14:41:15:14 Score 295:2,14 senior 2:1,5,6,15 3:17 seventy-309:14 151:3,22 152:8 screening 326:7 327:3 senior 2:1,5,6,15 3:17 severty-309:14 160:18 206:13 271:10:14 Screening 326:7 327:3 sere 45:3 64:10 72:6 seventy-sight 125:3 324:19 327:1,10,14 33:10 321:6 224:14 senior 2:1,5,6,15 3:17 severty-sight 125:3 328:11 screenin				
979 998 1011:1.18 275:1.1 312:2 322:9 326:1 330:19 331:21 333:1 102:11 104:8 106:3 school 1:16 2:19 3:2,7 328:1 331:2 340:16 333:6 111:1:11 11:21 113:21 116:13 science 223:5,8,16 seeing 12:14 13:1 328:1 2340:16 333:6 122:15 123:21 124:16 scientific 30:1 150:20 228:12 247:4 276:10 228:12 247:4 276:10 28:16 315:7 339:4 133:8 136:6 137:8,15 Scientist 2:1 scientig 320:17 seeing 32:17 seeting 32:13 seeting 32:17 seeting 32:17 seeting 32:13 seeting 32:17 seeting 32:13 100:7 152:15 203:3 100:7 152:15 203:3 100:7 152:15 203:3 113:14 25:11 50:7 152:15 203:3 113:14 25:11 100:7 152:15 203:3 113:14 25:11 113:14 25:11 100:7 152:15 203:3 113:14 25:11 113:14 25:11 113:14 25:11 113:14 25:11 113:14 25:11 113:14 25:11 113:14 25:11 113:14 25:11 113:14 25:11 113:14 25:11 113:14 25:11 113:14 25:11 113:14 25:11 114:15 114:15 114:15 114:15				
102:11 104:8 106:3 108:7 109:22 110:19 263:8 301:9 263:8 301:9 263:8 301:9 224:22 328:1 331:2 340:16 340:20 333:6 281 68:9 76:8 196:6 340:20 111:21 113:21 116:13 118:3,18 120:3 121:3 122:5 123:21 124:16 122:5 123:21 124:16 133:8 136:6 137:8,15 133:18 136:6 137:8,15 133:18 136:6 137:8,15 133:18 136:6 137:8,15 133:18 136:2,19 scientist 2:1 22:6 22:20 75:19 95:21 22:36 322:17 22:5 242:9 22:5 242:11 22:11 122:14 28:14,15 22:11 122:14 124:14 28:17 22:11 122:14 124:14 126:7 22:11 122:14 126:7 22:11 122:14 126:7 22:11 122:14 126:7 22:11 122:14 126:7 22:11 122:14 126:7 22:10 27:12 25:9 22:10 27:12 25:10 27:12 25:9 22:10 27:12 25:10 27:12 25:9 22:10 27:12 25:10 27:12 25:9 22:10 27:12 25:10 27:12 25:12 24:12 25:10 27:12 25:10 27:12 25:12 24:12 25:10 27:12 25:12 24:12 25:10 27:12 25:10 27:12 25:12 24:12 25:12 24:12 25:10 27:12 25:12 24:12 25:10 27:12 25:12 24:12 25:10 27:12 25:12 24:12 25:10 27:12 25:12 24:12 25:10 27:12 25:12 24:12 25:12 24:12 25:12 24:12 25:12 24:12 2				
108:7 109:22 110:19 263:8 301:9 340:20 sets 68:9 76:8 196:6 111:21 113:21 116:13 science 223:5,8,16 seeing 12:14 13:1 228:12 247:4 276:10 122:15 123:21 124:16 scientific 30:1 150:20 228:22 07 5:19 95:21 28:6 317:3 39:4 125:8 126:4,12,17,21 223:6 228:22 07 5:19 95:21 28:6 325:8 133:8 136:6 137:8,15 scientist 2:1 seeking 332:17 seeven 26:14 117:3 139:14 141:1,14 Scott 24:4 60:7 164:1,4 166:14 167:16 168:7 331:1,5 seeven 26:14 117:3 146:4 147:12 149:18 score end 325:11 score end 325:11 seel d 92:12 23:14 251:18 259:16 154:11,20 157:12 screening 326:7 327:3 serbito 217:23 300:12 serthing 270:21 275:18 Seventy-eight 125:3 320:10 252:17 311:15 screening 322:19 screening 322:19 screening 322:19 serb 45:3 64:10 72:6 331:19:41:12 socit 221:13 241:20 Seventy-eight 125:3 Seventy-eight 125:3 320:10 255:13 277:13 second 20:7 84:8 88:10 serbitive 140:7 296:21 shaking 71:7 sampling 119:4 256:13 second 20:7 657:12 separate 59:2 269:5 shave 63:6 17:1				
111:21 113:21 116:13 science 223:5,8,16 seeing 12:14 13:1 228:12 247:4 276:10 118:3,18 120:3 121:3 224:22 22:075:19 95:21 28:16 315:7 339:4 122:15 123:21 124:16 scientific 30:1 150:20 223:5 242:9 setting 19:16 192:3 133:8 136:6 137:8,15 Scientist 2:1 scientist 2:1 seen 104:11 154:16 150:7 152:15 203:3 133:14 141:1,14 Scott 4:4 160:7 164:1,4 181:9 241:11 248:1,7 210:2,6,11 211:2 210:2,6,11 211:2 146:4 147:12 149:18 166:1,3 screend 325:11 seel of 4:11 154:16 150:7 152:18 203:3 217:2,7 274:5 281:4 151:3,21 152:8 screening 326:7 327:3 screening 326:7 327:3 sending 270:21 275:18 Seventy-eight 125:3 120:10 252:17 311:15 screening 322:19 screening 332:19 script 21:13 241:20 sense 45:3 64:10 72:6 Seventy-eight 125:3 288:15 seend 20:7 84:8 88:10 sensitive 140:7 296:21 shaking 71:7 severty-eight 125:3 Severty-eight 125:3 289:15 scoondl 20:7 84:8 88:10 sensitive 140:7 296:21 shaking 71:7 severty-eight 125:3 280:16 119:22 247:11 31:10 321:6 3:16:11:2 severty 20:10 237:20 255:5 sepisi 321:13 237:9 severty 20:10 2				
118:3,18 120:3 121:3 224:22 22:20 75:19 95:21 281:6 315:7 339:4 122:15 123:21 124:16 scientific 30:1 150:20 22:5 24:9 settings 62:8 325:8 133:8 136:6 137:8,15 Scientist 2:1 score 295:2,14 seeking 332:17 settings 62:8 325:8 133:14 141:1,14 Score 295:2,14 seeking 332:17 seeking 332:17 seetings 62:20:33 146:4 147:12 149:18 Score 295:2,14 seen 104:11 154:16 150:7 152:15 203:3 146:4 147:12 149:18 score 295:2,14 seel 66:22 277:2,7 274:5 281:4 151:3;21 152:8 screened 325:11 select 66:22 277:2,7 274:5 281:4 151:3;21 152:8 screenings 326:7 327:3 selext 66:22 277:2,7 274:5 281:4 220:10 252:17 311:15 script 221:13 241:20 send 271:3 300:12 seventy-eight 125:3 330:21 35:9 se 18:21 136:18 send 271:3 300:12 seventy-eight 125:3 331:10 321:6 324:14 second 20:7 84:8 88:10 sensitive 140:7 296:21 shaking 71:7 sampling 119:4 256:13 313:10 321:6 324:14 sentiment 178:13 severty 191:8 289:15 204:12 20:10 235:10 274:19 shaking 71:7 sampling 119:4 256:13				
122:15 123:21 124:16 scientific 30:1 150:20 121:11 199:14 229:7 setting 191:6 192:3 125:8 126:4,12,17,21 223:6 23:5 242:9 setting 191:6 192:3 133:8 136:6 137:8,15 Scientist 2:1 seeking 332:17 seem 104:11 154:17 150:7 152:15 203:3 139:14 141:1,14 Scott 4:4 166:14 167:16 168:7 311:15 210:2,6,11 211:12 20:2,6,11 211:425:18 259:16 146:4 147:12 149:18 169:1,3 seed 25:11 seed 22 271:2,7 271:2,7 271:2,7 274:5 281:14 281:14,15 Seventy-a09:14 326:2 33:17,19 3:18 Seing 21:1,6,15 Seventy-a09:14				
125:8 126:4,12,17,21 223:6 232:5 242:9 settings 62:8 325:8 133:8 136:6 137:8,15 Scientist 2:1 seen 104:11 154:16 150:7 152:15 203:3 139:14 141:1,14 Scott 4:4 160:7 164:1,4 181:9 241:11 154:16 150:7 152:15 203:3 142:3,14 143:5 146:1 166:14 167:16 168:7 331:1,5 seen 104:11 154:16 144:4 147:12 149:18 screening 326:7 327:3 select 69:22 send 271:3 300:12 seventy-288:3 158:6,21 159:14 328:2 331:17,19 screening 326:7 327:3 send 271:3 300:12 seventy-288:3 324:19 327:17,10,14 Screening 332:19 screening 332:19 select 69:22 seventy-eight 125:3 330:21 335:9 se 18:21 136:18 send 271:3 300:12 seventy-eight 125:3 331:10 321:6 220:10 252:17 311:15 screening 332:19 seit 62:1 123:14 126:7 seventy-eight 125:3 sampling 119:4 256:13 screendary 27:5 57:12 sent 69:6 72:12,18 seventy-eight 125:3 256:14,2567:2 secondly 240:4 settings 32:10 share 33:12 149:3 sampling 119:4 256:17 313:10 321:6 324:14 separate 59:22 69:5 share 33:12 149:3 265:14 27:2 115:9 131:13 179:8 separate 59:22 69:5 s				
133:8 136:6 137:8,15 Scientist 2:1 seeking 332:17 seven 26:14 117:3 137:18 138:2,19 score 295:2,14 seeking 332:17 seven 26:14 117:3 139:14 141:1,14 Scott 4:4 160:7 164:1,4 181:9 241:11 248:1,7 150:7 152:15 203:3 146:4 147:12 149:18 Scott 4:4 160:7 164:1,4 181:9 241:11 248:1,7 210:2,6,11 211:2 146:4 147:12 149:18 Screening 326:7 327:3 send 271:3 300:12 send 271:3 300:12 158:6,21 159:14 328:2 331:17,19 serie 25:6,15 3:17 Seventy-eight 125:3 220:10 252:17 311:15 screening 332:19 sens 45:3 64:10 72:6 28venty-eight 125:3 330:21 335:9 se 18:21 136:18 sensite 140:7 296:21 severity 191:8 3ampling 119:4 256:13 313:10 321:6 324:14 sent 69:6 72:12,18 shaking 71:7 sampling 119:4 256:13 313:10 321:6 324:14 separate 59:22 69:5 shared 325:5 273:21 274:1 secondary 27:5 57:12 secondary 27:5 57:12 secondary 27:6 261:3 267:11 separate 59:22 69:5 shared 325:5 320:8,10 223:9 241:7 245:11 separate 59:22 69:5 separate 59:22 69:5 separate 59:22 69:5 separat				
137:18 138:2,19 score 295:2,14 seen 104:11 154:16 150:7 152:15 203:3 139:14 141:1,14 142:3,14 143:5 146:1 166:14 167:16 168:7 331:1,5 210:2,6,11 211:2 146:4 147:12 149:18 169:1,3 select 69:22 331:1,5 213:14 251:18 259:16 151:3,21 152:8 screening 326:7 327:3 send 271:3 300:12 seventy-298:3 Seventy-309:14 160:18 205:13 217:22 screenings 332:19 screenings 332:19 send 271:3 300:12 seventy-998:3 220:10 252:17 311:15 screenings 332:19 screenings 332:19 select 69:22 seventy-998:3 324:19 327:1,10,14 3DS 17:13 screenings 332:19 select 69:22 seventy-eight 125:3 331:10 321:6 324:14 second 20:7 84:8 88:10 121:1 123:14 126:7 severty 398:14 3289:15 204:8 211:22 260:10 sensitive 140:7 296:21 share 33:12 149:3 256:14,15 257:2 163:16 199:13 23:13 separate 59:22 69:5 share 33:12 149:3 230:8,10 223:9 241:72 243:1 section 89:16 111:7 separate 59:22 69:5 share 32:5 320:10 222:0,21 140:11,13,16 147:5 sepitic 14:10 38:1,2 sepitic 14:10 38:1,2 320:8,10				•
139:14 141:1,14 Scott 4:4 160:7 164:1,4 181:9 241:11 248:1,7 210:2,6,11 211:2 146:14 147:12 149:18 166:1,3 331:1,5 213:14 251:18 259:16 146:14 147:12 149:18 screening 326:7 327:3 selact 69:22 271:2,7 274:5 281:4 151:3,21 152:8 screening 326:7 327:3 sending 270:21 275:18 Seventy 298:3 158:6,21 159:14 328:2 331:17,19 sending 270:21 275:18 Seventy 298:3 220:10 252:17 311:15 script 221:13 241:20 sense 45:3 64:10 72:6 Seventy-eight 125:3 324:19 327:1,10,14 3DS 17:13 second 20:7 84:8 88:10 sensitive 140:7 296:21 shaking 71:7 sample 256:20 277:3,8 115:9 131:13 179:8 set 69:6 72:12,18 shaking 71:7 shake 61:16 328:119:42:22 260:10 275:7 secondary 27:5 57:12 separate 59:22 69:5 shake 31:12 149:3 256:14,15 257:2 secondly 240:4 sepits 274:19 setits 178:13 220:10 237:20 255:9 259:10 271:16 278:22 163:16 sepits 57:8,922 69:5 shaked 245:15 Shared 325:5 320:28,10 223:9 241:7 245:11 sepits 14:10 38:1,2 235:10 274:19 sepit 14:10 38:1,2 320:8,10 223:9 241:7 245:11				
142:3,14 143:5 146:1 166:14 167:16 168:7 331:1,5 213:14 251:18 259:16 146:4 147:12 149:18 169:1,3 screenig 326:7 327:3 select 69:22 271:2,7 274:5 281:4 151:3,21 152:8 screening 326:7 327:3 select 69:22 281:14,15 Seventy 298:3 158:6,21 159:14 328:2 331:17,19 screening 332:19 3:18 Seventy 298:3 Seventy 298:3 220:10 252:17 311:15 screening 332:19 3:18 Seventy -septid 125:3 Seventy -septid 125:3 330:21 335:9 se 18:21 136:18 199:13 231:13 severt 335:4 severt 335:4 sampling 119:4 256:13 313:10 321:6 324:14 sentiment 178:13 severt 33:12 149:3 259:15 204:8 211:22 260:10 275:7 shaking 71:7 330:21 3267:19 273:20 163:16 180:9 230:6 271:20 shaved 325:5 273:21 274:1 secondly 240:4 332:10 separate 59:26 0:5 sparate 32:12,13 37:9 326:19 22:2,21 47:13 136:14 139:15 33:18 57:8,9 58:17,21 shaved 245:15 ShareOint 24:11 320:8,10 sections 109:3,4 23:10 septic 14:10 38:1,2 septic 14:10 38:1,2 setics 32:1:1 setics 32:1:1 setics 26:17 20:3				
146:4 147:12 149:18 169:1,3 screened 325:11 screened 325:11 screened 325:11 send 271:3 30:12 271:2,7 274:5 281:4 155:6,21 159:14 328:2 331:17,19 sending 270:21 275:18 Seventy 28:3 220:10 252:17 311:15 screenings 332:19 sending 270:21 275:18 Seventy 309:14 330:21 335:9 se 18:21 136:18 199:13 231:13 Seventy -sight 125:3 330:21 335:9 se 18:21 136:18 199:13 231:13 server 335:4 38mple 256:20 277:3,8 115:9 131:13 179:8 sentive 140:7 296:21 shaking 71:7 sampling 119:4 256:13 313:10 321:6 324:14 sentiment 178:13 220:10 237:20 255:9 256:14,15 257:2 163:16 18:9:9 230:6 271:20 share 33:12 149:3 273:21 274:1 secondly 240:4 332:10 SharePoint 24:11 Santa-Donato 4:12 156:12 165:9 167:8 64:12 35:10 271:49 septic 14:10 38:1,2 320:8,10 223:9 241:7 245:11 sequentially 166:8 199:6 201:11 20:29 32:10 27:20 255:9 32:19 120:7 226:9 29:1,12,18 40:15 49:4 27:18 series 321:1 septic 14:10 38:1,2 32:0:8,10 223:9 241:7 245:11 sequentially 166:8 se				
151:3,21 152:8 screened 325:11 send 271:3 300:12 281:14,15 154:11,20 157:12 328:2 331:17,19 sending 270:21 275:18 Seventy 298:3 158:6,21 159:14 328:2 331:17,19 screening 332:19 Seine 21.5,15 3:17 220:10 252:17 311:15 screening 332:19 screening 322:11 seine 45:3 64:10 72:6 Seventy-eight 125:3 330:21 335:9 se 18:21 136:18 199:13 231:13 severe 335:4 severe 335:4 3ample 256:20 277:3,8 second 20:7 84:8 88:10 sense 45:3 64:10 72:6 severity 191:8 sampling 119:4 256:13 313:10 321:6 324:14 sense 45:3 64:10 72:6 severity 191:8 289:15 second 20:7 84:8 88:10 sensitive 140:7 296:21 shaking 71:7 sampling 119:4 256:13 313:10 321:6 324:14 sentiment 178:13 severe 335:4 259:13 267:19 273:20 163:16 111:7 separate 59:22 69:5 259:10 271:16 278:22 273:21 274:1 section 89:16 111:7 separate 59:22 69:5 ShareOint 24:11 shared 325:5 320:8,10 223:9 241:7 245:11 serpis 32:10 274:19 SHEA 2:21 40:19 41:10 169:20 171:20 151:10 222:0,21 140:11,13,16 147:5 38:18 57:8,9 58:17,21 <td></td> <td></td> <td></td> <td></td>				
154:11,20 157:12 screening 326:7 327:3 sending 270:21 275:18 Seventy 298:3 158:6,21 159:14 328:2 331:17,19 3:18 Senior 2:1,5,6,15 3:17 Seventy-309:14 160:18 205:13 217:22 screenings 332:19 3:18 Seventy-aight 125:3 Seventy-aight 125:3 220:10 252:17 311:15 script 221:13 241:20 sense 45:3 64:10 72:6 Seventy-aight 125:3 330:21 335:9 se 18:21 136:18 199:13 231:13 severe 335:4 sample 256:20 277:3,8 115:9 131:13 179:8 sentime 140:7 296:21 shaking 71:7 sampling 119:4 256:13 313:10 321:6 324:14 sentiment 178:13 220:10 237:20 255:9 256:14,15 257:2 secondary 27:5 57:12 separate 59:22 69:5 share 33:12 149:3 273:21 274:1 secondary 27:5 57:12 separately 59:19 65:21 shared 325:5 326:10 277:3,8 136:14 139:9,15 38:18 57:8,9 58:17,21 share0 325:5 142:12,18 144:7 113:20 114:4 136:13 235:10 274:19 shaved 245:15 144:12,226,0,21 140:11,13,16 147:5 38:18 57:8,9 58:17,21 septicemia 9:15 27:6 320:8,10 223:9 241:7 245:11 se				
158:6,21 159:14 160:18 205:13 217:22 220:10 252:17 311:15 324:19 327:1,10,14 330:21 335:9328:2 331:17,19 screenings 332:19 script 221:13 241:20Senior 2:1,5,6,15 3:17 3:18Seventy-309:14 Seventy-eight 125:3324:19 327:1,10,14 330:21 335:9Script 221:13 241:20 Sb17:13sense 45:3 64:10 72:6 192:13 231:13Seventy-aight 125:3 Seventy-aight 125:3Salt 194:12 sample 256:20 277:3,8 289:15se 18:21 136:18 204:8 211:22 260:10 235:15115:9 131:13 179:8 204:8 211:22 260:10 275:7sensitive 140:7 296:21 sert 69:6 72:12,18 sent 69:6 72:12,18shaking 71:7 shape 61:163ampling 119:4 256:13 256:14,15 257:2 259:13 267:19 273:20 273:21 274:1313:10 321:6 324:14 section 89:16 111:7sentiment 178:13 separately 59:19 65:21 332:10220:10 237:20 255:9 259:10 271:16 278:22 shared 325:53an +11 127:5,6,7,17 142:12,18 144:7 143:20 114:4 136:13 151:10 222:20,21section 89:16 111:7 156:12 1265:9 167:8 223:9 241:7 245:11 239:13 245:8 252:11 239:13 245:8 252:11 saved 203:9 239:13 245:8 252:11 saved 203:9 239:13 245:8 252:11 saving 293:17 saw 32:19 120:7 226:9 239:13 245:8 252:11 239:13 245:8 252:11 239:15 247:9 296:16 235:15 247:9 296:16 235:15 2				-
160:18 205:13 217:22 220:10 252:17 311:15 324:19 327:1,10,14 330:21 335:9scrient 221:13 241:20 stript 221:13 241:203:18 sense 45:3 64:10 72:6 121:1 12:14 126:7 server 335:4Seventy-eight 125:3 Seventy-nine 317:1 severity 1918Salt 194:12 sample 256:20 277:3,8 289:15second 20:7 84:8 88:10 204:8 211:22 260:10121:1 123:14 126:7 275:7severe 335:4 severity 1918sampling 119:4 256:13 256:14,15 257:2 259:13 267:19 273:20115:9 131:13 179:8 204:8 211:22 260:10sentitve 140:7 296:21 275:7shake 33:12 149:3 share 33:12 149:3256:14,15 257:2 259:13 267:19 273:20secondary 27:5 57:12 163:16separate 59:22 69:5 163:16shake 33:12 149:3 259:10 271:16 278:22 share 33:12 149:33an 4:11 127:5,6,7,17 145:2,22 147:13section 89:16 111:7 136:14 139:9,15separate 59:22 69:5 separate 59:22 69:5share 32:55 SharePoint 24:11 shaved 245:15Santa-Donato 4:12 320:8,10136:14 139:9,15 223:9 241:7 245:11 sections 109:3,4sepis 32:12,13 37:9 247:6 261:3 267:11 sepis 32:12,13 37:9SHEA 2:21 40:19 41:10 69:1 169:20 171:20 189:4 190:11,19Sarah 2:9 3:5 16:22 saving 293:17 saved 203:9 saving 293:17223:9 241:7 245:11 292:12 242:22 221:12 24:14 20:3 25:7 serious 66:21 67:9sepicentially 166:8 series 321:1 serious 66:21 67:9saving 293:17 saving 293:17 saved 203:9 saving 293:17 saving 293:17 saved 203:9 saving 293:17 saved 203:9 saving 293:17 saving 293:17 saved 203:9 saving 293:17 saved 203:9 saving 293:17 saving 293:17 saving 293:17 saving 293:17 saved 203:9 saving 293:17 saving 293:17 saved 203:9 <b< td=""><td></td><td></td><td></td><td></td></b<>				
220:10 252:17 311:15 324:19 327:1,10,14script 221:13 241:20 SDS 17:13sense 45:3 64:10 72:6 121:1 123:14 126:7 severe 335:4 severe 335:4330:21 335:9Se 18:21 136:18 second 20:7 84:8 88:10 sample 256:20 277:3,8Set 8:21 136:18 15:9 131:13 179:8 204:8 211:22 260:10Sensitive 140:7 296:21 sent 69:6 72:12,18Severity 191:8 severe 335:4 severity 191:8289:15204:8 211:22 260:10 256:14,15 257:2275:7 secondary 27:5 57:12Sent 69:6 72:12,18 set 69:6 72:12,18shaking 71:7 shape 61:16259:13 267:19 273:20 163:16163:10 321:6 324:14 secondary 27:5 57:12secondary 27:5 57:12 separately 59:19 65:21Shared 325:5 Shared 325:5273:21 274:1Secondly 240:4 secondly 240:4332:10Shared 325:5 Shared 325:5273:21 274:1section 89:16 111:7 142:12,18 144:7113:20 114:4 136:13 13:20 114:4 139:9,15235:10 274:19 Sais18 57:8,9 58:17,21Share 245:15 Shared 325:53anta-Donato 4:12 320:8,10156:12 165:9 167:8 223:9 241:7 245:11 saved 203:9 272:2247:6 261:3 267:11 sequentially 166:8Septic 14:10 38:1,2 27:1219:6 201:11 202:9 263:5 264:7 265:8,123aving 293:17 saved 203:9 saving 293:17272:2 29:1,12,18 40:15 49:14 29:13 245:8 252:11 served 30:13 241:14 20:3 25:7 served 30:13 241:12 42:14 20:3 25:7Series 321:1 33:12 35:16 221 48:16 short 179:3 33:51 5227:9 296:1633:20 196:20 201:20 235:15 247:9 296:16 sa				
324:19 327:1,10,14 330:21 335:9SD\$ 17:13 se 18:21 136:18121:1 123:14 126:7 199:13 231:13sevre 335:4 sevre 191:8Salt 194:12 sample 256:20 277:3,8se 18:21 136:18 115:9 131:13 179:8 204:8 211:22 260:10 256:14,15 257:2second 20.7 84:8 88:10 204:8 211:22 260:10 275:7sent 69:6 72:12,18 sent 69:6 72:12,18shaking 71:7 shape 61:16sampling 119:4 256:13 256:14,15 257:2313:10 321:6 324:14 secondary 27:5 57:12sentiment 178:13 separate 59:22 69:5 180:9 230:6 271:20220:10 237:20 255:9 259:10 271:16 278:22259:13 267:19 273:20 273:21 274:1163:16 secondly 240:4332:10 Separate 59:22 69:5share 33:12 149:3 200:0 237:20 255:9 259:10 271:16 278:22361:4 273:21 274:1section 89:16 111:7 section 89:16 111:7separate 59:22 69:5 1326:12 147:13share 0 32:10 136:14 139:9,15142:12,18 144:7 145:2,22 147:13 				
330:21 335:9 se 18:21 136:18 199:13 231:13 severity 191:8 Salt 194:12 second 20:7 84:8 88:10 sensitive 140:7 296:21 shaking 71:7 sample 256:20 277:3,8 204:8 211:22 260:10 275:7 share 33:12 149:3 sampling 119:4 256:13 313:10 321:6 324:14 sent 69:6 72:12,18 share 33:12 149:3 256:14,15 257:2 secondary 27:5 57:12 separate 59:22 69:5 share 33:12 149:3 259:13 267:19 273:20 163:16 secondly 240:4 332:10 share 325:5 273:21 274:1 section 89:16 111:7 separately 59:19 65:21 shaved 245:15 Santa-Donato 4:12 136:14 139:9,15 sepsis 32:12,13 37:9 69:1 169:20 171:20 Santa-Donato 4:12 156:12 165:9 167:8 64:12 99:6 201:11 202:9 Sarta 246:1 sections 109:3,4 27:18 septicemia 9:15 27:6 263:5 264:7 265:8,12 saved 203:9 272:2 series 321:1 183:20 196:20 201:20 235:16 227 206:8,12 saving 293:17 see 7:4 12:14 20:3 25:7 series 321:1 183:20 196:20 201:20 saving 293:17 see 7:4 12:14 20:3 25:7 series 321:1				-
Salt 194:12 sample 256:20 277:3,8 289:15second 20:7 84:8 88:10 115:9 131:13 179:8 204:8 211:22 260:10sensitive 140:7 296:21 sent 69:6 72:12,18shaking 71:7 shape 61:16 share 33:12 149:3sampling 119:4 256:13 256:14,15 257:2 259:13 267:19 273:20 273:21 274:1313:10 321:6 324:14 secondly 240:4sentiment 178:13 separate 59:22 69:5 180:9 230:6 271:20share 33:12 149:3 share 33:12 149:3San 4:11 127:5,6,7,17 142:12,18 144:7section 89:16 111:7 113:20 114:4 136:13 145:2,22 147:13section 89:16 111:7 113:20 114:4 136:13 136:14 139:9,15separately 59:19 65:21 323:10 274:19shared 325:5 SharePoint 24:11 shaved 245:15Santa-Donato 4:12 320:8,10156:12 165:9 167:8 223:9 241:7 245:11 saved 203:964:12 223:13 245:8 252:11 247:6 261:3 267:11 series 321:1sepic 14:10 38:1,2 series 321:1 series 321:1 series 321:1sepic 14:10 38:1,2 338:18 57:8,9 58:17,21 189:4 190:11,19saved 203:9 saving 293:17 saved 203:9272:2 29:1,12,18 40:15 49:4 50:2 58:19 68:19 series 321:1series 321:1 served 305:8Shift 146:22 148:16 short 124:9saving 293:17 saving 293:17<				
sample 256:20 277:3,8 289:15115:9 131:13 179:8 204:8 211:22 260:10sent 69:6 72:12,18 275:7shape 61:16 share 33:12 149:3 220:10 237:20 255:9 259:13 267:19 273:20259:13 267:19 273:20 273:21 274:1313:10 321:6 324:14 secondary 27:5 57:12sentiment 178:13 180:9 230:6 271:20220:10 237:20 255:9 259:10 271:16 278:22259:13 267:19 273:20 273:21 274:1163:16 secondary 27:5 57:12separate 59:22 69:5 180:9 230:6 271:20shared 325:5 SharePoint 24:11San 4:11 127:5,67,17 142:12,18 144:7section 89:16 111:7 113:20 114:4 136:13 145:2,22 147:13section 89:16 111:7 136:14 139:9,15separatel 59:19 65:21 235:10 274:19shaved 245:15 SHEA 2:21 40:19 41:10 69:1 169:20 171:20Santa-Donato 4:12 320:8,10140:11,13,16 147:5 223:9 241:7 245:11 247:6 261:3 267:11 sections 109:3,4 272:2septic 14:10 38:1,2 27:18199:6 201:11 202:9 263:5 264:7 265:8,12Sarah 2:9 3:5 16:22 saving 293:17 saw 32:19 120:7 226:9 saving 293:17 saw 32:19 120:7 226:9sections 109:3,4 272:227:18 series 321:1 series 321:1sheila 2:13 55:8 66:17 77:3 172:16 179:3 36:5Saving 293:17 saw 32:19 120:7 226:9 saving 46:19 66:19 69:8 79:2 82:14 87:3 140:21 152:4 157:9seile 69:14,17 78:2,5,9,13 89:8 92:22 93:6 99:18serves 194:10 service 1:17 305:7short 124:9 shorthand 283:8				
289:15204:8 211:22 260:10275:7share 33:12 149:3sampling 119:4 256:13313:10 321:6 324:14secondary 27:5 57:12sentiment 178:13220:10 237:20 255:9259:13 267:19 273:20163:16separate 59:22 69:5180:9 230:6 271:20share 33:12 149:3273:21 274:1secondly 240:4secondly 240:4separate 59:12 69:5share 325:5273:21 274:1secondly 240:4secondly 240:4separate 59:19 65:21share 325:5142:12,18 144:7113:20 114:4 136:13326:10 274:19separately 59:19 65:21share 2:41:10145:2,22 147:13136:14 139:9,15sepsis 32:12,13 37:9SHEA 2:21 40:19 41:10151:10 222:20,21140:11,13,16 147:538:18 57:8,9 58:17,2169:1 169:20 171:20151:10 222:20,21140:11,13,16 147:5septic 14:10 38:1,2199:6 201:11 20:9320:8,10223:9 241:7 245:11septic 14:10 38:1,2199:6 201:11 20:9Sarah 2:9 3:5 16:22247:6 261:3 267:11septicemia 9:15 27:6263:5 264:7 265:8,12satisfy 81:18239:13 245:8 252:11series 321:1series 321:1saved 203:9272:2series 321:1series 321:1183:20 196:20 201:20saving 293:17see 7:4 12:14 20:3 25:7series 321:1183:20 196:20 201:20saving 293:17see 7:4 12:14 20:3 25:7series 321:133:5saving 293:17see 7:4 12:14 20:3 25:7series 321:133:5saving 293:17see 7:4 12:14 20:3 25:7series 321:133:5saving 293:17see 7:4 12:14 20:3 25:7series 321:1 <t< td=""><td></td><td></td><td></td><td></td></t<>				
sampling 119:4 256:13313:10 321:6 324:14 secondary 27:5 57:12 163:16sentiment 178:13 separate 59:22 69:5 180:9 230:6 271:20220:10 237:20 255:9 259:10 271:16 278:22 shared 325:5259:13 267:19 273:20163:16 secondly 240:4separate 59:22 69:5 180:9 230:6 271:20332:10San 4:11 127:5,6,7,17 142:12,18 144:7section 89:16 111:7 113:20 114:4 136:13separately 59:19 65:21 235:10 274:19shared 325:5 SharePoint 24:11145:2,22 147:13136:14 139:9,15 151:10 222:20,21section 89:16 111:7 140:11,13,16 147:5sepsis 32:12,13 37:9 38:18 57:8,9 58:17,2169:1 169:20 171:20 189:4 190:11,19Santa-Donato 4:12 320:8,10156:12 165:9 167:8 223:9 241:7 245:11 sections 109:3,4septic 14:10 38:1,2 27:12199:6 201:11 20:9 263:5 264:7 265:8,12Sarah 2:9 3:5 16:22 saving 293:17 saw 32:19 120:7 226:9 saving 293:17 saw 32:19 120:7 226:9 saving 293:17 saw 32:19 120:7 226:9 saving 293:17 saw 32:19 120:7 226:9 saving 293:17 saving 293:17 saw 32:19 120:7 226:9 saving 293:17 saving 293:19 saving 293:17 saving 293:19 saving 293:19 saving 46:19 66:19 69:14,17 78:2,5,9,13 89:8 92:			-	-
256:14,15 257:2 259:13 267:19 273:20 273:21 274:1secondary 27:5 57:12 163:16separate 59:22 69:5 180:9 230:6 271:20 332:10259:10 271:16 278:22 shared 325:5San 4:11 127:5,6,7,17 142:12,18 144:7section 89:16 111:7 113:20 114:4 136:13 145:2,22 147:13section 89:16 111:7 113:20 114:4 136:13 136:14 139:9,15separately 59:19 65:21 235:10 274:19shared 325:5 SharePoint 24:11 Shaved 245:15Santa-Donato 4:12 320:8,10140:11,13,16 147:5 156:12 165:9 167:8 320:8,1038:18 57:8,9 58:17,21 64:1269:1 169:20 171:20 195:5,9,22 198:16Sarah 2:9 3:5 16:22 sat 246:1223:9 241:7 245:11 247:6 261:3 267:11 239:13 245:8 252:11 saved 203:9septicemia 9:15 27:6 29:13 245:8 252:11 239:13 245:8 252:11 239:13 245:8 252:11 saved 203:9septicemia 9:15 27:6 235:15 247:9 296:16 235:15 247:9 296:16saved 203:9 saying 293:17 saw 32:19 120:7 226:9 69:8 79:2 82:14 87:3 140:21 152:4 157:929:1,12,18 40:15 49:4 69:14,17 78:2,5,9,13 89:8 92:22 93:6 99:18sepred 305:8 served 305:8 service 1:17 305:736:5 shorthand 283:8		204:8 211:22 260:10		share 33:12 149:3
259:13 267:19 273:20163:16180:9 230:6 271:20shared 325:5273:21 274:1secondly 240:4332:10332:10shared 325:5San 4:11 127:5,6,7,17section 89:16 111:7113:20 114:4 136:13separately 59:19 65:21shared 245:15142:12,18 144:7113:20 114:4 136:13235:10 274:19shared 245:15145:2,22 147:13136:14 139:9,15sepsis 32:12,13 37:969:1 169:20 171:20151:10 222:20,21140:11,13,16 147:538:18 57:8,9 58:17,21189:4 190:11,19Santa-Donato 4:12156:12 165:9 167:864:12195:5,9,22 198:16320:8,10223:9 241:7 245:11septic 14:10 38:1,2199:6 201:11 202:9Sarah 2:9 3:5 16:22247:6 261:3 267:11septicemia 9:15 27:6263:5 264:7 265:8,12satisfy 81:18239:13 245:8 252:11sequentially 166:877:3 172:16 179:3saved 203:9272:2sei sei s 321:1183:20 196:20 201:20saving 293:17see 7:4 12:14 20:3 25:7serious 66:21 67:9235:15 247:9 296:16saying 46:19 66:1950:2 58:19 68:19served 305:8shift 146:22 148:1669:8 79:2 82:14 87:369:14,17 78:2,5,9,13serves 194:10short 124:9140:21 152:4 157:989:8 92:22 93:6 99:18service 1:17 305:7shorthand 283:8				
273:21 274:1secondly 240:4332:10SharePoint 24:11San 4:11 127:5,6,7,17section 89:16 111:7section 89:16 111:7separately 59:19 65:21shaved 245:15142:12,18 144:7113:20 114:4 136:13136:14 139:9,15sepsis 32:12,13 37:9SHEA 2:21 40:19 41:10151:10 222:20,21140:11,13,16 147:538:18 57:8,9 58:17,2169:1 169:20 171:20Santa-Donato 4:12156:12 165:9 167:864:12195:5,9,22 198:16320:8,10223:9 241:7 245:11septic 14:10 38:1,2199:6 201:11 202:9Sarah 2:9 3:5 16:22247:6 261:3 267:11septicemia 9:15 27:6263:5 264:7 265:8,12Satisfy 81:18239:13 245:8 252:11sequentially 166:877:3 172:16 179:3saved 203:9272:2series 321:1183:20 196:20 201:20saving 293:17see 7:4 12:14 20:3 25:7serious 66:21 67:9235:15 247:9 296:16saying 46:19 66:1950:2 58:19 68:19served 305:8shift 146:22 148:1669:8 79:2 82:14 87:369:14,17 78:2,5,9,13serves 194:10short 124:9140:21 152:4 157:989:8 92:22 93:6 99:18service 1:17 305:7shorthand 283:8				
San 4:11 127:5,6,7,17 142:12,18 144:7 145:2,22 147:13section 89:16 111:7 113:20 114:4 136:13 136:14 139:9,15separately 59:19 65:21 235:10 274:19shaved 245:15 SHEA 2:21 40:19 41:10 69:1 169:20 171:20145:2,22 147:13 151:10 222:20,21140:11,13,16 147:5 140:11,13,16 147:5sepsis 32:12,13 37:9 38:18 57:8,9 58:17,21 64:1269:1 169:20 171:20 189:4 190:11,19Santa-Donato 4:12 320:8,10156:12 165:9 167:8 223:9 241:7 245:11 247:6 261:3 267:1164:12 septic 14:10 38:1,2 247:6 261:3 267:11199:6 201:11 202:9 263:5 264:7 265:8,12Sarah 2:9 3:5 16:22 sat 246:1 satisfy 81:18 saved 203:9 saving 293:17 saw 32:19 120:7 226:9 saying 46:19 66:19 69:8 79:2 82:14 87:3 140:21 152:4 157:929:1,12,18 40:15 49:4 50:2 58:19 68:19 69:14,17 78:2,5,9,13 89:8 92:22 93:6 99:18separately 59:19 65:21 235:10 274:19 sepsis 32:12 117 305:7shaved 245:15 Shaved 245:15 Shaved 245:15 SHEA 2:21 40:19 41:10 69:8 79:2 82:14 87:3 140:21 152:4 157:9				
142:12,18 144:7113:20 114:4 136:13235:10 274:19SHEA 2:21 40:19 41:10145:2,22 147:13136:14 139:9,1538:18 57:8,9 58:17,2169:1 169:20 171:20151:10 222:20,21140:11,13,16 147:538:18 57:8,9 58:17,21189:4 190:11,19Santa-Donato 4:12156:12 165:9 167:864:12195:5,9,22 198:16320:8,10223:9 241:7 245:11septic 14:10 38:1,2199:6 201:11 202:9Sarah 2:9 3:5 16:22247:6 261:3 267:11septicemia 9:15 27:6263:5 264:7 265:8,12satisfy 81:18239:13 245:8 252:11sequentially 166:877:3 172:16 179:3saving 293:17see 7:4 12:14 20:3 25:7series 321:1183:20 196:20 201:20saving 293:1729:1,12,18 40:15 49:4serious 66:21 67:9235:15 247:9 296:16saying 46:19 66:1950:2 58:19 68:19Serwon's 296:2336:569:8 79:2 82:14 87:369:14,17 78:2,5,9,13serves 194:10short 124:9140:21 152:4 157:989:8 92:22 93:6 99:18service 1:17 305:7shorthand 283:8				
145:2,22 147:13136:14 139:9,15sepsis 32:12,13 37:969:1 169:20 171:20151:10 222:20,21140:11,13,16 147:538:18 57:8,9 58:17,21189:4 190:11,19Santa-Donato 4:12156:12 165:9 167:864:12195:5,9,22 198:16320:8,10223:9 241:7 245:11septic 14:10 38:1,2199:6 201:11 202:9Sarah 2:9 3:5 16:22247:6 261:3 267:11septicemia 9:15 27:6263:5 264:7 265:8,12sat 246:1sections 109:3,427:18Sheila 2:13 55:8 66:17satisfy 81:18239:13 245:8 252:11sequentially 166:877:3 172:16 179:3saved 203:9272:2series 321:1183:20 196:20 201:20saving 293:17see 7:4 12:14 20:3 25:7serious 66:21 67:9235:15 247:9 296:16saying 46:19 66:1950:2 58:19 68:19served 305:8shift 146:22 148:1669:8 79:2 82:14 87:369:14,17 78:2,5,9,13serves 194:10short 124:9140:21 152:4 157:989:8 92:22 93:6 99:18service 1:17 305:7shorthand 283:8				
151:10 222:20,21140:11,13,16 147:538:18 57:8,9 58:17,21189:4 190:11,19Santa-Donato 4:12156:12 165:9 167:864:12195:5,9,22 198:16320:8,10223:9 241:7 245:11septic 14:10 38:1,2199:6 201:11 202:9Sarah 2:9 3:5 16:22247:6 261:3 267:11septic mia 9:15 27:6263:5 264:7 265:8,12sat 246:1sections 109:3,427:18septic ally 166:877:3 172:16 179:3satisfy 81:18239:13 245:8 252:11sequentially 166:877:3 172:16 179:3saved 203:9272:2series 321:1183:20 196:20 201:20saving 293:17see 7:4 12:14 20:3 25:7serious 66:21 67:9235:15 247:9 296:16saying 46:19 66:1950:2 58:19 68:19served 305:8shift 146:22 148:1669:8 79:2 82:14 87:369:14,17 78:2,5,9,13serves 194:10short 124:9140:21 152:4 157:989:8 92:22 93:6 99:18service 1:17 305:7shorthand 283:8				
Santa-Donato 4:12156:12 165:9 167:864:12195:5,9,22 198:16320:8,10223:9 241:7 245:11septic 14:10 38:1,2199:6 201:11 202:9Sarah 2:9 3:5 16:22247:6 261:3 267:11septicemia 9:15 27:6263:5 264:7 265:8,12sat 246:1sections 109:3,427:18Sheila 2:13 55:8 66:17satisfy 81:18239:13 245:8 252:11sequentially 166:877:3 172:16 179:3saved 203:9272:2series 321:1183:20 196:20 201:20saving 293:17see 7:4 12:14 20:3 25:7serious 66:21 67:9235:15 247:9 296:16saying 46:19 66:1950:2 58:19 68:19served 305:8shift 146:22 148:1669:8 79:2 82:14 87:369:14,17 78:2,5,9,13serves 194:10short 124:9140:21 152:4 157:989:8 92:22 93:6 99:18service 1:17 305:7shorthand 283:8			•	
320:8,10223:9 241:7 245:11septic 14:10 38:1,2199:6 201:11 202:9Sarah 2:9 3:5 16:22247:6 261:3 267:11septicemia 9:15 27:6263:5 264:7 265:8,12sat 246:1sections 109:3,427:18sequentially 166:877:3 172:16 179:3saved 203:9272:2see 7:4 12:14 20:3 25:7series 321:1183:20 196:20 201:20saving 293:17see 7:4 12:14 20:3 25:7serious 66:21 67:9235:15 247:9 296:16saying 46:19 66:1950:2 58:19 68:19served 305:8shift 146:22 148:1669:8 79:2 82:14 87:369:14,17 78:2,5,9,13service 1:17 305:7shorthand 283:8				
Sarah 2:9 3:5 16:22247:6 261:3 267:11septicemia 9:15 27:6263:5 264:7 265:8,12sat 246:1sections 109:3,427:18Sheila 2:13 55:8 66:17satisfy 81:18239:13 245:8 252:11sequentially 166:877:3 172:16 179:3saved 203:9272:2series 321:1183:20 196:20 201:20saving 293:17see 7:4 12:14 20:3 25:7serious 66:21 67:9235:15 247:9 296:16saying 46:19 66:1950:2 58:19 68:19served 305:8shift 146:22 148:1669:8 79:2 82:14 87:369:14,17 78:2,5,9,13serves 194:10short 124:9140:21 152:4 157:989:8 92:22 93:6 99:18service 1:17 305:7shorthand 283:8			-	
sat 246:1sections 109:3,427:18Sheila 2:13 55:8 66:17satisfy 81:18239:13 245:8 252:11sequentially 166:877:3 172:16 179:3saved 203:9272:2series 321:1183:20 196:20 201:20saving 293:17see 7:4 12:14 20:3 25:7serious 66:21 67:9235:15 247:9 296:16saying 46:19 66:1950:2 58:19 68:19served 305:8shift 146:22 148:1669:8 79:2 82:14 87:369:14,17 78:2,5,9,13serves 194:10short 124:9140:21 152:4 157:989:8 92:22 93:6 99:18service 1:17 305:7shorthand 283:8				
satisfy 81:18239:13 245:8 252:11sequentially 166:877:3 172:16 179:3saved 203:9272:2series 321:1183:20 196:20 201:20saving 293:17see 7:4 12:14 20:3 25:7serious 66:21 67:9235:15 247:9 296:16saw 32:19 120:7 226:929:1,12,18 40:15 49:4Sermon's 296:2336:5saying 46:19 66:1950:2 58:19 68:19served 305:8shift 146:22 148:1669:8 79:2 82:14 87:369:14,17 78:2,5,9,13serves 194:10short 124:9140:21 152:4 157:989:8 92:22 93:6 99:18service 1:17 305:7shorthand 283:8			-	
saved 203:9272:2series 321:1183:20 196:20 201:20saving 293:17see 7:4 12:14 20:3 25:7serious 66:21 67:9235:15 247:9 296:16saw 32:19 120:7 226:929:1,12,18 40:15 49:4Sermon's 296:2336:5saying 46:19 66:1950:2 58:19 68:19served 305:8shift 146:22 148:1669:8 79:2 82:14 87:369:14,17 78:2,5,9,13serves 194:10short 124:9140:21 152:4 157:989:8 92:22 93:6 99:18service 1:17 305:7shorthand 283:8				
saving 293:17see 7:4 12:14 20:3 25:7serious 66:21 67:9235:15 247:9 296:16saw 32:19 120:7 226:929:1,12,18 40:15 49:4Sermon's 296:2336:5saying 46:19 66:1950:2 58:19 68:19served 305:8shift 146:22 148:1669:8 79:2 82:14 87:369:14,17 78:2,5,9,13serves 194:10short 124:9140:21 152:4 157:989:8 92:22 93:6 99:18service 1:17 305:7shorthand 283:8				
saw 32:19 120:7 226:929:1,12,18 40:15 49:4Sermon's 296:2336:5saying 46:19 66:1950:2 58:19 68:19served 305:8shift 146:22 148:1669:8 79:2 82:14 87:369:14,17 78:2,5,9,13serves 194:10short 124:9140:21 152:4 157:989:8 92:22 93:6 99:18service 1:17 305:7shorthand 283:8				
saying 46:19 66:1950:2 58:19 68:19served 305:8shift 146:22 148:1669:8 79:2 82:14 87:369:14,17 78:2,5,9,13serves 194:10short 124:9140:21 152:4 157:989:8 92:22 93:6 99:18service 1:17 305:7shorthand 283:8				
69:879:282:1487:369:14,1778:2,5,9,13serves194:10short124:9140:21152:4157:989:892:2293:699:18service1:17305:7shortshort283:8				
140:21 152:4 157:9 89:8 92:22 93:6 99:18 service 1:17 305:7 shorthand 283:8				
168:14 192:18 213:7 100:5 106:2 117:9 Services 1:21 2:2,22 shot 208:20				
	168:14 192:18 213:7	100:5 106:2 117:9	Services 1:21 2:2,22	shot 208:20
	I	l	l	Ι

shots 209:18 show 39:12 140:3 144:11 155:18 157:10 199:21 208:7 222:8 242:8 289:2 showcased 249:16 showed 17:16 76:13 138:9 164:17 showing 40:22 98:8 150:21 193:7 199:2 207:17 259:18 shown 30:18 128:4 140:4 143:13 205:12 224:10 236:19 shows 99:14 138:16 216:1 330:4 shut 22:21 sick 60:20 117:14 248:1 sickest 60:17,20 side 24:11,11 40:2 75:1 75:1 88:14 112:4 161:14 172:20 192:8 193:12 194:13 277:7 277:8 side- 29:6 side-by-side 46:7 sidebar 243:18 sign 305:3 signal 121:10 signal-to-noise 113:2 significance 144:21 significant 7:13 10:13 28:3 51:7 58:1 67:6 77:10 101:3 108:19 132:9 144:18 178:22 196:9 205:9 214:19 215:7 251:22 260:18 261:17 273:11 276:7 286:14 323:9 significantly 128:5 144:15 145:6 253:19 254:1,13 260:1 signs 20:3 38:5 silly 210:6 280:20 silos 330:5 similar 34:1 63:7 67:14 95:6 129:3 130:14 131:18 132:4 139:10 157:19 161:21 166:12 177:19 288:12 328:7 similarities 175:14 235:7 similarity 129:7 Similarly 139:8 simple 115:14,15,21 130:9 simplistic 83:10 simply 49:14 135:21

249:4 285:7 simulated 272:10 Sinai 1:13 **Sindhu** 3:1 38:11 40:2 44:21 65:15 73:17 102:12 123:21 166:10 207:15 209:4 247:14 296:15 328:4 single 45:19 75:4 82:19 83:8 86:16 134:10 206:16 276:12,15 277:4 284:16 singleton 90:5 112:11 133:19 singletons 293:4 sir 222:19 sit 305:6 328:22 sitting 60:20 69:2 306:17 situation 44:16 108:11 117:9 159:13 177:1 271:19 288:4 304:2 situations 260:15 **six** 8:7 117:16 127:20 210:2,6 213:14 225:21 235:22 271:1 280:18.21 281:14 300:13 301:2,5 303:12 326:3,3 337:3 337:3,13 Sixty 219:21 266:10 Sixty-five 18:9 21:8 **Sixty-one** 16:13 312:13 Sixty-three 203:2 size 128:5.13 skilled 223:5 skin-to-skin 321:5,8 slag 170:10 slam 203:12 slant 109:15 slide 230:17 slide's 339:9 slightly 57:10 61:10 175:17 slow 40:16 small 57:14,17,22 60:12 61:11,20 66:5 67:6 68:15 83:16 114:16 144:3,8,17,20 145:20 189:20 190:7 256:13 261:11 smaller 61:11 62:3 66:11 85:3 219:5 251:3 **SMFM** 102:3 smoke 307:18 smoothly 105:8 SMR 85:20

snapshot 154:18 **SNOMED** 315:10 **societies** 330:13 **society** 300:7 socio-demographic 305:10 socioeconomic 92:20 solely 75:22 156:8 soliciting 318:8 solid 206:21 207:13 solidified 158:10 **solo** 148:9 Solomon 3:6 solution 63:20 65:21 somebody 12:4 40:10 102:19 138:3 146:22 149:8,9 190:18 257:8 319:14 328:1 335:21 somebody's 216:1 somewhat 187:1 193:16 199:9 201:1,8 soon 34:17 225:6 232:6 244:21 sorry 13:18 17:1,6 22:2 22:3 31:17 41:10 47:5 51:3,3 83:5,10 101:20 116:16 118:4 164:21 167:7 190:16 198:1 205:21 211:8,13 217:10,11 221:2 235:12 241:19 258:11 268:9 290:6 294:10 309:10,12 310:13 sort 25:6 38:13,16,16 45:1,2,9,21 49:3,11 50:15 54:22 59:7 65:17 70:22 73:19,21 76:15 80:18 85:17 102:18 103:17,19 108:21 109:2 143:19 153:15 158:8 159:3 163:8 179:22 207:17 208:2 214:4 215:17 244:17 248:1,4,5,7 250:3,20 253:15,20 274:3 288:22 289:5 300:5 301:1 305:21 306:12 318:2 319:11 325:13 328:10,17 330:10 337:20 340:12 sorts 228:20 229:2 sounds 39:4 60:3 63:20 source 134:5 170:6 188:13,14 228:4 264:2 278:13 289:14 338:3 sources 18:17 46:11 187:15

Southern 252:15 **Southwest** 178:14 Southwestern 2:3 **space** 52:15 124:12 159:8 303:9 SPALDING 2:20 speak 31:4,12,20 104:3 112:3,9 160:19 180:21 244:19 256:18 speaking 172:20 260:9 speaks 244:17 special 293:8 Specialist 1:18 specialists 170:9 specially 293:12 specialty 330:13 specific 29:11 51:5 54:16 64:10,17 83:19 136:3 137:13 141:19 186:19 188:20 192:22 212:20 228:7 236:12 236:21 269:16 289:14 323:14 337:11,12 specifically 33:1 101:22 156:13 190:4 214:16 255:14 271:15 281:18 329:15,17 337:13 specification 218:9 273:3 specifications 14:7 19:4 75:18 96:11,12 194:6 256:15 263:12 269:14 270:12 314:1 315:2.5 specifics 136:17,20 139:4,11 141:21 235:1 264:8 specified 228:11 270:4 specifies 228:12 specify 135:17 **specs** 96:9,15 120:16 259:12 267:14 314:14 spectrum 189:7 spells 240:17 spend 161:3 290:17 spent 149:22 spill 175:2 spirit 34:11 333:13 spoke 310:7 spoken 278:9 sponsor 335:20 spontaneous 206:18 spread 48:6 57:12 276:7 **SRINIVAS** 3:1 38:12 44:22 65:16 73:18 102:13 124:1 166:11

207:16 247:18 328:5 329:19.22 stab 246:13 stability 143:20 staff 3:11 24:10 75:15 75:15 111:22 117:14 185:4 289:17 290:3 293:13 staffing 88:18 105:1 stage 43:20 44:16 250:7 stages 250:4 stakeholder 223:7 327:18 stakeholders 120:10 223:4 292:3 stalled 337:20 stand 53:10 82:3 84:7 standard 66:8,9 102:2 153:15,15 200:15 228:9 296:7 297:5 301:16 standardization 127:12 127:21 321:22 standardized 339:4 standards 270:10 302:2 319:5 standing 1:3,8 80:11,18 81:1 89:1 standpoint 36:7 48:12 69:13 150:17 170:8 187:22 261:21 270:11 stands 183:15 Stanford 4:3 31:9 56:6 133:2 staph 59:17 staphylococcal 27:7,16 star 222:13 start 12:18 78:15 105:14 107:9 112:8 126:12 127:10 142:1 143:9 164:7,9 219:9 229:7 231:1 248:12 249:22 254:3 269:12 299:21 300:1,10 334:11 started 227:17 339:11 starting 10:2 121:17 186:11 229:14 324:3 starts 323:6 state 72:12,13,15 115:19 142:11,16,19 143:1,2 154:15 159:10 162:12 165:8 172:2,6,10,12,22 175:5 177:8 179:2 181:16 184:8 188:10 188:12 194:7,15

249:21 252:9,16 336:20 state-specific 148:4 stated 247:12 statement 147:14 247:8 267:4 307:6 statements 270:7 states 111:11 115:17 172:7 176:9.11 178:19 183:19 186:21 199:12 223:11 253:19 254:3 264:4,5,20 332:2 333:2,7,8 338:10 340:4 statewide 183:9 stating 305:22 325:14 **Statistic** 187:11 statistical 50:8 107:3.3 132:21,22 144:13,21 150:16 271:20 statistically 107:8 108:2 144:14,18 260:15,17 261:17 statistician 24:18 26:17 Statistics 115:19 147:17 175:11 253:17 264:18 status 72:14 288:21,22 301:19 330:14,18 statuses 288:22 stay 18:18 30:14 115:22 168:18 169:7 195:11 198:22 206:22 292:20 staying 159:15 steady 93:2 Steiner 185:3 step 2:18 47:20 53:10 150:13 195:4,5 221:13 318:5.6 Stephanie 338:21 **Stephen** 4:15 260:4 274:20 steps 289:14 319:14 Steps/Committee 6:16 Steroid 203:19 204:5 206:5 215:16 steroids 5:15 203:11,15 204:3 206:17 212:2,7 213:21 214:16,21 215:1 218:4 Steve 275:1 steward 331:12 stewards 47:8 stick 336:19 337:11 stillbirth 238:19,22 248:3 stop 50:3 93:7 152:21 203:7 237:17 245:1

257:4 stopped 153:17,21 stopping 93:4 102:4 store 300:18 strategically 47:14 strategies 133:16 134:22 135:2 strategy 47:20 stratification 139:22 stratified 84:19 Street 1:9 strength 326:15 stress 116:18 298:3 stressing 117:21 strictly 25:5 43:8 strident 116:21 strive 298:5 300:7 striving 73:19 75:4 stroke 275:16 strong 101:8 112:8 250:12 296:19 strongly 33:20 100:8 336:15 struck 303:5 structural 7:20 169:12 338:7 structure 66:8 228:16 structured 51:18 structures 137:4 166:2 180:20 struggle 100:15 194:5 289:3 struggling 62:15 65:17 149:19 150:6 151:2 185:9,17 194:20 231:17 251:4 **stuck** 148:16 studies 109:9 140:2 214:14,15 study 107:4 197:20 199:14 224:8,8 stuff 64:22 153:18 287:21 328:16 sub-measure 292:1 subcommittee 319:6 subject 110:22 subjective 43:22 109:11 117:5 243:12 submission 95:14 126:22 144:11 145:9 270:20 submissions 270:11 submit 271:2 281:16 297:13 299:9 318:16 submitted 96:9 127:12 206:14 260:22 271:8 279:6 282:6 submitting 105:21

233:5 279:19 subsequent 247:6 subset 5:21 72:17 83:14 84:17 284:8 324:2 subspecialty 71:20 173:9,11 success 250:5 successfully 285:3 suggest 112:18 209:6 210:9 239:6 241:14 283:11 suggested 80:8 213:10 suggesting 98:15 114:22 suggestion 222:1,2 suggests 161:18 162:3 suitability 23:5 125:18 221:8 268:15,18 283:20 284:3 312:22 313:8 317:12 suitable 70:1 summarize 198:11 summary 132:12 134:20 139:20 164:10 272:22 summer 30:12 319:11 **summing** 69:19 super 298:18 super- 100:19 supplementation 311:7 supply- 140:6 supply-sensitive 305:14 support 8:4 79:5.9 108:10 162:9 224:22 232:8 250:11 302:12 325:1 327:8 supported 92:7 supporting 139:7 238:17 supportive 122:7 supports 141:2 162:10 307:21 320:17 supposed 117:7 140:8 155:6 262:1 304:6 306:16,18 328:12,17 sure 10:3 20:6 31:8,14 39:15 49:17 50:2 52:22 55:10,12 58:1 70:9 72:4 90:18 91:18 142:18 150:1 153:6 155:5 169:9 173:16 182:16 186:1 195:8 196:22 197:3 206:14 206:16 212:22 228:22 234:10 260:20 271:19 273:8 296:20 313:4

Ш			374
316:14 329:21 339:17	291:20 314:13	168:13,20 169:21	76:16 77:18 85:6 91:7
340:10	talked 29:13 37:3 57:2	171:20 172:12 179:1	113:13 152:20,22
surgeries 236:22	60:6 103:5 136:12	193:12 201:5 206:1,9	187:2 201:9 209:11
surgery 56:9 107:20	153:5 213:9 243:7	231:17 234:20 240:12	214:5 229:13 232:19
175:10 189:22 236:21	256:12 267:11 269:17	243:1,12 247:3,5	256:11 258:14 279:15
256:6 267:15	322:10	252:9 273:1 278:6	287:17 294:22 298:9
surgical 9:10 281:12	talking 76:21 77:1 82:9	290:16 300:1,19	299:16 324:8 328:9
surprised 214:5	85:8 94:19 100:19	328:15 337:11	333:14
survey 70:8,10	105:14 120:10 136:17	test 106:13 215:17	things 30:13 42:21
suspect 44:1,5,9	137:12,14 140:9	231:18 232:14 321:20	43:17 45:14,20 49:18
suspected 37:18 39:21	141:20 146:12 155:12	330:17	57:4 68:7,12 75:5
44:17	156:10,12 200:13	tested 119:2 138:8	76:8 102:14 107:10
suspicious 37:19	207:4 228:2,10	175:7 321:4,10 322:1	108:2 113:16 135:9
Suzanne 3:17 341:5	244:18 248:12,22	testers 329:5	140:3 153:5 166:6
switched 98:1 218:3	276:11 306:3 339:18	testing 76:7 138:11	182:13 189:14 192:6
symptom 276:9	target 92:11 122:14	211:10 217:16,20	200:12,19 213:1
symptoms 20:3 38:5	133:17 134:16 260:2	261:2 272:10 273:2,6	219:10 231:15,16
synthetic 232:11	260:16	273:8 292:8 295:2,13	240:20 244:14 248:6
233:17	tasked 88:12 282:14	314:2,15 315:2,7	255:12 269:15 288:18
system 1:18,22 3:2	teach 120:10	316:14 321:3 322:2	290:10 307:2 323:18
36:7 39:9 43:16	teaching 192:1	327:8 331:3,8	336:4,8
104:20,21 112:15,21	team 148:22 149:10	tests 273:2	think 7:8 8:5 10:5,15
120:19 123:17,19	324:21	Texas 2:3	12:18 15:18,20 16:19
178:14 193:3,4 230:9	teams 41:22	thank 8:17 9:22 12:1	18:15 20:14 24:5,16
243:8 244:3 247:2	tearing 108:2	13:14 14:16 15:9,15	29:6,8,11,12 34:10,17
256:19 276:16 288:5	tease 58:12 100:16	16:17 21:4 22:21	35:9 37:8 38:15 40:3
297:13 311:19	117:10	28:12 29:16,21 31:16	40:19 42:5 48:19,20
systematic 285:19	teasing 150:14	32:16 37:7,15 38:10	49:11,19 50:11 51:13
systems 37:4 77:1	Tech-Carilion 3:7	42:8 48:16 50:5 61:7	52:8,20 54:20 55:1,22
142:20 229:6 276:9	technical 104:7 213:9	64:2 65:6,14 67:11	58:10 59:7 60:7 62:21
281:11 299:10 305:5	technically 230:18	68:21 78:18 89:13,22	63:2 64:19 65:9 66:19
	teens 147:8	90:22 91:22 97:9	67:5,18 68:11 73:15
T	teleconference 4:21	102:9 106:3 108:7	75:8,19 76:7,10,11,15
table 24:9 46:8,18	tell 34:18,19 51:6 74:19	113:21 116:13 118:3	76:21 78:5,8 80:7
81:13 123:10 140:10	143:22 167:11 200:21	118:18 119:11 120:3	81:7,9,18,19 83:1
208:3 227:15 295:3	212:5 230:18 287:8	121:3 127:7,17 133:7	84:4,12 85:5 91:3,9
tabled 280:8	297:12	133:8,12 151:3,21	91:17 92:21 93:7 94:2
take 31:21 36:21 39:7	ten 7:10 117:15 146:16	159:17 167:14 174:15	100:19 101:2 102:18
49:10 63:22 67:22	ten-year 164:15	194:2 196:14,16,19	102:22 103:13 105:3
74:6 86:5 90:18 92:8	tend 275:14	222:19 227:3,4 262:7	105:12 106:5,7,16
94:3 102:19 109:18	tendency 100:3	291:2 317:15,18	107:5,18 109:8
111:22 126:5,11	tending 229:16 tends 331:6	320:15 322:5 323:4	111:21 112:5 115:22
141:4 148:12 165:5		326:22 338:17 340:21	117:18,20 118:3
170:7 176:15 180:13	Tennessee 178:16 term 55:17 90:6 107:15	341:13 thanks 75:13 78:7	119:10 122:2,20 136:6 138:14 139:8
184:17 194:12 211:9 211:21 212:16 262:11	111:4,4 112:11	96:18 257:13 262:5	141:14 142:8,10
271:17 279:17 293:13	114:16,22 174:6	294:7 333:12	143:10 145:7 146:16
296:11 307:9 317:16	238:10 243:10 254:12	THEBERGE 3:17 164:3	147:14 148:22 149:3
336:16 337:8	284:16 292:14 293:3	341:13	149:21 150:1,18
taken 24:6 334:10	302:19 303:1	themself 181:8	152:3 153:8 154:1,5
339:6	term-birth 103:6	theoretical 138:6	154:16,21 155:2,9,21
takes 60:19 176:2	terminology 22:16	therapy 215:16	157:7,8,21 160:16
273:21	128:18 239:14	thermal 7:18	166:13 167:17 172:19
talk 17:2 47:12 54:7	terms 32:22 50:17 67:7	they'd 197:16	173:10 175:17 176:12
93:4 103:6 116:7	69:10 74:11 89:11	thing 13:9 26:10 32:18	178:9 179:5,10 183:9
142:16 180:18 205:3	94:19 102:12 108:4,5	35:2 36:13 37:16	183:21 184:12 187:7
239:15 241:21 249:20	122:1 136:12 144:1	45:12,16 53:13 60:6,7	188:3,8 190:9 191:13
284:7 285:22 288:8	153:4 158:1 165:21	73:21 74:16 75:8,14	191:15,16 192:10,10
		Ì	

192:11,17,19 193:3 193:15,19,20,20 194:5 196:4,7 198:2 199:6,10 200:3,22 201:11,18 206:14 207:7,10,12,19 209:3 209:4,5 210:2,14,15 211:8 215:8 216:12 218:8 234:13 236:3 237:5,17 238:16,20 239:2 240:6,11,18 242:7,19 243:15,21 243:22 244:11,14,17 244:20 245:2,13,14 245:21 247:11,20 248:6,19 249:1,7 250:2 251:10 252:13 253:6,13,15,21 254:5 254:11,15,17 255:14 256:4,11 257:2 258:1 258:2,18 259:11 260:12 261:6,20 262:19,22 263:1,3 266:16,21 267:10,12 267:19.19 272:8 275:2 276:6 277:10 278:7,9,11 279:6 280:4,6,7,10,20 281:4 281:6,13 283:4 287:13 288:4,7 289:3 289:8,15 290:2,4 291:3 296:6,13,21 297:3 298:18,20 300:6 301:3 302:20 302:22 304:10 306:16 308:2 310:21 311:2 311:10,12 312:1 322:12,18 324:11,14 326:15 328:11 329:7 331:15,22 332:6,14 334:7,17 335:3 336:1 337:15,18 338:2,8,8 338:11 339:7 340:2 340:10 341:11 thinking 50:17 69:2 88:11 328:10,11 thinks 188:8 thinner 99:22 third 8:11 24:21 26:5 34:4 131:15 Thirty 140:12 thought 55:5 91:11 103:4 110:5 137:9 172:4 175:1,5 239:19 267:3 279:11 293:16 326:5 333:20 335:1 thoughtful 7:8 23:18 thoughtfulness 341:1

thoughts 323:15,22 339:13 thousand 39:17 182:1 threat 178:22 three 7:12 23:19 24:10 26:20 46:10,20,21 49:4 53:9,12,15 55:1 56:4 68:5 69:13,18,21 70:4 71:1,15,18 75:10 77:16,16,19,22 79:3,8 79:9,13,14 80:10,13 82:3,5,15,18 84:7 89:2,5 111:11 112:19 115:4 122:9 131:7 163:20 171:8 178:3 181:21,22 182:6 184:17 197:13 205:14 216:3,15 219:4 249:1 278:5 304:5 306:12 315:14,20 316:2 323:6 Three-fourths 65:3,4 three-month 40:22 threshold 99:1 303:19 thrive 192:7 throw 301:3 308:1 tie 67:15 107:9 338:12 tied 159:21 160:12 time 12:12 26:21,22 33:17 47:13 52:21 67:17 68:10 78:3.20 81:2,10 82:22 87:6,11 94:22 104:6,14 116:14 123:3 127:8 142:21 146:21 149:21 154:4 161:4 162:22 166:16 167:19 170:7 181:14 189:9 191:5 195:19 202:11 204:19 206:22 207:18 212:14 222:12,16 227:14 232:4,19 233:9 242:1 244:13 249:2,5 253:5 256:20 260:22 263:9 263:10,14,19 264:1 265:7 275:8,18 282:10 286:18 290:17 291:3 295:18 297:3 300:15 301:1 312:3 326:4 340:17,22 Timeline 6:16 timely 105:9 times 104:12 204:8 241:12 259:20 276:11 tired 7:7 54:16 241:19 **title** 124:4 TL 327:12 to-do 88:20

tobacco 307:19 331:18 today 8:6,8,20 29:8 34:3 52:9 89:4 133:6 222:22 226:1 320:7 320:19 told 279:13 307:4 tolerate 105:7 tomorrow 70:11 tons 234:18 tool 155:12,14 156:13 156:15 157:4 158:14 321:21 322:1 toolkit 121:12,14 toolkits 289:8 tools 106:17 156:7 232:11 233:15 top 195:15 272:16 topic 89:10 139:3 193:7 244:7 339:13 **Topics** 6:12 topped 249:9 total 120:12 334:19 totally 81:7 151:11 188:19 194:21 229:18 293:2 totem 54:8 **TPI** 292:19 track 179:11 187:20 307:16 325:10 **Tracy** 1:19 34:9 44:19 104:8 123:5 127:3 235:15 253:9 262:6 297:1 326:10 329:10 traditional 233:6 279:19 trained 133:1 293:12 training 31:10 201:13 transfer 187:9 transferred 9:11 60:15 62:8 149:15 transfers 20:1 transition 146:13 192:2 337:7 transitional 232:19 transitions 161:15 166:15 193:12 translate 35:4 treat 116:9 treatment 192:15 293:17 treats 230:6 tremendous 287:6 288:5 306:9 307:7 336:10 trend 99:21 146:18 trending 207:18 trends 19:6 20:9 245:20 triage 321:13

trial 94:19 95:19 96:3 206:5 211:20 335:15 trials 95:1,3,12 211:16 217:4 258:14,16 tried 25:6 31:21 32:8 236:17 tries 97:13 trigger 41:20 triggers 36:19 trimester 115:9 trouble 114:18 147:6,9 157:6 240:14 272:16 troubled 105:19 156:1 troubles 105:13,16 256:12 true 29:9 41:11 73:10 82:19 191:15 236:11 303:2 truistics 135:20 truly 38:2 39:12 49:22 332:11 try 78:2,3 101:4 167:19 184:13 186:3 280:21 313:13 trying 35:8 38:17 55:10 66:13 74:15,16 75:9 78:1.9.13 83:22 103:20 106:16 120:17 120:20 147:8 185:21 190:9 217:10 243:10 246:8,9,10,19 249:21 261:5,21 272:3 323:20 333:9 **Tuba** 140:11 TUESDAY 1:5 tune 338:16 turn 23:21 56:10 78:19 93:6 125:9 133:9 159:18 turned 33:15 Twelve 217:14 Twenty 223:16 Twenty- 211:1 twenty-eight 152:16 Twenty-seven 168:1 twenty-six 152:15 203:1 twenty-two 125:4 twice 231:12 235:9 two 8:6,12 9:6 15:7 19:8 26:15 31:22 33:22 45:11 46:22 49:4 53:13 54:17 56:3 57:1 58:19 59:13 62:1 63:11 65:12 67:13 73:7 75:11,18 81:5 83:15 84:6,13,16 85:10,22 89:2 101:10

102:19 115:4 119:10 119:21 139:8 142:20 147:2 153:13 163:20 166:6 171:8 175:18 176:15 189:14,16 210:4 212:6 213:11 221:10 222:22 225:15 225:18 230:9,11,15 231:11 252:19 254:5 256:21 258:4 268:20 269:6 272:2 277:11 278:5 279:10 283:17 284:12 288:12 294:5 297:3 298:10 300:3 302:14 303:8,22 304:5,13 307:11 315:14,20 316:1 321:3 325:15 329:14 332:2 333:7 two-year 104:14 type 39:11 76:19 177:9 196:11 229:13 236:10 236:13 275:13 289:1 337:5 types 181:11 192:13,20 196:6 236:22 typical 173:21 typically 22:17 145:1 247:3 typo 242:16,21 U **U.S** 185:5 289:8,13 326:12 ultimately 139:6 ultrasound 115:9 264:22 un-endorse 53:5 unable 223:13 256:8 unadjusted 162:11,18 223:14 225:8,17 226:3,7,13 uncertain 173:22 unclear 135:15 255:19 undefined 106:10 undergoing 134:7 underlying 208:5 understand 26:19 36:3 40:11 55:10,13,15 80:16 83:18 109:10 112:14 116:19 152:22 156:6 180:11 185:1,9 185:21 186:2 188:22 193:22 202:5,7 226:4 229:1 259:21 264:9 285:1 290:3 302:7 320:4 understandable 249:17

understanding 17:10 48:22 78:16 83:13 89:11 138:5 155:13 187:14 232:9 233:2 234:5 249:14 250:3 263:20 267:1 272:1 272:14,17 312:6 undertaking 331:6 undetermined 267:18 unexpected 122:18 unfavorable 260:2 261:12 unfortunately 122:7 129:4 222:21 223:6 286:2 uniformly 28:9 unintended 70:21 103:21 122:16 209:22 267:10 **unique** 89:12 187:19 200:13 201:2 215:11 230:5 314:1 uniquely 135:18 unit 163:3,4 195:18,19 **United** 253:18 254:3 264:20 units 163:7 University 2:3,8,19 3:2 3:6 4:3 unlucky 256:20 unmeaningful 108:3,4 unnecessary 166:18 unsatisfying 193:16 unstable 143:16 unsuccessful 52:16 unwarranted 113:4 140:6 upcoming 282:6 update 35:8 96:15 238:5 320:21 **updated** 14:8 86:10 261:2 270:4 291:22 updates 266:2 270:5,5 270:9,9 322:5 upload 272:4 279:14,16 upper 22:12,12 uptake 51:6 108:19 urban 109:5 urosepsis 43:3 usability 18:14 20:12 20:17 21:10 120:4 122:3 124:17,20 125:6 150:3 157:8 220:5,15,21 266:15 267:20 268:1,11 280:8 283:3 309:9,9 309:11,20 310:5,10 310:12 312:9,11,16

314:9 usable 153:20 283:10 338:17 **USAC** 315:6 use 18:14,17 20:2,8,12 20:17 21:10 50:9 68:6 68:17 72:11 84:20 89:12 102:22 120:4 122:3 124:17,20 125:6 131:4 152:7 156:21 157:3 168:17 176:17 178:1 220:5 220:15,21 228:3 229:20 230:20 231:19 231:21 236:20 266:15 268:1,11 306:2 309:2 310:12 312:9,11,16 315:10 325:12 331:17 331:18,18 useful 83:8 156:13 users 34:11 35:9 63:17 68:8 97:12 uses 25:5 130:13,15 usual 258:14 Utah 165:11 uterine 236:21 256:5 267:15 utilize 102:16 utterly 52:16 V V 192:9 vagina 109:21 vaginal 35:1 114:3,5,7 114:11 116:11,21 135:6 247:5 269:22 300:13 vaginally 109:19 115:6 valid 29:7 216:1 validated 272:2 validity 15:16 16:5,7,15 97:10,11 112:2 118:6 118:8,16 132:22 136:20 157:7 162:2

178:22 186:16,16

218:11,11,14,20

211:8,13 217:9,19,20

231:19 232:10 259:9

261:22 262:9 269:15

271:18 277:13 278:4

297:16 307:12 308:5

314:22 316:13,18,20

value 115:22 228:12,13

278:19 280:5 294:9

294:15,18 295:13

308:7,17 313:21

317:3

valuable 276:8

315:7 Values 188:11 variability 193:11 195:13 196:9 273:19 variable 178:7 193:10 289:1 variables 92:20 98:5 169:13 variance 165:17 variation 90:12,18 92:14,18 95:22 99:12 105:4 106:21 113:4 140:7 142:10 163:6 164:17 194:1 205:16 242:8,10,14 256:16 257:3 260:13 variations 140:6 varied 165:8.13 varies 116:6 variety 52:16 335:18 various 46:13 92:19 98:5 136:3 322:13 vary 107:4 154:17 181:4 207:6 vascular 200:10 vendor 258:1 vendor's 281:9 vendors 52:4 118:20 281:18,22 282:2,3 299:11 **ventilated** 56:9,15 ventilator 9:10 ventilators 62:7 verification 98:2 Vermont 4:2 57:2,4,20 65:10 68:15 versa 100:1 version 30:11,11,16 95:12 127:16 230:4 230:16,20,21,22 231:3 258:2 269:4 270:3 282:5,7 versions 102:19 230:10 230:11 versus 13:11 26:21 60:15 73:6 123:12 124:6 209:8 239:15 239:16 289:22 311:13 323:11 332:9 vertex 90:5 112:11 133:19 134:10 vetted 315:6 vice 1:12 2:15,21 3:1,13 100:1 view 117:20 120:6 121:22 122:17 182:11 212:1 viewing 38:17

			377
violence 324:17 331:19	211:4 217:14,15,15	294:1,8 308:6,12	warehouse 24:20 25:19
Virginia 3:7 52:18	218:18,18,19,19	309:6,14 310:11	Washington 1:9 104:2
178:14,15	219:22,22 220:1,1,19	312:10,12,21 313:2	305:7
virtually 236:8	220:19,20,20 221:17	315:21 316:6,19,21	wasn't 26:1 39:12
visits 173:5	255:4,5,5,6 259:4,5,5	317:10,13 319:4	158:18 238:15 261:9
vital 147:17 175:10	266:10,11,11,11	vulnerable 252:21	watch 305:17
187:11 264:4	268:11,12,12,13,22		watching 276:1 279:5
VLBW 59:3 64:9,20	269:1 277:20,21,21	W	Watt 4:17 50:21,21 51:3
65:5	278:17,18,18 282:21	WADHAWAN 3:3 41:17	73:11 75:13
VLBWs 62:7	282:22,22 283:1	52:7 58:14 59:18 60:5	way 17:8 22:18,21
volume 37:5 39:5	284:1,2 291:15,16,16	63:22 64:3 84:11 87:2	27:13 40:6 44:11
147:22	291:17 294:12,12,13	177:19 215:14 292:12	45:19 51:13 55:7
voluntary 85:6 120:14	308:15,15,16,16	319:16,21	58:12 60:19 61:16
VON 58:7,16 60:6 61:2	309:15,15,16,16	wait 41:2 92:16 106:20	72:19 75:5 78:2,19
		138:20 245:1 251:8	85:18 98:22 102:21
69:6 71:18,19,21,22	312:13,14,14,15		
76:18,18 83:1,13,15	313:7,7 316:8,9,10	253:7	107:14,14 115:22
84:14,17,20 85:6,7	317:1,2,2	waiting 79:22 80:10	123:1,13 135:12
86:10,18	votes 11:8,15,15 15:8	229:9 291:9 327:22	146:22 158:7 183:10
VON's 85:11	16:11 18:7 21:7 23:9	walk 249:3	189:6 198:3 207:3
vote 10:6,16 14:22 18:1	87:20 93:18 97:3,6	want 10:18 21:1 30:10	242:16 244:7 247:2
20:14,21 21:14,17	118:11 119:18 125:1	34:3,11 39:1 44:19	251:10 264:9 272:2
56:2 79:4,7,10,16	125:20 141:8 152:13	46:18 50:18 53:11,12	273:19 274:11 275:15
86:5 87:15 92:21	168:1 171:11 202:22	53:13,20 55:6 61:9	276:15 279:6,19
93:12 94:3,13 96:20	211:1 217:13 218:16	69:8 75:14 81:11	283:8 289:5 297:13
112:1 116:14 118:4	219:20 220:17 221:15	83:18 89:6 100:11	303:11 312:5 322:18
119:13 125:10 137:19	221:17 255:3 259:3	104:9 107:11,12,22	336:11 340:15
141:4 151:5,22 153:6	266:9 268:2,20	109:19 110:1 122:5	ways 75:7 92:7 123:4
154:10 156:1,2 166:7	269:11 277:12,19	122:10 124:8 126:7	153:15 229:2 276:1
167:1,14 169:10,11	278:15 282:19 283:14	126:10,11 137:1	276:18 289:2 302:2
169:19 171:4 198:13	283:22 291:9,10,13	141:18 142:4 150:4	wayside 109:3
202:18 205:18 216:21	294:7 308:8,11	152:20,22 154:9	we'll 160:15 182:16
218:10,11 219:15	309:14 312:12 313:2	156:9,20 157:12	198:15 221:22 231:14
220:13 221:5 239:6	313:14 316:4,6,21	164:7 165:20 176:12	234:19 235:5 237:14
241:14,15 250:12	317:13	179:14,21 181:19	262:6 271:4 277:11
252:4 254:20 258:11	voting 11:1,2,6,13 12:5	182:22 192:15 202:9	304:1 312:18 314:15
258:19 259:1,2 262:9	12:9 15:2,6,10 16:4,6	206:14 209:1 210:10	316:17 318:12,20
263:4 267:21 268:5	16:10,11 18:2,6,7	214:7 216:6 222:7	319:11 331:1
268:15 277:16 282:14	20:16,20 21:2,5,7,20	228:22 234:9 238:15	we're 13:10 95:11 167:8
282:16 283:12,18	21:22 23:2,4,8,9	244:5,10 250:9 251:9	168:10 169:3,15
291:3,10 292:10	87:16,18,20 93:13,17	253:4,9 257:4,5 258:6	171:18 173:3 179:5
293:21 294:3,4 295:5	96:21 97:2,3 118:5,7		180:7 191:1 194:3
308:4,9 309:4,8	118:11 119:14,18	277:5 292:5 295:11 296:6,17 298:3	198:12 200:13 202:12
		300:10 302:11 304:22	
310:10 312:9,18	124:18,19 125:1,13		203:20 204:11 206:16
315:14 316:17 317:5	125:16,20 141:6,8	314:3 320:15,20	209:6 210:9 217:6
317:8 319:19 320:1,1	152:9,11,13 167:2,4	327:1 329:17 335:22	227:17,18 228:2
voted 15:12,12 16:13	167:15,21 168:1	wanted 50:15 52:7 54:2	229:2,13,16 232:7
16:14,14,15 18:9,10	169:4 171:6,10,12	55:3,12 56:7 57:3	235:12,18 237:6
18:10,11 21:8,9,9,10	202:19,21 205:19	77:4 84:11 112:3	242:9 243:10,22
23:11,12 87:22 88:1	210:13,18,20 211:1	115:14 116:18 117:8	245:21 246:7 248:22
93:19,20,20,21 97:5,6	216:22 217:2,13	118:2 139:16 180:18	249:21 250:6 259:1
118:13,14,15,15	218:13,15,17 219:17	212:22 239:9 241:4	266:14 270:19 271:13
119:20,21,21,22	219:19,21 220:14,16	247:18 254:9 285:20	271:14 273:4 275:6,8
125:3,4,4,5,22 126:1	220:18 221:7,11,16	299:2 301:3 302:15	275:17 279:5,9,13,18
137:20 141:10,11	255:1,3 258:21 259:3	319:15 320:2 322:4	283:13,15 284:6,16
152:15,16,17,17	266:7,9 267:22 268:2	336:5 339:15	285:9 291:19 293:3
158:17 168:2,3	268:17,21 277:14,19	wanting 153:6 311:5	294:3 298:2,12
	070.0 40 000.47 40	wants 41:7 109:18	299:16,17 304:14
171:13,13,14,14	278:3,16 282:17,19	wants 41.7 109.10	299.10,17 304.14
171:13,13,14,14 203:1,2,2,3 211:2,3,3	278:3,16 282:17,19 283:19,22 291:5,13	320:5	306:16,18 307:1

(202) 234-4433

			378
		I	I
308:8,8 309:8 312:8	wider 242:8,12 267:2	116:21 128:10 209:17	year 14:4 19:7 28:21
313:3,11,19 317:8	wild 164:17 165:17	225:16 261:9 341:5	41:3 42:18 62:1 64:6
323:3 328:6 337:11	wildcards 48:20	work 8:6 30:6 33:1	70:9 81:3 82:4,4 99:7
338:13 341:12,14	wildly 256:19,21	40:14 52:4 70:15,17	115:20 118:22 119:3
we've 11:14 203:14	willing 80:14 287:3	76:18 80:14 82:21	173:2 206:12 223:20
213:9 236:3,17,17,19	window 207:5 336:14	84:18 86:2 98:20	226:6,9,16,18 264:11
243:20 244:8 251:18	336:16 337:12	102:3 117:12 121:11	270:14,19 271:1
271:13 275:22 279:6	WINKLER 3:18 19:2	129:1,3,5,9 150:18,19	274:5,6 275:12
280:4,5 281:17 282:7	46:1 49:13 53:8 55:20	151:11,17,20 155:14	281:20 282:2 297:3
282:14 285:7 289:9	58:9 71:9 79:10,12	161:5 162:20 178:13	310:19 332:3,4
301:12 321:1 322:10	80:6 88:15 91:9 94:12	184:13 194:8,22	year's 19:7,8 87:12
340:19 341:2	96:4,8,13,18 127:15	214:11 233:22 243:3	years 49:4 52:15 62:1
wear 222:22	136:11 139:1 141:18	243:4 249:3 250:17	63:11 77:17,17,19,22
weather 219:10	152:19 154:8 155:11	250:21 256:7 290:4	80:11,13 89:2 90:14
website 97:12 132:18	155:17 156:15 157:1	300:16 303:11 320:18	91:11 98:10 117:3
wedded 188:20	157:21 160:16 165:20	334:11 335:22	119:5 127:20 135:1
weeds 306:22	185:14 200:21 203:8	worked 75:15 117:2	135:11 140:17 146:16
week 121:13 206:17	208:2 209:21 227:21	184:4 185:2 301:14	148:10 205:8,14
253:18 254:1 300:3	233:14,21 234:3,13	326:7 327:18	223:16 225:21 227:22
337:3,3	235:5 269:3 274:2	workgroup 91:2 233:1	249:1 251:18 255:13
weekend 108:13	278:6 280:10,16	243:7	261:7 279:10,13
weekers 254:13	294:22 313:16 314:8	working 52:3,14 78:21	321:2 329:14 331:22
weeks 90:6 133:21	315:1 317:16 318:12	119:2 121:1 180:7	333:5
134:11,12 161:6	319:20,22 322:6	184:3 222:3,7 246:20	years' 19:8
162:22 163:5,10,14	327:9,20 328:4	273:9 287:9 324:22	yesterday 7:6 8:13
164:11,20 165:1	329:10,16,21 330:3	334:22 335:4	29:14 32:11,20 53:6
197:13 203:22 206:21	330:22 334:21 335:6	works 54:5 107:8	57:21 58:12 103:5
207:7,9 216:2 218:6,7	336:2 339:9 340:18	world 59:21 63:10 67:1	111:2,8,11 325:16
219:9 235:20,21	341:11,14	71:11 233:8 323:18	333:16
237:11 244:16 245:12	wish 125:14 274:20	339:5	York 142:15,16,19
246:17 248:9 252:19	Wissig 338:21	worried 85:9 196:8	143:2 155:2 165:11
270:2 300:3,13,13	woman 98:18,19,21	worry 144:8 248:13	165:14 199:12
301:2,5 303:12 326:3	128:10 130:4 150:10	worse 29:5 227:1	YOUNG 3:7 17:15,19
337:13	150:15 241:10 301:10	worsen 110:14	28:13,17,20 29:6 44:4
weigh 151:8	301:20	worth 39:6 87:13 91:3	47:5 61:9 62:9 71:12
weighing 162:16	woman's 128:6 135:2	201:16 325:20	71:20 84:8 164:9,21
weight 129:22 130:20	135:14	worthwhile 69:17 78:8	165:5 167:7,12
130:21 131:11,12	women 1:15 2:11 7:21	86:19	168:13 178:12 191:2
132:4,7 148:18	98:16 107:15,16,20	would've 317:21	younger 162:3
186:19 311:5 323:7	113:7 133:18 134:1,7	wouldn't 46:7 213:5,6	
328:16	134:8 135:1 140:5,7	213:15,17,21 240:7	Z
weird 240:20	248:1 289:18 300:1	wrap 72:22	zero 11:18 15:12 16:14
welcome 5:2 24:5	301:15,18 302:3,11	wrapping 147:10	16:14 18:10,10 21:9,9
262:20 318:15	303:11,16 304:16,20	write 240:4	23:11 42:17 48:2
went 13:4 126:15	305:8 311:17 321:15	writes 54:11	60:21 87:22 90:11
227:11 259:20 290:11	325:3,10 336:21	writing 54:14 151:16	93:20,20 97:6 118:15
290:13 341:16	337:4	318:6	119:21,22 122:8
weren't 12:19 13:2	women's 1:12,19,21	written 318:16	125:4,5 171:14
34:22 40:5 95:15,21	4:13 320:11,21	wrong 60:19 107:18	192:18 211:4 217:15
117:7 139:6 261:1	323:11,12 324:3	252:2 329:18	218:18,19 219:22
276:12	329:5	wrote 257:8	220:1,20,20 221:17
west 178:15 194:11	wonder 138:20 293:1	Wyoming 194:19	236:5 242:10 253:1
western 111:11	wonderful 229:8		255:5 256:22 259:5
WESTHOFF 3:5 12:1,8	wondering 17:6,7 19:3	<u> </u>	266:11,11 268:12,12
12:22 13:5,8,12 88:4	22:16 53:4 71:3	x-axis 99:18	269:1 282:22 291:16
wide 83:3 144:22	120:15 173:7 264:14		294:13,20,21 309:16
205:15 256:15	word 102:8 150:5 277:5	Y	309:16 317:2
widen 336:16	words 27:9 101:10	y-axis 99:19	zone 152:18 246:8
	l	l	I

0	1100 12:17 13:21 27:22	2005 142:8 155:1 159:9	284 5:22
	12 29:2 87:4 93:19 97:6	2006 170:1	2892 5:10,12 127:1
0 85:20 205:20 308:16	256:22 284:1 298:9	2007 142:8 155:2	141:7,12 152:12
312:15			
03 29:13	321:1 339:7	159:10	2893 167:3 168:4 171:7
0304 5:7	12-month 95:17	2008 237:15	171:17 202:20
0469 5:19 235:13 255:2	12:14 227:11	2009 170:1	2983 5:13
255:7 258:22 259:6	12:29 227:12	2011 10:12 12:3 147:18	
266:8,13 268:1,19	12:30 227:9	159:5 260:22	3
269:2	120 14:12 18:18 292:20	2012 237:16 238:3	3 1:6 11:4 15:4 16:8
0469:2829 5:19	1200 13:10	270:4,13 281:1	18:4 20:18 25:21 28:2
0471 5:8,12 89:14 93:14	127 5:10	2013 13:18 139:19	36:20 47:8 93:15 97:1
	13 332:4	170:17 171:1 185:5	118:9 119:16 124:21
93:22 96:22 97:7	13.6 242:2	333:7	134:12 279:5
118:8,16 119:15	130 104:19	2013-2014 29:8	3.3 242:2 252:19
120:1 124:20 125:7	1388 92:12	2014 10:13 12:16 13:18	30 25:1,2 98:11 161:20
125:17 126:3 127:10	14 92:16 339:21	22:7 24:21 28:15	164:12 165:1 189:10
127:22 223:20 226:1			
0476 5:15 210:19 211:6	141 5:12	92:12 121:9 159:5	197:21
217:1,17 218:14,20	1499 9:7	205:9 252:18 333:8	300 14:4 49:21 50:14
219:18 220:2,15,22	14th 92:15	2015 24:22 271:6 275:4	61:12 72:2 73:16
221:9,19	15 7:10 37:4 39:18 95:1	2016 1:6 96:6 242:5	118:21 253:8
0478 5:7 24:15 29:13	160:2 287:11 339:7	271:2	31 218:6 266:2
0480 5:21 284:8 291:6	339:21 340:15	2017 223:9 271:4	315 6:10
291:18 294:2,14	1500 9:8 56:14 57:6	2020 90:20	320 6:14
308:7,17 309:7,18	153 185:5	21 291:15 317:2 340:15	322 6:12
310:12 312:11,16	159 5:14	210 5:15	33 40:4 98:18 218:7
	15th 1:9	22 11:16 286:13 308:11	265:22 266:2
313:1,9	16 268:11	309:15	33-minute 132:17
0480:2830 6:9	166 286:19	222 5:16	34 162:22 163:10
09 28:16	1731 5:5,7 8:13 11:3,19	227 5:18	164:11,20,22 165:1
	15:3,13 16:7,16 18:3	23 11:15 20:22 21:7	
1			203:22 206:4,21
1 11:4 15:3 16:7 18:3	18:12 20:17 21:11	162:22 163:5 164:11	219:9 226:12,16
20:18 23:6 43:20	23:6,13 24:15	164:20,21 165:1	340 6:16
44:16 57:17 60:21	178,027 25:18	207:5,7,9 308:8	35 18:9 21:8 98:10
87:17 93:15 96:22	18 84:6 86:8,11 95:1	23.8 107:14	99:17 122:13 163:14
118:8 119:15 124:21	339:21,21	23.9 90:20 92:12 105:16	312:13
125:19 164:16 266:1	19-year- 154:2	223:15 225:9	36 134:11 206:4 253:22
1,000 13:17 242:19	1972 301:9	231 98:8	308:14
1,000-1200 42:18	1997 226:6,10,11	235 5:20	36- 206:16
,	1st 96:6 99:3,6 257:14	24 5:7 203:22 204:13	37 90:6 133:20 235:20
1,400 286:19		216:1 218:6	245:12 246:17 253:18
1.2 60:22	2	24-hour 109:7 117:13	254:12 270:1
10 7:22 26:18 57:18	2 2:19 11:4 15:4 16:8	198:22	38 235:22 246:17
59:2 304:5 330:21,22	18:4 20:18 23:7 60:12		253:18 263:16
10:15 126:5,6		24-week 207:5	
10:18 126:15	87:17 93:15 97:1	24/7 105:1	39 16:13 235:21 237:10
10:29 126:16	118:9 119:16 124:21	25 145:15 256:21	244:16 246:17 248:9
10:30 126:13	125:18,19 266:2	250 161:19	254:13 263:16 270:2
100 130:14 148:2,7	337:5	25th 260:14	
163:2 204:15 212:11	2.4 147:20	26 148:10	4
277:4 285:1 297:8,9	2.5 260:2	26.8 92:13	4 11:4,17 15:11 16:8
298:2 316:16	2:00 304:5,6	27 141:8 167:14 226:14	18:4 20:18 60:16
100-percent 8:4	2:29 341:16	259:20	93:15 118:9 119:16
	20 59:2 112:22 135:11	27,000 285:18	124:21 134:11 312:14
100-percenter 23:15	145:14 160:11 182:1	28 27:19 282:22	40 92:17 117:4 122:13
1030 1:8	316:4	2829 277:15,22 278:4	266:10
10th 22:8 92:16 242:11		-	
	20-odd 116:1	278:19 282:18 283:2	40,000 64:5
260:14 286:12	20 0 226,40	000.01 004.4	
	20.8 226:10	283:21 284:4	42 133:21 134:11
260:14 286:12	20.8 226:10 200 13:3,11 161:19 2003 128:18 129:4	283:21 284:4 2830 315:22 316:1,11 316:20 317:3,12	42 133:21 134:11 45 122:13 48 14:10 210:11

II	
5	91 294:11 313:6
5 263:16 316:9,9 330:20	94 27:4
5.03 223:9	94-plus 14:15
50 122:13 186:8 212:9	95 297:16,20 298:13
286:8,8,10 303:9	96 8:5 15:11
311:9	97 259:22
500 9:6	97.53 292:8
50th 260:14,14	98 236:19
51 272:11	99 14:15
52 255:4	9th 1:8
528 316:15	
54 205:14	
55 308:15	
56 114:19	
6	
6 27:14 330:20	
6/7th 206:4	
60 122:13 212:9 252:8	
274:5	
64 282:21	
65 122:13	
66,000 104:13	
69 271:3	
$\frac{7}{7}$	
70 260:14 285:11 286:7	
289:21 298:15 303:19	
304:1 71 25:10	
71 25:19 723 27:2	
74 11:16	
75 291:15	
78.5 52:10	
10.3 52.10	
8	
8 5:2	
8.7 242:10	
8:00 1:9	
8:08 7:2	
80 52:8 73:14 121:19	
145:13,20 163:15	
242:6	
82 205:15	
84 268:11	
85 298:20	
86 144:12	
88 8:4	
89 5:8 316:8	
9	
9 5:3,5 308:15	
90 22:15 145:12 298:19	
90-some 73:12	
90s 208:19	
90th 22:11,14 92:15,17	
242:11	
l	1

CERTIFICATE

This is to certify that the foregoing transcript

In the matter of: PERINATAL AND REPRODUCTIVE HEALTH STANDING COMMITTEE

Before: NOF

Date: 05-03-16

Place: Washington, DC

was duly recorded and accurately transcribed under my direction; further, that said transcript is a true and accurate record of the proceedings.

near Rans &

Court Reporter

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. WASHINGTON, D.C. 20005-3701

(202) 234-4433