



## Variation in Measure Specifications Project 2015-2016 Expert Panel

### COMMITTEE CHAIRS

#### **Andrew Baskin, MD**

National Medical Director- Aetna  
Philadelphia, Pennsylvania

My role has included clinical oversight of the Quality Management department. I work on initiatives to measure and improve quality of care, measurement implementation and public reporting, health plan accreditation, the collection and reporting for HEDIS, and the establishment of performance based networks. Additionally, I partner with others to help establish programs which create incentives for more effective and efficient care, influence and assure compliance with healthcare reform regulations, develop products to improve affordability and quality of care, and promote payment reform.

Prior to this role, I served in various medical director roles at Aetna, gaining experience and expertise in clinical and coverage policy development, benefit and plan design, establishing coding and reimbursement policy, disease management program operations, and provider relations. Prior to joining Aetna in 1998, I practiced as a primary care Internal Medicine/Geriatrics physician in the Philadelphia suburbs. I am member of NCQA's Committee on Performance Measurement, NCQA's Standards Committee, a member and past chair of America's Health Insurance Plan's (AHIP) CMO Leadership Council and CMO Committee, AHIP/CMS Core measurement workgroup, and a former member of the National Quality Forum (NQF) Consensus Standards Approval Committee (CSAC).

#### **Blackford Middleton, MD, MPH, MSc**

Instructor - Harvard T.H. Chan School of Public Health  
Tennessee

Blackford Middleton is Past Chair of the Board of Directors of the American Medical Informatics Association (AMIA), the Healthcare Information Management and Systems Society (HIMSS), and the Computer-based Patient Record Institute (CPRI). Currently, he is an Instructor in the TH Chan Harvard School of Public Health. Dr. Middleton's work focuses on clinical informatics – the applied science surrounding strategy, design, implementation, and evaluation of information systems in complex environments. He has been a Professor of Biomedical Informatics, and or of Medicine, at Stanford, Harvard, and Vanderbilt Universities, in addition to an executive role in industry at MedicaLogic/Medscape, Inc.

### COMMITTEE MEMBERS

### **Matt Austin, PhD**

Assistant Professor- Armstrong Institute for Patient Safety and Quality at Johns Hopkins Medicine  
Baltimore, Maryland

Dr. Matt Austin is an assistant professor at the Armstrong Institute for Patient Safety and Quality at Johns Hopkins Medicine. His research focuses on performance measurement in healthcare and their use to improvements. In his role, he provides strategic guidance to The Leapfrog Group on performance measures for their Hospital Survey and Hospital Safety Score. Within Johns Hopkins Medicine, Dr. Austin guides the development of safety and quality dashboards and co-leads efforts to identify possible disparities in the equity of care delivered to patients. Dr. Austin earned his Ph.D. in industrial and systems engineering from the University of Wisconsin–Madison.

### **Mary Barton, MD, MPP**

Vice President- National Committee for Quality Assurance  
Washington, DC

Dr. Barton oversees the development, use and maintenance of techniques NCQA uses to evaluate health care quality. She ensures the scientific integrity of NCQA measurement and research. Prior to NCQA, Dr. Barton was the scientific director of the U.S. Preventive Services Task Force (USPSTF). She supported and provided oversight for the methodological, evidence review and recommendation-making work of the USPSTF. Dr. Barton trained in internal medicine at Brigham and Women's Hospital and completed a general medicine research fellowship at Harvard. She is a member of the American College of Physicians and the Society of General Internal Medicine.

### **Beverly Court, PhD**

Research Manager- WA State Dept of Social & Health Services  
Olympia, Washington

Serves as Medicaid subject expert on Medicare/Medicaid dual integration project and Project Director of Adult Medicaid Quality Measures project. Leads inter-agency workgroup on performance measure development, analysis and reporting for Medicaid health home program, Medicare/Medicaid dual integration program and Adult Medicaid Core Measures initiatives. Initiates Medicaid quality improvement initiatives and evaluations of care management pilot projects. Supervises training and user management of Predictive Risk Intelligence System (PRISM).

### **Hazel Crews, PT, MHA, MHS, CPHQ**

Executive Program Director- Indiana University Health  
Indianapolis, Indiana

Hazel completed a Bachelor's degree from the University of Bombay (India), a Master's degree in Orthopedic Physical Therapy from the University of Indianapolis, IN, a Master's degree in Healthcare Administration from Indiana University Purdue University, IN, and a Certificate in Value Measurement in Healthcare from Harvard Business School.

As Executive Program Director in the department of System Patient Safety & Quality at Indiana University Health (IUH), she oversees the data collection and reporting of quality measures to external payers and databases including CMS, across Inpatient, Outpatient, Inpatient Psychiatric and Hospice Quality Reporting Programs. She represented IUH in a CMS invitation-only interview in 2013, to provide input about the existing barriers and challenges with eCQM reporting.

She is a past Fellow in the Clinical Ethics Fellowship Program at the Charles Warren Fairbanks Center for Medical Ethics in Indianapolis, IN. As part of the scholarship requirement for this

program, she is currently collaborating with the National Association for Healthcare Quality to study the reporting processes for inpatient claims based measures used in quality reporting for pay-for-performance and public reporting.

She is on the Technical Expert Panel (TEP) that provides input for quality measures for PACE that Econometrica is developing in collaboration with CMS, on the TEP for the Measurement of Informed Consent Document Quality that CORE is developing with CMS, on the TEP for Hospital-Acquired Condition (HAC) Reduction Program Scoring Methodology Reevaluation that CMS has contracted with Lantana and Mathematica to address, and the TEP for the Hospice Quality Reporting Program Measure Development, Maintenance, and Support that CMS has contracted with RTI International.

### **Tricia Elliot, MBA, CPHQ**

Director, Quality Measurement – The Joint Commission  
Chicago, Illinois

Tricia Elliott, MBA, CPHQ is the Director of Quality Measurement at The Joint Commission. In this position, she ensures the development of scientifically based performance measures that drive improved healthcare outcomes. Ms. Elliott currently directs projects focused on development of sets of standardized measures to support the accreditation and certification processes.

### **Charles Gallia, PhD**

Senior Policy Advisor- State of Oregon  
Portland, Oregon

Senior Policy Advisor for Research and Evaluation, Oregon Health Authority Focus: Measurement, improvement, and evaluation of the Oregon Health Plan; PI on a three state CHIPRA Demonstration Grant- assessing care models and measures; co-PI on Oregon's Adult Medicaid Quality Grant, Investigator on Oregon's Patient Centered Outcomes Research Institute grant, one of the Oregon Health Study Group that developed the Oregon Health Study. Member of CMS' Quality Technical Advisory Group. Institute for HealthCare Improvement expert faculty, member and Co-Chair of the AHRQ Pediatric Measures Subcommittee of the National Advisory Council, NCQA's expert panels on racial and ethnic disparities and care coordination.

### **Jeff Geppert, PMP, EdM, JD**

Senior Research Leader, Battelle Memorial Institute  
Columbus, Ohio

Mr. Geppert earned his law and master's degrees at Harvard University and joined Battelle from his previous position as senior research analyst with the Health Care Economics Program at the National Bureau of Economic Research and the Center for Primary Care and Outcomes Research and Center for Health Policy at Stanford University. He has 24 years of total work experience, including 22 years in the health services research field. Mr. Geppert currently holds the position of Research Leader and is responsible for solutions related to Quality Improvement. Mr. Geppert recently served as Project Director of the *Support for Quality Indicators (SQI)* project, which provides technical support to users, provides annual updates to indicator specifications, maintains software and documentation, conducts communication and transparency activities, and provides for data security. The SQI project develops software that health professionals can apply to their own hospital discharge data. Mr. Geppert has also served as Project Director on *Support for HCUP Partners*, a project to develop "reporting templates" for public reporting of quality indicators for

use by purchasers and consumers, as well as on the *Support for Value-Added Data for Teachers Initiative* project, providing technical support to an initiative of the New York City Department of Education, and on several other projects in both health care and education.

### **Matt Gigot, MPH**

Program Manager, Clinical Data Analysis and Reporting- Wisconsin Collaborative for Healthcare Quality  
Middleton, Wisconsin

As the Program Manager for Clinical Data Analysis and Reporting with the Wisconsin Collaborative for Healthcare Quality (WCHQ), I oversee all reporting and analytic projects that WCHQ engages in, including the management of WCHQ's measurement portfolio. Prior to my work at WCHQ I was a project assistant with the University of Wisconsin's Population Health Institute, working on projects related to health plan quality measurement. I received both a bachelors and master of public health degree from the University of Wisconsin – Madison, and am currently working toward my PhD in population health from the UW.

### **Kendra Hanley, MS**

Director, Measure Specification Operations- PCPI  
Chicago, Illinois

Kendra Hanley, MS, is Director, Measure Specification Operations, at the PCPI®. She has over 10 years of experience working in the development and specification of quality measures. She oversees all aspects of specifications development and maintenance for quality measures developed by the PCPI, including their use in multiple federal quality reporting programs. Given her primary roles to provide strategic direction as it relates to the format and implementation of these measure specifications, she has a thorough understanding of performance improvement and measure specification methodologies. Ms. Hanley has a Master of Science Degree in Health Systems Management from Rush University in Chicago.

### **Amy Moyer**

Manager of Value Measurement – The Alliance  
Madison, Wisconsin

Amy Moyer is the Manager of Value Measurement for The Alliance, a not for profit cooperative of employers whose mission is to move health care forward by controlling costs, improving quality and engaging individuals in their health. The Alliance represents 180 employers who provide health benefits to 80,000 citizens in Wisconsin, Illinois and Iowa. Prior to joining The Alliance Ms. Moyer served as the Quality Program administrator for a health plan and facilitated the integration of evidence into order sets and plans of care at an academic medical center.

### **Allison Peel, DC, MHA, MPH, PMP**

Sr. Program Manager- GDIT -HAFP  
Des Moines, Iowa

Allison Peel brings over 15 years of direct clinical experience to her work in health IT. She has an additional 9 years of experience as a Health IT Program Manager. Ms. Peel has worked with quality initiatives on both the national and state level. Ms. Peel is currently the GDIT Sr. Program Manager for the Measure and Instrument Development & Support contract for CMS. She represents GDIT at the National Quality Forum. Ms. Peel holds a Doctorate in Chiropractic (DC), a

Masters of Healthcare Administration (MHA), a Masters of Public Health (MPH), and is a certified Project Management Professional (PMP).

**Peter Robertson, MPA**

Quality Measure Developer- American Academy of Ophthalmology  
San Francisco, California

Mr. Robertson currently leads the American Academy of Ophthalmology's (AAO) quality measure development activities. This work includes the development and maintenance of measures stewarded by the AAO and the implementation of a broad range of measures for federal quality reporting via the American Academy of Ophthalmology's IRIS® Registry. Prior to joining the AAO, Mr. Robertson supported quality reporting activities at American Academy of Otolaryngology-Head and Neck Surgery Foundation (AAO-HNSF). In addition, Mr. Robertson was a co-author of the AAO-HNSF clinical practice guideline development manual and managed the publication of multiple guideline products.

**Patrick Romano, MD, MPH**

Professor- UC Davis Health System  
Sacramento, California

Dr. Patrick Romano is Professor of Medicine and Pediatrics and faculty in the Graduate Groups in Epidemiology, Public Health, Clinical Research, and Nursing Science at UC Davis. He is a graduate of Princeton University, Georgetown University School of Medicine, and UC Berkeley School of Public Health. He trained in internal medicine/pediatrics at University Hospitals of Cleveland, and in health services research at UCSF. His research interests include developing and validating health care quality measures and using outcomes data to improve the effectiveness of health care. He serves as co-Editor in Chief of Health Services Research, an official journal of AcademyHealth.