



NATIONAL
QUALITY FORUM

Measuring and Preventing CLABSI

Featuring:

Daniel Pollock, MD
Surveillance Branch Chief, Division of Healthcare Quality Promotion,
Centers for Disease Control and Prevention

Peter Pronovost, MD, PhD
Senior Vice President, Patient Safety and Quality, Johns Hopkins Medicine

Moderated by:

Camille Espinoza, MSPH, MSW
Director, Member Education, National Quality Forum

February 23, 2017

WELCOME
TO NATIONAL QUALITY FORUM
Over 430 Members Strong

Today's Speakers

Daniel Pollock, MD

Surveillance Branch Chief, Division of Healthcare Quality Promotion
Centers for Disease Control and Prevention

Peter Pronovost, MD, PhD

Senior Vice President, Patient Safety and Quality
Johns Hopkins Medicine

What Difference Does A Measure Make?



CDC's Role in Healthcare-Associated Infection (HAI) Surveillance and Clinical Quality Measurement - Major Milestones

- 1957-58** Epidemic Intelligence Service (EIS) Committee on Hospital Infection Reporting issues CDC's first HAI surveillance recommendations
- 1965-66** HAI surveillance pilot projects at six hospitals
- 1970** National Nosocomial Infection Surveillance (NNIS) system launched with 62 participating hospitals
- 1974-83** Nationwide Study of the Efficacy of Nosocomial Infection Control (SENIC) project
- 1992** Healthcare Infection Control Practices Advisory Committee (HICPAC) established
- 2003** CLABSI and catheter-associated urinary tract infection (CAUTI) included in National Quality Forum's (NQF's) first hospital performance measures
- 2005** National Healthcare Safety Network (NHSN) succeeds the NNIS system
- 2011** Centers for Medicare and Medicaid Services (CMS) adds NHSN CLABSI measure to the CMS hospital inpatient quality reporting program



NHSN CLABSI Measure – NQF #0139 – Single Metric, Multiple Purposes

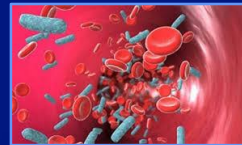
Measure Uses:

- ☒ Public health/disease surveillance
- ☒ Quality improvement (internal to the specific organization)
- ☒ Quality improvement (external benchmarking involving multiple organizations)
- ☒ Public reporting
- ☒ Payment program
- ☐ Regulatory and accreditation programs
- ☐ Professional certification or recognition program

CMS and States Require Hospitals to Report CLABSI Data to CDC's NHSN for a Variety of Programmatic Purposes

CMS Program	Effective Date
Hospital Inpatient Prospective Payment System	2011 Acute Care Hospital ICUs 2015 Acute Care Hospital Wards
Long Term Care Hospital Prospective Payment System	2012
Cancer Hospital (Prospective Payment System Exempt)	2013
Hospital-Acquired Condition (HAC) Reduction	2015
Hospital Value Based Purchasing (HVBP)	2015
States (34)	Effective Date
AK, AL, AR, CA, CO, CT, DE, GA, HI, IL, IN, KY, MA, MD, ME, MS, NC, NE, NH, NJ, NM, NV, NY, OK, OR, PA, SC, TN, TX, UT, VA, VT, WA, WV	2006 (VT, NY) to 2017 (NE) with other states' requirements starting between those dates

NHSN CLABSI Criteria – NQF #0139



Microbiologic confirmation – A bloodstream infection that is laboratory confirmed (i.e., positive blood culture results)

Timing – Infection occurs on or after the 3rd calendar day of admission to a hospital inpatient location

Other infection source ruled out – Not secondary to an infection at another site, such as a urinary tract infection or pneumonia

Associated with central line use – A central line or umbilical catheter was in place for more than 2 calendar days and on the date of the infection event or the day before

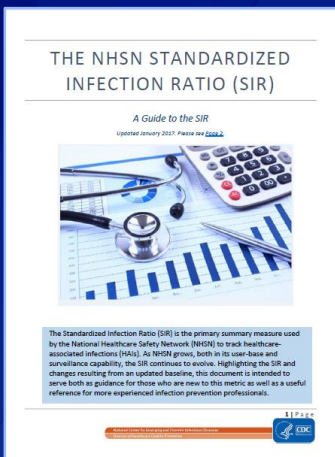
NHSN CLABSI Measure Data – NQF #0139

Numerator data – Total number of observed healthcare-associated CLABSIs among patients in inpatient care locations during the data period

Denominator data – Total number of central line days for each patient care location brought under surveillance during the data period

Data analyses – The CLABSI standardized infection ratio (SIR) is the quantitative centerpiece of NQF #0139. The SIR is calculated by dividing the number of observed CLABSIs by the number of predicted CLABSIs, producing a ratio of observed to predicted infections. The number of predicted CLABSIs is calculated using probabilities estimated from risk models that adjust for differences in patient and hospital characteristics known to contribute to CLABSI risk.

Standardized Infection Ratio (SIR) – The Basics

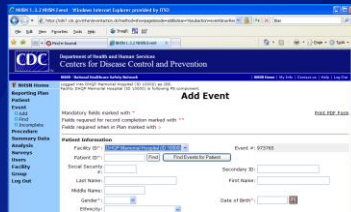


- A summary statistic used to track HAIs at the healthcare facility, state, and national levels
- A single SIR can provide a composite quality measure by combining HAI data across multiple strata, e.g., patient care locations, into one summary statistic, e.g., a hospital's CLABSI SIR
- A SIR value greater than 1.0 indicates more HAIs were observed than predicted
- A SIR less than 1.0 is better than a SIR above 1.0

<https://www.cdc.gov/nhsn/pdfs/ps-analysis-resources/nhsn-sir-guide.pdf>

CLABSI Measure Data Submitted to NHSN are Entered into a CDC Database and Are Available for Immediate Analysis by NHSN Users

Healthcare Facility



National Healthcare Safety Network
SIR for In-Plan Central Line-Associated BSI Data - By OrgID
As of: August 10, 2011 at 4:57 PM
Date Range: All CLAB_RATESALL
if (((bsiPlan = "Y"))))

Org ID=14553

Org ID	Summary Yr/Half	infCount	Number Expected	Central Line Days	SIR	SIR p-value	95% Confidence Interval
14553	2010H1	6	3.626	1546	1.655	0.1594	0.607, 3.602
14553	2011H1	0	0.115	50	-	-	-

NHSN Web-based Application

CDC

NHSN Database

NHSN User-Generated Standardized Infection Ratio (SIR) Table

National Healthcare Safety Network SIR for In-Plan Central Line-Associated BSI Data - By OrgID

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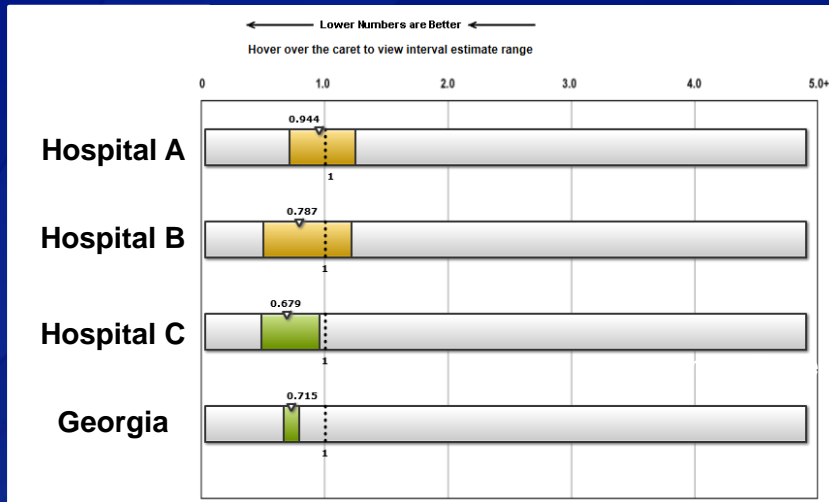
Observed CLABSIs

Predicted CLABSIs

CLABSI denominator data

Standardized Infection Ratio

CLABSI Data Publicly Reported as SIRs at CMS Hospital Compare Web Site



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What
difference
does a
measure
make?

What difference can a measure make?

INCIDENCE OF CLABSI IN U.S. HOSPITAL ICUS



0:38 / 2:46

http://www.qualityforum.org/membership/measure_difference/

HAI Measurement via NHSN in the Current Policy Environment

NHSN at Launch - 2005 ~ 300 hospitals

1. Purely voluntary and confidential system
2. Healthcare facilities initially enrolled had all participated in legacy CDC system(s)
3. Primary motivation for facilities is internal quality of care improvement
4. Expectation that facilities are motivated to submit data to CDC that are high quality and complete

Current Environment

- Public reporting
- Pay for reporting
- Pay for performance



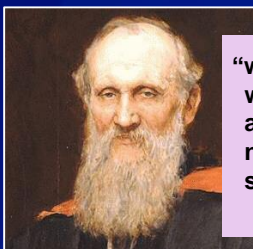
Impact

- Changes in NHSN's purposes, infrastructure, and operations
- Intense scrutiny of HAI case criteria, surveillance practices, and analytic methods
- Pressure to simplify HAI definitions and move to electronic HAI detection and reporting

NHSN at Age 12 - 2017 ~ 21,000 facilities

1. Predominantly mandatory and public reporting system
2. Vast majority of healthcare facilities enrolled had not participated in legacy CDC system(s)
3. Primary motivation for facilities is compliance with reporting requirements
4. External data validation has heightened importance

What Difference Can Measurement Make?



Lord Kelvin

“when you can measure what you are speaking about, and express it in numbers, you know something about it . . . “

“In the pursuit of health care quality improvement, measurement is necessary but is no more sufficient than measuring a golf score makes for better golf.”



Donald Berwick

<https://archive.org/stream/popularlecturesa01kelvuoft#page/72/mode/2up>

<http://www.jstor.org/stable/3767726>

Thank You!

Please contact me at dap1@cdc.gov

For more information about NHSN:
<http://www.cdc.gov/nhsn>



Division of Healthcare Quality Promotion
 National Center for Emerging and Zoonotic Infectious Diseases



ARMSTRONG INSTITUTE
 FOR PATIENT SAFETY AND QUALITY



JOHNS HOPKINS
 MEDICINE

Toward eliminating all harm;
 the need for new narratives

Peter Pronovost, MD, PhD, FCCM
 The Johns Hopkins University

February 16, 2017

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Three narratives that hinder progress

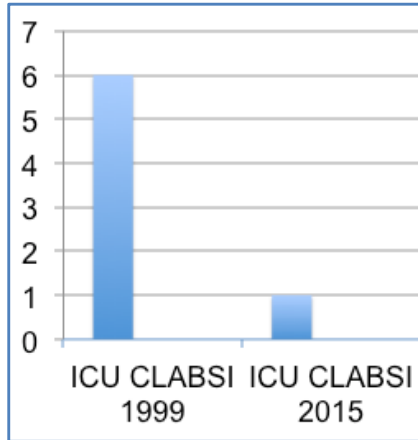
- Harm is inevitable rather than preventable
- Safety is a local project rather than an integrated operating management system
- Safety is based on the heroism of clinicians rather than the design of safe systems

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New Narrative: Harm is preventable



Change in US CLABSI Rates



Source: Pronovost; 5 years after to err is human: a success story to learn from; BMJQS 2015

*Dixon-Woods, what is improvement science the Health foundation 2013

Marshall, Promotion of improvement as a science; Lancet 2013

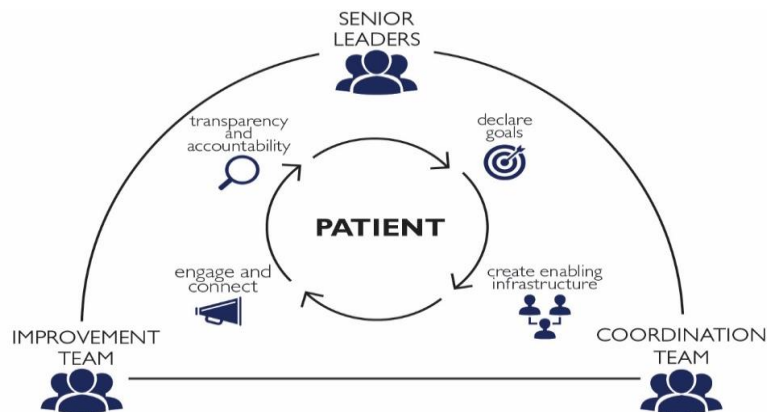
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Why did CLABSI Work at Policy Level?

- ▶ Reliable and valid measurement system
- ▶ Evidence-based practices from clinical and basic research
- ▶ Investment in implementation (improvement) science*
- ▶ Local ownership (CUSP team) and peer learning communities
- ▶ Align and synergize efforts of many around a common goal and measure

What did this work at organizational level



Pronovost J Health Organization and Management 2017

What did this work at a team and individual level



Dixon-Woods; Explaining Michigan Milbank Quarterly

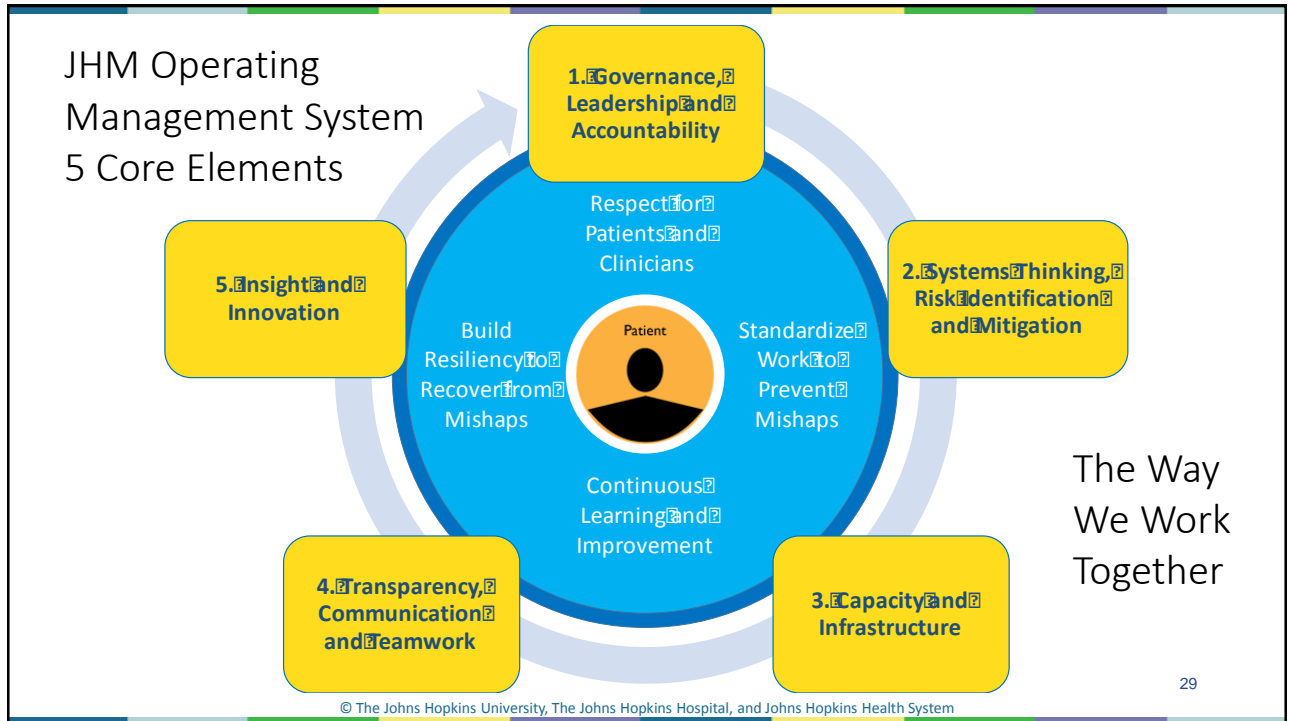
Toward Eliminating all Harms High Reliability Organizations



Photo credit: U.S. Navy

Pursuit of
excellent
performance
under complex
and dynamic
conditions

Weick & Sutcliffe 2015



New Narrative: Harm is preventable



References; Patient Harm is Preventable not Inevitable

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⁴Palomar et al. Impact of a national multimodel intervention to prevent catheter-related bloodstream infection in the ICU: the Spanish experience. *Crit Care Med* 2013;41:2364-2372.

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Safety is based on design of safe systems

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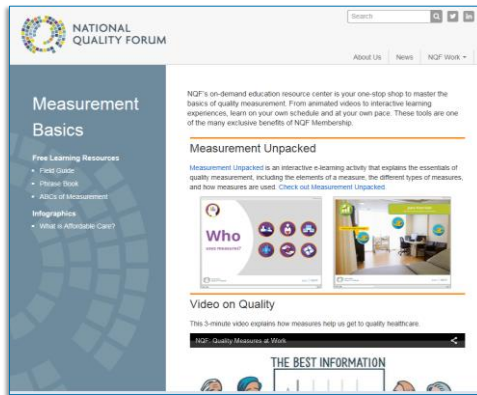
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www.qualityforum.org/membership/eduondemand

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Accelerating the National Agenda for Quality Measurement and Value

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<https://www.surveymonkey.com/r/79YLTFG>

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