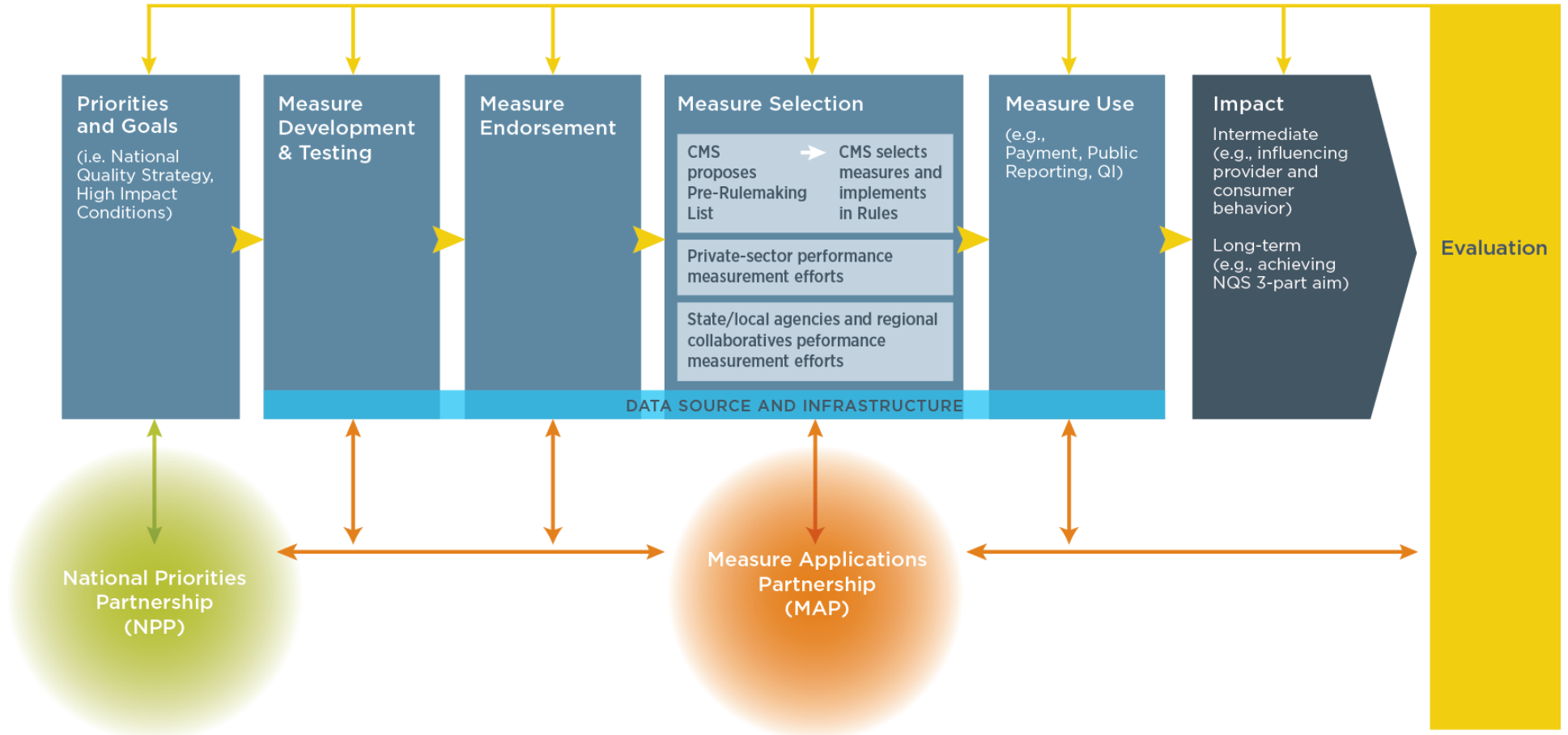# DRAFT MAP Goal, Objectives, Strategies, and Tactics Mapping

	OBJECTIVES	STRATEGIES	TACTICS	MILESTONES/METRICS OF SUCCESS
GOAL: **Achieve improvement, transparency, and value, in pursuit of the aims, priorities, and goals of the National Quality Strategy**	1. **Improve outcomes in high-leverage areas for patients and their families (i.e., progress towards realization of the NQS)**	• Ensure recommended performance measures are high-impact, relevant, actionable, and drive toward realization of the NQS • Establish feedback loops to support data-driven decision making and build on other initiatives (e.g., NQS, NPP, private sector efforts) • Provide input on measure sets for specific applications	• Identify Families of Measures and Core Measure Sets • Enhance MAP Measure Selection Criteria • Develop MAP Analytics Function • Define Measure Implementation Phasing Strategies • Create and Execute MAP Evaluation Plan	• Program measure sets align with MAP families of measures and core measure sets
	2. **Align performance measurement across programs and sectors to provide consistent and meaningful information that supports provider/clinician improvement, informs consumer choice, and enables purchasers and payers to buy on value**	• Promote alignment of performance measurement across HHS programs and between public and private initiatives • Stimulate gap-filling for high-priority measure gaps • Identify solutions to performance measure implementation barriers	• Identify Families of Measures and Core Measure Sets • Address Measure Gaps • Enhance MAP Measure Selection Criteria • Create and Execute MAP Evaluation Plan	• Funding for measure development and developer efforts focus on the highly-prioritized gaps identified by MAP • Proposed solutions to implementation barriers for existing high-leverage measures are tested in the field • Low-value measures are removed from programs
	3. **Coordinate measurement efforts to accelerate improvement, enhance system efficiency, and reduce provider data collection burden**	• Ensure MAP's recommendations are relevant to public and private implementers and its processes are effective • Establish feedback loops with stakeholders to determine if MAP	• Identify Families of Measures and Core Measure Sets • Enhance MAP Measure Selection Criteria • Establish a MAP	• Key purchasers and payers are aware of and engaged in MAP work • MAP recommendations are implemented in public and private sector programs

DRAFT MAP Goal, Objectives, Strategies, and Tactics Mapping

	OBJECTIVES	STRATEGIES	TACTICS	MILESTONES/METRICS OF SUCCESS
		recommendations are meeting stakeholder needs and are aligned with their goals • Recommend removal of low-value measures from federal programs	Communication Plan • Execute MAP Engagement Plan	

Measure Applications Partnership—Feedback Loops
Quality Measurement Enterprise

Priorities and Goals

(i.e. National Quality Strategy, High Impact Conditions)

Measure Development & Testing

Measure Endorsement

Measure Selection

| CMS proposes Pre-Rulemaking List | → | CMS selects measures and implements in Rules |

Private-sector performance measurement efforts

State/local agencies and regional collaboratives peformance measurement efforts

Measure Use

(e.g., Payment, Public Reporting, QI)

Impact

Intermediate (e.g., influencing provider and consumer behavior)

Long-term (e.g., achieving NQS 3-part aim)

Evaluation

DATA SOURCE AND INFRASTRUCTURE

National Priorities Partnership (NPP)

Measure Applications Partnership (MAP)

DRAFT

Feedback Loop	MAP Needed Inputs		MAP Outputs	
	Information	Key Stakeholders	Information	Key Stakeholders
Priorities and Goals	• NQS priorities and goals • Adoption of NQS by federal agencies and entities outside of the federal government	• NPP (multi-stakeholder group including, but not limited to, clinicians, providers, consumers, purchasers, health plans, measurement experts, accreditation/certification organizations) • Federal partners (AHRQ) • State/local agencies, regional collaboratives	• Signals where national strategies are needed (e.g., disparities)	• NPP • Federal partners (AHRQ)
Measure Development and Testing	• Measures in the development pipeline • Development issues— evidence base, data for testing	• Measure developers (e.g., PCPI, NCQA, Joint Commission, medical specialty societies) • NQF endorsement process (i.e., Consensus Standards Approval Committee, topic-specific Steering Committees)	• Identification and prioritization of gaps • Identification of gap-filling barriers	• Measure developers • NPP • NQF endorsement process • Federal partners (e.g., CMS, AHRQ, ONC, SAHMSA, HRSA) • Private sector stakeholders funding measure development (e.g., medical specialty societies)
Measure Endorsement	• Endorsed measures— important, scientifically acceptable, feasible, usable • Measures not endorsed— signal where gap-filling has been attempted • Implementation	• NQF endorsement process	• Identification and prioritization of gaps • Identification of gap-filling barriers • Solutions to implementation and use barriers	• NQF endorsement process • Measure developers • Federal partners (e.g., CMS, AHRQ, ONC, SAHMSA, HRSA) • Private sector stakeholders funding measure development

Feedback Loop	MAP Needed Inputs		MAP Outputs	
	Information	**Key Stakeholders**	**Information**	**Key Stakeholders**
	challenges from maintenance process			
Measure Selection	• Current measures selected for use in programs and rationale • Rationale for accepting/rejecting MAP input	• Federal partners • State/local agencies, regional collaboratives • Purchasers, payers • Providers, clinicians • Accreditation/certification entities • Other public reporting entities (e.g., Consumer Reports)	• Families of measures and core measure sets • Input on measures for specific programs (e.g., adding/removing measures) • Guidance on implementing MAP recommendations	• Federal partners • State/local agencies, regional collaborative • Purchasers, payers • Providers, clinicians • Accreditation/certification entities • Other public reporting entities
Measure Use	• Current measures in use, including rationale	• Federal partners • State/local agencies, regional collaboratives • Purchasers, payers • Accreditation/ certification entities • Providers, clinicians • Consumers • Assessments of measure use (e.g., CMS, QASC, AHIP, RWJF, NRHI)	• Measure use for varying payment models (e.g., measure domain weighting, benefit structure) • Input on programmatic structure (e.g., data collection and transmission) • Measure use for accountability • Measure use to support clinical quality improvement • Measure use to support informed choices	• Federal partners • State/local agencies, regional collaboratives • Purchasers, payers • Accreditation and certification entities • Providers, clinicians • Consumers

DRAFT

Feedback Loop	MAP Needed Inputs		MAP Outputs	
	Information	Key Stakeholders	Information	Key Stakeholders
Impact	• Current performance • Improvement • Unintended Consequences	• Federal partners • State/local agencies, regional collaboratives • Purchasers, payers • Providers, clinicians • Assessments of measure impact (e.g., CMS, QASC, AHIP)		
Evaluation	• Definitions of MAP's success	• Federal partners • State/local agencies, regional collaboratives • Purchasers, payers • Providers, clinicians • Consumers • Accreditation/ certification entities		